

Swartland Municipality

Tabling of the 90 Day IDP & Multi Year Capital and Operating Budget 2021/2024.

SAKE VIR

BESPREKING

Begrotings Toespraak

8.1 4de Wysiging van die 2017-2022 GOP

8.2 Tertafellegging van die DRAFT meerjarige kapitaal- en bedryfsbegroting vir 2021 tot 2024



Tijmen van Essen
Executive Mayor
30 March 2021

MATTERS FOR

CONSIDERATION

Budget Speech

8.1 4rd Amendment of the IDP 2017-2022

8.2 Tabling of the DRAFT multi year capital- and operating budget for 2021 to 2024

Speaker dis vir my 'n voorreg om met die voorlegging van die draft GOP en begroting die volgende raadslede, munisipale personeel en gaste te verwelkom.

Die Speaker, Die Onder Burgemeester, Lede van die Uitvoerende Komitee, Alle Wyksraadslede, alle Proporsionele Raadslede, die Munisipale Bestuurder, Direkteure, Munisipale personeel, gaste, “all protocol observed”.

Speaker - Dit was vir baie van ons 'n moeilike jaar.

Eerste die Coronavirus (Covid-19) en die Lockdown wat reeds in verskillende vlakke vir meer as 365 dae met ons is.

Nooit gedink dat ons baie van ons vergaderings op die virtuele vlak en oor rekenaars sal hou nie, maar ons kry dit reg met of sonder groeipyne.

Maar ook 'n moeilike jaar deurdat van ons personeel ernstige siek geword het van Covid-19 en ek dink spesiaal aan Roman Steyn en MM. Joggie Scholtz.

Maar daar was baie van ons wat dit in 'n minder ernstige mate gehad het.

Goeie More. Good Morning. Molweni.

Speaker, it is a privilege for me to welcome the following Councillors, municipal staff and guests with the tabling of the draft IDP and budget.

The Speaker, The Deputy Mayor, Members of the Executive Committee, All Ward Councillors, all Proportional Councillors, the Municipal Manager, Directors, Municipal staff, guests, all protocol observed.

Speaker - It has been a difficult year for many of us. First the Coronavirus (Covid-19) and the Lockdown that have been with us at various levels for over 365 days.

Never thought that many of our meetings be held on a virtual level and over computers but we get it right with or without growth pains.

Also a difficult year because some of our staff got very ill Covid-19 and I think especially of Roman Steyn and MM Joggie Scholtz.

There were many of us who had it to a lesser extent.

Dan is daar baie van ons inwoners en werknemers wat familie en vriende verloor het in hierdie moeilike jaar, namens die raad wil ek met elkeen simpatiseer wat iemand verloor het en baie sterkte toewens.

Ons Munisipale CFO het ook 'n baie moeilike jaar agter die rug met sy siekte en en ons wens hom ook baie sterkte met sy herstel toe.

Speaker - Daar was ook moeilike tye deurdat meterlesings geskat moes word wat seker nie altyd tot tevredenheid van die verbruikers verloop het nie.

Maar daar is ook verbruikers wat verkeerde lesings deurgebel het of wat net eenvoudig weier om vanaf Maart 2020 'n poging aan te wend om die uitstaande rekening te betaal.

Die munisipaliteit het baie simpatie met die wat rerig nie kan betaal omrede hulle inkomstes drasties afgeneem het maar daar is geen verskoning vir die wat eenvoudig weier om reëlins te wil kom tref nie.

Die slegte skulde het met meer as R 20 miljoen toegeneem en as ons dit nie terugdruk nie dan gaan ons dieselfde paadjie loop as baie van SA munisipaliteite.

And then there are many of our residents and employees who have lost family and friends in this difficult year, on behalf of the council I want to sympathize with everyone who lost someone and wish them all of the best.

Our Municipal CFO, who was also very ill in the past year, and we also wish him much strength with the recovery.

Speaker - There were also difficult times in that meter readings had to be estimated, which probably did not always lead to consumer satisfaction.

But there are also consumers who had given incorrect readings or who simply refuses to make an effort to pay the outstanding bill from March 2020 until now, almost a year now.

The municipality has a lot of sympathy with those who really cannot pay because their income has drastically decreased but there is no excuse for simply not wanting to come and make arrangements.

The bad debts have increased by more than R 20 million and if we do not push it back then we will follow the same path as many of SA municipalities.

En daar is ook ESKOM se beurtkrag wat groot druk op besighede en die munisipaliteite plaas. Daarby het ESKOM ook nog afgekondig dat hy oorweeg om vanaf 31 Maart 2021 geen onderhoud meer te doen op straatligte in die 7 dorpe waar ESKOM die krag voorsien. En wie kry die skuld, die munisipaliteite.

Dan is daar ook nog 'n enorme elektrisiteit verhoging van amper 15% vir hierdie jaar en wat blykbaar ook die volgende 2 jare deurgevoer gaan word

Speaker - Gelukkig is daar ook sukses verhale soos dat Swartland een van die enigste munisipaliteite in Suid-Afrika was wat geen verhogings op sy dienste soos Water van 0 tot 10 kl, Vullisverwydering, Rioolfooi in 2020 deurgevoer het nie, en ek se dankie vir die insig wat die raad gehad het om dit te aanvaar.

Dit is seker vir almal baie duidelik dat ons dit die jaar nie weer sal kan herhaal nie, maar ek is baie bly oor die minimale verhogings wat ons voorstel op al ons dienste.

Ek wil ook groot dankie se aan ons amptenare en inwoners om die Swartland as een van die top munisipaliteite op die map te hou.

And there is also ESKOM's load shedding that puts great pressure on businesses and the municipalities.

In addition, ESKOM has announced that it is no longer considering conducting any more street light maintenance in the 7 towns where ESKOM supply power from 31 March 2021

And who gets the blame, the municipality.

There is also a huge electricity increase of almost 15% for this year and which apparently will also be implemented in the next 2 years

Speaker - Fortunately, there are also success stories such as that Swartland was one of the only municipalities in South Africa that did not implement any increases on its services such as Water from 0 to 10 kl, Refuse removal, Sewage fees in 2020, and I thank Council for the insight that had the advice to accept it.

It's probably very clear to everyone that we will not be able to repeat it again this year, but I am very pleased with the minimum increases we are proposing on all our services.

I would also like to say a big thank you to our officials and residents for keeping the Swartland as one of the top municipalities on the map.

Ek kry kort kort 'n oproep van 'n dankbare inwoner wat ons bedank oor die diens en toestand van die Swartland.

Kom maar net buite die Swartland of die Weskaap en jy stap in 'n wereld van algemene verval in.

Speaker - Ontwikkelaars staan tou om hulle besigheid in die Swartland te vestig.

Ek is bewus van beleggings van bykans 'n Biljoen Rand wat in die pyplyn lê en wat permanente werksgeleenthede kan skep vir tot 3000 mense.

Speaker - Ons het ook weer ons Skoon oudit terug gekry en ek is baie trots dat in die 11 jaar wat ek die voorreg gehad het om Burgemeester te mag wees van een van die top munisipaliteite in SA met 8 skoon en 3 ongekwalifiseerde oudits te mag spog. Dankie MM onder u bekwame leiding het ons dit reggekry.

Dankie aan al die raadslede, direkteure en munisipale personeel

Baie dankie aan GOD, ons Vader, sonder wie ons as onbeduidende mensdom niks kan doen nie.

Speaker en Raadslede, dis dan ook met enige trots dat ek die draft IDP en Begroting op tafel plaas. Tijmen van Essen # Executive Mayor

I receive calls from a grateful residents thanking us for the service and condition of the Swarthland. Just get outside the Swarthland or the Western Cape and you step into a world of general decay.

Speaker - Developers are queuing up to establish their business in the Swarthland. I am aware of investments of almost a Billion Rand that are in the pipeline and that can create permanent jobs for up to 3000 people.

Speaker - We also got our Clean Audit back and I am very proud that in the 11 years I have been privileged to be Mayor of one of the top municipalities of SA with 8 clean and 3 unqualified audits.

Thank you MM under your capable guidance we got it right.

Thanks to all the Councillors, Directors and Municipal personnel.

A big thank you to GOD our Father without whom we, as insignificant mankind can do nothing.

Speaker and Councillors it is with great pride that I table the draft IDP and budget.

Tijmen van Essen # Executive Mayor

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Vision of SM : Integrated approach

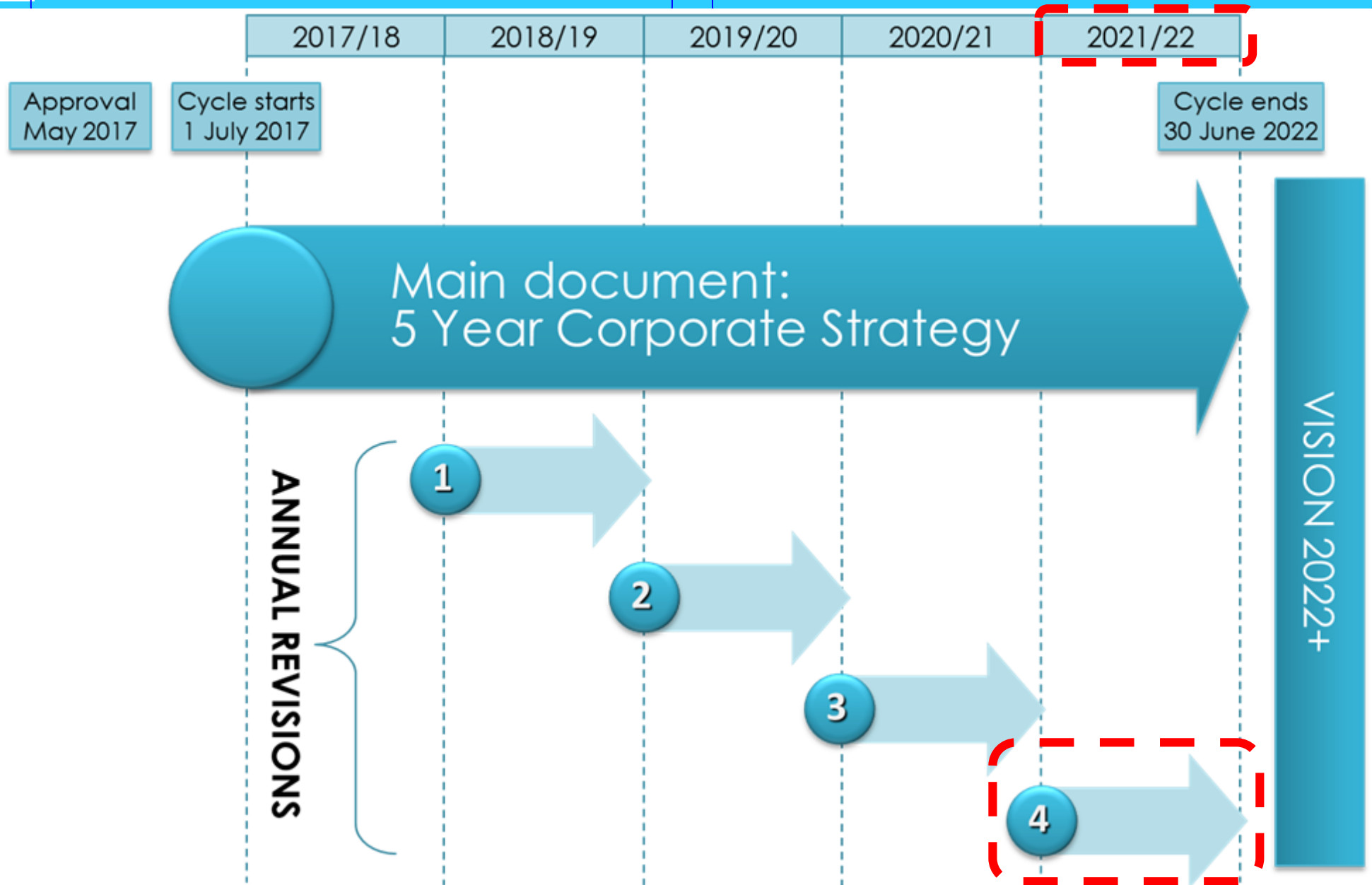
2017
-
2022
IDP
5
Strategic Goals



2017
-
2022
GOP
5
Strategiese Doelwitte

The 2017-2022 IDP

Die 2017-2022 GOP



Changes to the IDP (1)

- The forewords of the Executive Mayor and Municipal Manager are updated.

Die vooroorde van die Uitvoerende Burgemeester en Munisipale Bestuurder is opgedateer.

- The Covid-19 section is updated.

Die Covid-19 afdeling is opgedateer

- In **Chapter 1** the service backlogs and ward priorities are updated.

*In **Hoofstuk 1** is die dienste-agterstande en wyksprioriteite opgedateer.*

Changes to the IDP (2)

- In **Chapter 2** paragraph **2.1** (Swartland municipal area at a glance) is updated with the latest figures from the 2020 MERO and SEP reports.

In Hoofstuk 2 word paragraaf 2.1 (Swartland munisipale gebied met een oogopslag) opgedateer met die jongste syfers van die 2020 MERO en SEP verslae.

- In **Chapter 3** the annual amendment process is replaced by the one followed in 2020/2021.

In Hoofstuk 3 word die jaarlikse wysigingsproses vervang deur die een wat in 2020/2021 gevolg is.

- In **Chapter 4** the particulars of a new councillor is added.

In Hoofstuk 4 word die besonderhede van 'n nuwe raadslid bygevoeg.

Changes to the IDP (3)

- In Chapter 6 the following sections are updated:
 - **6.2** (West Coast District Development Model and One Plan) is updated
 - **6.6** (Economic Development and Recovery Plan) is amended
 - **6.7** (Disaster Management Plan) is updated

In Hoofstuk 6 word die volgende afdelings opgedateer:

- **6.2** (*Weskus Distrik Ontwikkelingsmodel en “One Plan”*) word opgedateer
- **6.6** (*Ekonomiese Ontwikkeling- en Herstelplan*) word hersien
- **6.7** (*Rampbestuursplan*) word opgedateer

Changes to the IDP (4)

- In **Chapter 7 Section 7.4(d)** (Top ten risks facing the municipality) is updated and the current state of affairs, action plans, strategic risks and budgets of each strategic goal are changed.

*In **Hoofstuk 7** is **Afdeling 7.4(d)** (Top tien risikos van die Munisipaliteit) opgedateer en die huidige stand van sake, aksieplanne, risiko's en begrotings van elke strategiese doelwit verander.*

Swartland Top 10 risks (Chapter 7, Sec 7-4(d))

The Municipality's Risk are the following:

Die Munisipale risikos is die volgende:

- Exposure to Coronavirus (COVID-19(/ COVID-19 outbreak
Blootstelling aan Coronavirus (COVID-19 (/ COVID-19-uitbraak)
- Insufficient preparation for disasters
Onvoldoende voorbereiding vir rampe
- In-migration and population growth
Inmigrasie en bevolkingsgroei
- Land invasion and land grabs
Grondinval en grondgrype
- Ageing and poorly maintained infrastructure
Veroudering en swak onderhoude infrastruktuur

Swartland Top 10 risks (Chapter 7, Sec 7-4(d))

The Municipality's Risk are the following:

Die munisipale risikos is die volgende:

- Lack of capacity in respect of infrastructure
Gebrek aan kapasiteit ten opsigte van infrastruktuur
- Community safety and law compliance
Gemeenskapsveiligheid en wetsnakoming
- Insufficient information for potential developers to invest in Swartland (choose to invest elsewhere)
Onvoldoende inligting vir potensiële ontwikkelaars om in Swartland te belê (kies om erens anders te belê)
- Unsafe and unhealthy working conditions and environment
Onveilige en ongesonde werksomstandighede en omgewing
- **Unsatisfied / uninvolved / uninformed citizen's**
Ontevrede / onbetrokke / oningeligte inwoners

COVID-19 Corona Virus Pandemie (365 + Days)

22 MARCH 2021

Town	Active cases	Deaths	Recoveries	Confirmed cases
Abbotsdale	1	14	211	226
Chatsworth	0	8	118	126
Darling	1	16	394	411
Esterhof	0	0	116	116
Ilinge Lethu	5	13	413	431
Kalbaskraal	0	7	64	71
Koringberg	0	0	31	31
Malmesbury	10	36	870	916
Moorreesburg	12	8	379	399
Riebeek Kasteel	1	6	221	228
Riebeek West	9	11	263	283
Riverlands	0	0	0	0
Rosenhof	3	6	114	123
Unallocated	1	0	61	62
Wesbank	1	41	938	980
Yzerfontein	0	0	71	71
TOTAL	44	166	4264	4474

On behalf of Swartland residents, I would like to thank all the people who provide essential services during this difficult period, Thank you very much..

Ek wil namens Swartland inwoners alle mense mense bedank wat essensiële dienste verrig in hierdie moeilike tydperk, Dankie baie.

And a BIG thank you to all the people and organizations that help provide the most vulnerable residents with food.

Ook 'n GROOT dankie aan al die mense en organisasies wat help om voedsel aan die mees kwesbaarste inwoners te voorsien.

Changes to the IDP (5)

- In **Chapter 8** the following information is updated:
 - Financial plan
 - The capital and operating budgets
 - The DORA and provincial allocations
 - The provincial budget information obtained from the *Western Cape Government's Budget Estimates of Provincial Revenue and Expenditure 2021*.
- In **Hoofstuk 8** is die volgende inligting opgedateer:
 - *Finansiële plan*
 - *Die kapitaal- en bedryfsbegrotings*
 - *Die DORA en provinsiale toekennings*
 - *Die provinsiale begrotingsinligting verkry van die Wes-Kaapse Regering se “Budget Estimates of Provincial Revenue and Expenditure 2021”.*

Changes to the IDP (6)

- In **Annexure 1** the Swartland profile is updated with the latest information from the 2020 MERO and SEP reports.
In Aanhangsel 1 is die Swartland profiel opgedateer met die jongste inligting van die 2020 MERO en SEP verslae.
- In **Annexure 3** the information on sectoral policies is updated.
In Aanhangsel 3 is die inligting van die sektorale beleide opgedateer.
- In **Annexure 4** (DCoG pilot indicators applicable to local municipalities for 2021/22) is added.
In Aanhangsel 4 (DCoG loodsindikatore van toepassing op plaaslike munisipaliteite vir 2021/22) is bygevoeg.

8.1 Recommendation IDP amendment

I RECOMMEND THAT COUNCIL TAKE COGNISANCE

of the fourth amendment of the 2017-2022 Integrated Development Plan (IDP) as well as the revision of the area plans tabled in terms of section 17(3) of the MFMA;

- That, although the Council has not approved MFMA Circular 88, Swartland Municipality will take part in the 2020/2021 DCoG pilot project and that the attached indicators that form part of the pilot project be noted;
- that the DCoG indicators not be incorporated in the existing performance indicator tables in the IDP, but included as an annexure to the IDP; and
- that a further consultation and refinement process be followed during April 2021.

8.1 Aanbeveling GOP hersiening

EK STEL VOOR DAT RAAD KENNIS NEEM

van die vierde wysiging van die 2017-2022 Geïntegreerde Ontwikkelingsplan (GOP) asook die hersiening van die areaplanne wat ter tafel gelê is in terme van artikel 17(3) van die MFMA;

- dat, alhoewel die Raad nie MFMA Omsendskrywe 88 goedkeur nie, Swartland Munisipaliteit deel sal neem aan die 2020/2021 DCoG loodsprojek en dat daar kennis geneem word van die aangehegte indikatore wat deel vorm van die loodsprojek;
- dat die DCoG indikatore nie in die bestaande indikator tabelle in die GOP geïnkorporeer word nie, maar ingesluit word as 'n aanhangsel tot die GOP; en
- dat 'n verdere konsultasie- en verfyningsproses gedurende April 2021 gevolg word

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Potential and real risks (1a)

- Impact on the economy as a result of poor economic performance, unemployment and devastating impact of **COVID-19** on all industries, business and SMME's.

*Impak op die ekonomie as 'n gevolg van swak ekonomiese prestasie, werkloosheid en die vernietigende impak van **COVID-19** op alle industrieë, besigheid en SMME's.*

Potential and real risks (1b) Swartland

- Sectors hit the hardest are the Construction sector less (-40.7%) or **R113.410 million** and Manufacturing sector (-14.8%), or **-R177.460 million**.

*Die sektors wat die hardste geraak is, is die Konstruksiebedryf (-40,7%) of **R113,410 miljoen** en Vervaardiging bedryf (-14,8%), of **-R177,460 miljoen**.*

- The impact on the informal sector in the Swartland is **± 12.7%** with **± 507 jobs losses** within one year after lockdown.

*Die impak op Swartland se informele sektor is **± 12,7%** met **± 507 werkverliese** binne een jaar na die grendeltyd.*

Potential and real risks (2a)

- Revenue from property tax and service charges under pressure as a result of potentially devastating economic impacts of the **COVID-19** pandemic on households and businesses, given the unprecedented downturn in the economy.

*Inkomste vanaf eiendomsbelasting en dienstegele is onder druk as gevolg van die potensieel vernietigende impak van die **COVID-19** pandemie op huishoudings en besighede, gegewe die ongekenne afswaai in die ekonomie.*

- The upward pressure and multiplier effect of the increase in staff salaries negotiated and agreed at national level.

The opwaartse druk en vermenigvuldigerseffek van die styging in personeel se salarisse wat op nasionale vlak onderhandel en ooreengekom word.

Potential and real risks (2b)

- The revival of the small and informal sector and township economies will be essential in SA and the Swartland to avoid massive unemployment, increased level of poverty, food insecurity and potential social unrest and upheaval.

Die herlewing van die klein en informele sektor en township-ekonomieë is noodsaaklik in SA en die Swartland om massiewe werkloosheid, verhoogde vlak van armoede, voedselonsekerheid en moontlike sosiale onrus te voorkom.

- Unemployment in SA increased by $\pm 8.2\%$ just because of the lockdown period and the forecast is to fall by another $\pm 3.4\%$.

Werkloosheid in SA het toegeneem met $\pm 8,2\%$ net vanweë die grendeltyd en sal moontlik nog met $\pm 3,4\%$ sal toeneem...

Potential and real risks (3)

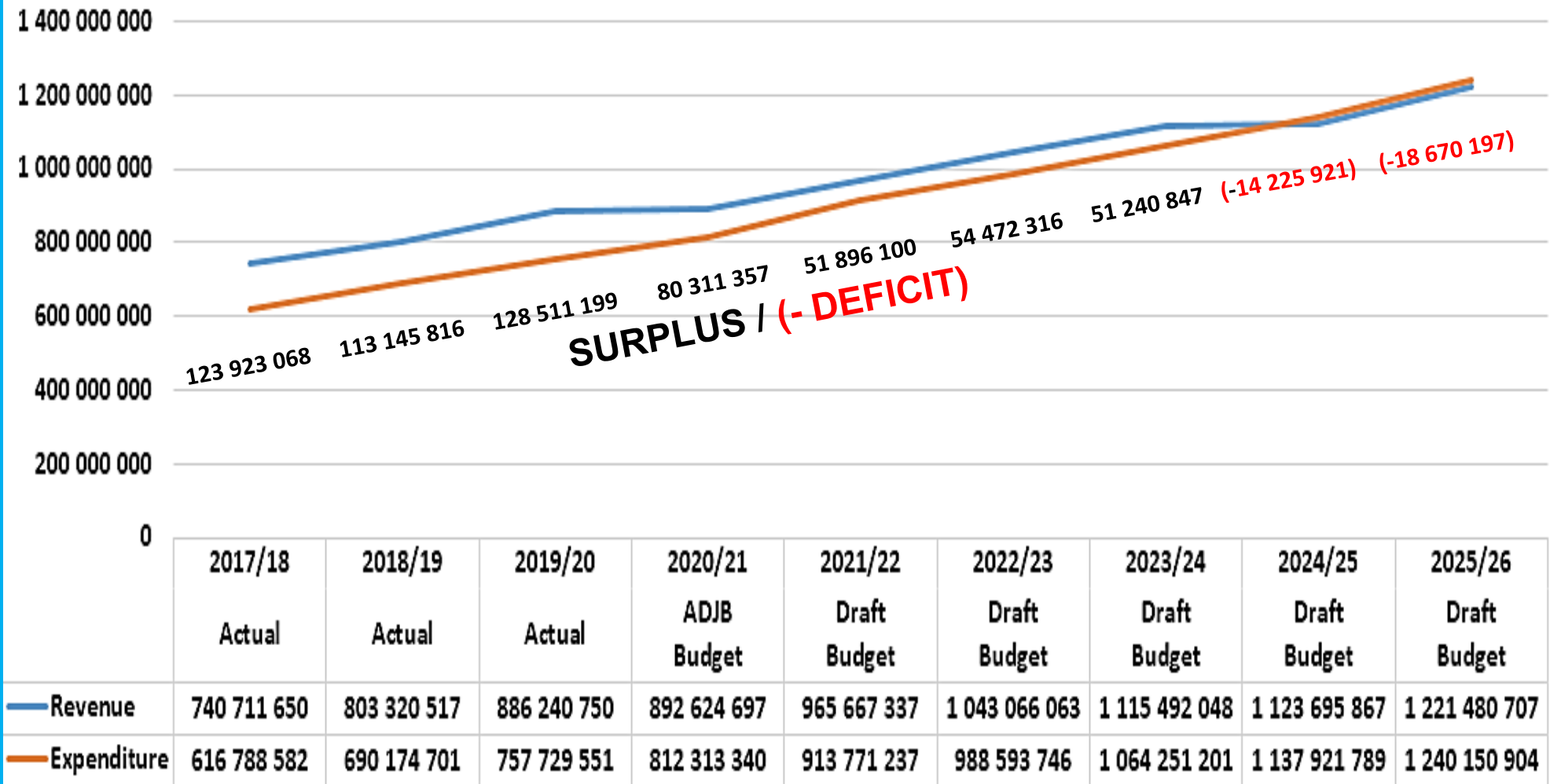
- The impact of the rapid spread of **COVID-19** on both the SA and local economy.

*Die impak van die vinnige verspreiding van **COVID-19** op beide die SA en plaaslike ekonomie.*

- Reduced local government equitable share allocation currently used as an income source to balance services cost.

Verminderde plaaslike owerheid "equitable share" toekenning wat tans aangewend word as inkomstebron om dienstekostes te balanseer.

RELATIONSHIP BETWEEN GROWTH IN REVENUE AND EXPENDITURE



Commitments against Cash & Cash Equivalents

		Comments
Cash & Cash Equivalents: 30 June 2021	R 609 343 215	Budgeted Cash balance of 2020/2021 period.
Cash & Cash Equivalents: 30 June 2022	R 572 084 368	Draft Budgeted Cash balance of 2021/2022 period.
Primary Bank Account	R 85 000 000	Current account balance is lower compared to the average R100 000 000 in 2019/20 to increase the quantum of cash to be invested.
Short Term Investments (Less than 6 months)	R 487 084 368	Proposed investments for 2021/22 period.
Medium Term Investments (More than 6 months)	R -	
Commitments:	R 758 442 950	
Capital funding requirement (Grants & Loans)	R 46 715 500	Grants portion of 2021/22 Draft Capital budget.
Cash Portion of Housing Development Fund	R 2 677	
Capital Budget (CRR) (2021/22 - 2023/24)	R 292 513 809	Based on 2021/22 MTREF Capital budget. (2021/22 - R122.5 mil) (2022/23 - R85.1 mil) (2023/24 - R84.8 mil)
Loan repayment for MTREF	R 11 054 815	Balance of loan repayments to be paid in Dec / June
Consumer Deposits	R 17 047 763	
Creditor payments	R 84 958 057	
Salaries	R 270 119 121	Salaries to be paid for 2021/22.
Bad Debt Contributions	R 36 031 207	Includes Bad Debts Written Off.
Net Working Capital	R -149 099 735	

Capital Budget

- Draft capital budget for 2021/2022: **R169.268 million**
*Konsep kapitaalebegroting vir 2021/2022: **R169.268 miljoen***
- **R122.553 million** invested from Council's own funds
***R122.553 miljoen** geïnvesteer uit Raad se eie fondse*
- Capital investment over the **3 fiscal years: R433.310 million**
*Kapitaalinvestering oor **3 belastingjare: R433.310 miljoen***

(b) Capital Projects with a total project cost in excess of R50 million (to give effect to Sec 19 (1) (b) of the MFMA) **"ANNEXURE A-2"**

Project Description	Budget Year	Budget Year	Budget Year	Forecast	Forecast	Sum of Future Years	Total Project Value	Funding Sources
	2021/22	2022/23	2023/24	2023/24	2024/25	Estimate	Estimate	
Sewerage Works: Moorreesburg	R 38 587 430	R 10 437 000	R -	R -	R -	R -	R 55 373 007	CRR
Sewerage Works: Moorreesburg	R 16 432 570	R -	R -	R -	R -	R -	R 34 955 656	MIG
Roads Swarthland: Resealing of Roads	R 20 177 474	R 25 000 000	R 22 000 000	R 27 000 000	R 28 000 000	R 55 000 000	R 122 177 474	CRR
Roads Swarthland: Resealing of Roads	R 3 822 526	R -	R 6 599 541	R -	R -	R -	R 10 422 067	MIG

Note: Details pertaining to the roads to be resealed will be included in the 30 Day Budget .

ROAD RESEAL & BUILDING

2021 / 2022
Sport R 2 983 000.00

PROGRAM OPGESTEL IN 2010 & HERSIEN 2021/22

RESEAL AND BUILDING OF ROADS ON THE NEXT 3 YEARS

YEAR	RESEAL	BUILD & TAR ROADS	
2010/2011		R 11 400 000.00	PHASE 1
2011/2012	R 7 500 000.00		
2012/2013		R 11 750 000.00	PHASE 2
2013/2014	R 7 000 000.00		
2014/2015	R 9 000 000.00	R 800 000.00	PHASE 3
2015/2016		R 18 310 000.00	
2016/2017	R 10 000 000.00	R 90 000.00	
2017/2018	R 11 000 000.00		
2018/2019	R 14 000 000.00		
2019/2020	R 15 000 000.00	R 15 000 000.00	PLANNING 4 A + B
2020/2021	R 18 890 000.00	R 15 000 000.00	PHASE 4 A
2021/2022	R 24 000 000.00	R 12 555 096.00	PHASE 4 B
2022/2023	R 25 000 000.00	R 14 330 000.00	PHASE 5 A
2023/2024	R 28 590 541.00	R 15 611 459.00	PHASE 5 B
TOTAL	R 169 980 541.00	R 106 756 555.00	

Totaal R 120 Miljoen in 3 Jaar

Street Building Priorities 2021/2024 (±4.6km @ R 32.5 Mil)

Swartland Munisipaliteit 30/03/2021

Town	Street	Start at	End at	Length (m)	Estimate
Riebeek West	Merinhof	Solomonse	Adamse	140	R 958 942
	Adamse	Hof	Merinhof	190	R 1 301 422
Kalbaskraal	Eikehout	Prov Road	Sand	186	R 1 274 023
	Eikehout	Sand	Essenhoud	265	R 1 815 141
Malmesbury	Holomisa	Gravel/Tar	Masiphumelele	182	R 1 246 625
	Ekuthuleni	Holomisa	Cul De Sac	140	R 958 942
Malmesbury	Access traffic circle	Voortrekker Road	Traffic circle	Part 1	R 5 000 000
2021/2022	Estimated construction costs per km ± R 6.85 Mil			1 103	R 12 555 096

Town	Street	Start at	End at	Length (m)	Estimate
Malmesbury	Access traffic circle	Voortrekker Road	Traffic circle	Part 2	R
Riebeek Kasteel	Kloof	Bloem	Prov Road	285	R 9 375 000
Chatsworth	Third Avenue	Cemetery	Hutchison	271	R 8 888 571
	Third Avenue	Hutchison	Hof	271	R 8 888 571
	Tweede Laan	Cemetery	Hutchison	271	R 8 888 571
	Eerste Laan	Cemetery	Hutchison	271	R 8 888 571
	Hutchison	Cemetery	Hutchison	271	R 8 888 571
	Vierde Laan	Cemetery	Hutchison	271	R 8 888 571
Kalbaskraal	Prov Road	Cul De Sac		60	R 428 657
Darling	Hill	Buitekant	High	66	R 471 522
	Ixia	Watsonia	Vygies	513	R 3 665 015
	Mimosa	Jakaranda	Jakaranda	182	R 1 300 259
	Cimbidium Cl 7	Madeliefie	Port Jackson Cres	249	R 1 777 496
2022/2024	Estimated construction costs per km ± R 7.14 Mil			3 496	R 29 977 458

Ontwerpe van paaie in die 2022/2024 moet saam val met die bou van strate in 2021/2022
 Designs of roads in the 2022/2024 must coincide with the construction of streets in 2021/2022

**Building & Planning
2021/2022
Building 2022/2024**



TEER VAN STRATE IN RIEBEEK WES

- FASE 2
- FASE 3
- FASE 4



BUILDING OF STREETS IN Ilinge LETHU



BUILDING OF STREETS IN DARLING



**2021/
2024**



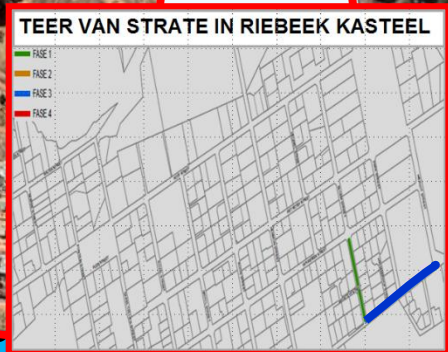
**HIERDIE STRATE WORD HERBOU IN
OPDRAG VAN DIE BURGEMEESTER
OM AGTERSTANDE UIT TE WIS**

BUILDING OF STREET IN CHATSWORTH



TEER VAN STRATE IN RIEBEEK KASTEEL

- FASE 1
- FASE 2
- FASE 3
- FASE 4



BUILDING OF STREET IN KALBASKRAAL



Swartland Resurfacing Calculator

Reseal Calculator

Calculation according to available funds 2021/2022

Town	Length of Tar roads per town (km)	Relationships of length Tar road per town (%)	Budget
Malmesbury	105.6	44.84%	R10 761 783.44
Riebeek Wes	13.8	5.86%	R1 406 369.43
Riebeek Kasteel	8.5	3.61%	R866 242.04
Moorreesburg	53.8	22.85%	R5 482 802.55
Koringberg	4.2	1.78%	R428 025.48
Darling	20.9	8.87%	R2 129 936.31
Yzerfontein	28.7	12.19%	R2 924 840.76
Total	235.5	100.00%	R24 000 000.00

(c) Finance sources of capital budget and capital spent in Pro Poor areas

FINANCING SOURCES	Draft Budget 2021/2022	Draft Budget 2022/2023	Draft Budget 2023/2024	TOTAL OVER 3 YEARS MTREF PERIOD
Capital Replacement Reserve (CRR)	R 122 552 729	R 85 134 732	R 84 826 348	R 292 513 809
Municipal Infrastructure Grant (MIG)	R 22 700 000	R 23 810 000	R 24 711 000	R 71 221 000
Dept. Human Settlements	R 14 600 000	R 15 800 000	R 19 760 000	R 50 160 000
Integrated National Electrification Programme (INEP)	R 8 355 000	R 5 000 000	R 5 000 000	R 18 355 000
Dept. Cultural Affairs and Sport	R 1 033 000	R -	R -	R 1 033 000
Community Safety Grant	R 27 500	R -	R -	R 27 500
				R -
GRAND TOTAL OF CAPITAL	R 169 268 229	R 129 744 732	R 134 297 348	R 433 310 309
PART OF CAPITAL TO THE PRO POOR	R 126 052 785	R 89 166 721	R 87 273 966	R 302 493 473
% OF CAPITAL TO THE PRO POOR CC	74.47%	68.72%	64.99%	69.81%

(e) Finance sources of capital budget

The capital budget for 2021/2022 is financed as follows:

Die kapitaalbegroting vir 2021/2022 word as volg gefinansier:

- Capital Replacement Reserve (own funds) 72.40%
- Municipal Infrastructure Grant 13.41%
- Dept. Human Settlements 8.63%
- Integrated National Elec. Programme (INEP) 4.94%
- Community Safety Grant 0.02%
- Dept. Cultural Affairs and Sport 0.61%

(e) Main capital projects for 2021/24 MTREF

The main capital projects for 2021/2024 are the following:

Die grootste kapitaalprojekte vir 2021/2024 is die volgende:

- | | |
|--|---------------|
| ● Sewerage works Moorreesburg | R65 5m |
| ● Resealing of roads Swartland | R77.6m |
| ● Housing, De Hoop, Darling and Others | R53.2m |
| ● New roads Swartland | R42 5m |
| ● Sewerage works Darling | R5 5m |
| ● Electricity Saamstaan/De Hoop | R39 9m |
| ● Renewal of electricity networks | R30.0m |
| ● Nedbank and Standard bank buildings | R9.0m |
| ● Bulk waterpipe upgrade | R15.3m |
| ● Protection Service # Fire Trucks | R9.0m |

(e) Capital budget per department over MTREF 2021/24

Department	2021/2022	2022/2023	2023/2024
Office of the Municipal Manager	R20 000	R20 000	R20 000
Civil Engineering Services	R122 968 909	R94 161 206	R75 850 152
Corporate Services	R872 000	R124 000	R690 000
Development Services	R17 670 000	R16 104 200	R19 836 000
Electrical Engineering Services	R25 358 320	R15 190 126	R32 799 636
Financial Services	R381 000	R260 000	R270 800
Protection Services	R1 998 000	R3 885 000	R4 830 760
TOTAL	R169 268 229	R129 744 732	R134 297 348

(e) Capital budget per department 2021/22

The capital budget for 2021/2022 amounts to **R169.3 million** which includes the PRO POOR PART and is divided as follows:

*Die kapitaalbegroting vir 2021/2022 beloop **R169.3 miljoen** wat die DEERNIS DEEL insluit en wat as volg verdeel is:*

	GRAND TOTAL		PRO POOR PART
• Civil Engineering Serv.	R123.0m	72.7%	R 86.6m
• Corporate Services	R 0.9m	0.5%	R 0.8m
• Development Services	R 17.7m	10.4%	R 16.9m
• Electrical Engin. Serv.	R 25.4m	15.0%	R 20.6m
• Financial Services	R 0.4m	0.2%	R 0.2m
• Protection Services	R 2.0m	1.2%	R 1.0m
TOTALS	R 169.3m	100%	R 126.1m

(f) Operating Budget

- Operating expenditure budget for 2021/2022: **R913.771 million**

*Bedryfs-uitgawebegroting vir 2021/2022: **R913.771 miljoen***

- Growth from previous fin year: **12.5%**

*Groei vanaf vorige fin jaar: **12.5%***

- Operating revenue budget for 2021/2022: **R965.667 million**

*Bedryfs-inkomstebegroting vir 2021/2022: **R965.667 miljoen***

- Growth from previous fin year: **8.1%**

*Groei vanaf vorige fin jaar: **8.1%***

(f) High-level multi-year Capital and Operating budgets for 2021/22 – 2023/24

Swartland Munisipaliteit 30/03/2021

	Original Budget 2020/21	Mid-Year Adj Budget 2020/21	Draft Budget 2021/22	Draft Budget 2022/23	Draft Budget 2023/24
Capital budget	212 435 837	210 663 962	169 268 229	129 744 732	134 297 348
Operating Expenditure	810 670 080	812 208 752	913 771 237	988 593 746	1 064 251 201
Operating Revenue	882 786 413	892 883 145	965 667 337	1 043 066 063	1 115 492 048
Budgeted (Surplus)/ Deficit	(72 116 333)	(80 674 394)	(51 896 100)	(54 472 316)	(51 240 847)
Less: Capital Grants, Donations & Development Charges	86 863 600	79 226 340	47 912 409	45 865 556	50 788 078
(Surplus)/ Deficit	14 747 267	(1 448 054)	(3 983 691)	(8 606 760)	(452 769)

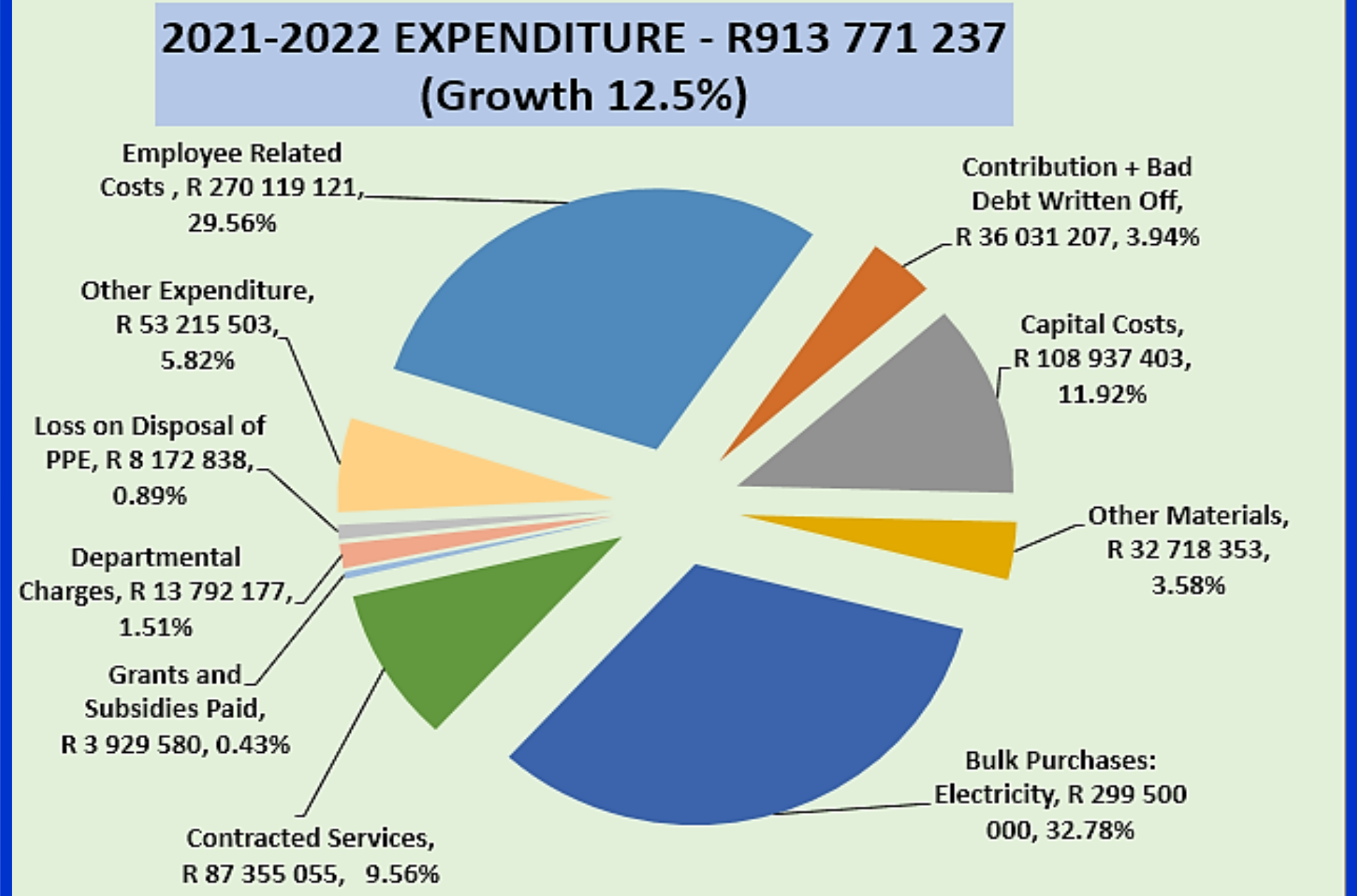
(f) Operating budget per department

The operating budget for 2021/2022 amounts to R913.8 million which is divided as follows:

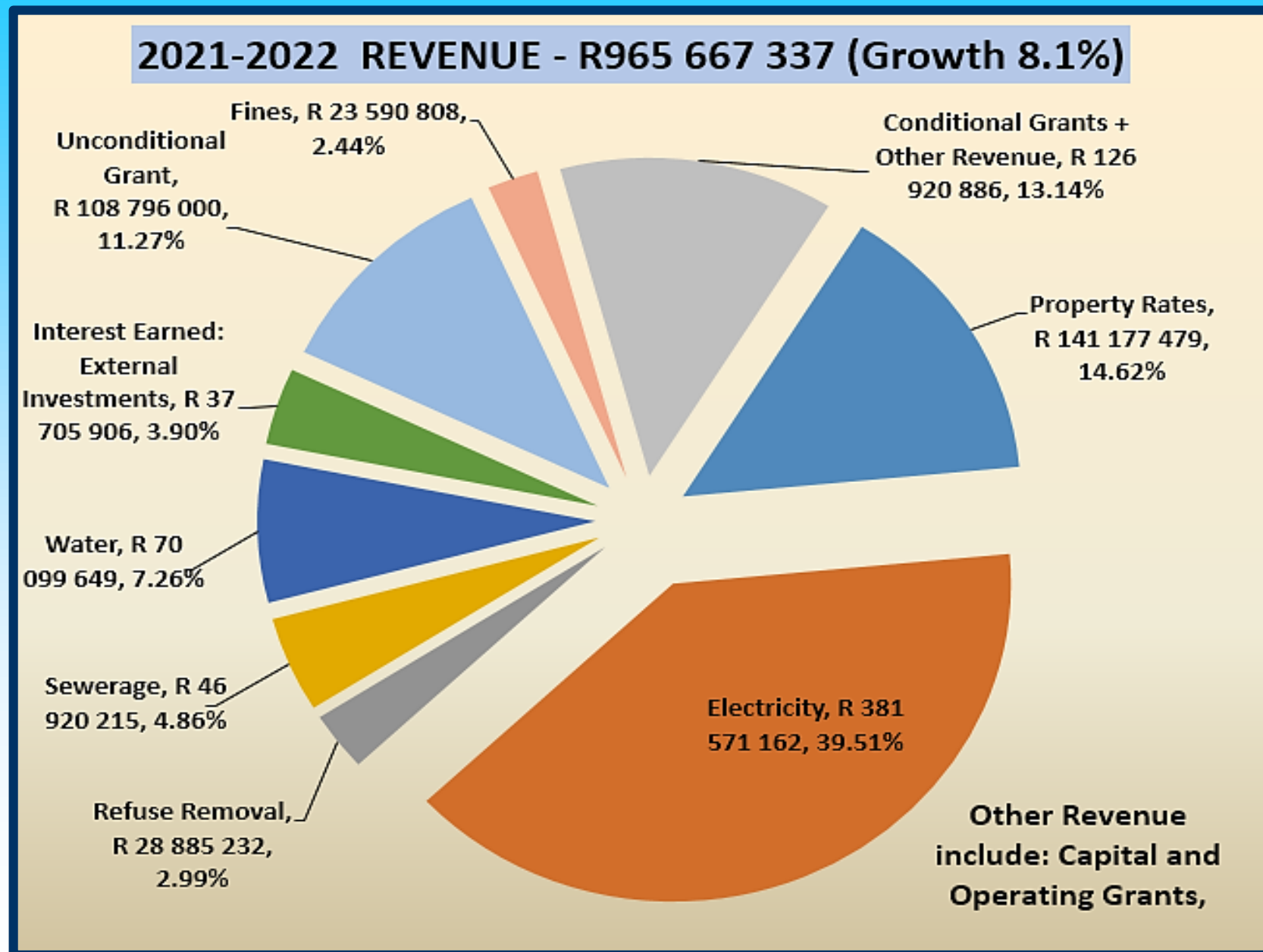
Die bedryfsbegroting vir 2021/2022 beloop R913.8 miljoen wat as volg verdeel is:

• Office of the Municipal Manager	R8.2m	0.9%
• Council Services	R18.3m	2.0%
• Civil Engineering Services	R294.7m	32.2%
• Corporate Services	R38.3m	4.2%
• Development Services	R54.0m	5.9%
• Electrical Engineering Services	R368.3m	40.3%
• Financial Services	R56.5m	6.2%
• Protection Services	R75.6m	8.3%

(f) 2021/22 Expenditure (R913.8 million)



(f) 2021/22 Revenue (R965.7 million)



SWARTLAND "PRO POOR" DRAFT CAPITAL- AND OPERATING BUDGETS

CAPITAL ALSO INCLUDES THE IRDP HOUSING.

CAPITAL	TOTAL	"PRO POOR"	% "PRO POOR"
2021/2022	R 169 268 229.00	R 126 052 785.00	74.47%
2022/2023	R 129 744 732.00	R 89 166 721.44	68.72%
2023/2024	R 134 297 348.00	R 87 273 966.17	64.99%
TOTAL	R 433 310 309.00	R 302 493 472.60	69.81%
OPERATING COSTS R 2 966 616 184.34 INCLUDES 34% TO BUSINESS AND 66% TO HOUSEHOLD	TOTAL HOUSEHOLDS	49.90% HOUSEHOLD LESS THAN R50 613pj "PRO POOR"	% HOUSEHOLD "PRO POOR"
	39 139	19 530	49.90%
2021/2022	R 603 089 016.14	R 300 941 419.05	49.90%
2022/2023	R 652 471 872.64	R 325 583 464.45	49.90%
2023/2024	R 702 405 792.88	R 350 500 490.65	49.90%
TOTAL	R 1 957 966 681.66	R 977 025 374.15	49.90%
9073 EQUITABLE SHARE 2019/20	34% OPERATING COST OF BUSINESSES AGAIN ADDED	"PRO POOR" EQUITABLE SHARE = 10 897 HOUSEHOLDS	100 % "PRO POOR"
2021/2022	R 310 682 220.43	R 108 796 000.00	100.00%
2022/2023	R 336 121 873.79	R 119 269 000.00	100.00%
2023/2024	R 361 845 408.46	R 123 466 000.00	100.00%
TOTAL	R 1 008 649 502.68	R 351 531 000.00	100.00%
TOTAL LESS BUSINESSES	R 2 391 276 990.66	R 1 631 049 846.75	68.21%

(g) Property category and rates

Category of property	Rate ratio	(c/R) rate determined for the relevant property category
Residential properties	1: 1	0,5464
Business and Commercial properties	1: 1,4367	0,7850
Industrial properties	1: 1,4367	0,7850
Agricultural properties	1: 0,25	0,1366
Mining properties	1: 1,4367	0,7850
Public Service Infrastructure	1: 0,25	0,1366
Public Benefit <u>Oganisations</u>	1: 0	0,0000
Vacant properties	1: 1,347	0,7360
Municipal properties	1: 0	0,0000
Conservation Areas	1: 0	0,0000
Protected Areas	1: 0	0,0000
National Monuments	1: 0	0,0000
Informal Settlements	1: 0	0,0000

(h) Property rates and tariffs

The average increase in tariffs for 2021/2022:

Die gemiddelde toename in tariewe vir 2021/2022:

- Property Rates / *Eiendomsbelasting*: **5.9%**
- Electricity / *Elektrisiteit*: **14.59%** (Eskom + NERSA)
- Sewerage / *Riool*: **5.9%**
- Refuse Removal / *Vullisverwydering*: **5.9%** (Rendered at a loss)
- Water / *Water*: **4.9%** (First 10kls)
- The tariff for water is for the first 10kls. Thereafter it is **6%** for residential consumers and 4.9% for all businesses and other categories from the first kl.

Die tarief vir water is vir die eerste 10kls. Daarna is dit 6% vir residensiële verbruikers en 4.9% vir alle besighede en ander kategorieë vanaf die eerste kl.

Water tariffs in more detail

Normal Water Tariff Increases	2020/21	2021/22	Increases %	Increases (R)
Residential:				
• Network charge	R64.87	R68.05	4.9%	R3.18
• 0 – 6kl	R5.03	R5.28	4.9%	R0.25
• 7 – 10kl	R8.64	R9.06	4.9%	R0.42
• 11 – 15kl	R16.54	R17.53	6%	R0.99
• 16 – 20kl	R20.97	R22.23	6%	R1.26
• 21 - 25kl	R31.09	R32.96	6%	R1.87
• 26 - 35kl	R64.78	R68.67	6%	R3.89
• 36kl and above	R89.40	R94.76	6%	R5.36
Business/ Commercial/ Industrial/ etc.				
• Network charge	R110.00	R115.39	4.9%	R5.39
• From 1kl and above – R/Tariff per kl	R21.60	R22.66	4.9%	R1.06
• Sport Clubs	R22.90	R24.02	4.9%	R1.12
• Schools and Government Institutions	R24.02	R25.20	4.9%	R1.18

(i) Training Budget

- Training budget for 2021/2022: **R1 294 339.00**
Opleidingsbegroting vir 2021/2022: R1 294 339.00
- Only: 0.50% of the total salary budget
Net 0.50% van die totale salaris begroting.
- This budget is considered more than sufficient to provide for training needs within the Municipality **given the worsening disposable income levels of the paying public during this severe economic downturn.**
- *Hierdie begroting word as meer as voldoende beskou om in opleidingsbehoefte in die munisipaliteit te voorsien, gegewe die verswakkende besteebare inkomstevlakke van die betalende publiek tydens hierdie ernstige ekonomiese insinking.*

(m) Salary Budget

- Salary budget for 2021/2022: **R258 868 million (7.4%)**
*Salarisbegroting vir 2021/2022: **R258 868 miljoen (7.4)***

(NOTE: The aforesaid provision for increases is for budgetary purposes only, based on the recommendations of NT (National Treasury) and should not be construed as any mandate or confirmation of affordability as the municipality's anticipated revenue streams are under immense pressure over the new MTREF.

(OPMERKING: Die voormelde voorsiening vir verhogings is slegs vir begrotingsdoeleindes, gebaseer op die aanbevelings van NT (Nasionale Tesourie) en moet nie beskou word as enige mandaat of bevestiging van bekostigbaarheid nie, aangesien die verwagte inkomstestrome van die munisipaliteit onder geweldige druk is oor die nuwe MTREF

8.2 RECOMMENDATIONS: DRAFT BUDGET OF 2021 TO 2024

(q) IMPORTANT NOTE: *The final income and expenditure figures as reported in the A- schedules to National and Provincial Treasury, will differ considerably from the figures mentioned draft Budget 2021 tot 2024.*

- **I recommend** that Council approves the 90 day DRAFT multi year Capital and Operating Budgets over the MTREF time span 2021 to 2024 . And that a further consultation and refinement process be followed during April 2021.
- **Ek beveel aan** *dat die Raad die 90-dae-KONSEP-meerjarige kapitaal- en bedryfsbegrotings gedurende die MTREF-tydperk 2021 tot 2024 goedkeur. En dat 'n verdere konsultasie- en verfyningsproses gedurende April 2021 gevolg word.*

Ken jou risiko's
Know your risks...

2021 tot 2024
2021 to 2024



TEAMWORK
is the **LINK**
to **SUCCESS**
Thank you