



MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

For the period 1 July 2022 to 31 December 2022

January 2023

REPORT SUBMITTED TO –
THE EXECUTIVE MAYOR ON 24 JANUARY 2023
THE COUNCIL ON 26 JANUARY 2023

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QUALITY CERTIFICATION

PART 1: IN-YEAR REPORT

1 EXECUTIVE MAYOR'S REPORT

1.1 Implementation of the Municipality's budget in accordance with the service delivery and budget implementation plan

The 2022-2023 capital budget consists of a 104 projects with a total allocation of R191 095 805. This includes multi-year projects. By end of December 2022, R41 596 507 million (21.77%) of the total capital budget was spent. The breakdown per department is as follows:

| Department | Nr of projects | Original Budget 2022/2023 | Proposed Adjustments Budget 2022/2023 | YTD Budget 31 Dec 2022 | YTD Expenditure 31 Dec 2022 | % Spent of YTD Budget |
|---------------------------------|----------------|------------------------------|--|---------------------------|-----------------------------------|--------------------------|
| Civil Engineering | 45 | 116 144 346 | 107 717 924 | 60 616 468 | 28 309 321 | 46.70% |
| Electrical Engineering & ICT | 27 | 46 004 000 | 47 069 000 | 19 844 998 | 11 027 045 | 55.57% |
| Development Services | 18 | 23 253 500 | 7 135 113 | 9 087 573 | 663 037 | 7.30% |
| Protection Services | 4 | 3 915 000 | 4 022 485 | 2 690 000 | 1 059 414 | 39.38% |
| Financial Services | 3 | 710 500 | 704 793 | 710 500 | 282 807 | 39.80% |
| Corporate Services | 4 | 404 000 | 594 671 | 312 000 | 246 206 | 78.91% |
| Office of the Municipal Manager | 1 | 654 459 | 10 000 | 650 459 | 5 625 | 0.86% |
| Council | 2 | 10 000 | 640 818 | 8 000 | 3 052 | 38.15% |
| | 104 | 191 095 805 | 167 894 804 | 93 919 998 | 41 596 507 | 44.29% |

Of the operating budget of R1 029 331 855 for 2022/2023, R421 467 746 million (40.95%) was spent by December 2022 keeping in mind that the information below excludes accounting transactions planned for or that can only be performed accurately at year-end. The breakdown per department according to municipal vote, is as follows:

| Department | Original Budget 2022/2023 | Proposed Adjustments Budget 2022/2023 | YTD Budget 31 Dec 2022 | YTD Expenditure 31 Dec 2022 | % Spent of YTD Budget |
|---------------------------------|------------------------------|--|---------------------------|--------------------------------|--------------------------|
| Civil Engineering | 337 153 036 | 345 629 581 | 131 000 121 | 134 269 668 | 102.50% |
| Electrical Engineering & ICT | 391 435 859 | 383 140 962 | 197 075 429 | 163 942 699 | 83.19% |
| Development Services | 64 887 240 | 64 188 406 | 30 472 893 | 31 447 091 | 103.20% |
| Protection Services | 95 895 862 | 92 594 842 | 34 057 977 | 34 136 272 | 100.23% |
| Financial Services | 68 931 365 | 67 996 812 | 27 556 029 | 25 103 290 | 91.10% |
| Corporate Services | 41 650 898 | 41 626 999 | 20 386 388 | 18 649 426 | 91.48% |
| Office of the Municipal Manager | 10 341 771 | 10 746 501 | 4 923 116 | 3 353 475 | 68.12% |
| Council | 19 035 824 | 19 651 888 | 9 894 629 | 10 565 824 | 106.78% |
| | 1 029 331 855 | 1 025 575 991 | 455 366 582 | 421 467 746 | 92.56% |

No significant challenges are experienced with implementing the service delivery and budget implementation plan (this statement is supported by the performance feedback provided by the respective directorates).

The document included under Section 7 of Part 2 of this report reflects the following:

- (a) Projected expenditure per project per month
- (b) Actual expenditure per project per month
- (c) Notes where necessary regarding progress, problems, reasons and/or explanations

1.2 Any financial problems or risks facing the Municipality

The 2017-2022 Integrated Development Plan (third amendment) identified the following strategic potential financial risks facing the Municipality supported/ mitigated by the current controls for each of the risks:

| Risk | Impact | Likelihood | Inherent Risk Rating | Control Effectiveness | Residual Risk Exposure |
|--|--------|------------|----------------------|-----------------------|------------------------|
| Insufficient fiscal governance and discipline | 5 | 5 | 25 | 0.4 | 10 |
| Unauthorised, irregular, fruitless and wasteful expenditure | 5 | 5 | 25 | 0.4 | 10 |
| Theft, fraud and corruption | 5 | 5 | 25 | 0.4 | 10 |
| Insufficient revenue to meet the demand for quality services | 4 | 4 | 16 | 0.75 | 12 |
| Non-Compliance | 4 | 4 | 16 | 0.4 | 4.8 |

1.3 Annual Report and Audit Report

Status of implementation of Auditor-General recommendations:

The accounting officer is committed to address audit outcomes of the prior year relating to the AGSA key focus areas. The municipality is encouraged to strengthen its internal monitoring by assessing the fundamentals of internal controls on a frequent basis to ensure sustainable clean administration.

The Annual Financial Statements (AFS) for the year 2021/2022 submitted for auditing were prepared in all material respects in accordance with the requirements of section 122(1) of the Municipal Finance Management Act, resulting in the financial statements receiving an unqualified opinion with no findings. Management's internal controls and processes over the preparation and presentation of the financial statements are reviewed annually to ensure that it is free from material misstatements.

The reported performance against predetermined objectives was evaluated against the overall criteria of usefulness and reliability. The usefulness of information relates to whether the reported performance is consistent with the planned development priorities or objectives and if indicators and targets are measurable (i.e. well defined, verifiable, specific, measurable and time bound) and relevant as required by the National Treasury Framework for managing programme performance information.

The Auditor-General did not raise any material findings on the usefulness and reliability of the reported information.

1.4 National and Provincial adjustments budgets

The roll-overs approved by Provincial Treasury for the Resourcing Funding for the Establishment and Support of a K9 Unit, Law Enforcement Reaction Unit, WC Financial Management Capacity Building Grant (Student Bursaries) and Local Government Public Employment Support Grant must be appropriated in the Mid-year Adjustments budget to be tabled on 26 January 2023. In the Adjusted Provincial Gazette (8699), the Human Settlements Grant (Beneficiaries) was reduced by R16 020 000 and additional funding was made available to Swartland, which must also be appropriated in the Mid-year Adjustments budget for the following grants:

- WC Financial Management Capability Grant amounts to R718 000.
- Municipal Water Resilience grant amounts to R600 000.

1.5 Necessity of an adjustments budget for the Municipality

In assessing the performance for the half year, it is anticipated that the operating budget will have to be revised. The below-mentioned changes make up the bulk of the motivation for the mid-year adjustments budget, resulting in a decrease in the gross budgeted surplus of R64 652 106 to R61 496 587 including capital grants and contributions. The budgeted net deficit excluding capital grants and contributions was R12 456 894 and will decrease to a budgeted net deficit of R6 448 923. It must be emphasized that the aforementioned deficit of R6 448 923 is the more appropriate measurement of budgeted deficits from a budgeted cash flow perspective.

The main expenditure items influencing the aforementioned position are recorded below:

On the expenditure side:

The proposed decrease in operating expenditure was influenced in the main by the following:

1. Employee Related Costs - Wages, Salaries and Social Contributions increases by R4 336 204 mainly due to the approved roll-overs for the Reaction Unit and LG Public Employment Support Grant, also Overtime that is linked to the impact of loadshedding;
2. Remuneration Of Councillors increases by R308 914 based on the new Upper limits for Councillors;
3. Contribution to Debt impairment decreases by R543 362 mainly based on available information and modelling done, linked to year to date payment rates;
4. Bad Debts Written Off decreases by R5 662 338 mainly as a result of payment rates for Fines extensively;
5. Finance charges increases by R3 204 130 based on the new landfill site working paper estimation brought about by changes in the interest rates;
6. Bulk Purchases: Electricity decreases by R19 801 556 due to the effect of loadshedding;
7. Other materials increases by R5 093 429 which Water Inventory consumed is the main contributor due to the increased water consumption;
8. Contracted Services increases by R4 772 082 which Dumping Site is the main contributor due the fuel increases of the past months;
9. Grants and Subsidies Paid increases by R238 927 mainly due to the additional allocation for Student bursaries;
10. Operational Cost increases by R1 324 493 due to the additions for Insurance for the year;
11. Accounting Losses increases by R2 973 213 mainly due to the envisaged accounting loss on the disposal of Assets.

On the income side:

The proposed decrease in operating revenue was influenced in the main by the following:

1. Revenue from Electricity service charges decreases by R14 696 857 due to the effect of loadshedding;
2. Revenue from Refuse Removal service charges increases by R600 000 based on the mid-year performance;
3. Revenue from Sewerage service charges increases by R406 963 based on the mid-year performance;
4. Rent of Facilities and Equipment increases by R179 830 based on the mid-year performance;
5. Interest earned on External investments increases by R20 087 682, mainly due to the increased positive cash flow balance of the 2021/22 audited period;
6. Interest earned on Outstanding Debtors decreases by R292 390 based on 2021/22 audited performance and the arrangement to accommodate the SASSA payment dates;
7. Fines decreases by R4 344 000 based on the 2021/22 audited performance of traffic fines;
8. Licenses and permits increases by R124 129 based on the mid-year performance;
9. Transfers Recognised – Operational increases by R3 497 901 mainly due to the approved roll-overs for the Reaction Unit and LG Public Employment Support Grant;
10. Transfers Recognised – Capital decreases by R6 006 515 mainly due to the adjustments to the DHS and MIG funded projects;
11. Public Contributions and Donations decreases by R3 156 975 due to the adjustment to the project on the capital budget;
12. Other revenue increases by R900 032 based on based on the mid-year performance of various items;
13. Gains decreases by R4 211 182 mainly due to the revised projections for Gain on vesting of Properties which is based on the 2021/22 audited performance.

On the capital side:

Capital expenditure must decrease by R23 201 001. This decrease is mainly due to the following adjustments:

1. Adjustments to the various housing projects funded by DHS must decrease in total by R16 114 000 due to the grant allocation as per the adjusted gazette and revised DHS approved projects;
2. Adjustments to the various MIG funded projects must increase in total by R10 million due to the EMC approval of the R10 million MIG ring fenced sport allocation to be utilised for other implementation ready MIG registered infrastructure projects for the 2022/2023 financial year in accordance with the approval letter of the Department of Sport, Arts and Culture;
3. Waste Water Treatment Works: Moorreesburg (CRR funded) must decrease by R8 351 797, which must move to the 2023/24 budget due to the project implementation that had to be rescheduled due to extended delivery periods of imported equipment (global factors) and manufactured components (loadshedding);
4. Fitting of Council Chambers (Std Bank Building) must decrease by R1 900 000. The amount must move to the 2023/24 budget due to the finalisation of the layout and detail design took longer than anticipated due to the availability of certain furniture items, audio and visual equipment hence the amendment of the implementation schedule;
5. Construction: Side-walks and Recreational nodes (Ilinge Lethu & Wesbank) funded by Sanral, must decrease by R1 330 888. The amount must move to the 2023/24 budget as the construction commencement was delayed due to later than anticipated approval by Sanral.

2 RESOLUTIONS

2.1 Monthly budget statement and any supporting documents

Monthly budget statements and supporting documents in terms of section 71 of the MFMA are submitted by the Director Financial Services to the Mayoral Committee or the Council Portfolio Committee. The reports cover the following:

- Investment portfolio (section 13 of the MFMA)
- Long term debt (section 46 of the MFMA)
- Revenue and expenditure performance (sections 64 and 65 of the MFMA)
- Capital budget performance
- SDBIP
- Debtors report
- Stand by and overtime
- Performance targets and actuals
- Personnel expenses (section 66 of the MFMA)
- Grants and Subsidies

2.2 Quarterly report on the implementation of the budget and the financial affairs for the municipality

Quarterly reports in terms of section 52 of the MFMA are submitted by the Municipal Manager to the Mayoral Committee and Council. The report covers the same information (a consolidation of the quarter) as is mentioned in respect of the monthly budget statements in paragraph 2.1 above.

2.3 Recommendation:

- (a) That council takes cognisance of the mid-year budget performance and non financial information assessment report tabled on 26 January 2023.
- (b) That considering the financial results for the mid-year ended 31 December 2022, an adjustment budget be tabled to adjust both the revenue and expenditure inclusive of the capital budget in accordance with current performance and reasons provided in the report.

3 EXECUTIVE SUMMARY

3.1 Introduction

In terms of Section 72 (1) (a) of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by the 25th of January of each year assess the performance of the Municipality during the first half of the financial year. A report on such assessment must then be submitted to the Mayor, Provincial Treasury and National Treasury in terms of Section 72 (1) (b) of the Act. Once the Mayor has considered the report in terms of Section 54 (1) (f) of the MFMA, he must table the report with recommendations to Council by 31 January of each year.

3.2 Purpose

The mid-year report is used as a management tool to assess the Municipality's performance and financial position against the approved budget by analyzing trends and patterns for the first six months of the 2022/2023 financial year, with a view of giving effect to the Mayor and Council's oversight role and to recommend the need for a mid-year adjustment budget as envisaged by the Municipal Finance Management Act.

3.3 Consolidated performance

The following table summarises the overall position on the capital and operating budgets:

| | Original Budget | YTD Budget | YTD Actual | YTD Budget vs YTD Actual Variance | YTD Budget vs YTD Actual Variance % |
|------------------------------|------------------------|-------------------|-------------------|--|--|
| Operating Revenue | R 1 093 983 966 | R 550 970 313 | R 522 555 769 | R -28 414 544 | -5% |
| Operating Expenditure | R 1 029 331 855 | R 455 366 582 | R 421 467 746 | R -33 898 836 | -7% |
| Capital | R 191 095 805 | R 93 919 998 | R 41 596 507 | R -52 323 491 | -56% |

4 IN-YEAR BUDGET STATEMENT TABLES

The in-year budget statement tables are presented in the pages to follow: Supporting information, charts and explanations of trends and anomalies where appropriate are given in those instances where such information will encourage better understanding of the figures and results in the tables.

4.1 Monthly Budget Statement Summary

| WC015 Swartland - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment | | | | | | | | |
|---|------------------|---------------------|--------------------|--------------------|--------------------|---------------------|-----------------|--------------------|
| Description | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| Financial Performance | | | | | | | | |
| Property rates | 141 486 | 148 224 | 12 471 | 77 192 | 73 713 | 3 479 | 5% | 148 224 |
| Service charges | 527 861 | 564 834 | 44 582 | 270 110 | 289 185 | (19 074) | -7% | 564 834 |
| Investment revenue | 35 489 | 35 667 | 787 | 4 177 | 3 049 | 1 127 | 37% | 35 667 |
| Transfers and subsidies | 172 790 | 186 257 | 61 969 | 127 517 | 119 709 | 7 808 | 7% | 186 257 |
| Other own revenue | 65 629 | 81 894 | 4 647 | 26 240 | 17 348 | 8 892 | 51% | 81 894 |
| Total Revenue (excluding capital transfers and contributions) | 943 256 | 1 016 875 | 124 457 | 505 236 | 503 003 | 2 232 | 0% | 1 016 875 |
| Employee costs | 265 587 | 294 029 | 21 833 | 139 938 | 145 925 | (5 986) | -4% | 294 029 |
| Remuneration of Councillors | 10 929 | 11 251 | 940 | 5 601 | 5 626 | (25) | -0% | 11 251 |
| Depreciation & asset impairment | 97 550 | 106 565 | 15 158 | 45 764 | 40 707 | 5 056 | 12% | 106 565 |
| Finance charges | 15 738 | 12 361 | 5 218 | 5 218 | 6 180 | (963) | -16% | 12 361 |
| Inventory consumed and bulk purchases | 332 320 | 379 713 | 18 281 | 149 793 | 182 002 | (32 209) | -18% | 379 713 |
| Transfers and subsidies | 3 774 | 4 368 | 72 | 3 062 | 2 665 | 397 | 15% | 4 368 |
| Other expenditure | 186 385 | 221 044 | 12 100 | 72 093 | 72 261 | (168) | -0% | 221 044 |
| Total Expenditure | 912 284 | 1 029 332 | 73 601 | 421 468 | 455 367 | (33 899) | -7% | 1 029 332 |
| Surplus/(Deficit) | 30 972 | (12 457) | 50 856 | 83 768 | 47 637 | 36 131 | 76% | (12 457) |
| Transfers and subsidies - capital | 46 181 | 62 749 | 16 015 | 17 320 | 40 787 | (23 467) | -58% | 62 749 |
| Transfers and subsidies - capital | 5 170 | 14 360 | - | - | 7 180 | (7 180) | -100% | 14 360 |
| Surplus/(Deficit) after capital transfers & contributions | 82 323 | 64 652 | 66 871 | 101 088 | 95 604 | 5 484 | 6% | 64 652 |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - |
| Surplus/ (Deficit) for the year | 82 323 | 64 652 | 66 871 | 101 088 | 95 604 | 5 484 | 6% | 64 652 |
| Capital expenditure & funds sources | | | | | | | | |
| Capital expenditure | 174 902 | 191 096 | 14 890 | 41 597 | 93 920 | (52 323) | -56% | 191 096 |
| Capital transfers recognised | 46 906 | 75 283 | 3 823 | 18 655 | 36 466 | (17 811) | -49% | 75 283 |
| Borrowing | - | - | - | - | - | - | - | - |
| Internally generated funds | 127 996 | 115 813 | 11 068 | 22 941 | 57 454 | (34 513) | -60% | 115 813 |
| Total sources of capital funds | 174 902 | 191 096 | 14 890 | 41 597 | 93 920 | (52 323) | -56% | 191 096 |
| Financial position | | | | | | | | |
| Total current assets | 794 751 | 776 607 | | 898 055 | | | | 776 607 |
| Total non current assets | 2 184 164 | 2 222 434 | | 2 177 523 | | | | 2 222 434 |
| Total current liabilities | 132 067 | 132 766 | | 132 386 | | | | 132 766 |
| Total non current liabilities | 224 232 | 211 698 | | 219 730 | | | | 211 698 |
| Community wealth/Equity | 2 622 616 | 2 654 577 | | 2 622 375 | | | | 2 654 577 |
| Cash flows | | | | | | | | |
| Net cash from (used) operating | 189 054 | 157 405 | 27 306 | 138 359 | 78 702 | (59 657) | -76% | 157 405 |
| Net cash from (used) investing | (155 705) | (175 219) | (9 968) | (32 552) | (93 549) | (60 996) | 65% | (175 219) |
| Net cash from (used) financing | (8 462) | (11 500) | (59) | (457) | (250) | 207 | -83% | (11 500) |
| Cash/cash equivalents at the month/year end | 665 091 | 612 926 | - | 747 591 | 627 144 | (120 447) | -19% | 612 926 |
| Debtors & creditors analysis | | | | | | | | |
| | 0-30 Days | 31-60 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr | Total |
| Debtors Age Analysis | | | | | | | | |
| Total By Income Source | 49 586 | 10 984 | 2 573 | 2 026 | 2 217 | 2 212 | 23 480 | 96 362 |
| Creditors Age Analysis | | | | | | | | |
| Total Creditors | 9 202 | 281 | - | - | - | - | 237 | 9 814 |

4.2 Monthly Budget Statement - Financial Performance (standard classification)

| WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment | | | | | | | | | |
|---|-----|-----------------|---------------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| Description | Ref | 2021/22 | Budget Year 2022/23 | | | | | | |
| | | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | 1 | | | | | | | | |
| Revenue - Functional | | | | | | | | | |
| Governance and administration | | 239 519 | 267 475 | 35 949 | 137 551 | 122 392 | 15 160 | 12% | 267 475 |
| Executive and council | | 266 | 299 | 3 | 34 | 132 | (97) | -74% | 299 |
| Finance and administration | | 239 253 | 267 175 | 35 946 | 137 517 | 122 260 | 15 257 | 12% | 267 175 |
| Internal audit | | - | - | - | - | - | - | | - |
| Community and public safety | | 104 273 | 114 566 | 15 888 | 33 891 | 43 470 | (9 580) | -22% | 114 566 |
| Community and social services | | 12 768 | 14 550 | 3 517 | 6 521 | 7 391 | (870) | -12% | 14 550 |
| Sport and recreation | | 6 216 | 4 716 | 541 | 2 930 | 2 534 | 396 | 16% | 4 716 |
| Public safety | | 35 475 | 41 252 | 2 980 | 5 919 | 3 514 | 2 405 | 68% | 41 252 |
| Housing | | 49 814 | 54 049 | 8 850 | 18 520 | 30 030 | (11 511) | -38% | 54 049 |
| Health | | - | - | - | - | - | - | | - |
| Economic and environmental services | | 25 138 | 42 647 | 5 710 | 13 477 | 22 422 | (8 946) | -40% | 42 647 |
| Planning and development | | 5 360 | 4 266 | 280 | 2 814 | 1 984 | 831 | 42% | 4 266 |
| Road transport | | 19 778 | 38 381 | 5 430 | 10 662 | 20 439 | (9 776) | -48% | 38 381 |
| Environmental protection | | - | - | - | - | - | - | | - |
| Trading services | | 625 653 | 669 263 | 82 923 | 337 621 | 362 670 | (25 049) | -7% | 669 263 |
| Energy sources | | 384 053 | 424 953 | 35 535 | 195 664 | 221 793 | (26 129) | -12% | 424 953 |
| Water management | | 98 419 | 113 350 | 24 542 | 65 593 | 64 678 | 915 | 1% | 113 350 |
| Waste water management | | 94 784 | 79 832 | 13 911 | 46 320 | 46 726 | (406) | -1% | 79 832 |
| Waste management | | 48 397 | 51 128 | 8 934 | 30 045 | 29 474 | 570 | 2% | 51 128 |
| Other | 4 | 23 | 32 | 3 | 16 | 16 | (0) | -1% | 32 |
| Total Revenue - Functional | 2 | 994 607 | 1 093 984 | 140 473 | 522 556 | 550 970 | (28 415) | -5% | 1 093 984 |
| Expenditure - Functional | | | | | | | | | |
| Governance and administration | | 132 858 | 163 385 | 12 006 | 68 618 | 71 634 | (3 016) | -4% | 163 385 |
| Executive and council | | 21 809 | 24 245 | 1 349 | 11 991 | 12 277 | (286) | -2% | 24 245 |
| Finance and administration | | 109 291 | 136 996 | 10 496 | 55 703 | 58 300 | (2 597) | -4% | 136 996 |
| Internal audit | | 1 758 | 2 144 | 161 | 924 | 1 056 | (133) | -13% | 2 144 |
| Community and public safety | | 167 290 | 177 068 | 10 241 | 74 274 | 71 800 | 2 474 | 3% | 177 068 |
| Community and social services | | 22 749 | 24 900 | 1 736 | 10 724 | 11 954 | (1 231) | -10% | 24 900 |
| Sport and recreation | | 31 043 | 31 657 | 2 766 | 15 233 | 14 933 | 300 | 2% | 31 657 |
| Public safety | | 74 076 | 82 053 | 4 618 | 28 055 | 27 353 | 702 | 3% | 82 053 |
| Housing | | 39 422 | 38 458 | 1 121 | 20 262 | 17 559 | 2 703 | 15% | 38 458 |
| Health | | - | - | - | - | - | - | | - |
| Economic and environmental services | | 73 145 | 81 908 | 8 314 | 37 315 | 35 453 | 1 862 | 5% | 81 908 |
| Planning and development | | 13 091 | 16 545 | 1 061 | 6 470 | 8 098 | (1 628) | -20% | 16 545 |
| Road transport | | 60 053 | 65 362 | 7 252 | 30 845 | 27 356 | 3 489 | 13% | 65 362 |
| Environmental protection | | - | - | - | - | - | - | | - |
| Trading services | | 537 262 | 604 693 | 42 995 | 240 201 | 275 390 | (35 188) | -13% | 604 693 |
| Energy sources | | 328 076 | 386 254 | 22 620 | 160 979 | 195 067 | (34 088) | -17% | 386 254 |
| Water management | | 79 122 | 91 450 | 4 582 | 20 737 | 22 058 | (1 321) | -6% | 91 450 |
| Waste water management | | 74 551 | 74 589 | 10 541 | 32 847 | 33 207 | (360) | -1% | 74 589 |
| Waste management | | 55 513 | 52 399 | 5 253 | 25 638 | 25 058 | 581 | 2% | 52 399 |
| Other | | 1 729 | 2 279 | 45 | 1 060 | 1 090 | (31) | -3% | 2 279 |
| Total Expenditure - Functional | 3 | 912 284 | 1 029 332 | 73 601 | 421 468 | 455 367 | (33 899) | -7% | 1 029 332 |
| Surplus/ (Deficit) for the year | | 82 323 | 64 652 | 66 871 | 101 088 | 95 604 | 5 484 | 6% | 64 652 |

4.3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

| WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment | | | | | | | | |
|---|-----------------|---------------------|----------------|----------------|----------------|-----------------|----------------|--------------------|
| Vote Description | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| Revenue by Vote | | | | | | | | |
| Vote 1 - Corporate Services | 12 492 | 12 358 | 3 277 | 6 347 | 6 179 | 168 | 2.7% | 12 358 |
| Vote 2 - Civil Services | 256 272 | 287 762 | 52 454 | 148 304 | 157 633 | (9 329) | -5.9% | 287 762 |
| Vote 3 - Council | 266 | 299 | 3 | 34 | 132 | (97) | -74.0% | 299 |
| Vote 4 - Electricity Services | 384 053 | 424 953 | 35 535 | 195 664 | 221 793 | (26 129) | -11.8% | 424 953 |
| Vote 5 - Financial Services | 237 101 | 253 248 | 35 815 | 136 613 | 121 489 | 15 124 | 12.4% | 253 248 |
| Vote 6 - Development Services | 58 806 | 63 075 | 9 651 | 23 853 | 34 782 | (10 929) | -31.4% | 63 075 |
| Vote 7 - Municipal Manager | - | - | - | - | - | - | - | - |
| Vote 8 - Protection Services | 45 617 | 52 289 | 3 737 | 11 740 | 8 963 | 2 778 | 31.0% | 52 289 |
| Total Revenue by Vote | 994 607 | 1 093 984 | 140 473 | 522 556 | 550 970 | (28 415) | -5.2% | 1 093 984 |
| Expenditure by Vote | | | | | | | | |
| Vote 1 - Corporate Services | 35 621 | 41 327 | 3 620 | 18 649 | 20 386 | (1 737) | -8.5% | 41 327 |
| Vote 2 - Civil Services | 308 064 | 327 711 | 47 416 | 134 270 | 131 000 | 3 270 | 2.5% | 327 711 |
| Vote 3 - Council | 18 175 | 19 043 | 1 102 | 10 566 | 9 895 | 671 | 6.8% | 19 043 |
| Vote 4 - Electricity Services | 342 334 | 402 200 | 7 782 | 163 943 | 197 075 | (33 133) | -16.8% | 402 200 |
| Vote 5 - Financial Services | 51 960 | 68 681 | 4 532 | 25 103 | 27 556 | (2 453) | -8.9% | 68 681 |
| Vote 6 - Development Services | 62 100 | 64 490 | 2 991 | 31 447 | 30 473 | 974 | 3.2% | 64 490 |
| Vote 7 - Municipal Manager | 7 507 | 10 335 | 559 | 3 353 | 4 923 | (1 570) | -31.9% | 10 335 |
| Vote 8 - Protection Services | 86 523 | 95 545 | 5 599 | 34 136 | 34 058 | 78 | 0.2% | 95 545 |
| Total Expenditure by Vote | 912 284 | 1 029 332 | 73 601 | 421 468 | 455 367 | (33 899) | -7.4% | 1 029 332 |
| Surplus/ (Deficit) for the year | 82 323 | 64 652 | 66 871 | 101 088 | 95 604 | 5 484 | 5.7% | 64 652 |

4.4 Monthly Budget Statement - Financial Performance (revenue and expenditure)

| WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment | | | | | | | | |
|---|-----------------|---------------------|----------------|----------------|----------------|--------------|----------------|--------------------|
| Description | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | 141 486 | 148 224 | 12 471 | 77 192 | 73 713 | 3 479 | 5% | 148 224 |
| Service charges - electricity revenue | 369 387 | 400 667 | 29 531 | 187 069 | 205 449 | (18 380) | -9% | 400 667 |
| Service charges - water revenue | 79 785 | 80 786 | 7 783 | 40 814 | 42 540 | (1 726) | -4% | 80 786 |
| Service charges - sanitation revenue | 48 956 | 51 390 | 4 554 | 25 911 | 25 399 | 512 | 2% | 51 390 |
| Service charges - refuse revenue | 29 734 | 31 991 | 2 714 | 16 317 | 15 797 | 520 | 3% | 31 991 |
| Rental of facilities and equipment | 1 422 | 1 627 | 124 | 874 | 814 | 60 | 7% | 1 627 |
| Interest earned - external investments | 35 489 | 35 667 | 787 | 4 177 | 3 049 | 1 127 | 37% | 35 667 |
| Interest earned - outstanding debtors | 2 646 | 3 458 | 337 | 1 756 | 1 595 | 162 | 10% | 3 458 |
| Dividends received | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | 27 864 | 34 607 | 17 | 164 | 131 | 32 | 25% | 34 607 |
| Licences and permits | 4 686 | 4 778 | 375 | 2 520 | 2 355 | 165 | 7% | 4 778 |
| Agency services | 5 264 | 6 040 | 407 | 3 245 | 2 985 | 260 | 9% | 6 040 |
| Transfers and subsidies | 172 790 | 186 257 | 61 969 | 127 517 | 119 709 | 7 808 | 7% | 186 257 |
| Other revenue | 15 678 | 15 508 | 1 141 | 8 645 | 7 469 | 1 176 | 16% | 15 508 |
| Gains | 8 068 | 15 877 | 2 246 | 9 035 | 1 999 | 7 036 | 352% | 15 877 |
| Total Revenue (excluding capital transfers and contributions) | 943 256 | 1 016 875 | 124 457 | 505 236 | 503 003 | 2 232 | 0% | 1 016 875 |

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 31 December 2022.

- **Service charges - electricity revenue** stands at 9% below the YTD budgeted projections mainly due to the effect of loadshedding.
- **Interest earned – external investments** stands 37% above the YTD budgeted projections due to one of our investments that matured in November 2022.
- **Fines, penalties and forfeits** stands at 25% above the YTD budgeted projections with the amount being insignificant from a material point of view.
- **Other revenue** stands at 16% above the YTD budgeted projections mainly due to over-performance on various sundry revenue line items such as Caravan sites and Building fees.
- The variance on **Gains** is mainly due to sale of land transactions that realised.
- Revenue for the month of **December 2022** was **R124.457 million** whilst the overall YTD performance **excluding capital transfers** is more or less in line with budgeted projections. **Variances and cash flow projections will be addressed in the mid-year adjustments budget at the end of January.**

| WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment | | | | | | | | |
|---|-----------------|---------------------|----------------|----------------|----------------|-----------------|----------------|--------------------|
| Description | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 265 587 | 294 029 | 21 833 | 139 938 | 145 925 | (5 986) | -4% | 294 029 |
| Remuneration of councillors | 10 929 | 11 251 | 940 | 5 601 | 5 626 | (25) | 0% | 11 251 |
| Debt impairment | 39 382 | 37 654 | - | (5) | - | (5) | #DIV/0! | 37 654 |
| Depreciation & asset impairment | 97 550 | 106 565 | 15 158 | 45 764 | 40 707 | 5 056 | 12% | 106 565 |
| Finance charges | 15 738 | 12 361 | 5 218 | 5 218 | 6 180 | (963) | -16% | 12 361 |
| Bulk purchases - electricity | 292 405 | 332 200 | 16 224 | 138 027 | 172 134 | (34 107) | -20% | 332 200 |
| Inventory consumed | 39 915 | 47 513 | 2 058 | 11 766 | 9 869 | 1 897 | 19% | 47 513 |
| Contracted services | 94 571 | 105 260 | 5 980 | 49 927 | 48 470 | 1 457 | 3% | 105 260 |
| Transfers and subsidies | 3 774 | 4 368 | 72 | 3 062 | 2 665 | 397 | 15% | 4 368 |
| Other expenditure | 35 846 | 51 359 | 3 683 | 19 733 | 23 790 | (4 058) | -17% | 51 359 |
| Losses | 16 586 | 26 772 | 2 438 | 2 438 | - | 2 438 | #DIV/0! | 26 772 |
| Total Expenditure | 912 284 | 1 029 332 | 73 601 | 421 468 | 455 367 | (33 899) | -7% | 1 029 332 |

- **Depreciation & asset impairment** - The system vendor was busy with the latest mscoa program changes where-after depreciation can be accounted for monthly. Since October 2022, the depreciation runs for July to December was processed successfully.
- The variance on **Bulk purchases - electricity** is mainly due to invoices that were received earlier and could still be paid for 30 June compared to previous years where some invoices were received late and could only be paid in July. Also to note, is the effect of loadshedding.
- **Inventory consumed** stands at 19% above the YTD budgeted projections mainly due to various items such as the fuel consumption on council's fleet.
- **Transfer and Subsidies** are paid out when beneficiaries submit audited financial statements as required, in order for SM to pay out these financial contributions.
- **Other expenditure** stands at 17% below the YTD budgeted projections mainly due to underspending on various line items.
- Expenditure for the month of **December 2022** was **R73.601 million** whilst the overall YTD performance stands at **7% below** the budgeted projections. **Variances and cash flow projections will be addressed in the mid-year adjustments budget at the end of January.**

4.5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

| WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment | | | | | | | | |
|---|-----------------|---------------------|----------------|---------------|---------------|-----------------|----------------|--------------------|
| Vote Description | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| Multi-Year expenditure appropriation | | | | | | | | |
| Vote 2 - Civil Services | 87 523 | 84 445 | 6 777 | 18 891 | 41 700 | (22 809) | -55% | 84 445 |
| Vote 4 - Electricity Services | 14 801 | 30 600 | 1 596 | 4 127 | 11 600 | (7 473) | -64% | 30 600 |
| Vote 6 - Development Services | 8 463 | 17 459 | 5 | 136 | 3 821 | (3 685) | -96% | 17 459 |
| Total Capital Multi-year expenditure | 110 787 | 132 504 | 8 378 | 23 154 | 57 121 | (33 967) | -59% | 132 504 |
| Single Year expenditure appropriation | | | | | | | | |
| Vote 1 - Corporate Services | 513 | 404 | - | 246 | 312 | (66) | -21% | 404 |
| Vote 2 - Civil Services | 45 642 | 31 699 | 1 766 | 9 418 | 18 916 | (9 498) | -50% | 31 699 |
| Vote 3 - Council | 9 | 654 | - | 6 | 650 | (645) | -99% | 654 |
| Vote 4 - Electricity Services | 10 891 | 15 404 | 4 691 | 6 900 | 8 245 | (1 345) | -16% | 15 404 |
| Vote 5 - Financial Services | 802 | 711 | 8 | 283 | 711 | (428) | -60% | 711 |
| Vote 6 - Development Services | 3 355 | 5 795 | - | 527 | 5 267 | (4 739) | -90% | 5 795 |
| Vote 7 - Municipal Manager | 7 | 10 | - | 3 | 8 | (5) | -62% | 10 |
| Vote 8 - Protection Services | 2 896 | 3 915 | 47 | 1 059 | 2 690 | (1 631) | -61% | 3 915 |
| Total Capital single-year expenditure | 64 114 | 58 591 | 6 512 | 18 443 | 36 799 | (18 356) | -50% | 58 591 |
| Total Capital Expenditure | 174 902 | 191 096 | 14 890 | 41 597 | 93 920 | (52 323) | -56% | 191 096 |
| Capital Expenditure - Functional Classification | | | | | | | | |
| Governance and administration | 16 508 | 10 660 | 8 | 583 | 4 196 | (3 613) | -86% | 10 660 |
| Executive and council | 17 | 664 | - | 9 | 658 | (650) | -99% | 664 |
| Finance and administration | 16 491 | 9 995 | 8 | 574 | 3 537 | (2 964) | -84% | 9 995 |
| Community and public safety | 7 441 | 7 366 | 87 | 2 486 | 4 584 | (2 097) | -46% | 7 366 |
| Community and social services | 124 | 413 | - | 266 | 333 | (66) | -20% | 413 |
| Sport and recreation | 4 421 | 3 038 | 40 | 1 160 | 1 561 | (401) | -26% | 3 038 |
| Public safety | 2 896 | 3 915 | 47 | 1 059 | 2 690 | (1 631) | -61% | 3 915 |
| Economic and environmental services | 53 418 | 71 549 | 4 318 | 8 787 | 31 137 | (22 350) | -72% | 71 549 |
| Planning and development | 9 100 | 9 030 | - | 261 | 8 187 | (7 926) | -97% | 9 030 |
| Road transport | 44 318 | 62 519 | 4 318 | 8 526 | 22 950 | (14 424) | -63% | 62 519 |
| Trading services | 97 535 | 101 521 | 10 478 | 29 741 | 54 004 | (24 263) | -45% | 101 521 |
| Energy sources | 23 596 | 43 000 | 6 287 | 11 010 | 17 480 | (6 470) | -37% | 43 000 |
| Water management | 9 324 | 29 372 | 3 976 | 17 136 | 16 448 | 688 | 4% | 29 372 |
| Waste water management | 63 368 | 24 364 | 192 | 921 | 15 668 | (14 748) | -94% | 24 364 |
| Waste management | 1 247 | 4 786 | 23 | 674 | 4 407 | (3 733) | -85% | 4 786 |
| Total Capital Expenditure - Functional Classification | 174 902 | 191 096 | 14 890 | 41 597 | 93 920 | (52 323) | -56% | 191 096 |
| Funded by: | | | | | | | | |
| National Government | 34 655 | 41 410 | 2 942 | 17 064 | 23 368 | (6 303) | -27% | 41 410 |
| Provincial Government | 11 275 | 21 339 | - | 256 | 7 381 | (7 125) | -97% | 21 339 |
| Transfers and subsidies - capital (monetary) | 976 | 12 534 | 880 | 1 335 | 5 717 | (4 382) | -77% | 12 534 |
| Transfers recognised - capital | 46 906 | 75 283 | 3 823 | 18 655 | 36 466 | (17 811) | -49% | 75 283 |
| Borrowing | - | - | - | - | - | - | - | - |
| Internally generated funds | 127 996 | 115 813 | 11 068 | 22 941 | 57 454 | (34 513) | -60% | 115 813 |
| Total Capital Funding | 174 902 | 191 096 | 14 890 | 41 597 | 93 920 | (52 323) | -56% | 191 096 |

- Capital expenditure for the month of **December 2022** amounts to **R 14 890 418** and stands at **56%** below the projected YTD budget which is not aligned to the SDBIP and budget plan as provided by the respective directors. Variances will be addressed in the mid-year adjustments budget following consultations with the various directorates as each director remains responsible for their respective budgets.
- The YTD actual is **R 41 596 507 (21.77%)** compared to the total budget of **R 191 095 805**.
- Commitments are **R 39 039 851**.

4.6 Monthly Budget Statement - Financial Position

| WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment | | | | | |
|--|-----|------------------|---------------------|------------------|--------------------|
| Description | Ref | 2021/22 | Budget Year 2022/23 | | |
| | | Audited Outcome | Original Budget | YearTD actual | Full Year Forecast |
| R thousands | 1 | | | | |
| ASSETS | | | | | |
| Current assets | | | | | |
| Cash | | 665 091 | 612 926 | 118 590 | 612 926 |
| Call investment deposits | | | - | 620 000 | - |
| Consumer debtors | | 99 115 | 118 544 | 111 975 | 118 544 |
| Other debtors | | 8 909 | 25 953 | 8 202 | 25 953 |
| Current portion of long-term receivables | | 4 | 70 | 4 | 70 |
| Inventory | | 21 632 | 19 114 | 39 284 | 19 114 |
| Total current assets | | 794 751 | 776 607 | 898 055 | 776 607 |
| Non current assets | | | | | |
| Long-term receivables | | 36 | 11 | (0) | 11 |
| Investments | | | - | | - |
| Investment property | | 34 326 | 31 245 | 34 296 | 31 245 |
| Investments in Associate | | | - | | - |
| Property, plant and equipment | | 2 148 179 | 2 189 454 | 2 141 700 | 2 189 454 |
| Biological | | | - | | - |
| Intangible | | 504 | 604 | 407 | 604 |
| Other non-current assets | | 1 120 | 1 120 | 1 120 | 1 120 |
| Total non current assets | | 2 184 164 | 2 222 434 | 2 177 523 | 2 222 434 |
| TOTAL ASSETS | | 2 978 915 | 2 999 042 | 3 075 578 | 2 999 042 |
| LIABILITIES | | | | | |
| Current liabilities | | | | | |
| Bank overdraft | | | - | | - |
| Borrowing | | 8 634 | 9 060 | 8 634 | 9 060 |
| Consumer deposits | | 16 450 | 16 548 | 17 012 | 16 548 |
| Trade and other payables | | 94 958 | 95 548 | 97 215 | 95 548 |
| Provisions | | 12 025 | 11 611 | 9 525 | 11 611 |
| Total current liabilities | | 132 067 | 132 766 | 132 386 | 132 766 |
| Non current liabilities | | | | | |
| Borrowing | | 90 851 | 79 424 | 86 348 | 79 424 |
| Provisions | | 133 381 | 132 274 | 133 381 | 132 274 |
| Total non current liabilities | | 224 232 | 211 698 | 219 730 | 211 698 |
| TOTAL LIABILITIES | | 356 299 | 344 465 | 352 115 | 344 465 |
| NET ASSETS | 2 | 2 622 616 | 2 654 577 | 2 723 463 | 2 654 577 |
| COMMUNITY WEALTH/EQUITY | | | | | |
| Accumulated Surplus/(Deficit) | | 2 356 459 | 2 397 506 | 2 356 218 | 2 397 506 |
| Reserves | | 266 157 | 257 070 | 266 157 | 257 070 |
| TOTAL COMMUNITY WEALTH/EQUITY | 2 | 2 622 616 | 2 654 577 | 2 622 375 | 2 654 577 |

The 2021/22 audited performance will be incorporated with the mid-year adjustments budget.

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end

4.7 Monthly Budget Statement - Cash Flow

| WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment | | | | | | | | |
|---|------------------|---------------------|----------------|-----------------|-----------------|-----------------|----------------|--------------------|
| Description | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Property rates | 141 486 | 142 295 | 12 470 | 83 591 | 71 148 | 12 443 | 17% | 142 295 |
| Service charges | 528 227 | 544 934 | 45 941 | 276 266 | 272 467 | 3 799 | 1% | 544 934 |
| Other revenue | 15 678 | 34 950 | 4 690 | 25 258 | 17 475 | 7 783 | 45% | 34 950 |
| Transfers and Subsidies - Operational | 172 866 | 186 253 | 41 875 | 108 230 | 93 126 | 15 104 | 16% | 186 253 |
| Transfers and Subsidies - Capital | 51 351 | 77 109 | 10 198 | 65 764 | 38 555 | 27 209 | 71% | 77 109 |
| Interest | 38 645 | 35 667 | - | 4 177 | 17 833 | (13 657) | -77% | 35 667 |
| Dividends | | | | | | | | |
| Payments | | | | | | | | |
| Suppliers and employees | (744 369) | (849 254) | (82 651) | (416 647) | (424 627) | (7 980) | 2% | (849 254) |
| Finance charges | (11 055) | (10 180) | (5 218) | (5 218) | (5 090) | 127 | -3% | (10 180) |
| Transfers and Grants | (3 774) | (4 368) | - | (3 062) | (2 184) | 878 | -40% | (4 368) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | 189 054 | 157 405 | 27 306 | 138 359 | 78 702 | (59 657) | -76% | 157 405 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Proceeds on disposal of PPE | 7 381 | 15 877 | 2 246 | 9 043 | 1 999 | 7 044 | 352% | 15 877 |
| Decrease (increase) in non-current receivables | | - | - | 1 | - | 1 | #DIV/0! | - |
| Decrease (increase) in non-current investments | | - | - | - | - | - | | - |
| Payments | | | | | | | | |
| Capital assets | (163 087) | (191 096) | (12 215) | (41 597) | (95 548) | (53 951) | 56% | (191 096) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | (155 705) | (175 219) | (9 968) | (32 552) | (93 549) | (60 996) | 65% | (175 219) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Short term loans | - | - | - | - | - | - | | - |
| Borrowing long term/refinancing | - | - | - | - | - | - | | - |
| Increase (decrease) in consumer deposits | 1 | (500) | (59) | (457) | (250) | (207) | 83% | (500) |
| Payments | | | | | | | | |
| Repayment of borrowing | (8 463) | (11 000) | - | - | - | - | | (11 000) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | (8 462) | (11 500) | (59) | (457) | (250) | 207 | -83% | (11 500) |
| NET INCREASE/ (DECREASE) IN CASH HELD | 24 887 | (29 314) | 17 278 | 105 350 | (15 096) | | | (29 314) |
| Cash/cash equivalents at beginning: | 640 204 | 642 240 | | 642 240 | 642 240 | | | 642 240 |
| Cash/cash equivalents at month/year end: | 665 091 | 612 926 | | 747 591 | 627 144 | | | 612 926 |

The 2021/22 audited performance will be incorporated with the mid-year adjustments budget. Cash and cash equivalents as at 31 December 2022 include investments made to the amount of R620 000 000.

PART 2: SUPPORTING DOCUMENTATION

1 DEBTORS' ANALYSIS

| WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment | | | | | | | | | | | | | |
|--|-------------|---------------------|---------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------------|--|---|
| Description | NT Code | Budget Year 2022/23 | | | | | | | | | | Actual Bad Debts Written Off against Debtors | Impairment - Bad Debts i.t.o Council Policy |
| | | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr | Total | Total over 90 days | | |
| R thousands | | | | | | | | | | | | | |
| Debtors Age Analysis By Income Source | | | | | | | | | | | | | |
| Trade and Other Receivables from Exchange Transactions - Water | 1200 | 9 418 | 3 222 | 1 129 | 939 | 742 | 724 | 903 | 6 178 | 23 254 | 9 486 | | |
| Trade and Other Receivables from Exchange Transactions - Electricity | 1300 | 24 134 | 2 881 | 415 | 184 | 169 | 157 | 200 | 1 200 | 29 340 | 1 910 | | |
| Receivables from Non-exchange Transactions - Property Rates | 1400 | 11 515 | 2 488 | 888 | 729 | 533 | 590 | 188 | 7 897 | 24 829 | 9 937 | | |
| Receivables from Exchange Transactions - Waste Water Management | 1500 | 3 566 | 1 202 | 403 | 328 | 279 | 308 | 471 | 3 777 | 10 334 | 5 162 | | |
| Receivables from Exchange Transactions - Waste Management | 1600 | 2 936 | 952 | 348 | 280 | 239 | 261 | 343 | 3 384 | 8 742 | 4 506 | | |
| Receivables from Exchange Transactions - Property Rental Debtors | 1700 | 34 | 22 | 3 | 3 | 2 | 2 | 3 | 25 | 95 | 36 | | |
| Interest on Arrear Debtor Accounts | 1810 | - | - | - | - | - | - | - | - | - | - | | |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | 1820 | - | - | - | - | - | - | - | - | - | - | | |
| Other | 1900 | (2 018) | 217 | 101 | 109 | 64 | 174 | 103 | 1 019 | (231) | 1 469 | | |
| Total By Income Source | 2000 | 49 586 | 10 984 | 3 286 | 2 573 | 2 026 | 2 217 | 2 212 | 23 480 | 96 362 | 32 506 | - | - |
| 2021/22 - totals only | | 47 128 | 9 849 | 3 346 | 2 498 | 2 034 | 2 001 | 2 351 | 18 515 | 87 722 | 27 399 | | |
| Debtors Age Analysis By Customer Group | | | | | | | | | | | | | |
| Organs of State | 2200 | 495 | 222 | 166 | 148 | 108 | 132 | 38 | 1 885 | 3 194 | 2 311 | | |
| Commercial | 2300 | 21 601 | 2 058 | 309 | 129 | 160 | 203 | 257 | 648 | 25 365 | 1 396 | | |
| Households | 2400 | 27 490 | 8 703 | 2 811 | 2 296 | 1 759 | 1 881 | 1 916 | 20 946 | 67 803 | 28 799 | | |
| Other | 2500 | - | - | - | - | - | - | - | - | - | - | | |
| Total By Customer Group | 2600 | 49 586 | 10 984 | 3 286 | 2 573 | 2 026 | 2 217 | 2 212 | 23 480 | 96 362 | 32 506 | - | - |

Total Debtors has increased from R 93 880 196 in November to R 96 362 241 in December 2022.

The collection rate for December 2022 was 100.99% compared to 114.96% in November 2022. (Amounts received in the current month for the previous month's debtors raised).

2 CREDITORS' ANALYSIS

| WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment | | | | | | | | | | | | |
|--|-------------|---------------------|--------------|--------------|---------------|----------------|----------------|-------------------|-------------|------------|--------------|---|
| Description | NT Code | Budget Year 2022/23 | | | | | | | | | Total | Prior year totals for chart (same period) |
| | | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | | | |
| R thousands | | | | | | | | | | | | |
| Creditors Age Analysis By Customer Type | | | | | | | | | | | | |
| Bulk Electricity | 0100 | | | | | | | | | | - | |
| Bulk Water | 0200 | | | | | | | | | | - | |
| PAYE deductions | 0300 | | | | | | | | | | - | |
| VAT (output less input) | 0400 | | | | | | | | | | - | |
| Pensions / Retirement deductions | 0500 | | | | | | | | | | - | |
| Loan repayments | 0600 | | | | | | | | | | - | |
| Trade Creditors | 0700 | 9 202 | 281 | 95 | | | | | | 237 | 9 814 | 39 689 |
| Auditor General | 0800 | | | | | | | | | | - | |
| Other | 0900 | | | | | | | | | | - | |
| Total By Customer Type | 1000 | 9 202 | 281 | 95 | - | - | - | - | - | 237 | 9 814 | 39 689 |

3 INVESTMENT PORTFOLIO ANALYSIS

| WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment | | | | | | | | | | |
|--|----------------------|--------------------|-----------------------------|---------------------------------|----------------------------|---------------------------|-----------------|-------------------------|------------------------------------|-----------------|
| Investments by maturity Name of institution & investment ID | Period of Investment | Type of Investment | Capital Guarantee (Yes/ No) | Variable or Fixed interest rate | Interest Rate ^a | Expiry date of investment | Opening balance | Interest to be realised | Partial / Premature Withdrawal (4) | Closing Balance |
| R thousands | Yrs/Months | | | | | | | | | |
| Municipality | | | | | | | | | | |
| NEDBANK | 12 Months | Fixed | Yes | Fixed | 8.35% | 29/06/2023 | 400 000 | 33 217 | | 433 217 |
| NEDBANK | 4.5 Months | Fixed | Yes | Fixed | 6.26% | 17/11/2022 | 20 000 | 1 729 | (21 729) | - |
| ABSA | 12 Months | Fixed | Yes | Fixed | 7.78% | 29/06/2023 | 160 000 | 12 380 | | 172 380 |
| NEDBANK | 9 Months | Fixed | Yes | Fixed | 8.54% | 19/06/2023 | 60 000 | 3 661 | | 63 661 |
| Municipality sub-total | | | | | | | 640 000 | | (21 729) | 669 258 |
| TOTAL INVESTMENTS AND INTEREST | | | | | | | 640 000 | | (21 729) | 669 258 |

- As at 31 December 2022 investments made amounted to R 620 000 000.
- During the month of December 2022, no investments matured and no new investments were made.

4 ALLOCATION AND GRANT RECEIPTS AND EXPENDITURE

| WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment | | | | | | | | |
|--|-----------------|---------------------|----------------|----------------|----------------|--------------|----------------|--------------------|
| Description | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| RECEIPTS: | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | |
| National Government: | 112 178 | 129 651 | 41 655 | 93 745 | 93 745 | - | | 129 651 |
| Local Government Equitable Share | 108 796 | 126 228 | 41 655 | 90 883 | 90 883 | - | | 126 228 |
| Finance Management | 1 550 | 1 550 | - | 1 550 | 1 550 | - | | 1 550 |
| EPWP Incentive | 1 832 | 1 873 | - | 1 312 | 1 312 | - | | 1 873 |
| Provincial Government: | 55 872 | 56 273 | - | 26 114 | 26 114 | - | | 56 273 |
| Community Development: Workers | 38 | 38 | - | 38 | 38 | - | | 38 |
| Human Settlements | 34 725 | 33 546 | - | 11 987 | 11 987 | - | | 33 546 |
| Municipal Accreditation and Capacity Building Grant | 508 | 256 | - | - | - | - | | 256 |
| Libraries | 11 351 | 11 573 | - | 7 699 | 7 699 | - | | 11 573 |
| Proclaimed Roads Subsidy | 175 | 4 470 | - | - | - | - | | 4 470 |
| Financial Management Support Grant: Student Bursaries | 250 | - | - | - | - | - | | - |
| Establishment of a K9 Unit | 4 511 | 2 390 | - | 2 390 | 2 390 | - | | 2 390 |
| Establishment of a Law Enforcement Reaction Unit | 2 214 | 4 000 | - | 4 000 | 4 000 | - | | 4 000 |
| WC Mun Energy Resilience Grant | 400 | - | - | - | - | - | | - |
| LG Public Employment Support Grant | 1 700 | - | - | - | - | - | | - |
| Total Operating Transfers and Grants | 168 050 | 185 924 | 41 655 | 119 859 | 119 859 | - | | 185 924 |
| Capital Transfers and Grants | | | | | | | | |
| National Government: | 34 656 | 51 410 | 10 198 | 29 798 | 29 798 | - | | 51 410 |
| Municipal Infrastructure Grant (MIG) | 26 301 | 33 810 | 10 198 | 12 198 | 12 198 | - | | 33 810 |
| Energy Efficiency and Demand Side Management Grant | - | - | - | - | - | - | | - |
| Integrated National Electrification Programme (municipal) | 8 355 | 17 600 | - | 17 600 | 17 600 | - | | 17 600 |
| Provincial Government: | 21 081 | 21 339 | - | 2 280 | 2 280 | - | | 21 339 |
| Human Settlements | 18 424 | 20 059 | - | 1 000 | 1 000 | - | | 20 059 |
| RSEP/VPUU Municipal Projects | - | 1 200 | - | 1 200 | 1 200 | - | | 1 200 |
| Libraries | 50 | 50 | - | 50 | 50 | - | | 50 |
| Fire Service Capacity Building Grant | - | - | - | - | - | - | | - |
| Establishment of a K9 Unit | 343 | 30 | - | 30 | 30 | - | | 30 |
| Sport Development | 983 | - | - | - | - | - | | - |
| Non-Motorised Transport | 1 282 | - | - | - | - | - | | - |
| Total Capital Transfers and Grants | 55 737 | 72 749 | 10 198 | 32 078 | 32 078 | - | | 72 749 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | 223 787 | 258 673 | 51 853 | 151 937 | 151 937 | - | | 258 673 |

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

| Description | 2021/22 | Budget Year 2022/23 | | | | | | |
|---|-----------------|---------------------|----------------|---------------|----------------|-----------------|----------------|--------------------|
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| EXPENDITURE | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | |
| National Government: | 112 204 | 129 651 | 6 473 | 42 343 | 42 522 | (179) | -0.4% | 129 651 |
| Local Government Equitable Share | 108 796 | 126 228 | 6 207 | 40 187 | 40 824 | (637) | -1.6% | 126 228 |
| Finance Management | 1 576 | 1 550 | 49 | 608 | 761 | (153) | -20.0% | 1 550 |
| EPWP Incentive | 1 832 | 1 873 | 216 | 1 547 | 936 | 611 | 65.2% | 1 873 |
| | | | | | | - | | |
| Provincial Government: | 54 348 | 56 273 | 2 531 | 34 607 | 28 381 | 5 099 | 18.0% | 56 273 |
| Community Development: Workers | 38 | 38 | - | - | 18 | (18) | -100.0% | 38 |
| Human Settlements | 35 611 | 33 546 | 762 | 18 295 | 15 347 | 2 948 | 19.2% | 33 546 |
| Municipal Accreditation and Capacity Building Grant | 253 | 256 | 21 | 128 | 128 | 0 | 0.0% | 256 |
| Libraries | 11 330 | 11 573 | 811 | 5 413 | 5 755 | (341) | -5.9% | 11 573 |
| Proclaimed Roads Subsidy | 175 | 4 470 | - | 4 470 | 2 045 | 2 425 | 118.6% | 4 470 |
| Financial Management Support Grant: Student Bursaries | 229 | - | - | - | - | - | | - |
| Establishment of a K9 Unit | 5 489 | 2 390 | 449 | 3 085 | 2 999 | 86 | 2.9% | 2 390 |
| Establishment of a Law Enforcement Reaction Unit | (13) | 4 000 | 488 | 3 216 | 2 090 | 1 126 | 53.9% | 4 000 |
| WC Mun Energy Resilience Grant | 400 | - | - | - | - | - | | - |
| LG Public Employment Support Grant | 837 | - | - | - | - | - | | - |
| | | | | | | - | | |
| Total operating expenditure of Transfers and Grants: | 166 552 | 185 924 | 9 004 | 76 949 | 70 903 | 4 920 | 6.9% | 185 924 |
| Capital expenditure of Transfers and Grants | | | | | | | | |
| National Government: | 34 655 | 51 410 | 2 942 | 17 064 | 23 368 | (6 303) | -27.0% | 51 410 |
| Municipal Infrastructure Grant (MIG) | 26 301 | 33 810 | 1 587 | 13 179 | 15 768 | (2 589) | -16.4% | 33 810 |
| Integrated National Electrification Programme (municipal) | 8 354 | 17 600 | 1 355 | 3 885 | 7 600 | (3 715) | -48.9% | 17 600 |
| | | | | | | - | | |
| Provincial Government: | 11 275 | 21 339 | - | 256 | 7 381 | (7 125) | -96.5% | 21 339 |
| Human Settlements | 8 698 | 20 059 | - | - | 6 621 | (6 621) | -100.0% | 20 059 |
| RSEP/VPUU Municipal Projects | - | 1 200 | - | 247 | 725 | (477) | -65.9% | 1 200 |
| Libraries | 66 | 50 | - | 8 | 20 | (12) | -59.1% | 50 |
| Establishment of a K9 Unit | 246 | 30 | - | - | 15 | (15) | -100.0% | 30 |
| Sport Development | 983 | - | - | - | - | - | | - |
| Non-Motorised Transport | 1 282 | - | - | - | - | - | | - |
| | | | | | | - | | |
| Total capital expenditure of Transfers and Grants | 45 930 | 72 749 | 2 942 | 17 320 | 30 748 | (13 429) | -43.7% | 72 749 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | 212 483 | 258 673 | 11 947 | 94 269 | 101 651 | (8 508) | -8.4% | 258 673 |

5 COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

| WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment | | | | | | | | |
|---|-----------------|---------------------|----------------|----------------|----------------|----------------|----------------|--------------------|
| Summary of Employee and Councillor remuneration | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| Councillors (Political Office Bearers plus Other) | | | | | | | | |
| Basic Salaries and Wages | 8 001 | 8 225 | 698 | 4 187 | 4 113 | 75 | 2% | 8 225 |
| Pension and UIF Contributions | 933 | 1 098 | 75 | 451 | 549 | (98) | -18% | 1 098 |
| Medical Aid Contributions | 134 | 151 | 12 | 72 | 75 | (3) | -4% | 151 |
| Cellphone Allowance | 939 | 1 021 | 85 | 483 | 511 | (28) | -5% | 1 021 |
| Other benefits and allowances | 922 | 756 | 70 | 407 | 378 | 29 | 8% | 756 |
| Sub Total - Councillors | 10 929 | 11 251 | 940 | 5 601 | 5 626 | (25) | 0% | 11 251 |
| Senior Managers of the Municipality | | | | | | | | |
| Basic Salaries and Wages | 8 818 | 9 227 | 785 | 4 663 | 4 700 | (36) | -1% | 9 227 |
| Pension and UIF Contributions | 1 528 | 1 716 | 147 | 848 | 858 | (11) | -1% | 1 716 |
| Medical Aid Contributions | 458 | 558 | 34 | 212 | 279 | (67) | -24% | 558 |
| Overtime | - | - | - | - | - | - | | - |
| Performance Bonus | 280 | 276 | - | - | - | - | | 276 |
| Motor Vehicle Allowance | 1 031 | 909 | 72 | 438 | 525 | (87) | -17% | 909 |
| Cellphone Allowance | 245 | 286 | 20 | 121 | 122 | (2) | -1% | 286 |
| Housing Allowances | - | - | - | - | - | - | | - |
| Other benefits and allowances | 239 | 278 | 26 | 150 | 138 | 11 | 8% | 278 |
| Payments in lieu of leave | - | 33 | 67 | 67 | - | 67 | #DIV/0! | 33 |
| Long service awards | 32 | 29 | - | - | - | - | | 29 |
| Post-retirement benefit obligations | 1 216 | 1 327 | - | - | - | - | | 1 327 |
| Sub Total - Senior Managers of Municipality | 13 846 | 14 639 | 1 151 | 6 498 | 6 623 | (125) | -2% | 14 639 |
| Other Municipal Staff | | | | | | | | |
| Basic Salaries and Wages | 150 113 | 168 420 | 13 649 | 80 829 | 84 149 | (3 320) | -4% | 168 420 |
| Pension and UIF Contributions | 26 736 | 30 125 | 2 430 | 14 518 | 15 062 | (544) | -4% | 30 125 |
| Medical Aid Contributions | 11 398 | 13 679 | 1 020 | 6 109 | 6 839 | (730) | -11% | 13 679 |
| Overtime | 16 027 | 14 342 | 1 379 | 7 510 | 7 171 | 339 | 5% | 14 342 |
| Motor Vehicle Allowance | 5 455 | 6 291 | 473 | 2 874 | 3 076 | (201) | -7% | 6 291 |
| Cellphone Allowance | 639 | 626 | 55 | 329 | 336 | (8) | -2% | 626 |
| Housing Allowances | 943 | 1 183 | 83 | 490 | 592 | (102) | -17% | 1 183 |
| Other benefits and allowances | 28 424 | 30 962 | 1 593 | 20 781 | 22 033 | (1 252) | -6% | 30 962 |
| Payments in lieu of leave | 2 046 | 2 880 | - | - | 43 | (43) | -100% | 2 880 |
| Long service awards | 2 291 | 2 509 | - | - | - | - | | 2 509 |
| Post-retirement benefit obligations | 7 669 | 8 373 | - | - | - | - | | 8 373 |
| Sub Total - Other Municipal Staff | 251 741 | 279 390 | 20 682 | 133 441 | 139 302 | (5 861) | -4% | 279 390 |
| Total Parent Municipality | 276 516 | 305 281 | 22 773 | 145 539 | 151 551 | (6 011) | -4% | 305 281 |
| TOTAL MANAGERS AND STAFF | 265 587 | 294 029 | 21 833 | 139 938 | 145 925 | (5 986) | -4% | 294 029 |

6 MATERIAL VARIANCES TO THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

| WC015 Swartland - Supporting Table SC1 Material variance explanations - Mid-Year Assessment | | | | | | | | |
|---|--|-----------------|---------------|---------------|------------|------------|--|---|
| Ref | Description | Original Budget | YearTD actual | YearTD budget | Variance R | Variance % | Reasons for material deviations | Remedial or corrective steps/remarks |
| | R thousands | | | | | | | |
| 1 | Revenue By Source | | | | | | | |
| | Service charges - electricity revenue | 369 387 | 187 069 | 205 449 | (18 380) | -9% | Mid-year performance was reviewed. | Revenue Sources will be adjusted with the Mid-year Adjustment budget in January . |
| | Service charges - sanitation revenue | 48 956 | 25 911 | 25 399 | 512 | 2% | Mid-year performance was reviewed. | |
| | Service charges - refuse revenue | 29 734 | 16 317 | 15 797 | 520 | 3% | Mid-year performance was reviewed. | |
| | Rental of facilities and equipment | 1 422 | 874 | 814 | 60 | 7% | Mid-year performance was reviewed. | |
| | Interest earned - external investments | 35 489 | 4 177 | 3 049 | 1 127 | 37% | Positive cashflow balance of the 2021/22 audited period. | |
| | Interest earned - outstanding debtors | 2 646 | 1 756 | 1 595 | 162 | 10% | Mid-year performance was reviewed. | |
| | Fines, penalties and forfeits | 27 864 | 164 | 131 | 32 | 25% | Mid-year performance was reviewed. | |
| | Licences and permits | 4 686 | 2 520 | 2 355 | 165 | 7% | Mid-year performance was reviewed. | |
| | Transfers and subsidies | 172 790 | 127 517 | 119 709 | 7 808 | 7% | Mid-year performance was reviewed. | |
| | Other revenue | 15 678 | 8 645 | 7 469 | 1 176 | 16% | Mid-year performance was reviewed. | |
| | Gains | 8 068 | 9 035 | 1 999 | 7 036 | 352% | Mid-year performance was reviewed. | |
| 2 | Expenditure By Type | | | | | | | |
| | Employee related costs | 265 587 | 139 938 | 145 925 | (5 986) | -4% | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Remuneration of councillors | 10 929 | 5 601 | 5 626 | (25) | 0% | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Debt impairment | 39 382 | (5) | - | (5) | #DIV/0! | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Depreciation & asset impairment | 97 550 | 45 764 | 40 707 | 5 056 | 12% | Mid-year performance was reviewed. | Cashflows will be adjusted with the mid-year adjustments budget |
| | Finance charges | 15 738 | 5 218 | 6 180 | (963) | -16% | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Bulk purchases - electricity | 292 405 | 138 027 | 172 134 | (34 107) | -20% | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Inventory consumed | 39 915 | 11 766 | 9 869 | 1 897 | 19% | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Contracted services | 94 571 | 49 927 | 48 470 | 1 457 | 3% | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Transfers and subsidies | 3 774 | 3 062 | 2 665 | 397 | 15% | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Other expenditure | 35 846 | 19 733 | 23 790 | (4 058) | -17% | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| | Losses | 16 586 | 2 438 | - | 2 438 | #DIV/0! | Mid-year performance was reviewed. | Will be adjusted with the mid-year adjustments budget |
| 3 | Capital Expenditure | | | | | | | |
| | The planned cashflows of the revised spending performance of the directorates will be adjusted with the mid-year adjustments budget based on their revised planning. | | | | | | | |
| 4 | Financial Position | | | | | | | |
| | Will be reviewed and adjusted with the Mid-year Adjustment budget in January . | | | | | | | |
| 5 | Cash Flow | | | | | | | |
| | Will be reviewed and adjusted with the Mid-year Adjustment budget in January . | | | | | | | |

7 CAPITAL PROGRAMME PERFORMANCE

The following document reflects:

- (a) Projected expenditure per project per month
- (b) Actual expenditure per project per month
- (c) Notes where necessary regarding progress, problems, reasons and/or explanations

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2022/3 - [SDBIP] PROJECT SCHEDULES

-  Planned Activity
-  Actual Activity
-  Planned Milestone
-  Actual Milestone
-  Actual Milestone on Planned Milestone

Thursday, January 19, 2023

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Location: Municipal area

Vote Nos: 9/115-277-749

Fin Source: CRR

46,873

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|--------|--------|-------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|-------|--------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Aug 2022 : Spent R4180 on order R3830 Oct 2022: Spent R3830 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | -437 | | 10,000 | 12,000 | 4,330 | 4,330 | 9,330 | 9,330 | -670 | -670 | -670 | 25,893 | 46,873 | | | | |
| Expenditure to date | Capital | | 4,180 | | 3,830 | | | | | | | | | 8,010 | | | 8,010 | 38,863 | 82.9% |

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Location: Municipal area

Vote Nos: 9/108-178-749

Fin Source: CRR

26,800

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|--------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Aug 2022: spent R2835 Sep 2022: Spent R7778 , on order R15012 Oct 2022: Spent R4517 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 5,000 | 5,000 | 5,000 | 5,000 | 6,800 | | | | | | 20,000 | 26,800 | | | | |
| Expenditure to date | Capital | | 2,835 | 7,778 | 4,517 | | | | | | | | | 15,131 | | 10,495 | 25,626 | 1,174 | 4.4% |

Project: pj-20-0032 - Buildings: Fitting of Council Chambers (Std Bank Building)

Location: Municipal area

Vote Nos: 9/108-636-404

Fin Source: CRR

2,000,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|---------------------|---------|-------|-------|-------|-------|-------|---------|---------|---------|---------|-------|---------|------------------|--------|-------|-------|------|
| 1 | 1 | Planning | | | | | | | | | | | | | | | | | |
| 1 | 2 | Procurement process | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Busy with detail design. Aug 2022: Busy with detail design. Sep 2022: Busy with detail design. Oct 2022: Busy with detail design. Nov 2022: Busy with detail design. Dec 2022: Busy with detail design. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | 200,000 | | | | | | 300,000 | 500,000 | 500,000 | 500,000 | | 200,000 | 2,000,000 | | | | |

Project: pj-22-0047 - Development of Erf 2737 Malmesbury

Location: Municipal area

Vote Nos: 9/108-656-408

Fin Source: CRR

4,000,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|--|-----------|---------------------|-------|-------|-------|--------|-------|-----------|-----------|-----------|-----------|-------|-------|--------|------------------|-----------|--------|-----------|-------|--|
| 1 | 1 | Planning | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Procurement process | | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Identifying scope of work. Aug 2022: Identifying scope of work. Sep 2022: Identifying scope of work. Oct 2022: Busy with detail design. Nov 2022: Busy with detail design. Dec 2022: Busy with detail design. | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | | | | | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | | | | | 4,000,000 | | | | |
| Expenditure to date | Capital | | | | | 20,825 | | | | | | | | 20,825 | | | 20,825 | 3,979,175 | 99.5% | |

Parks and Amenities

Project: pj-11-0058 - Equipment Parks

Location: Municipal area

Vote Nos: 9/112-41-749

Fin Source: CRR

62,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|------------------------|--------|--------|--------|--------|-------|-------|-------|--------|-------|-------|-------|--------|------------------|--------|--------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Aug 2022: Spent R15017 Sep 2022: Spent R37329 , on order R6447 Oct 2022: Spent R1643 Nov 2022: Spent R4557 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 10,000 | 15,000 | 15,000 | | | | 15,000 | 7,000 | | | 40,000 | 62,000 | | | | |
| Expenditure to date | Capital | | 15,017 | 37,329 | 1,643 | 4,557 | | | | | | | | 58,546 | | | 58,546 | 3,454 | 5.6% |

Project: pj-17-0012 - Vehicles Parks: CK41465 John Deere Tractor

Location: Malmesbury

Vote Nos: 9/112-233-749

Fin Source: CRR

546,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|----------------------|-------|-------|---------|---------|-------|-------|-------|-------|-------|-------|-------|---------|------------------|--------|---------|--------|------|
| 1 | 1 | Vehicle - purchasing | | | | | | | | | | | | | Complete | | | | |
| S/Notes: Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Awaiting delivery. Sep 2022: Awaiting delivery. Delivered | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | 546,000 | | | | | | | | 546,000 | 546,000 | | | | |
| Expenditure to date | Capital | | | | 532,550 | | | | | | | | | 532,550 | | | 532,550 | 13,450 | 2.5% |

Project: pj-17-0079 - Parks: Ward Committee projects

Location: Municipal area

Vote Nos: 9/112-206-18

Fin Source: CRR

1,100,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|----------------|-------|-------|-------|---------|---------|---------|---------|---------|---------|-------|-------|---------|------------------|---------|---------|---------|-------|
| 1 | 1 | Implementation | | | | | | | | | | | | | | | | | |
| S/Notes: Aug 2022: Identifying projects. Sep 2022: Identifying projects. Oct 2022: Completion 10%. Nov 2022: Completion 25%. Dec 2022: Completopn 30%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | 250,000 | 100,000 | 100,000 | 250,000 | 200,000 | 200,000 | | | 350,000 | 1,100,000 | | | | |
| Expenditure to date | Capital | | | | | | 1,044 | | | | | | | 1,044 | | 386,609 | 387,654 | 712,346 | 64.8% |

Streets

Project: pj-09-0004 - Roads: Resealing of roads - Swartland

Location: Municipal area

Vote Nos: 9/110-85-99 [CRR]

Fin Source: CRR

19,950,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|-------------------------|-------|-------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------|-------|-----------|------------------|--------|-----------|------------|-------|
| 1 | 1 | Tender process | | | | | | | | | | | | | | | | | |
| 1 | 2 | Compiling work packages | | | | | | | | | | | | | | | | | |
| 1 | 3 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Tenders awarded. Aug 2022: Compiling work packages. Sep 2022: Compiling work packages. Oct 2022: Construction 10%. Nov 2022: Construction 25%. Dec 2022: Construction 30%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 3,000,000 | 2,700,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 2,250,000 | | | 8,700,000 | 19,950,000 | | | | |
| Expenditure to date | Capital | | | | 2,425 | 1,541,524 | 3,430,453 | | | | | | | 4,974,402 | | 1,100 | 4,975,502 | 14,974,498 | 75.1% |

Project: pj-16-0015 - Roads Swartland: New Roads

Vote Nos: 9/110-514-306 [MIG]; 9/110-175-154 [CRR]

Location: Municipal area

Fin Source: CRR 500,000
MIG 8,810,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|--------------|-------|-----------|-----------|-----------|-----------|-----------|-------|-------|-------|-------|-------|-----------|------------------|--------|---------|-----------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Identifying work packages. Aug 2022: Identifying work packages. Sep 2022: Compiling work packages. Oct 2022: Construction to commence Jan 2023. Nov 2022: Construction to commence Jan 2023. Dec 2022: Construction to commence Jan 2023. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 2,000,000 | 2,000,000 | 2,500,000 | 1,500,000 | 1,310,000 | | | | | | 8,000,000 | 9,310,000 | | | | |
| Expenditure to date | Capital | | | 124,633 | | 207,525 | 1,980 | | | | | | | 334,139 | | | 334,139 | 8,975,861 | 96.4% |

Project: pj-17-0080 - Roads: Ward Committee projects

Vote Nos: 9/110-205-13

Location: Municipal area

Fin Source: CRR 1,100,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|----------------|-------|-------|---------|---------|---------|---------|---------|-------|-------|-------|-------|---------|------------------|--------|--------|-----------|-------|
| 1 | 1 | Implementation | | | | | | | | | | | | | | | | | |
| S/Notes: Sep 2022: Identifying projects. Oct 2022: Completion 15%. Nov 2022: Completion 25%. Dec 2022: Completion 30%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 250,000 | 250,000 | 250,000 | 250,000 | 100,000 | | | | | 750,000 | 1,100,000 | | | | |
| Expenditure to date | Capital | | | | | | 4,902 | | | | | | | 4,902 | | 58,756 | 63,658 | 1,036,342 | 94.2% |

Project: pj-21-0005 - Roads: Upgrading of N7/Voortrekker Northern Interchange

Vote Nos: 9/110-451-236

Location: Municipal area

Fin Source: CRR 8,000,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|----------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------|--------|------------------|--------|-------|-------|------|
| 1 | 1 | Implementation | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | | | | | | | 8,000,000 | | 8,000,000 | | | | |

Project: pj-21-0040 - Roads: Construction: Side walks and Recreational nodes (Ilinge Lethu & Wesbank)

Location: Wesbank

Vote Nos: 9/110-470-268

Fin Source: Other

2,173,913

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|------------------------|---------|-------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------|-------|-----------|------------------|--------|-----------|------------|-------|
| 1 | 1 | Planning & Procurement | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Finalising contractual matters. Oct 2022: Construction commenced. Nov 2022: Completion 5% Dec 2022: Completion 12%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | 500,000 | 500,000 | | 1,000,000 | 2,000,000 | 1,500,000 | 1,500,000 | 2,000,000 | 2,000,000 | 1,173,913 | | | 5,500,000 | 12,173,913 | | | | |
| Expenditure to date | Capital | | | | 4,508 | 450,468 | 880,472 | | | | | | | 1,335,449 | | | 1,335,449 | 10,838,464 | 89.0% |

Project: pj-22-0011 - Vehicles Roads: CK29892 Case Backhoe Loader

Location: Municipal area

Vote Nos: 9/110-237-749

Fin Source: CRR

2,047,500

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|----------------------|-------|-------|-------|-------|-------|-------|-----------|-------|-------|-------|-------|-----------|------------------|--------|-----------|---------|------|
| 1 | 1 | Vehicle - purchasing | | | | | | | | | | | | | Complete | | | | |
| S/Notes: Jul 2022: Delivered Complete | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | | | 2,047,500 | | | | | | 2,047,500 | | | | |
| Expenditure to date | Capital | 1,877,566 | | | | | | | | | | | | 1,877,566 | | | 1,877,566 | 169,934 | 8.3% |

Sewerage

Project: pj-09-0003 - Equipment Sewerage: Telemetry

Location: Municipal area

Vote Nos: 9/111-278-749

Fin Source: CRR

36,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|------------------------|-------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|--------|------------------|--------|--------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | | | | 36,000 | | | | | 36,000 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 36,000 | 36,000 | | 0% |

Project: pj-10-0114 - Equipment Sewerage

Vote Nos: 9/111-33-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

30,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|------------------------|-------|--------|--------|--------|-------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|--------|-------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Aug 2022 : Spent R5165 Sep 2022 : Spent R16657 , on order R5983 Oct 2022: Correction -R2306 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 10,000 | 10,000 | 10,000 | | | | | | | | 30,000 | 30,000 | | | | |
| Expenditure to date | Capital | | 5,165 | 16,657 | -2,306 | | 6,039 | | | | | | | 25,556 | | | 25,556 | 4,444 | 14.8% |

Project: pj-11-0086 - Vehicles Sewerage: CK14612 (Nissan UD290)

Vote Nos: 9/111-223-763

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

1,952,705

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|----------------------|-------|-------|-------|-------|-----------|-------|-------|-------|-------|-------|-------|-----------|------------------|-----------|-----------|---------|-------|
| 1 | 1 | Vehicle - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Tender awarded, awaiting delivery. Sep 2022: Tender awarded, awaiting delivery. Oct 2022: Awaiting delivery. Nov 2022: Awaiting delivery. Dec 2022: Awaiting delivery. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | 1,995,000 | | | | | | | 1,995,000 | 1,952,705 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 1,640,906 | 1,640,906 | 311,799 | 16.0% |

Project: pj-21-0032 - Sewerage: New Vacuum Tanker extend capacity

Vote Nos: 9/111-369-54

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

1,995,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|----------|-------|-------|-------|-------|-----------|-------|-------|-------|-------|-------|-------|-----------|------------------|-----------|-----------|---------|-------|
| 1 | 1 | Purchase | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Tender awarded, awaiting delivery. Aug 2022: Tender awarded, awaiting delivery. Sep 2022: Tender awarded, awaiting delivery. Oct 2022: Awaiting delivery. Nov 2022: Awaiting delivery. Dec 2022: Awaiting delivery. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | 1,995,000 | | | | | | | 1,995,000 | 1,995,000 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 1,640,906 | 1,640,906 | 354,094 | 17.7% |

Project: pj-22-0005 - Sewerage Malmesbury: Security Fencing - Irrigation Pump Station

Location: Malmesbury

Vote Nos: 9/107-533-254

Fin Source: CRR

800,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|---------------------|-------|--------|---------|----------|---------|-------|-------|-------|-------|-------|-------|---------|------------------|--------|---------|---------|-------|
| 1 | 1 | Procurement process | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction | | | | | | | | | | | | | Complete | | | | |
| S/Notes: Jul 2022: Tender awarded. Aug 2022: Tender awarded. Sep 2022: Construction completion 20%. Complete | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 300,000 | 300,000 | 200,000 | | | | | | | 800,000 | 800,000 | | | | |
| Expenditure to date | Capital | | | 26,515 | 509,510 | -130,435 | | | | | | | | 405,590 | | | 405,590 | 394,410 | 49.3% |

Sportsgrounds

Project: pj-22-0013 - Sport: Security lighting: Wesbank Sport Grounds

Location: Wesbank

Vote Nos: 9/106-480-269

Fin Source: CRR

600,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|------------------------|--------|--------|---------|---------|---------|-------|-------|-------|-------|-------|-------|---------|------------------|--------|---------|--------|------|
| 1 | 1 | Planning & Procurement | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Aug 2022: Procuring materials. Sep 2022: Procuring materials. Oct 2022: Procuring materials. Nov 2022: Completion 20%. Dec 2022: Completion 35% | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 200,000 | 200,000 | 200,000 | | | | | | | 600,000 | 600,000 | | | | |
| Expenditure to date | Capital | | 28,268 | 18,756 | | 466,023 | 11,468 | | | | | | | 524,515 | | 42,247 | 566,762 | 33,238 | 5.5% |

Storm Water

Project: pj-09-0009 - Storm water network (Swartland)

Location: Municipal area

Vote Nos: 9/114-98-129

Fin Source: CRR

250,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|--------------|-------|-------|---------|---------|---------|-------|-------|-------|-------|-------|-------|---------|------------------|--------|---------|---------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Nov 2022: Procuring materials. Dec 2022: Completion 10%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | 150,000 | 100,000 | | | | | | | 250,000 | 250,000 | | | | |
| Expenditure to date | Capital | | | | 117,145 | | 27,578 | | | | | | | 144,723 | | | 144,723 | 105,277 | 42.1% |

Project: pj-11-0060 - Equipment Streets and Storm Water

Vote Nos: 9/114-44-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

66,690

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|--------|--------|--------|--------|--------|--------|-------|-------|-------|-------|--------|------------------|--------|--------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Sep 2022: Spent R42733 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 10,000 | 10,000 | 10,000 | 10,670 | 10,670 | 12,670 | 670 | 670 | 670 | 670 | 40,670 | 66,690 | | | | |
| Expenditure to date | Capital | | | 42,733 | | | | | | | | | | 42,733 | | 22,360 | 65,093 | 1,597 | 2.4% |

Water

Project: pj-11-0062 - Equipment Water

Vote Nos: 9/105-36-741

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

49,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|------------------------|-------|--------|--------|--------|--------|--------|-------|-------|-------|-------|-------|--------|------------------|--------|--------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Aug 2022: Spent R31438 Nov 2022: Spent R4504 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 10,000 | 10,000 | 14,000 | 5,000 | 10,000 | | | | | | 39,000 | 49,000 | | | | |
| Expenditure to date | Capital | | | 31,438 | | 4,504 | 13,056 | | | | | | | 48,999 | | | 48,999 | 1 | 0.0% |

Project: pj-12-0013 - Water networks: Upgrades and replacement

Vote Nos: 9/105-373-193 [MIG]; 9/105-582-318 [CRR]

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR
MIG

1,120,000
2,217,712

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|--------------|-------|-------|-----------|-----------|-----------|-------|-------|-------|-------|-------|-------|-----------|------------------|--------|-----------|-----------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Oct 2022: Construction completion 20%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 1,000,000 | 1,420,000 | 917,712 | | | | | | | 3,337,712 | 3,337,712 | | | | |
| Expenditure to date | Capital | | | | | 88,881 | 1,685,553 | | | | | | | 1,774,434 | | | 1,774,434 | 1,563,278 | 46.8% |

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering

Vote Nos: 9/105-183-126

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

100,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|-------|-------|-------|---------|-------|-------|-------|-------|-------|-------|-------|---------|------------------|--------|-------|-------|------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | 100,000 | | | | | | | | 100,000 | 100,000 | | | | |

Project: pj-18-0072 - Water: Connections: Water Meters (New/Replacements)

Location: Municipal area

Vote Nos: 9/105-405-23

Fin Source: CRR

664,089

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|------------------|--------|---------|---------|-------|
| 1 | 1 | Installation | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | 50,000 | 50,000 | 60,000 | 60,000 | 60,000 | 50,000 | 50,000 | 60,000 | 60,000 | 60,000 | 54,089 | 50,000 | 330,000 | 664,089 | | | | |
| Expenditure to date | Capital | 48,580 | 36,875 | 21,755 | 79,137 | 27,884 | 28,161 | | | | | | | 242,392 | | 594 | 242,985 | 421,104 | 63.4% |

Project: pj-19-0011 - Water: Bulk water infrastructure (emergency spending)

Location: Municipal area

Vote Nos: 9/105-376-128

Fin Source: CRR

500,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|--------------|-------|-------|-------|---------|---------|-------|-------|-------|-------|-------|---------|---------|------------------|--------|---------|--------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | Complete | | | | |
| S/Notes: Sep 2022: Complete, installation of vsd's at pump station | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | 250,000 | | | | | | 250,000 | 250,000 | 500,000 | | | | |
| Expenditure to date | Capital | | | | | 450,000 | | | | | | | | 450,000 | | | 450,000 | 50,000 | 10.0% |

Project: pj-19-0012 - Water: Wesbank I1/4 to Wesbank Reservoir supply SMW.B6

Location: Malmesbury West

Vote Nos: 9/105-427-213 [MIG]; 9/105-415-204 [CRR]

Fin Source: CRR

3,585,938

MIG

3,782,288

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|--------------|-----------|-----------|-----------|-----------|---------|---------|-----------|---------|--------|-------|-------|-----------|------------------|--------|-----------|-----------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Site handed over. Aug 2022: Cosntruction 2%. Sep 2022: Cosntruction 5%. Oct 2022: Cosntruction 35%. Nov 2022: Construction 45%. Dec 2022: Construction 51%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 700,000 | 700,000 | 1,000,000 | 885,938 | 82,288 | | | 4,700,000 | 7,368,226 | | | | |
| Expenditure to date | Capital | | | | 3,501,907 | 280,381 | | | | | | | | 3,782,288 | | | 3,782,288 | 3,585,938 | 48.7% |

Project: pj-21-0013 - Water: Swartland System S3.3 & S3.4 Panorama to Wesbank I1/4 - CRR

Location: Wesbank

Vote Nos: 9/105-400-199 [MIG]; 9/105-391-184 [CRR]

Fin Source: CRR 3,650,000
MIG 5,000,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|---|-----------|--------------|-----------|-----------|-----------|-----------|-----------|---------|-----------|---------|---------|---------|-------|-----------|------------------|--------|-----------|---------|------|--|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Site handed over. Aug 2022: Cosntruction 2% Sep 2022: Cosntruction 5%. Oct 2022: Cosntruction 35% Nov 2022: Construction 45%. Dec 2022: Construction 51%.. | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | 1,000,000 | 1,000,000 | 1,000,000 | 1,100,000 | 700,000 | 700,000 | 1,100,000 | 900,000 | 650,000 | 500,000 | | 4,800,000 | 8,650,000 | | | | | |
| Expenditure to date | Capital | | 643,666 | 859,606 | 4,301,588 | 141,700 | 2,268,866 | | | | | | | 8,215,425 | | | 8,215,425 | 434,575 | 5.0% | |

Project: pj-21-0015 - Water: Riebeek Kasteel supply S2.4

Location: Riebeek Kasteel

Vote Nos: 9/105-431-226 [CRR]

Fin Source: CRR 1,000,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|---|-----------|--------------|-------|-------|--------|--------|--------|-------|---------|---------|-------|-------|-------|--------|------------------|--------|--------|---------|-------|--|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Site handed over Aug 2022: Cosntruction 40% Sep 2022: Cosntruction 70% Oct 2022: Cosntruction 80%. Nov 2022: Construction 85%. Dec 2022: Construction 90%. | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | | | | | | | 500,000 | 500,000 | | | | | 1,000,000 | | | | | |
| Expenditure to date | Capital | | | | 29,897 | 11,552 | 14,323 | | | | | | | 55,772 | | 4,382 | 60,154 | 939,846 | 94.0% | |

Project: pj-21-0034 - Water: De Hoop Supply SMW1.1

Location: Malmesbury West

Vote Nos: 9/105-456-243 [MIG]; 9/105-449-222 [CRR]

Fin Source: CRR 500,000
MIG 4,000,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|--------------|-------|---------|---------|-----------|---------|---------|---------|---------|---------|---------|-------|-----------|------------------|--------|-----------|-----------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Site handed over. Aug 2022: Cosntruction 2% Sep 2022: Cosntruction 5%. Oct 2022: Cosntruction 35. Nov 2022: Construction 45%. Dec 2022: Construction 51%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 250,000 | 750,000 | 500,000 | 250,000 | 250,000 | 500,000 | 500,000 | 750,000 | 750,000 | | 1,750,000 | 4,500,000 | | | | |
| Expenditure to date | Capital | | | | | 2,512,042 | -34,264 | | | | | | | 2,477,778 | | 3,530 | 2,481,308 | 2,018,692 | 44.9% |

Project: pj-22-0018 - Water: Electrofusion Welding machine (replacement)

Location: Municipal area

Vote Nos: 9/105-606-356

Fin Source: CRR 102,295

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|------------------------------------|-----------|------------------------|-------|-------|--------|-------|--------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|--------|--------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | Complete | | | | |
| S/Notes: Dec 2022: Complete | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | 60,000 | | | | | | | 60,000 | 102,295 | | | | |
| Expenditure to date | Capital | | | | 88,952 | | | | | | | | | 88,952 | | | 88,952 | 13,343 | 13.0% |

Project: pj-22-0021 - Water: Generator for Wesbank Water Tower and Boosters

Location: Wesbank

Vote Nos: 9/105-513-364

Fin Source: CRR 1,000,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|--------------------------|---------|-------|---------|---------|---------|-------|-------|-------|-------|-------|-------|-----------|------------------|--------|-------|-------|------|
| 1 | 1 | Planning and procurement | | | | | | | | | | | | | | | | | |
| 1 | 2 | Installation | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Identifying scope of work. Aug 2022: Drafting tender document. Sep 2022: Drafting tender document. Oct 2022: Tenders invited. Nov 2022: Tenders vlosed but cannot be awarded due to high prices. Dec 2022: Amending tender document. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | 100,000 | | 400,000 | 400,000 | 100,000 | | | | | | | 1,000,000 | 1,000,000 | | | | |

Cleansing Services

Project: pj-11-0059 - Equipment Refuse Removal

Location: Municipal area

Vote Nos: 9/104-190-749

Fin Source: CRR

24,437

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|---|-----------|------------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|--------|-------|------|----|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | Complete | | | | | |
| S/Notes: Sep 2022: On order R24437 Complete | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | 437 | 5,000 | 5,000 | 5,000 | 5,000 | 4,000 | | | | | | 20,437 | 24,437 | | | | | |
| Expenditure to date | Capital | | | | 24,437 | | | | | | | | | 24,437 | | | 24,437 | | | 0% |

Project: pj-19-0016 - Equipment Refuse bins, traps, skips (Swartland)

Location: Municipal area

Vote Nos: 9/104-245-749

Fin Source: CRR

150,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|---|-----------|------------------------|-------|-------|--------|--------|--------|--------|-------|-------|-------|-------|-------|---------|------------------|---------|---------|--------|-------|--|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| S/Notes: Sep 2022: On order R100000 Oct 2022: On order R100 000. Nov 2022: On order R100 000. Dec 2022: Completion 20%. | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | | | 50,000 | 50,000 | 25,000 | 25,000 | | | | | | 125,000 | 150,000 | | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 155,495 | 155,495 | -5,495 | -3.7% | |

Project: pj-20-0009 - Vehicles Refuse: CK27606 Nissan UD40

Location: Municipal area

Vote Nos: 9/104-506-458

Fin Source: CRR

628,869

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|--|-----------|----------------------|-------|-------|-------|---------|---------|-------|-------|-------|-------|-------|-------|---------|------------------|--------|---------|--------|------|--|
| 1 | 1 | Vehicle - purchasing | | | | | | | | | | | | | Complete | | | | | |
| S/Notes: Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Awaiting delivery. Oct 2022: Delivered Complete | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | | | | | 628,869 | | | | | | | 628,869 | 628,869 | | | | | |
| Expenditure to date | Capital | | | | | 569,546 | | | | | | | | 569,546 | | | 569,546 | 59,323 | 9.4% | |

Project: pj-21-0035 - Refuse: Boreholes for Landfill sites

Location: Municipal area

Vote Nos: 9/104-374-241

Fin Source: CRR

740,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|----------------|-------|-------|--------|---------|---------|---------|---------|-------|-------|-------|-------|---------|------------------|--------|---------|---------|-------|
| 1 | 1 | Implementation | | | | | | | | | | | | | | | | | |
| S/Notes: Sep 2022: Drafting tender document. Oct 2022: Tenders invited. Nov 2022: Tenders closed. Dec 2022: Tender evaluation. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 40,000 | 200,000 | 150,000 | 150,000 | 200,000 | | | | | 390,000 | 740,000 | | | | |
| Expenditure to date | Capital | | | | 57,105 | | 22,842 | | | | | | | 79,947 | | 34,263 | 114,210 | 625,790 | 84.6% |

Project: pj-22-0024 - Vehicles Refuse: CK43815 Nissan UD330

Location: Municipal area

Vote Nos: 9/104-77-749

Fin Source: CRR

3,242,887

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|----------------------|-------|-------|-------|-------|-----------|-------|-------|-------|-------|-------|-------|-----------|------------------|-----------|-----------|---------|-------|
| 1 | 1 | Vehicle - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Tenders invited. Aug 2022: Tender awarded. Sep 2022: Awaiting delivery. Oct 2022: Awaiting delivery. Nov 2022: Awaiting delivery. Dec 2022: Awaiting delivery. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | 3,242,887 | | | | | | | 3,242,887 | 3,242,887 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 2,772,318 | 2,772,318 | 470,569 | 14.5% |

Sewerage: Waste Water Treatment Plant

Project: pj-13-0008 - Sewerage: Moorreesburg

Location: Moorreesburg

Vote Nos: 9/107-95-87 [CRR]

Fin Source: CRR

16,187,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------|-------|-------|------------|------------------|--------|---------|------------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Construction completion 83% Aug 2022: Construction completion 85%. Sep 2022: Construction completion 86%. Oct 2022: Construction completion 87%. Nov 2022: Construction completion 88%. Dec 2022: Construction completion 89%. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 1,750,000 | 437,000 | | | 10,000,000 | 16,187,000 | | | | |
| Expenditure to date | Capital | | | | 9,675 | 3,262 | 3,152 | | | | | | | 16,088 | | 97,758 | 113,846 | 16,073,154 | 99.3% |

Project: pj-18-0004 - Sewerage: Darling

Location: Darling

Vote Nos: 9/107-90-102 [CRR]

Fin Source: CRR

806,350

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|-----------|--------------|-------|-------|-------|-------|---------|-------|---------|-------|-------|-------|-------|---------|------------------|--------|---------|---------|-------|--|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | | | | | | | 806,350 | | | | | | 806,350 | | | | | |
| Expenditure to date | Capital | | | | | | 150,530 | | | | | | | 150,530 | | | 150,530 | 655,820 | 81.3% | |

Swimming Pools

Project: pj-22-0012 - Swimming pool: Wesbank

Location: Wesbank

Vote Nos: 9/113-635-403

Fin Source: CRR

700,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|-------|-------|--------|-------|---------|---------|---------|-------|-------|--------|------------------|--------|--------|---------|-------|
| 1 | 1 | Planning & Procurement | | | | | | | | | | | | | | | | | |
| S/Notes: Sep 2022: Terrain identifictaion. Oct 2022: Terrain identification. Nov 2022: Terrain identification. Dec 2022: Terrain identification. | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | | | 300,000 | 300,000 | 100,000 | | | | 700,000 | | | | |
| Expenditure to date | Capital | | | | | | 27,054 | | | | | | | 27,054 | | | 27,054 | 672,946 | 96.1% |

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Location: Municipal area

Vote Nos: 9/101-22-737

Fin Source: CRR

24,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|-----------|------------------------|-------|--------|-------|-------|--------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|--------|-------|-------|--|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | | | | | 12,000 | | | 6,000 | | | 6,000 | 12,000 | 24,000 | | | | | |
| Expenditure to date | Capital | | | 14,571 | | 2,785 | | | | | | | | 17,356 | | | 17,356 | 6,644 | 27.7% | |

Project: pj-22-0046 - Purchase of land parcels: Koringberg

Location: Koringberg

Vote Nos: 9/101-624-402

Fin Source: CRR

230,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|---|-----------|----------|-------|-------|---------|---------|-------|-------|-------|-------|-------|-------|-------|---------|------------------|--------|---------|-------|------|--|
| 1 | 1 | Purchase | | | | | | | | | | | | | | | | | | |
| S/Notes: Sep 22: Deed of sale signed and awaiting invoice Oct 22: Transfer finalised. Project complete. | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | | | | 230,000 | | | | | | | | 230,000 | 230,000 | | | | | |
| Expenditure to date | Capital | | | | 220,671 | | | | | | | | | 220,671 | | | 220,671 | 9,329 | 4.1% | |

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Location: Municipal area

Vote Nos: 9/103-36-735

Fin Source: CRR

100,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|---|-----------|------------------------|-------|-------|--------|-------|-------|-------|--------|-------|-------|-------|-------|--------|------------------|--------|--------|--------|-------|--|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| S/Notes: Aug 22: Quotation asked for blinds in Banqueting hall but not awarded Sept 2022: Tenders to be invited in Oct | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | | | 50,000 | | | | 50,000 | | | | | 50,000 | 100,000 | | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 45,500 | 45,500 | 54,500 | 54.5% | |

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Vote Nos: 9/102-360-739

Location: Municipal area

Fin Source: DCAS

50,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|------------------------|-------|-------|-------|--------|-------|-------|--------|-------|--------|-------|--------|--------|------------------|--------|--------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | 20,000 | | | 10,000 | | 10,000 | | 10,000 | 20,000 | 50,000 | | | | |
| Expenditure to date | Capital | | | | 4,413 | 3,765 | | | | | | | | 8,178 | | 40,156 | 48,334 | 1,666 | 3.3% |

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Location: Municipal area

Vote Nos: 9/123-25-749

Fin Source: CRR

42,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|------------------------|-------|-------|--------|--------|--------|-------|-------|-------|-------|-------|-------|-------|------------------|----------|--------|--------|--------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | 10,000 | 10,000 | 10,000 | 5,000 | 5,000 | 2,000 | | | | | 35,000 | 42,000 | | | | |
| Expenditure to date | | Capital | | 3,870 | | 1,250 | | | | | | | | | 5,120 | | 15,700 | 20,820 | 21,180 | 50.4% |

Community Development

Project: pj-17-0043 - Vehicles Thusong Centre: CK18244 Nissan Tiida

Location: Municipal area

Vote Nos: 9/121-98-763

Fin Source: CRR

262,500

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|----------------------|-------|-------|-------|---------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|----------|--------|---------|-------|------|
| 1 | 1 | Vehicle - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | 262,500 | | | | | | | | | 262,500 | 262,500 | | | | |
| Expenditure to date | | Capital | | | | 258,113 | | | | | | | | | 258,113 | | | 258,113 | 4,387 | 1.7% |

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Location: Malmesbury West

Vote Nos: 9/123-320-145

Fin Source: DHS

2,335,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|-----------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|-----------|--------|-------|-------|------|
| 1 | 1 | Planning | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | 2,335,000 | | | | | | | | | | | | 2,335,000 | 2,335,000 | | | | |

Project: pj-21-0019 - Dev Services: Malmesbury De Hoop Serviced Sites (Professional Fees)

Location: Malmesbury West

Vote Nos: 9/123-459-210

Fin Source: DHS

841,440

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------------------|-------|-------|-------|-------|---------|-------|-------|---------|-------|-------|-------|-------|------------------|----------|--------|-------|-------|------|
| 1 | 1 | Tender Process | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction of Services | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | | 546,936 | | | 294,504 | | | | | 546,936 | 841,440 | | | | |

Project: pj-21-0020 - Dev Services: Malmesbury De Hoop Serviced Sites (Sewerage)

Location: Malmesbury West

Vote Nos: 9/123-466-224

Fin Source: DHS

1,402,400

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------------------|-------|-------|-------|-------|-------|-------|-------|---------|---------|---------|---------|---------|------------------|-----------|--------|-------|-------|------|
| 1 | 1 | Tender Process | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction of Services | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | | | | | 280,480 | 280,480 | 280,480 | 280,480 | 280,480 | | 1,402,400 | | | | |

Project: pj-21-0021 - Dev Services: Malmesbury De Hoop Serviced Sites (Water)

Location: Malmesbury West

Vote Nos: 9/123-475-234

Fin Source: DHS

2,103,600

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------------------|-------|-------|-------|-------|-------|-------|-------|---------|---------|---------|---------|---------|------------------|-----------|--------|-------|-------|------|
| 1 | 1 | Tender Process | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction of Services | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | | | | | 420,720 | 420,720 | 420,720 | 420,720 | 420,720 | | 2,103,600 | | | | |

Project: pj-21-0022 - Dev Services: Malmesbury De Hoop Serviced Sites (Streets and stormwater)

Location: Malmesbury West

Vote Nos: 9/123-481-238

Fin Source: DHS

9,637,560

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------------------|-------|-------|-------|-------|-------|-------|-------|-----------|-----------|-----------|-----------|-----------|------------------|-----------|--------|-------|-------|------|
| 1 | 1 | Tender Process | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction of Services | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | | | | | 1,927,512 | 1,927,512 | 1,927,512 | 1,927,512 | 1,927,512 | | 9,637,560 | | | | |

Project: pj-21-0023 - Dev Services: Chatsworth Serviced Sites (Professional fees)

Location: Chatsworth

Vote Nos: 9/123-485-218

Fin Source: DHS

300,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|-----------|-------|-------|-------|-------|---------|---------|-------|-------|-------|-------|-------|-------|------------------|----------|--------|-------|-------|------|
| 1 | 1 | Planning | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | | 150,000 | 150,000 | | | | | | | 300,000 | 300,000 | | | | |

Project: pj-21-0042 - Dev Services: Malmesbury De Hoop (395 Water Meters)

Location: Malmesbury West

Vote Nos: 9/123-477-252 [DHS]

Fin Source: DHS

39,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|-----------------------------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|----------|--------|-------|-------|------|
| 1 | 1 | Installation of watermeters | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | 39,000 | | | | | | | | | | | | 39,000 | 39,000 | | | | |

Project: pj-22-0051 - Dev Services: Darling GAP

Location: Darling

Vote Nos: 9/123-594-412

Fin Source: DHS

1,000,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|-----------|--------|-------|-------|------|
| 1 | 1 | Construction of Services | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | 1,000,000 | | | | | | | | | | | | 1,000,000 | 1,000,000 | | | | |

Project: pj-22-0053 - Dev Services: Kalbaskraal: Purchasing of Transnet Land

Location: Kalbaskraal

Vote Nos: 9/123-543-722

Fin Source: DHS

2,400,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|------------|-------|-------|-------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|-----------|--------|-------|-------|------|
| 1 | 1 | Purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | 2,400,000 | | | | | | | | | 2,400,000 | 2,400,000 | | | | |

Project: pj-22-0054 - Dev Services: Phola Park (A,B & C) Basic Services

Location: Phola Park

Vote Nos: 9/123-440-87

Fin Source: CRR

800,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------------------|-------|-------|--------|---------|---------|---------|---------|-------|-------|-------|-------|-------|------------------|----------|--------|---------|---------|-------|
| 1 | 1 | Construction of Services | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | 200,000 | 200,000 | 200,000 | 200,000 | | | | | | 600,000 | 800,000 | | | | |
| Expenditure to date | | Capital | | | 28,643 | 2,310 | 99,472 | 5,185 | | | | | | | 135,611 | | | 135,611 | 664,389 | 83.0% |

Caravan Parks

Project: pj-16-0044 - Equipment YZF Caravan Park

Location: Yzerfontein

Vote Nos: 9/120-47-745

Fin Source: CRR

30,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|-----------------------------|----|------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------------|-----------------|---------------|--------------|--------------|-------------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 | | | | | | 25,000 | 30,000 | | | | |
| Expenditure to date | | Capital | | | 2,209 | 13,329 | 1,237 | | | | | | | | 16,774 | | 11,719 | 28,493 | 1,507 | 5.0% |

Planning

Project: pj-22-0048 - Skate Park: Darling

Location: Darling

Vote Nos: 9/123-499-237 [Donation]; 9/123-497-237 [DEADP]; 9/123-498-237 [CRR]

Fin Source: CRR

800,000

DEADP 600,000

Other 100,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|-----------------------------|----|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------------|-----------------|---------------|--------------|--------------|-------------|
| 1 | 1 | Tender advertised | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Tender adjudification | | | | | | | | | | | | | | | | | | |
| 1 | 3 | Contractor on site | | | | | | | | | | | | | | | | | | |
| 1 | 4 | Completion | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | 80,167 | 11,650 | 84,848 | 222,838 | 204,800 | 120,437 | 102,400 | 120,437 | 102,400 | 120,437 | 29,586 | 300,000 | 724,740 | 1,500,000 | | | | |
| Expenditure to date | | Capital | | | | | 247,420 | | | | | | | | 247,420 | | | 247,420 | 1,252,580 | 83.5% |

Project: pj-22-0049 - Tenstile Netting over seating area of Amfiteater: Darling

Location: Darling

Vote Nos: 9/123-507-253

Fin Source: DEADP

600,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|-----------------------------|----|-----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------------|-----------------|---------------|--------------|--------------|-------------|
| 1 | 1 | Tender advertised | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Tender adjudification | | | | | | | | | | | | | | | | | | |
| 1 | 3 | Contractor on site | | | | | | | | | | | | | | | | | | |
| 1 | 4 | Completion | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | 40,083 | 5,825 | 42,424 | 111,419 | 102,400 | 60,219 | 51,200 | 60,219 | 51,200 | 60,219 | 14,792 | | 362,370 | 600,000 | | | | |

Project: pj-22-0050 - Irrigation: Darling Amfiteater

Location: Darling

Vote Nos: 9/123-511-260

Fin Source: Other

260,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|-----------------------|--------|-------|--------|--------|--------|--------|--------|--------|--------|--------|-------|-------|------------------|----------|--------|-------|-------|------|
| 1 | 1 | Tender advertised | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Tender adjudification | | | | | | | | | | | | | | | | | | |
| 1 | 3 | Contractor on site | | | | | | | | | | | | | | | | | | |
| 1 | 4 | Completion | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | 17,370 | 2,524 | 18,384 | 48,281 | 44,373 | 26,095 | 22,187 | 26,095 | 22,187 | 26,095 | 6,409 | | 157,027 | 260,000 | | | | |

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Location: Municipal area

Vote Nos: 9/117-39-749

Fin Source: CRR

350,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|-----------|------------------------|--------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|---------|------------------|--------|---------|---------|-------|--|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | 10,000 | 30,000 | 40,000 | 40,000 | 40,000 | 20,000 | 20,000 | 40,000 | 40,000 | 40,000 | 20,000 | 10,000 | 180,000 | 350,000 | | | | | |
| Expenditure to date | Capital | | | 18,125 | 118,482 | 16,497 | 45,467 | | | | | | | 198,572 | | 14,999 | 213,570 | 136,430 | 39.0% | |

Electricity Operations, Maintenance and Construction

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project - 395 plot housing development

Location: Malmesbury West

Vote Nos: 9/117-568-504 [INEP]; 9/117-534-176 [CRR]

Fin Source: CRR

1,000,000

INEP

17,600,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|-----------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------------|--------|-----------|------------|-------|--|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | 1,100,000 | 1,100,000 | 1,100,000 | 1,200,000 | 1,600,000 | 2,100,000 | 1,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,000,000 | 1,000,000 | 8,200,000 | 18,600,000 | | | | | |
| Expenditure to date | Capital | | | 125,938 | 1,004,987 | 1,917,006 | 1,389,253 | | | | | | | 4,437,185 | | | 4,437,185 | 14,162,815 | 76.1% | |

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre

Location: Malmesbury

Vote Nos: 9/117-332-318

Fin Source: CRR

780,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|---|-----------|--------------|--------|--------|---------|---------|---------|--------|---------|---------|--------|--------|-------|---------|------------------|--------|-------|-------|------|--|
| 1 | 1 | Planning | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Tenders | | | | | | | | | | | | | | | | | | |
| 1 | 3 | Installation | | | | | | | | | | | | | | | | | | |
| S/Notes: Nov 2022: Tender published. | | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | | 50,000 | 50,000 | 100,000 | 100,000 | 130,000 | 50,000 | 100,000 | 100,000 | 50,000 | 50,000 | | 430,000 | 780,000 | | | | | |

Project: pj-19-0030 - Electricity: LV Upgrading Swartland

Vote Nos: 9/117-382-438

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 750,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|-----------|--------------|--------|---------|---------|---------|--------|--------|---------|---------|---------|--------|--------|---------|------------------|---------|---------|---------|-------|--|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % | |
| Projected Cash Flow | Capital | 20,000 | 20,000 | 100,000 | 100,000 | 100,000 | 30,000 | 30,000 | 100,000 | 100,000 | 100,000 | 30,000 | 20,000 | 370,000 | 750,000 | | | | | |
| Expenditure to date | Capital | | | 279 | 7,908 | | | | | | | | | 8,187 | | 197,405 | 205,592 | 544,408 | 72.6% | |

Project: pj-19-0031 - Electricity: Substation fencing

Vote Nos: 9/117-384-72

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 200,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|---------|------------------|--------|--------|---------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | | 100,000 | 200,000 | | | | |
| Expenditure to date | Capital | | | 1,591 | | | 11,855 | | | | | | | 13,446 | | 18,819 | 32,266 | 167,735 | 83.9% |

Project: pj-19-0044 - Electricity: Connections: Electricity Meters (New/Replacements)

Vote Nos: 9/117-442-37

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 800,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|------------------|--------|---------|---------|-------|
| 1 | 1 | Installation | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | 60,000 | 70,000 | 70,000 | 70,000 | 70,000 | 60,000 | 60,000 | 70,000 | 70,000 | 70,000 | 70,000 | 60,000 | 400,000 | 800,000 | | | | |
| Expenditure to date | Capital | 143,050 | 61,095 | 86,875 | 74,224 | 43,288 | 43,486 | | | | | | | 452,018 | | 487 | 452,505 | 347,495 | 43.4% |

Project: pj-20-0020 - Electricity: MV upgrading Swartland

Vote Nos: 9/117-547-342

Proj Start: Proj End:

Location: Saamstaan

Fin Source: CRR 750,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|--------|---------|---------|---------|---------|---------|---------|---------|---------|--------|--------|---------|------------------|--------|--------|---------|-------|
| 1 | 1 | Construction | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | 200,000 | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 50,000 | 50,000 | 650,000 | 750,000 | | | | |
| Expenditure to date | Capital | | 6,360 | | | 90,896 | | | | | | | | 97,256 | | | 97,256 | 652,744 | 87.0% |

Project: pj-20-0021 - Electricity: Replace obsolete airconditioners

Vote Nos: 9/117-542-506

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

100,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|-------|--------|--------|--------|--------|--------|--------|--------|--------|-------|-------|--------|------------------|--------|--------|--------|-------|
| 1 | 1 | Installation | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 10,000 | 10,000 | 10,000 | 20,000 | 20,000 | 20,000 | 10,000 | | | 30,000 | 100,000 | | | | |
| Expenditure to date | Capital | | | 30,485 | | | | | | | | | | 30,485 | | 58,350 | 88,835 | 11,165 | 11.2% |

Project: pj-21-0033 - Electricity: 132/11kV Eskom Schoonspruit substation, 132kV transmission line and servitudes

Vote Nos: 9/117-377-231

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

10,000,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|---------|---------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------|-----------|------------------|-----------|-----------|-----------|-------|
| 1 | 1 | Tenders | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | 500,000 | 500,000 | 500,000 | 500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 500,000 | 4,000,000 | 10,000,000 | | | | |
| Expenditure to date | Capital | | | | | | 77,386 | | | | | | | 77,386 | | 4,850,200 | 4,927,586 | 5,072,414 | 50.7% |

Project: pj-22-0029 - Electricity: Replace oil insulated switchgear and equipment

Vote Nos: 9/117-605-324

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

4,750,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|-------|---------|--------|-----------|-----------|--------|-----------|---------|---------|--------|-------|-----------|------------------|--------|-----------|---------|------|
| 1 | 1 | Tenders | | | | | | | | | | | | | | | | | |
| 1 | 2 | Manufacture | | | | | | | | | | | | | | | | | |
| 1 | 3 | Installation | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | 250,000 | | 50,000 | 50,000 | 1,000,000 | 100,000 | 50,000 | 3,000,000 | 100,000 | 100,000 | 50,000 | | 1,450,000 | 4,750,000 | | | | |
| Expenditure to date | Capital | | | 948,775 | | | 3,666,797 | | | | | | | 4,615,572 | | 14,976 | 4,630,548 | 119,452 | 2.5% |

Project: pj-22-0030 - Electricity: Streetlight, kiosk and polebox replacement: Swartland

Vote Nos: 9/117-551-362

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

500,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------|-----------|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|---------|------------------|--------|-------|-------|------|
| 1 | 1 | Installation | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | | 250,000 | 500,000 | | | | |

Project: pj-22-0031 - Electricity: Protection and Scada Upgrading: Swartland

Location: Municipal area

Vote Nos: 9/117-608-359

Fin Source: CRR

300,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------|-------|-------|-------|-------|---------|---------|-------|-------|-------|---------|-------|-------|------------------|----------|--------|---------|---------|-------|
| 1 | 1 | Tenders | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Installation | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | | 200,000 | | | | | 100,000 | | | 200,000 | 300,000 | | | | |
| Expenditure to date | | Capital | | | | | | 164,080 | | | | | | | 164,080 | | | 164,080 | 135,920 | 45.3% |

Project: pj-22-0033 - Electricity: Wesbank Sports Fields: Repair of vandalised flood lighting

Location: Wesbank

Vote Nos: 9/117-611-349

Fin Source: CRR

120,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------|-------|--------|--------|--------|--------|---------|-------|-------|-------|-------|-------|-------|------------------|----------|--------|-------|-------|------|
| 1 | 1 | Procurement | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Installation | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | 50,000 | 50,000 | 50,000 | 50,000 | -80,000 | | | | | | | 120,000 | 120,000 | | | | |

Project: pj-22-0034 - Electricity: Darling GAP 36 serviced erven development. Electrical bulk supply, infrastructure and connections

Location: Darling

Vote Nos: 9/117-619-353

Fin Source: CRR

2,000,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------|-------|---------|---------|-------|---------|---------|-------|---------|-------|-------|-------|-------|------------------|-----------|--------|---------|-----------|-------|
| 1 | 1 | Procurement | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | 500,000 | 500,000 | | 500,000 | | | 500,000 | | | | | 1,500,000 | 2,000,000 | | | | |
| Expenditure to date | | Capital | | | | | 27,207 | 724,620 | | | | | | | 751,827 | | 76,464 | 828,292 | 1,171,708 | 58.6% |

Project: pj-22-0036 - Electricity: Malmesbury Illinge Lethu. Formalisation of 220 erven for Blocks A & B Informal areas. Electrical bulk supply, infrastructure and connections

Location: Illinge Lethu

Vote Nos: 9/117-559-358

Fin Source: CRR

3,000,000

Proj Start: Proj End:

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------|-------|-------|-------|-------|-------|---------|-------|-----------|-----------|-----------|-------|-------|------------------|-----------|--------|---------|-----------|-------|
| 1 | 1 | Tenders | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Construction | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | | | | | 1,000,000 | 1,000,000 | 1,000,000 | | | | 3,000,000 | | | | |
| Expenditure to date | | Capital | | | | | | 163,896 | | | | | | | 163,896 | | | 163,896 | 2,836,104 | 94.5% |

Information, Communication and Technology

Project: pj-11-0105 - IT: Scanner replacements

Location: Municipal area

Vote Nos: 9/118-87-729

Fin Source: CRR

79,640

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|-------|-------|-------|-------|--------|-------|-------|-------|-------|--------|------------------|--------|-------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Purchase will be made in Jan 2023 Aug 2022: Purchase will be made in Jan 2023 Sep 2022: Purchase will be made in Jan 2023 Oct 2022: Purchase will be made in Jan 2023 Nov 2022: Purchase will be made in Jan 2023 Dec 2022: Purchase will be made in Jan 2023 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | | | 79,640 | | | | | | 79,640 | | | | |

Project: pj-11-0106 - IT: Equipment

Location: Municipal area

Vote Nos: 9/118-39-731

Fin Source: CRR

70,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|--------|--------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Procure equipment as and when needed Aug 2022: Procure equipment as and when needed Sep 2022: Procure equipment as and when needed Oct 2022: Procure equipment as and when needed Nov 2022: Procure equipment as and when needed Dec 2022: Procure equipment as and when needed | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | 5,833 | 5,833 | 5,833 | 5,833 | 5,833 | 5,833 | 5,833 | 5,833 | 5,833 | 5,833 | 5,833 | 5,837 | 34,998 | 70,000 | | | | |
| Expenditure to date | Capital | | | 17,135 | | | | | | | | | | 17,135 | | 10,702 | 27,837 | 42,163 | 60.2% |

Project: pj-13-0053 - IT: Server SM virtual environment

Location: Municipal area

Vote Nos: 9/118-379-729

Fin Source: CRR

1,100,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|--------------|-------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------|------------------|-----------|-----------|--------|------|
| 1 | 1 | Tenders | | | | | | | | | | | | | | | | | |
| 1 | 2 | Installation | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published Oct 2022: Tender closed, busy with adjudication. Nov 2022: Tender awarded. Dec 2022: Order placed, awaiting delivery and installation | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 1,100,000 | | | | | | | | | | 1,100,000 | 1,100,000 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 1,028,620 | 1,028,620 | 71,380 | 6.5% |

Project: pj-14-0028 - IT: Printers

Vote Nos: 9/118-74-729

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

60,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|--------|--------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Procure equipment as and when needed Aug 2022: Procure equipment as and when needed Sep 2022: Procure equipment as and when needed Oct 2022: Procure equipment as and when needed Nov 2022: Procure equipment as and when needed Dec 2022: Procure equipment as and when needed | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 30,000 | 60,000 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 48,230 | 48,230 | 11,770 | 19.6% |

Project: pj-14-0029 - IT: Desktops

Vote Nos: 9/118-201-729

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

225,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|-------|---------|-------|-------|-------|---------|-------|-------|-------|---------|------------------|---------|---------|--------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published Oct 2022: Tender closed, busy with adjudication. Nov 2022: Tender awarded. Dec 2022: Order placed, awaiting delivery | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | 125,000 | | | | 100,000 | | | | 125,000 | 225,000 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 196,080 | 196,080 | 28,920 | 12.9% |

Project: pj-14-0030 - IT: Notebooks

Vote Nos: 9/118-64-729

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

484,000

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|-------|---------|-------|-------|-------|---------|-------|-------|-------|---------|------------------|---------|---------|---------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published Oct 2022: Tender closed, busy with adjudication. Nov 2022: Tender awarded. Dec 2022: Order placed, awaiting delivery | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | 300,000 | | | | 184,000 | | | | 300,000 | 484,000 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 274,120 | 274,120 | 209,880 | 43.4% |

Project: pj-20-0022 - IT: Backup solution

Location: Municipal area

Vote Nos: 9/118-576-484

Fin Source: CRR

660,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|---|-----------|--------------|-------|---------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---------|------------------|---------|---------|---------|-------|
| 1 | 1 | Tenders | | | | | | | | | | | | | | | | | |
| 1 | 2 | Installation | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Gather specification and equipment availability Aug 2022: Gather specification and equipment availability Sep 2022: Tender published Oct 2022: Tender closed, busy with adjudication. Nov 2022: Tender awarded. Dec 2022: Order placed, awaiting delivery and installation | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | 660,000 | | | | | | | | | | 660,000 | 660,000 | | | | |
| Expenditure to date | Capital | | | | | | | | | | | | | | | 547,994 | 547,994 | 112,006 | 17.0% |

Project: pj-20-0023 - IT: Monitor replacements

Location: Municipal area

Vote Nos: 9/118-59-729

Fin Source: CRR

45,360

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|-------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Purchase will be made in Nov 2022 Aug 2022: Purchase will be made in Nov 2022 Sep 2022: Purchase will be made in Nov 2022 Oct 2022: Purchase will be made in Nov 2022 Nov 2022: Tender published Dec 2022: Order placed | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | 45,000 | | 60 | 60 | 60 | 60 | 60 | 60 | 45,000 | 45,360 | | | | |

Project: pj-22-0038 - IT: Recording of telephone calls

Location: Municipal area

Vote Nos: 9/118-612-384

Fin Source: CRR

180,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|-------|-------|-------|-------|---------|-------|-------|-------|-------|--------|------------------|--------|-------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Purchase will be made in Feb 2023 Aug 2022: Purchase will be made in Feb 2023 Sep 2022: Purchase will be made in Feb 2023 Oct 2022: Purchase will be made in Feb 2023 Nov 2022: Purchase will be made in Feb 2023 Dec 2022: Purchase will be made in Feb 2023 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | | | 180,000 | | | | | | 180,000 | | | | |

Project: pj-22-0039 - IT: Projector: Town hall

Location: Municipal area

Vote Nos: 9/118-618-391

Fin Source: CRR

70,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|--------|------------------|--------|-------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Purchase will be made in October 2023 Aug 2022: Purchase will be made in October 2023 Sep 2022: Gather specification Oct 2022: Stock issue, purchase will only be in Jan 2023 Nov 2022: Stock issue, purchase will only be in Jan 2023 Dec 2022: Stock issue, purchase will only be in Jan 2023 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 70,000 | | | | | | | | | 70,000 | 70,000 | | | | |

Project: pj-22-0040 - IT: UPS Replacement

Location: Municipal area

Vote Nos: 9/118-614-398

Fin Source: CRR

30,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|--|-----------|------------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|-------|--------|------------------|--------|-------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Jul 2022: Purchase will be made in Mar 2023 Aug 2022: Purchase will be made in Mar 2023 Sep 2022: Purchase will be made in Mar 2023 Oct 2022: Purchase will be made in Mar 2023 Nov 2022: Purchase will be made in Mar 2023 Dec 2022: Purchase will be made in Mar 2023 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | | | | | | | 30,000 | | | | 30,000 | | | | |

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Location: Municipal area

Vote Nos: 9/119-25-737

Fin Source: CRR

28,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|------------------------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|----------|--------|--------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | 5,600 | 5,600 | 5,600 | 5,600 | 5,600 | | | | | | | 28,000 | 28,000 | | | | |
| Expenditure to date | | Capital | | | | 10,500 | 6,194 | 8,000 | | | | | | | 24,694 | | 1,986 | 26,680 | 1,320 | 4.7% |

Project: pj-17-0054 - Vehicles Finance: CK30046 Toyota Etios

Location: Municipal area

Vote Nos: 9/119-267-763

Fin Source: CRR

262,500

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|----------------------|-------|-------|-------|---------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|----------|--------|---------|-------|------|
| 1 | 1 | Vehicle - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | 262,500 | | | | | | | | | 262,500 | 262,500 | | | | |
| Expenditure to date | | Capital | | | | 258,113 | | | | | | | | | 258,113 | | | 258,113 | 4,387 | 1.7% |

Legal and Credit Control

Project: pj-22-0041 - Finance: Indigent Screening Solution

Location: Municipal area

Vote Nos: 9/119-616-397

Fin Source: CRR

420,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|----------------------------|-------|-------|---------|---------|-------|-------|-------|-------|-------|-------|-------|-------|------------------|----------|--------|-------|-------|------|
| 1 | 1 | Indigent Screening Program | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | 210,000 | 210,000 | | | | | | | | | 420,000 | 420,000 | | | | |

Protection Services

Traffic and Law Enforcement

Project: pj-18-0068 - Equipment K9 Unit

Location: Municipal area

Vote Nos: 9/126-353-146

Fin Source: DCS

30,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|------------------------|-------|-------|-------|--------|-------|-------|-------|-------|-------|--------|-------|-------|------------------|----------|--------|-------|-------|------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | 15,000 | | | | | | 15,000 | | | 15,000 | 30,000 | | | | |

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Location: Municipal area

Vote Nos: 9/125-27-749

Fin Source: CRR

160,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|------------------------|-------|-------|-------|--------|-------|-------|-------|-------|--------|-------|--------|-------|------------------|----------|---------|---------|--------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | 50,000 | | | | | 55,000 | | 55,000 | | 50,000 | 160,000 | | | | |
| Expenditure to date | | Capital | | | | | | | | | | | | | | | 113,588 | 113,588 | 46,412 | 29.0% |

Project: pj-22-0058 - Vehicles Fire Services: CK27542 Tata LPTA 713 Replace with Medium Pumper

Location: Municipal area

Vote Nos: 9/125-486-424

Fin Source: CRR

3,675,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | | |
|----------------------|----|--------------------------------|-------|-------|-------|-----------|-------|--------|-------|-------|-------|-------|-----------|-------|------------------|-----------|-----------|-----------|---------|------|
| 1 | 1 | Tender process | | | | | | | | | | | | | | | | | | |
| 1 | 2 | Purchase of chassis | | | | | | | | | | | | | | | | | | |
| 1 | 3 | Building of Fire Fighting Vehi | | | | | | | | | | | | | | | | | | |
| 1 | 4 | Delivery of Vehicle | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | | Capital | | | | 2,600,000 | | | | | | | 1,075,000 | | 2,600,000 | 3,675,000 | | | | |
| Expenditure to date | | Capital | | | | 975,600 | | 47,183 | | | | | | | 1,022,783 | | 2,302,908 | 3,325,692 | 349,308 | 9.5% |

Protection Services General

Project: pj-10-0138 - Equipment Protection

Location: Municipal area

Vote Nos: 9/126-44-749

Fin Source: CRR

50,000

Proj Start: **Proj End:**

| Grp | No | Activity | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | Notes (Activity) | | | | |
|----------------------------------|-----------|------------------------|-------|--------|--------|-------|--------|-------|-------|--------|-------|--------|-------|--------|------------------|--------|--------|-------|-------|
| 1 | 1 | Equipment - purchasing | | | | | | | | | | | | | | | | | |
| S/Notes: Started Jul 2022 | | | | | | | | | | | | | | | | | | | |
| Projected/Actual ETD | Bdgt Type | Jul22 | Aug22 | Sep22 | Oct22 | Nov22 | Dec22 | Jan23 | Feb23 | Mar23 | Apr23 | May23 | Jun23 | YTDDec | Bud/Save | Commit | Total | Avail | Av % |
| Projected Cash Flow | Capital | | | | 10,000 | | 15,000 | | | 15,000 | | 10,000 | | 25,000 | 50,000 | | | | |
| Expenditure to date | Capital | | | 33,196 | 1,002 | 2,433 | | | | | | | | 36,631 | | 8,382 | 45,013 | 4,987 | 10.0% |

8 CAPITAL BUDGET EXPENDITURE

| WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment | | | | | | | | |
|--|-----------------|---------------------|----------------|---------------|---------------|--------------|----------------|----------------------------|
| Month | 2021/22 | Budget Year 2022/23 | | | | | | |
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | % spend of Original Budget |
| R thousands | | | | | | | | |
| Monthly expenditure performance trend | | | | | | | | |
| July | 383 | 5 812 | 2 071 | 2 071 | 5 812 | 3 741 | 64.4% | 1% |
| August | 7 723 | 7 326 | 807 | 2 879 | 13 139 | 10 260 | 78.1% | 2% |
| September | 2 955 | 11 144 | 2 496 | 5 375 | 24 283 | 18 908 | 77.9% | 3% |
| October | 10 728 | 22 597 | 11 687 | 17 062 | 46 880 | 29 818 | 63.6% | 9% |
| November | 19 856 | 22 941 | 9 644 | 26 706 | 69 821 | 43 115 | 61.8% | 14% |
| December | 31 307 | 24 099 | 14 890 | 41 597 | 93 920 | 52 323 | 55.7% | 22% |
| January | 4 894 | 13 971 | | | 107 891 | - | | |
| February | 9 666 | 26 266 | | | 134 157 | - | | |
| March | 16 307 | 19 524 | | | 153 681 | - | | |
| April | 9 786 | 14 844 | | | 168 526 | - | | |
| May | 9 840 | 9 974 | | | 178 500 | - | | |
| June | 51 457 | 12 596 | | | 191 096 | - | | |
| Total Capital expenditure | 174 902 | 191 096 | 41 597 | | | | | |

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Mid-Year

| Description | Ref | 2021/22 | Budget Year 2022/23 | | | | | | |
|---|-----|-----------------|---------------------|----------------|---------------|---------------|---------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | 1 | | | | | | | | |
| Capital expenditure on new assets by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | | 34 171 | 80 931 | 6 262 | 12 196 | 30 566 | 18 370 | 60.1% | 80 931 |
| Roads Infrastructure | | 12 979 | 40 221 | 887 | 1 674 | 14 250 | 12 576 | 88.2% | 40 221 |
| <i>Roads</i> | | 12 979 | 40 221 | 887 | 1 674 | 14 250 | 12 576 | 88.2% | 40 221 |
| Storm water Infrastructure | | - | - | - | - | - | - | | - |
| Electrical Infrastructure | | 15 873 | 33 400 | 5 318 | 9 208 | 13 750 | 4 542 | 33.0% | 33 400 |
| <i>MV Substations</i> | | 133 | 10 200 | 89 | 91 | 4 100 | 4 009 | 97.8% | 10 200 |
| <i>MV Switching Stations</i> | | - | 4 800 | 3 831 | 4 780 | 1 650 | (3 130) | -189.7% | 4 800 |
| <i>MV Networks</i> | | 14 801 | 17 600 | 1 355 | 3 885 | 7 600 | 3 715 | 48.9% | 17 600 |
| <i>LV Networks</i> | | 940 | 800 | 43 | 452 | 400 | (52) | -13.0% | 800 |
| Water Supply Infrastructure | | 4 465 | 4 307 | 51 | 772 | 1 166 | 394 | 33.8% | 4 307 |
| <i>Boreholes</i> | | | 740 | 23 | 80 | 390 | 310 | 79.5% | 740 |
| <i>Distribution</i> | | 4 465 | 3 567 | 28 | 692 | 776 | 84 | 10.8% | 3 567 |
| Sanitation Infrastructure | | 581 | 3 002 | 5 | 541 | 1 400 | 859 | 61.3% | 3 002 |
| <i>Pump Station</i> | | 526 | 800 | - | 406 | 800 | 394 | 49.3% | 800 |
| <i>Reticulation</i> | | 55 | 2 202 | 5 | 136 | 600 | 464 | 77.4% | 2 202 |
| Solid Waste Infrastructure | | 272 | - | - | - | - | - | | - |
| <i>Landfill Sites</i> | | 272 | - | - | - | - | - | | - |
| Community Assets | | 5 645 | 4 200 | 40 | 800 | 2 337 | 1 537 | 65.8% | 4 200 |
| Community Facilities | | 2 877 | 1 100 | 1 | 1 | 350 | 349 | 99.7% | 1 100 |
| <i>Parks</i> | | 698 | 1 100 | 1 | 1 | 350 | 349 | 99.7% | 1 100 |
| <i>Public Open Space</i> | | 2 179 | - | - | - | - | - | | - |
| Sport and Recreation Facilities | | 2 769 | 3 100 | 39 | 799 | 1 987 | 1 188 | 59.8% | 3 100 |
| <i>Indoor Facilities</i> | | 2 028 | - | - | - | - | - | | - |
| <i>Outdoor Facilities</i> | | 741 | 3 100 | 39 | 799 | 1 987 | 1 188 | 59.8% | 3 100 |
| Other assets | | 18 071 | 6 476 | - | - | 4 382 | 4 382 | 100.0% | 6 476 |
| Operational Buildings | | 11 275 | 2 000 | - | - | 200 | 200 | 100.0% | 2 000 |
| <i>Municipal Offices</i> | | 11 275 | 2 000 | - | - | 200 | 200 | 100.0% | 2 000 |
| Housing | | 6 796 | 4 476 | - | - | 4 182 | 4 182 | 100.0% | 4 476 |
| <i>Social Housing</i> | | 6 796 | 4 476 | - | - | 4 182 | 4 182 | 100.0% | 4 476 |
| Biological or Cultivated Assets | | - | - | - | - | - | - | | - |
| Intangible Assets | | - | 420 | - | - | 420 | 420 | 100.0% | 420 |
| Licences and Rights | | - | 420 | - | - | 420 | 420 | 100.0% | 420 |
| <i>Computer Software and Applications</i> | | | 420 | - | - | 420 | 420 | 100.0% | 420 |
| Computer Equipment | | 1 782 | 3 704 | - | 17 | 2 795 | 2 778 | 99.4% | 3 704 |
| Computer Equipment | | 1 782 | 3 704 | - | 17 | 2 795 | 2 778 | 99.4% | 3 704 |
| Furniture and Office Equipment | | 257 | 364 | 8 | 95 | 189 | 94 | 50.0% | 364 |
| Furniture and Office Equipment | | 257 | 364 | 8 | 95 | 189 | 94 | 50.0% | 364 |
| Machinery and Equipment | | 2 205 | 4 219 | 65 | 2 442 | 1 738 | (704) | -40.5% | 4 219 |
| Machinery and Equipment | | 2 205 | 4 219 | 65 | 2 442 | 1 738 | (704) | -40.5% | 4 219 |
| Transport Assets | | 4 369 | 13 252 | 47 | 2 641 | 12 135 | 9 494 | 78.2% | 13 252 |
| Transport Assets | | 4 369 | 13 252 | 47 | 2 641 | 12 135 | 9 494 | 78.2% | 13 252 |
| Land | | 849 | 6 630 | - | 241 | 2 630 | 2 389 | 90.8% | 6 630 |
| Land | | 849 | 6 630 | - | 241 | 2 630 | 2 389 | 90.8% | 6 630 |
| Total Capital Expenditure on new assets | 1 | 67 349 | 120 197 | 6 421 | 18 432 | 57 192 | 38 760 | 67.8% | 120 197 |

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Mid-Year Assessment

| Description | 2021/22 | Budget Year 2022/23 | | | | | | |
|---|-----------------|---------------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class | | | | | | | | |
| Infrastructure | 35 198 | 20 250 | 3 430 | 4 974 | 8 700 | 3 726 | 42.8% | 20 250 |
| Roads Infrastructure | 30 932 | 20 250 | 3 430 | 4 974 | 8 700 | 3 726 | 42.8% | 20 250 |
| <i>Roads</i> | 30 932 | 20 250 | 3 430 | 4 974 | 8 700 | 3 726 | 42.8% | 20 250 |
| Electrical Infrastructure | 4 266 | - | - | - | - | - | - | - |
| <i>MV Substations</i> | 3 603 | - | - | - | - | - | - | - |
| <i>LV Networks</i> | 663 | - | - | - | - | - | - | - |
| Housing | 670 | - | - | - | - | - | - | - |
| <i>Staff Housing</i> | 670 | - | - | - | - | - | - | - |
| Total Capital Expenditure on renewal of existing ass | 35 868 | 20 250 | 3 430 | 4 974 | 8 700 | 3 726 | 42.8% | 20 250 |

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Mid-Year Assessment

| Description | Ref | 2021/22 | Budget Year 2022/23 | | | | | | |
|---|----------|-----------------|---------------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | |
| Capital expenditure on upgrading of existing assets by Asset Class/Sub-class | | | | | | | | | |
| Infrastructure | | 69 400 | 50 649 | 5 039 | 18 190 | 28 028 | 9 838 | 35.1% | 50 649 |
| Storm water Infrastructure | | - | 250 | 28 | 145 | 250 | 105 | 42.1% | 250 |
| <i>Storm water Conveyance</i> | | - | 250 | 28 | 145 | 250 | 105 | 42.1% | 250 |
| Electrical Infrastructure | | 2 560 | 8 450 | 923 | 1 573 | 3 090 | 1 517 | 49.1% | 8 450 |
| <i>MV Substations</i> | | - | - | - | - | - | - | - | - |
| <i>MV Switching Stations</i> | | 299 | - | - | - | - | - | - | - |
| <i>MV Networks</i> | | - | 1 000 | - | 97 | 250 | 153 | 61.1% | 1 000 |
| <i>LV Networks</i> | | 2 261 | 7 450 | 923 | 1 476 | 2 840 | 1 364 | 48.0% | 7 450 |
| <i>Capital Spares</i> | | - | - | - | - | - | - | - | - |
| Water Supply Infrastructure | | 4 791 | 24 956 | 3 934 | 16 306 | 14 688 | (1 618) | -11.0% | 24 956 |
| <i>Pump Stations</i> | | 991 | - | - | - | - | - | - | - |
| <i>Distribution</i> | | 3 800 | 24 856 | 3 934 | 16 306 | 14 588 | (1 718) | -11.8% | 24 856 |
| <i>PRV Stations</i> | | - | 100 | - | - | 100 | 100 | 100.0% | 100 |
| Sanitation Infrastructure | | 62 049 | 16 993 | 154 | 167 | 10 000 | 9 833 | 98.3% | 16 993 |
| <i>Waste Water Treatment Works</i> | | 62 049 | 16 993 | 154 | 167 | 10 000 | 9 833 | 98.3% | 16 993 |
| Sport and Recreation Facilities | | 2 285 | - | - | - | - | - | - | - |
| <i>Outdoor Facilities</i> | | 2 285 | - | - | - | - | - | - | - |
| Total Capital Expenditure on upgrading of existing | 1 | 71 685 | 50 649 | 5 039 | 18 190 | 28 028 | 9 838 | 35.1% | 50 649 |

9 NON-FINANCIAL PERFORMANCE

The following documents are included:

- (a) The results in respect of the indicators and targets in Chapter 7 of the Integrated Development Plan; and
- (b) The results in respect of the generic indicators and targets of the Municipal Manager and Directors.

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2022/3 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)

Thursday, January 19, 2023

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|

Bolton, Mark - Director: Financial Services

Strategic Objective: 4.7 Sound long-term financial planning including making the right investment decisions

KPA: IDP Implementation (FS)

| | | | | | |
|--|---------------------------------------|---------------------------|------|-----|--|
| pd-17-0014: 4.7 Review budget related policies for purposes of insuring relevance and alignment to Budget Circular | 1: Review completed [Type=Qtr 3 Only] | 2: 0.0% Annually by March | 0.0% | N/a | |
|--|---------------------------------------|---------------------------|------|-----|--|

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|

Humphreys, Philip - Director: Protection Services

Strategic Objective: 1.8 Increase the effectiveness of the municipal traffic & law enforcement service

KPA: IDP Implementation (PS)

| | | | | |
|--|---|--------------|--------------|--|
| pd-17-0030: 1.8 Effective traffic and law enforcement execution by using our own Automated Number Plate Recognition (ANPR) Bus | 1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only] | 1: 0.0% | 0.0% | |
| | | 10 per annum | 3 cumulative | |
| | | 2: 0.0% | 0.0% | |
| | | 10 per annum | 6 cumulative | |

Strategic Objective: 1.10 Prevent and manage land invasion. Monitor informal settlements

KPA: IDP Implementation (PS)

| | | | | |
|---|---|--------------|--------------|--|
| pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division | 1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only] | 1: 0.0% | 0.0% | |
| | | 10 per annum | 3 cumulative | |
| | | 2: 0.0% | 0.0% | |
| | | 10 per annum | 6 cumulative | |

Strategic Objective: 1.11 Ensure that infrastructure development, resources and equipment are available to deliver an effective Protection Service to all communities in the Swartland

KPA: IDP Implementation (PS)

| | | | | |
|--|--|----------------------------|--------|-----|
| pd-18-0001: 1.11 An effective operational Protection Service | 1: Lobby budget to expand the current Firefighting and Emergency resources [Type=Qtr 2 Only] | 1: 0.0% | 0.0% | |
| | | Yes (annually by November) | N/a | |
| | | 2: 100.0% | 100.0% | 3.0 |
| | | Yes (annually by November) | Yes | |
| | 2: Lobby budget to expand the current Law Enforcement resources [Type=Qtr 2 Only] | 1: 0.0% | 0.0% | |
| | | Yes (annually by November) | N/a | |
| | | 2: 100.0% | 100.0% | 3.0 |
| | | Yes (annually by November) | Yes | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|-------------------------------|---------------|--------|---|
| Strategic Objective: 1.12 Extension of service delivery of Protection Services | | | | | |
| KPA: IDP Implementation (PS) | | | | | |
| pd-18-0002: 1.12 Extension of learners licence centres for Darling and Riebeek Valley | 2: Learners licence centre operational in Riebeek Valley subject to a budget allocation and approval from the National Department of Transport [Type=Qtr 1 Only] | 1: 0.0% Yes (by July 2022) | 0.0% No | 3.0 | REASONS: No budget allocated, project will be determined after financial process. INTERVENTIONS: Target to be moved to 2023/2024 |
| Strategic Objective: 1.13 Swartland Safety Initiative | | | | | |
| KPA: IDP Implementation (PS) | | | | | |
| pd-18-0004: 1.13 Support the four Community Police Forums | 1: Attend CPF meetings and activities [Type=Avg All] | 1: 100.0% Yes (quarterly) | 0.0% N/a | | REASONS: No CPF meetings held for the first quarter INTERVENTIONS: None |
| | | 2: 100.0% Yes (quarterly) | 100.0% Yes | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|

Krieger, Jo-Ann - Director: Development Services

Strategic Objective: 1.1 Facilitate access to the economy

KPA: IDP Implementation (DS)

| | | | | |
|--|---|----------------------------|-------------|-----|
| pd-20-0005: 1.1 Support local economic development through skills and enterprise development | 1: Number of SMME training sessions [Type=Avg All] | 1: 100.0% 1 per quarter | 100.0% 1 | 3.0 |
| | | 2: 100.0% 1 per quarter | 100.0% 3 | 3.0 |

| | | | | |
|---|--|-----------------------------------|-------------|--|
| pd-20-0006: 1.1 Engagement with formal business on SMME support | 1: Annual engagement held [Type=Qtr 4 Only] | 2: 0.0% Yes (annually by June) | 0.0% N/a | |
|---|--|-----------------------------------|-------------|--|

Strategic Objective: 1.6 Coordinate social development internally and externally with partners

KPA: IDP Implementation (DS)

| | | | | |
|---|---|-----------------------------------|-------------------------------------|--|
| pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee (ISOK) to identify additional action plans in each department that contributes to social development | 1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only] | 1: 0.0% Yes (annually by June) | 0.0% Yes (will be rated in June) | |
| | | 2: 0.0% Yes (by June annually) | 0.0% Yes (will be rated in June) | |

Strategic Objective: 3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing

KPA: IDP Implementation (DS)

| | | | | |
|--|--|-------------------------|-------------|--|
| pd-17-0063: 3.9 Obtain land use rights and secure funding for FLISP housing, affordable housing and social housing | 2: Funding application to DHS submitted [Type=Qtr 4 Only] | 1: 0.0% By June 2023 | 0.0% N/a | |
| | | 2: 0.0% By June 2023 | 0.0% N/a | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|

Möller, Thys - Director: Electrical Engineering Services

Strategic Objective: 5.6 Maintenance, upgrading and extension that sustain and improve the current condition of electrical infrastructure

KPA: IDP Implementation (EES)

| | | | | | |
|---|---|--|---------------|-----|--|
| pd-17-0028: 5.6 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of electrical infrastructure | 1: Budget and motivation submitted to budget office (minimum 6% of annual electricity revenue allocation is a Nersa license condition) [Type=Qtr 2 Only] | 2: 100.0% Yes (by end of November annually) | 100.0% Yes | 3.0 | |
|---|---|--|---------------|-----|--|

Strategic Objective: 5.7 Provide electricity cost effectively

KPA: IDP Implementation (EES)

| | | | | | |
|---|---|---|--------------------------|--|--|
| pd-17-0064: 5.7 Maintain energy losses at an acceptable level | 1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only] | 1: 0.0% Maintain the annual average below 8% | 0.0% 5.18% pm average | | |
| | | 2: 0.0% Maintain the annual average below 8% | 0.0% 4.88% pm average | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|

Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager

Strategic Objective: 2.1 Relevant stakeholders systematically improve local competitive advantages

KPA: IDP Implementation (MM)

| | | | | | |
|--|---|------------------------------------|--------------|-----|--|
| pd-17-0033: 2.1 Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages | 1: Number of key stakeholder groups actively contributing to improved competitive advantage [Type=Qtr 2 Only] | 1: 0.0% 15 by end of Dec 2022 | 0.0% N/a | | |
| | | 2: 100.0% 15 by end of Dec 2022 | 100.0% 15 | 3.0 | |

Strategic Objective: 2.2 Well located, serviced sites and premises available for commercial and industrial investors

KPA: IDP Implementation (MM)

| | | | | | |
|---|--|------------------------------------|---------------------------------|-----|--|
| pd-17-0034: 2.2 Ensure adequate supply of land and services for commercial and industrial premises. | 1: Number of well located, serviced industrial sites available [Type=Qtr 2 Only] | 1: 0.0% 20 by end of Dec 2022 | 0.0% N/a | | |
| | | 2: 100.0% 20 by end of Dec 2022 | 140.0% 28 by end of Dec 2022 | 4.2 | |

Strategic Objective: 2.4 Local markets work better to increase opportunity for local small businesses

KPA: IDP Implementation (MM)

| | | | | | |
|---|--|-------------------------------------|--|-----|--|
| pd-17-0036: 2.4 Establish a local business opportunity network incl. a local business directory | 1: Number of opportunities advertised / shared with Swartland businesses [Type=Qtr 2 Only] | 1: 0.0% 100 by end of Dec 2022 | 0.0% N/a | | |
| | | 2: 100.0% 100 by end of Dec 2022 | 200.0% 200 (cumulative since July 2021) | 5.0 | |

Strategic Objective: 2.5 Easier for farmers to add and grow new / promising business models

KPA: IDP Implementation (MM)

| | | | | | |
|---|--|-----------------------------------|-------------|-----|--|
| pd-17-0037: 2.5 New (more enabling) Spatial Development Framework | 1: Number of key constraints to growth removed [Type=Qtr 2 Only] | 1: 0.0% 3 by end of Dec 2022 | 0.0% N/a | | |
| | | 2: 100.0% 3 by end of Dec 2022 | 167.0% 5 | 5.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|-------------------------------------|---------------------------------------|--------|--|
| Strategic Objective: 2.6 Easier for local citizens to access economic opportunity | | | | | |
| KPA: IDP Implementation (MM) | | | | | |
| pd-17-0038: 2.6 Establish an information portal pointing to best information sources including local support services | 1: Number of unique visitors (local, with more than 1 page view) [Type=Qtr 2 Only] | 1: 0.0% 400 by end of Dec 2022 | 0.0% N/a | | NOTES: Change Kpi with the revision of the IDP to: Number of visitors (with more than 1 page view) |
| | | 2: 100.0% 400 by end of Dec 2022 | 100.0% 2146 at the end of Dec 2022 | 4.0 | NOTES: Change Kpi with the revision of the IDP to: Number of visitors (with more than 1 page view) |
| Strategic Objective: 4.6 Identify risks and implement preventative and corrective controls | | | | | |
| KPA: IDP Implementation (MM) | | | | | |
| pd-17-0065: 4.6 Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended | 1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 4 Only] | 1: 0.0% By June 2023 | 0.0% N/a | | |
| | | 2: 0.0% By June 2023 | 0.0% Yes (Will be rated in June) | | |
| pd-17-0067: 4.6 Assign Disciplinary Committee responsibilities to four newly appointed members | 1: Appointment of new members for the Disciplinary Committee over a period of six months for continuity [Type=Qtr 2 Only] | 2: 100.0% By December 2022 | 100.0% Yes | 3.0 | |
| pd-17-0068: 4.6 Maintain an effective independent Performance and Risk Audit Committee as per legislation (Appoint for three years, but can extend for six years) | 1: Appointment of new members for the PRA Committee over a period of three years for continuity [Type=Qtr 4 Only] | 1: 0.0% Annually by June | 0.0% N/a | | |
| | | 2: 0.0% Annually by June | 0.0% N/a | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|

Terblanche, Madelaine - Director: Corporate Services

Strategic Objective: 4.11 Improve integrity of staff administration by streamlining HR processes

KPA: IDP Implementation (CS)

| | | | |
|--|---|-------------------------|-------------|
| pd-20-0007: 4.11 Implement Payday Employee Self Services & Time & Attendance Biometric system (pending budget) | 1: Implementation completed [Type=Qtr 4 Only] | 1: 0.0% By June 2023 | 0.0% N/a |
| | | 2: 0.0% By June 2023 | 0.0% N/a |

Strategic Objective: 4.12 Maximising administrative and operational efficiency i.t.o. legislative prescripts

KPA: IDP Implementation (CS)

| | | | |
|--|---|-------------------------|-------------|
| pd-20-0008: 4.12 Automation of System of Delegation linked to organogram | 1: Automated system implemented [Type=Qtr 4 Only] | 1: 0.0% By June 2023 | 0.0% N/a |
| | | 2: 0.0% By June 2023 | 0.0% N/a |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|
|-----------------------|---------------------------|------------------|----------|--------|---------------------------------|

Zikmann, Louis - Director: Civil Engineering Services

Strategic Objective: 5.2 Maintenance and upgrading that sustain and improve the current condition of surfaced roads

KPA: IDP Implementation (CES)

| | | | | | |
|--|---|---|---------------|-----|--|
| pd-17-0020: 5.2 Investigate and report to council annually on the status quo condition of surfaced roads | 1: Report submitted to the Portfolio Committee [Type=Qtr 1 Only] | 1: 100.0% Yes (by end of Sep annually) | 100.0% Yes | 3.0 | |
| pd-17-0021: 5.2 Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads. | 1: Budget requirements calculated and budget informed [Type=Qtr 2 Only] | 1: 0.0% Yes (by end of Nov annually) | 0.0% N/a | | |
| | | 2: 100.0% Yes (by end of Nov annually) | 100.0% Yes | 3.0 | |

Strategic Objective: 5.3 Ensure sufficient civil services capacity for planned developments

KPA: IDP Implementation (CES)

| | | | | | |
|--|---|---|-------------|--|--|
| pd-17-0022: 5.3 Review and maintain master plans in accordance with the most recent growth model information | 1: Master plans reviewed and maintained [Type=Qtr 3 Only] | 2: 0.0% Yes (annually by end of March) | 0.0% N/a | | |
|--|---|---|-------------|--|--|

Strategic Objective: 5.4 Maintenance, upgrading and extension that sustain and improve the current condition of civil infrastructure

KPA: IDP Implementation (CES)

| | | | | | |
|--|---|---|---------------|-----|--|
| pd-17-0023: 5.4 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of civil infrastructure | 1: Budget requirements calculated and budget informed [Type=Qtr 2 Only] | 1: 0.0% Yes (by end of Nov annually) | 0.0% N/a | | |
| | | 2: 100.0% Yes (by end of Nov annually) | 100.0% Yes | 3.0 | |

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM



2022/3 - PERFORMANCE DIRECTORS (Quarterly)

Thursday, January 19, 2023

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|---|--------------------------|--------|---|
| Bolton, Mark - Director: Financial Services | | | | | |
| Strategic Goal: | 4 Caring, competent and responsive institutions, organisations and business | | | | |
| Strategic Objective: | Manage Financial Services | | | | |
| pd-09-0080: Capital expenditure in line with budget and time frames | 1: % of capital budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 0% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 39.8% cumulative | | |
| pd-09-0081: Capital project implementation | 1: Average % completion of capital projects [Type=Qtr 4 Only] | 1: 0.0% 95% for the year | 0.0% 80.0% cumulative | | |
| | | 2: 0.0% 95% for the year | 0.0% 95.0% cumulative | | NOTES: Target should be changed to 95% for the year |
| pd-09-0082: Operating expenditure in line with budget and time frames | 1: % of operating budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 16.0% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 36.4% cumulative | | |
| pd-09-0083: Workforce training roll-out | 1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0084: Council decision implementation | 1: % of due council decisions initiated [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0085: Performance and financial monitoring | 1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|--|---------------------------------------|--------|---------------------------------|
| pd-09-0086: Annual Report inputs provided by departments | 1: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0087: Budget inputs provided by departments | 1: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0088: Assignments from the municipal manager completed | 1: Number of written warnings received from municipal manager [Type=Avg All] | 1: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| | | 2: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| pd-09-0090: Equal employment opportunity management | 1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only] | 1: 0.0% 100% cumulative by end of June annually | 0.0% 0% cumulative (0/1 employees) | | |
| | | 2: 0.0% 100% cumulative by end of June annually | 0.0% 0% cumulative (0/1 employees) | | |
| pd-09-0091: Procurement in line with legal process | 1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0092: Audit issues resolved | 1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 0.0% N/a | | |
| | 2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% 100% | | |
| | | 2: 0.0% 100% annually by June | 0.0% 100% | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|---|---------------------------------------|------------------------------|--------|---------------------------------|
| pd-09-0092: Audit issues resolved | 3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3] | 1: 0.0% | 0.0% N/a | | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| | 4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% | 0.0% N/a | | |
| | | 2: 0.0% | 0.0% N/a | | |
| pd-09-0093: Risk identification and control implementation | 1: Confirmation of risk assessment done [Type=Qtr 2 & 4] | 2: 100.0% | 100.0% | 3.0 | |
| | | Yes (bi-annually by November and May) | Yes | | |
| | 2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 4 Only] | 2: 0.0% | 66.7% | | |
| | | 100% annually by June | 2/3 action plans implemented | | |
| | 3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All] | 1: 100.0% | 0.0% | | |
| | | Yes | N/a | | |
| | | 2: 100.0% | 0.0% | | |
| | | Yes | N/a | | |
| | 4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All] | 1: 100.0% | 0.0% | | |
| | | Yes | N/a | | |
| | 2: 100.0% | 0.0% | | | |
| | Yes | N/a | | | |
| pd-09-0095: Invocoms held | 1: Number of invocoms held [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 3 per quarter | 3 | | |
| | | 2: 100.0% | 150.0% | 3.0 | |
| | | 2 per quarter | 3 | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|--------------------------------|--------------------------------------|--------|--|
| pd-09-0096: General KPI: Ensure general financial viability | 1: % outstanding service debtors to revenue = B/C Where - B - represents total outstanding service debtors C - represents annual revenue actually received for services [Type=Qtr 2 Only] | 2: 100.0% Norm = 20% | 166.7% 7.25% | 5.0 | |
| | 2: Cost coverage = (B+C) / D Where - B - represents all available cash at a particular time C - represents investments D - represents monthly fixed operating expenditure [Type=Qtr 2 Only] | 2: 100.0% Norm = 1-3 months | 166.7% 9 months | 5.0 | |
| | 3: % debt coverage = D/ (B-C) Where - B - represents total operating revenue received C - represents operating grants D - represents debt service payments (i.e. interest + redemption) due within financial year [Type=Qtr 2 Only] | 2: 100.0% Norm = 45% | 166.7% 10.55% | 5.0 | |
| pd-10-0027: Average duration of vacancies reduced | 1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All] | 1: 100.0% 3 months maximum | 50.0% 9 mths at the end of Qtr 1 | 3.0 | REASONS: Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. INTERVENTIONS: The process to be included in the organisational structure review process to be completed on 30 September 2022. |
| | | 2: 100.0% 3 months maximum | 50.0% 12 mths at the end of Qtr 1 | 3.0 | REASONS: Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021 INTERVENTIONS: New organisational structure approved by Council on 27 October 2022 for implementation w.e.f. 1 January 2023. |
| pd-10-0028: Productive workforce | 1: % of person days lost per month due to sick leave [Type=Avg All] | 1: 100.0% 4% pm maximum | 115.0% 2.4% pm average | 3.4 | |
| | | 2: 100.0% 4% pm maximum | 120.0% 1.6% pm average | 3.6 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|---|--|--------------------------|--------|---------------------------------|
| pd-13-0004: Asset safeguarding | 2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| pd-14-0015: Communication Strategy implementation | 6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All] | 1: 100.0% 1 per quarter | 100.0% 1 | 3.0 | |
| | | 2: 100.0% 1 per quarter | 100.0% 1 | 3.0 | |
| pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services | 1: % of indigent households with access to free basic services [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-17-0001: Issuing of safety clothing | 1: All safety clothing issued [Type=Qtr 3 Only] | 1: 0.0% Yes (by end of March) | 0.0% N/a | | |
| | | 2: 0.0% Yes (by end of March) | 0.0% N/a | | |
| pd-17-0002: Spending of grants | 1: % spending of grants [Type=Qtr 4 Only] | 1: 0.0% 100% by end of June | 0.0% 28.6% cumulative | | |
| | | 2: 0.0% 100% by end of June | 0.0% 39.3% cumulative | | |
| pd-17-0079: Ensure that accurate revenue estimates are prepared in relation to realistically anticipated revenue streams | 1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only] | 2: 0.0% Yes (annually by end of February) | 0.0% N/a | | |
| pd-18-0008: Ensure timeous submission of capital payment invoices and payment certificates to the finance department | 1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only] | 1: 100.0% Annually by 9 July | 100.0% Yes | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-------------------------------------|--|---|---------------|--------|---------------------------------|
| pd-19-0009: Training needs of staff | 1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only] | 2: 100.0% Yes (annually by November) | 100.0% Yes | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|---|--------------------------|--------|---|
| Humphreys, Philip - Director: Protection Services | | | | | |
| Strategic Goal: | 1 Improved quality of life for citizens | | | | |
| Strategic Objective: | Manage Protection Services | | | | |
| pd-09-0100: Capital expenditure in line with budget and time frames | 1: % of capital budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 0.8% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 27.1% cumulative | | |
| pd-09-0101: Capital project implementation | 1: Average % completion of capital projects [Type=Qtr 4 Only] | 1: 0.0% 95% for the year | 0.0% 15.0% cumulative | | |
| | | 2: 0.0% 95% for the year | 0.0% 50.0% cumulative | | NOTES: Target should be changed to 95% for the year |
| pd-09-0102: Operating expenditure in line with budget and time frames | 1: % of operating budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 14.8% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 35.6% cumulative | | |
| pd-09-0103: Workforce training roll-out | 1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0104: Council decision implementation | 1: % of due council decisions initiated [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0105: Performance and financial monitoring | 2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|---|--|--|--------|---------------------------------|
| pd-09-0106: Annual Report inputs provided by departments | 2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0107: Budget inputs provided by departments | 2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0108: Assignments from the municipal manager completed | 1: Number of written warnings received from municipal manager [Type=Avg All] | 1: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| | | 2: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| pd-09-0110: Equal employment opportunity management | 1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only] | 1: 0.0% 100% cumulative by end of June annually | 0.0% 50% cumulative (1/3 employees) | | |
| | | 2: 0.0% 100% cumulative by end of June annually | 0.0% 50% cumulative (1/3 employees) | | |
| pd-09-0111: Procurement in line with legal process | 1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0112: Audit issues resolved | 1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All] | 1: 100.0% | 0.0% N/a | | |
| | | 2: 100.0% | 0.0% N/a | | |
| | 2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% 100% | | |
| | | 2: 0.0% 100% annually by June | 0.0% 100% | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes | |
|--|--|--|----------------------------|-------------|---------------------------------|--|
| pd-09-0112: Audit issues resolved | 3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3] | 2: 100.0% | 0.0% N/a | | | |
| | 4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% N/a | | | |
| | | 2: 0.0% 100% annually by June | 0.0% N/a | | | |
| pd-09-0113: Risk identification and control implementation | 1: Confirmations of risk assessment done [Type=Qtr 2 & 4] | 2: 100.0% Yes (bi-annually by November and May) | 100.0% Yes | 3.0 | | |
| | 2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 4 Only] | 2: 0.0% 100% annually by June | 0.0% N/a | | | |
| | 3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | | |
| | | 2: 100.0% Yes | 0.0% N/a | | | |
| | 4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | | |
| | | 2: 100.0% Yes | 0.0% N/a | | | |
| | 5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | | |
| | | 2: 100.0% Yes | 0.0% N/a | | | |
| | pd-09-0115: Invocoms held | 1: Number of invocoms held [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|--|---|--------|--|
| pd-10-0032: Average duration of vacancies reduced | 1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All] | 1: 100.0% 3 months maximum | 100.0% 1.25 mths at the end of Qtr 1 | 3.0 | REASONS: Waited for the evaluation of the job description. INTERVENTIONS: None NOTES: Post advertized during January 2023. |
| | | 2: 100.0% 3 months maximum | 80.0% 5 mths at the end of Qtr 1 | 3.0 | |
| pd-10-0033: Productive workforce | 1: % of person days lost per month due to sick leave [Type=Avg All] | 1: 100.0% 4% pm maximum | 105.0% 3.2% pm average | 3.2 | |
| | | 2: 100.0% 4% pm maximum | 105.0% 3.3% pm average | 3.2 | |
| pd-12-0010: EPWP monitoring | 1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only] | 1: 0.0% 10 (131 for the whole organisation - 2022 DORA) | 0.0% 2.72 cumulative | | |
| | | 2: 0.0% 10 (131 for the whole organisation - 2022 DORA) | 0.0% 5.9 cumulative | | |
| | 2: Number of work opportunities created during the financial year [Type=Qtr 4 Only] | 1: 0.0% 29 (296 for the whole organisation) | 0.0% 4 cumulative | | |
| | | 2: 0.0% 29 (296 for the whole organisation) | 0.0% 6 cumulative | | |
| pd-14-0003: Asset safeguarding | 2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| pd-14-0017: Communication Strategy implementation | 6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All] | 1: 100.0% 1 per quarter | 100.0% 1 | 3.0 | |
| | | 2: 100.0% 1 per quarter | 100.0% 1 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|--|--------------------------|--------|---------------------------------|
| pd-16-0004: Effective monitoring of informal settlements | 1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All] | 1: 100.0% Yes - monthly | 100.0% Yes | 3.0 | |
| | | 2: 100.0% Yes - monthly | 100.0% Yes | 3.0 | |
| pd-17-0005: Issuing of safety clothing | 1: All safety clothing issued [Type=Qtr 3 Only] | 1: 0.0% Yes (by end of March) | 0.0% N/a | | |
| | | 2: 0.0% Yes (by end of March) | 0.0% N/a | | |
| pd-17-0010: Spending of grants | 1: % spending of grants [Type=Qtr 4 Only] | 1: 0.0% 100% by end of June | 0.0% 42.0% cumulative | | |
| | | 2: 0.0% 100% by end of June | 0.0% 98.1% cumulative | | |
| pd-17-0081: Ensure that accurate revenue estimates are prepared in relation to operating requirements | 1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only] | 2: 0.0% Yes (annually by end of February) | 0.0% N/a | | |
| pd-18-0010: Ensure timeous submission of capital payment invoices and payment certificates to the finance department | 1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only] | 1: 100.0% Annually by 9 July | 100.0% Yes | 3.0 | |
| pd-19-0011: Training needs of staff | 1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only] | 2: 100.0% Yes (annually by November) | 100.0% Yes | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|---|--------------------------|--------|--|
| Krieger, Jo-Ann - Director: Development Services | | | | | |
| Strategic Goal: | 3 Quality and sustainable living environment | | | | |
| Strategic Objective: | Manage Development Services (Goal 3) | | | | |
| pd-09-0048: Capital expenditure in line with budget and time frames | 1: % of capital budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 0.1% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 2.8% cumulative | | |
| pd-09-0049: Capital project implementation | 1: Average % completion of capital projects [Type=Qtr 4 Only] | 1: 0.0% 95% for the year | 0.0% 8.0% cumulative | | |
| | | 2: 0.0% 95% for the year | 0.0% 15.0% cumulative | | NOTES: Target should be changed to 95% for the year |
| pd-09-0050: Operating expenditure in line with budget and time frames | 1: % of operating budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 22.9% cumulative | | NOTES: Due to a journal correction on the De Hoop Top structure project. After having reviewed July invoices as part of year-end controls it was detected that the services signed-off for payment, was delivered in the previous year contrary to budget provision. |
| | | 2: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 48.5% cumulative | | |
| pd-09-0051: Workforce training roll-out | 1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0052: Council decision implementation | 1: % of due council decisions initiated [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0053: Performance and financial monitoring | 2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|--|---------------------------------------|--------|---------------------------------|
| pd-09-0054: Annual Report inputs provided by departments | 2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0055: Budget inputs provided by departments | 2: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0056: Assignments from the municipal manager completed | 1: Number of written warnings received from municipal manager [Type=Avg All] | 1: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| | | 2: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| pd-09-0058: Equal employment opportunity management | 1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only] | 1: 0.0% 100% cumulative by end of June annually | 0.0% 0% cumulative (0/1 employees) | | |
| | | 2: 0.0% 100% cumulative by end of June annually | 0.0% 0% cumulative (0/2 employees) | | |
| pd-09-0059: Procurement in line with legal process | 1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0060: Audit issues resolved | 1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All] | 1: 100.0% | 0.0% N/a | | |
| | | 2: 100.0% | 0.0% N/a | | |
| | 2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% 100% | | |
| | | 2: 0.0% 100% annually by June | 0.0% 100% | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|--|---------------|--------|---------------------------------|
| pd-09-0060: Audit issues resolved | 3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3] | 2: 100.0% | 0.0% N/a | | |
| | 4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% N/a | | |
| | | 2: 0.0% 100% annually by June | 0.0% N/a | | |
| pd-09-0061: Risk identification and control implementation | 1: Confirmations of risk assessment done [Type=Qtr 2 & 4] | 2: 100.0% Yes (bi-annually by November and May) | 100.0% Yes | 3.0 | |
| | 2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 4 Only] | 2: 0.0% 100% annually by June | 0.0% N/a | | |
| | 3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| | 4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| | 5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | 2: 100.0% Yes | 0.0% N/a | | | |
| pd-09-0063: Invocoms held | 1: Number of invocoms held [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 3 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|---|---|---------------------------------------|--------|---|
| pd-10-0035: Average duration of vacancies reduced | 1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All] | 1: 100.0% 3 months maximum | 100.0% 2 mths at the end of Qtr 1 | 3.0 | |
| | | 2: 100.0% 3 months maximum | 100.0% 1 month at the end of Qtr 2 | 3.0 | |
| pd-10-0036: Productive workforce | 1: % of person days lost per month due to sick leave [Type=Avg All] | 1: 100.0% 4% pm maximum | 115.0% 2.0% pm average | 3.4 | |
| | | 2: 100.0% 4% pm maximum | 95.0% 4.1% pm average | 2.8 | REASONS: Due to valid sickleave INTERVENTIONS: None required |
| pd-12-0011: EPWP monitoring | 1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only] | 1: 0.0% 5 (131 for the whole organisation - 2022 DORA) | 0.0% 0.41 cumulative | | |
| | | 2: 0.0% 5 (131 for the whole organisation - 2022 DORA) | 0.0% 1.7 cumulative | | |
| | 2: Number of work opportunities created during the financial year [Type=Qtr 4 Only] | 1: 0.0% 14 (296 for the whole organisation) | 0.0% N/a | | |
| | | 2: 0.0% 14 (296 for the whole organisation) | 0.0% 6 cumulative | | |
| pd-14-0004: Asset safeguarding | 4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| pd-14-0018: Communication Strategy implementation | 4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All] | 1: 100.0% 1 per quarter | 100.0% 1 | 3.0 | |
| | | 2: 100.0% 1 per quarter | 100.0% 1 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|---|--------------------------|--------|--|
| pd-17-0006: Issuing of safety clothing | 1: All safety clothing issued [Type=Qtr 3 Only] | 1: 0.0% Yes (by end of March) | 0.0% N/a | | |
| | | 2: 0.0% Yes (by end of March) | 0.0% N/a | | |
| pd-17-0011: Spending of grants | 1: % spending of grants [Type=Qtr 4 Only] | 1: 0.0% 100% by end of June | 0.0% 17.4% cumulative | | NOTES: Due to a journal correction on the De Hoop Top structure project. After having reviewed July invoices as part of year-end controls it was detected that the services signed-off for payment, was delivered in the previous year contrary to budget provision. |
| | | 2: 0.0% 100% by end of June | 0.0% 33.9% cumulative | | |
| pd-17-0082: Ensure that accurate revenue estimates are prepared in relation to operating requirements | 1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only] | 2: 0.0% Yes (annually by February) | 0.0% N/a | | |
| pd-18-0012: Ensure timeous submission of capital payment invoices and payment certificates to the finance department | 1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only] | 1: 100.0% Annually by 9 July | 100.0% Yes | 3.0 | |
| pd-19-0012: Training needs of staff | 1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only] | 2: 100.0% Yes (annually by November) | 100.0% Yes | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|---|--------------------------|--------|---|
| Möller, Thys - Director: Electrical Engineering Services | | | | | |
| Strategic Goal: | 5 Sufficient, affordable and well-run services | | | | |
| Strategic Objective: | Manage Electrical Engineering Services (Goal 5) | | | | |
| pd-09-0064: Capital expenditure in line with budget and time frames | 1: % of capital budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 3.1% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 24.0% cumulative | | |
| pd-09-0065: Capital project implementation | 1: Average % completion of capital projects [Type=Qtr 4 Only] | 1: 0.0% 95% for the year | 0.0% 3.1% cumulative | | |
| | | 2: 0.0% 95% for the year | 0.0% 30.0% cumulative | | NOTES: Target should be changed to 95% for the year |
| pd-09-0066: Operating expenditure in line with budget and time frames | 1: % of operating budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 21.3% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 41.9% cumulative | | |
| pd-09-0067: Workforce training roll-out | 1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0068: Council decision implementation | 1: % of due council decisions initiated [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0069: Performance and financial monitoring | 2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|---|--|---|--------|---------------------------------|
| pd-09-0070: Annual Report inputs provided by departments | 2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0071: Budget inputs provided by departments | 2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0072: Assignments from the municipal manager completed | 1: Number of written warnings received from municipal manager [Type=Avg All] | 1: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| | | 2: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| pd-09-0074: Equal employment opportunity management | 1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only] | 1: 0.0% 100% cumulative by end of June annually | 0.0% 100% cumulative (1/1 employees) | | |
| | | 2: 0.0% 100% cumulative by end of June annually | 0.0% 50% cumulative (1/2 employees) | | |
| pd-09-0075: Procurement in line with legal process | 1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0076: Audit issues resolved | 1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All] | 1: 100.0% | 0.0% N/a | | |
| | | 2: 100.0% | 0.0% N/a | | |
| | 2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% 100% | | |
| | | 2: 0.0% 100% annually by June | 0.0% 100% | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|---------------------------------------|---------------|--------|---------------------------------|
| pd-09-0076: Audit issues resolved | 3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3] | 1: 0.0% | 0.0% N/a | | |
| | | 2: 100.0% | 0.0% N/a | | |
| | 4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% | 0.0% N/a | | |
| | | 2: 0.0% | 0.0% N/a | | |
| pd-09-0077: Risk identification and control implementation | 2: Confirmations of risk assessment done [Type=Qtr 2 & 4] | 2: 100.0% | 100.0% Yes | 3.0 | |
| | | Yes (bi-annually by November and May) | | | |
| | 3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 4 Only] | 2: 0.0% | 0.0% N/a | | |
| | | 100% annually by June | | | |
| | 4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All] | 1: 100.0% | 0.0% N/a | | |
| | | Yes | | | |
| | 5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All] | 2: 100.0% | 0.0% N/a | | |
| | | Yes | | | |
| | 6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All] | 1: 100.0% | 0.0% N/a | | |
| | | Yes | | | |
| | | 2: 100.0% | 0.0% N/a | | |
| | | Yes | | | |
| pd-09-0079: Invocoms held | 1: Number of invocoms held [Type=Avg All] | 1: 100.0% | 100.0% 3 | 3.0 | |
| | | 3 per quarter | | | |
| | 2: 100.0% | 100.0% 2 | 3.0 | | |
| | 2 per quarter | | | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|---|-------------------------------------|--------|---|
| pd-10-0029: Average duration of vacancies reduced | 1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All] | 1: 100.0% 3 months maximum | 80.0% 4 mths at the end of Qtr 1 | 3.0 | REASONS: Vacancy of Small Plant Operator (Mrb) vacant since 25 April 2022. INTERVENTIONS: Recruitment and Selection process finalised and candidate was appointed with effect from 1 October 2022. |
| | | 2: 100.0% 3 months maximum | 0.0% N/a | | |
| pd-10-0030: Productive workforce | 1: % of person days lost per month due to sick leave [Type=Avg All] | 1: 100.0% 4% pm maximum | 105.0% 3.3% pm average | 3.2 | |
| | | 2: 100.0% 4% pm maximum | 115.0% 2.3% pm average | 3.4 | |
| pd-12-0009: EPWP monitoring | 1: Number of Full Time Equivalent (FTE's) for the financial year [Type=Qtr 4 Only] | 1: 0.0% 4 (131 for the whole organisation - 2022 DORA) | 0.0% N/a | 0.0 | |
| | | 2: 0.0% 4 (131 for the whole organisation - 2022 DORA) | 0.0% 0.76 cumulative | | |
| | 2: Number of work opportunities created during the financial year [Type=Qtr 4 Only] | 1: 0.0% 12 (296 for the whole organisation) | 0.0% N/a | 0.0 | |
| | | 2: 0.0% 12 (296 for the whole organisation) | 0.0% 4 cumulative | | |
| pd-14-0002: Asset safeguarding | 4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| pd-14-0016: Communication Strategy implementation | 6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All] | 1: 100.0% 1 per quarter | 100.0% 1 | 3.0 | |
| | | 2: 100.0% 1 per quarter | 100.0% 1 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|--|--------------------------|--------|---|
| pd-14-0024: General KPI: Access to electricity | 1: Number of formal residential properties that has access to electricity (excluding Eskom areas) [Type=Avg All] | 1: 100.0% 19 127 | 100.0% | 3.0 | NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target. |
| | | 2: 100.0% 19 127 | 100.0% | 3.0 | NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target. |
| pd-17-0004: Issuing of safety clothing | 1: All safety clothing issued [Type=Qtr 3 Only] | 1: 0.0% Yes (by end of March) | 0.0% N/a | | |
| | | 2: 0.0% Yes (by end of March) | 0.0% N/a | | |
| pd-17-0009: Spending of grants | 1: % spending of grants [Type=Qtr 4 Only] | 1: 0.0% 100% by end of June | 0.0% 0% cumulative | | |
| | | 2: 0.0% 100% by end of June | 0.0% 22.1% cumulative | | |
| pd-17-0080: Ensure that accurate revenue estimates are prepared in relation to operating requirements | 1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only] | 2: 0.0% Yes (annually by end of February) | 0.0% N/a | | |
| pd-18-0009: Ensure timeous submission of capital payment invoices and payment certificates to the finance department | 1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only] | 1: 100.0% Annually by 9 July | 100.0% Yes | 3.0 | |
| pd-19-0010: Training needs of staff | 1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only] | 2: 100.0% Yes (annually by November) | 100.0% Yes | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|---|--------------------------|--------|---------------------------------|
| Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager | | | | | |
| Strategic Goal: | 4 Caring, competent and responsive institutions, organisations and business | | | | |
| Strategic Objective: | Manage the Office of the Municipal Manager and Organisation | | | | |
| pd-09-0003: Sound management | 2: Number of monthly management meetings held [Type=Qtr 4 Only] | 1: 0.0% At least 10 p.a. | 0.0% 3 cumulative | | |
| | | 2: 0.0% At least 10 p.a. | 0.0% 5 cumulative | | |
| pd-09-0004: Legally compliant procurement | 1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All] | 1: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| | | 2: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| pd-09-0005: Performance and financial monitoring | 2: Number of monthly performance and financial assessments done [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |
| pd-09-0007: Council decision implementation | 1: % of due council decisions initiated [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0008: Monitoring the IDP / Budget process | 2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only] | 1: 0.0% At least 10 p.a. | 0.0% 3 cumulative | | |
| | | 2: 0.0% At least 10 p.a. | 0.0% 5 cumulative | | |
| pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP | 1: % of capital budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (between 90% and 105%) | 0.0% 2.8% cumulative | | |
| | | 2: 0.0% Qtr 4 (between 90% and 105%) | 0.0% 21.8% cumulative | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|-------------------------------------|--|------------------------------------|---------------|--------|---------------------------------|
| pd-19-0015: Training needs of staff | 1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only] | 2: 100.0% Yes (annually by Nov) | 100.0% Yes | 3.0 | |

| | | | | | |
|-----------------------------|--|--|--|--|--|
| Strategic Goal: | 2 Inclusive economic growth | | | | |
| Strategic Objective: | Facilitate economic development in the municipal area | | | | |

| | | | | | |
|--|--|-------------------------------------|-------------|--|--|
| pd-09-0001: Liaison with business role-players | 2: Annual event with local business held [Type=Avg All] | 1: 0.0% Yes (before end of June) | 0.0% N/a | | |
| | | 2: 0.0% Yes (before end of June) | 0.0% N/a | | |

| | | | | | |
|---|---|-----------------------------|-----------------------|--|--|
| pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects | 1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only] | 1: 0.0% 150 for the year | 0.0% 36 cumulative | | |
| | | 2: 0.0% 150 for the year | 0.0% 78 cumulative | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|---|--------------------------|--------|---|
| Terblanche, Madelaine - Director: Corporate Services | | | | | |
| Strategic Goal: | 4 Caring, competent and responsive institutions, organisations and business | | | | |
| Strategic Objective: | Manage Corporate Services | | | | |
| pd-09-0032: Capital expenditure in line with budget and time frames | 1: % of capital budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 12.1% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 60.9% cumulative | | |
| pd-09-0033: Capital project implementation | 1: Average % completion of capital projects [Type=Qtr 4 Only] | 1: 0.0% 95% for the year | 0.0% 13.0% cumulative | | |
| | | 2: 0.0% 95% for the year | 0.0% 82.0% cumulative | | NOTES: Target should be changed to 95% for the year |
| pd-09-0034: Operating expenditure in line with budget and time frames | 1: % of operating budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 19.5% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 44.8% cumulative | | |
| pd-09-0035: Workforce training roll-out | 1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0036: Council decision implementation | 1: % of due council decisions initiated [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0037: Performance and financial monitoring | 2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|---|--|--|--------|---------------------------------|
| pd-09-0038: Annual Report inputs provided by departments | 2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only] | 2: 100.0% Yes | 0.0% N/a | | REASONS: No input required |
| pd-09-0039: Budget inputs provided by departments | 2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0040: Assignments from the municipal manager completed | 1: Number of written warnings received from municipal manager [Type=Avg All] | 1: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| | | 2: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| pd-09-0042: Equal employment opportunity management | 1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only] | 1: 0.0% 100% cumulative by end of June annually | 0.0% 0% cumulative (0/1 employees) | | |
| | | 2: 0.0% 100% cumulative by end of June annually | 0.0% 33.3% cumulative (1/3 employees) | | |
| pd-09-0043: Procurement in line with legal process | 1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0044: Audit issues resolved | 1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All] | 1: 100.0% | 0.0% N/a | | |
| | | 2: 100.0% | 0.0% N/a | | |
| | 2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% 100% | | |
| | | 2: 0.0% 100% annually by June | 80.0% 4/5 actions implemented | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|---|--|----------------------------------|--------|---------------------------------|
| pd-09-0044: Audit issues resolved | 3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3] | 2: 100.0% | 0.0% N/a | | |
| | 4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% N/a | | |
| | | 2: 0.0% 100% annually by June | 0.0% 50% | | |
| pd-09-0045: Risk identification and control implementation | 2: Confirmations of risk assessment done [Type=Qtr 2 & 4] | 2: 100.0% Yes (bi-annually by November and May) | 100.0% Yes | 3.0 | |
| | 3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 4 Only] | 2: 0.0% 100% annually by June | 0.0% 66.7% (2/3 action plans) | | |
| | 4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| | 5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| pd-09-0047: Invocoms held | 1: Number of invocoms held [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |
| | | | | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|---|---|--------|---------------------------------|
| pd-10-0038: Average duration of vacancies reduced | 1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All] | 1: 100.0% 3 months maximum | 100.0% 2 mths at the end of Qtr 1 | 3.0 | |
| | | 2: 100.0% 3 months maximum | 100.0% 3 mths at the end of Qtr 1 | 3.0 | |
| pd-10-0039: Productive workforce | 1: % of person days lost per month due to sick leave [Type=Avg All] | 1: 100.0% 4% pm maximum | 100.0% 3.7% pm average | 3.0 | |
| | | 2: 100.0% 4% pm maximum | 110.0% 2.5% pm average | 3.3 | |
| pd-12-0012: EPWP monitoring | 1: Number of Full Time Equivalent (FTE's) for the financial year [Type=Qtr 4 Only] | 1: 0.0% 8 (131 for the whole organisation - 2022 DORA) | 0.0% 0.48 cumulative | | |
| | | 2: 0.0% 8 (131 for the whole organisation - 2022 DORA) | 0.0% 1.1 cumulative | | |
| | 2: Number of work opportunities created during the financial year [Type=Qtr 4 Only] | 1: 0.0% 23 (296 for the whole organisation) | 0.0% N/a | | |
| | | 2: 0.0% 23 (296 for the whole organisation) | 0.0% 2 cumulative | | |
| pd-14-0005: Asset safeguarding | 4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| pd-14-0027: General KPI: People from employment equity target groups employed | 1: % of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Qtr 4 Only] | 1: 0.0% 100% annually by end of June | 0.0% 36% cumulative (4/11 employees) | | |
| | | 2: 0.0% 100% annually by end of June | 0.0% 44% cumulative (8/18 employees) | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|---|--------------------------|--------|---------------------------------|
| pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan | 1: % of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative) [Type=Qtr 4 Only] | 1: 0.0% At least 90% | 0.0% 18.1% cumulative | | |
| | | 2: 0.0% At least 90% | 0.0% 36.0% cumulative | | |
| pd-17-0007: Issuing of safety clothing | 1: All safety clothing issued [Type=Qtr 3 Only] | 1: 0.0% Yes (by end of March) | 0.0% N/a | | |
| | | 2: 0.0% Yes (by end of March) | 0.0% N/a | | |
| pd-17-0012: Spending of grants | 1: % spending of grants [Type=Qtr 4 Only] | 1: 0.0% 100% by end of June | 0.0% 21.2% cumulative | | |
| | | 2: 0.0% 100% by end of June | 0.0% 46.6% cumulative | | |
| pd-17-0083: Ensure that accurate revenue estimates are prepared in relation to operating requirements | 1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only] | 2: 0.0% Yes (annually by February) | 0.0% N/a | | |
| pd-18-0011: Ensure timeous submission of capital payment invoices and payment certificates to the finance department | 1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only] | 1: 100.0% Annually by 9 July | 100.0% Yes | 3.0 | |
| pd-19-0013: Training needs of staff | 1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only] | 2: 100.0% Yes (annually by November) | 100.0% Yes | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|---|--------------------------|--------|---|
| Zikmann, Louis - Director: Civil Engineering Services | | | | | |
| Strategic Goal: | 5 Sufficient, affordable and well-run services | | | | |
| Strategic Objective: | Manage Civil Engineering Services | | | | |
| pd-09-0013: Capital expenditure in line with budget and time frames | 1: % of capital budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 3.3% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 95% and 105%) | 0.0% 24.4% cumulative | | |
| pd-09-0014: Capital project implementation | 1: Average % completion of capital projects [Type=Qtr 4 Only] | 1: 0.0% 95% for the year | 0.0% 15.0% cumulative | | |
| | | 2: 0.0% 95% for the year | 0.0% 46.0% cumulative | | NOTES: Target should be changed to 95% for the year |
| pd-09-0015: Operating expenditure in line with budget and time frames | 1: % of operating budget spent [Type=Qtr 4 Only] | 1: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 11.1% cumulative | | |
| | | 2: 0.0% Qtr 4 (Between 90% and 100%) | 0.0% 39.8% cumulative | | |
| pd-09-0016: Workforce training roll-out | 1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0017: Council decision implementation | 1: % of due council decisions initiated [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0018: Performance and financial monitoring | 2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|--|---|--------|---------------------------------|
| pd-09-0019: Annual Report inputs provided by departments | 2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0020: Budget inputs provided by departments | 2: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only] | 2: 100.0% Yes | 100.0% Yes | 3.0 | |
| pd-09-0021: Assignments from the municipal manager completed | 1: Number of written warnings received from municipal manager [Type=Avg All] | 1: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| | | 2: 100.0% 0 maximum | 100.0% 0 | 3.0 | |
| pd-09-0023: Equal employment opportunity management | 1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only] | 1: 0.0% 100% cumulative by end of June annually | 0.0% 100% cumulative (2/2 employees) | | |
| | | 2: 0.0% 100% cumulative by end of June annually | 0.0% 100% cumulative (5/5 employees) | | |
| pd-09-0024: Procurement in line with legal process | 1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All] | 1: 100.0% | 100.0% | 3.0 | |
| | | 2: 100.0% | 100.0% | 3.0 | |
| pd-09-0025: Audit issues resolved | 1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All] | 1: 100.0% | 0.0% N/a | | |
| | | 2: 100.0% | 0.0% N/a | | |
| | 2: % internal actions implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% 100% | | |
| | | 2: 0.0% 100% annually by June | 0.0% 100% | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|---|--|---------------|--------|---------------------------------|
| pd-09-0025: Audit issues resolved | 3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3] | 2: 100.0% | 0.0% N/a | | |
| | 4: % of Auditor General's findings implemented within agreed time frame [Type=Qtr 4 Only] | 1: 0.0% 100% annually by June | 0.0% N/a | | |
| | | 2: 0.0% 100% annually by June | 0.0% N/a | | |
| pd-09-0026: Risk identification and control implementation | 2: Confirmations of risk assessment done [Type=Qtr 2 & 4] | 2: 100.0% Yes (bi-annually by November and May) | 100.0% Yes | 3.0 | |
| | 3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 4 Only] | 2: 0.0% 100% annually by June | 0.0% N/a | | |
| | 4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| | 5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |
| pd-09-0028: Invocoms held | 1: Number of invocoms held [Type=Avg All] | 1: 100.0% 3 per quarter | 100.0% 3 | 3.0 | |
| | | 2: 100.0% 2 per quarter | 100.0% 2 | 3.0 | |
| | | | | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|---|--|--|---------------------------------------|--------|---|
| pd-10-0017: Average duration of vacancies reduced | 1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All] | 1: 100.0% 3 months maximum | 80.0% 3.8 mths at the end of Qtr 1 | 3.0 | REASONS: Vacancy of General Assistant (WWTW Mrb) vacant since 30 September 2021. INTERVENTIONS: DS confirmed that the filling of the vacancy is not necessary at the moment, as the Moorreesburg WWTW is currently being upgraded and the project will only be finalised by 30 June 2023. He approved that a need for additional capacity at the Malmesbury WWTW be addressed through a contract utilising the savings from the non-filling of this vacancy. |
| | | 2: 100.0% 3 months maximum | 80.0% 4 mths at the end of Qtr 2 | 3.0 | |
| pd-10-0018: Productive workforce | 1: % of person days lost per month due to sick leave [Type=Avg All] | 1: 100.0% 4% pm maximum | 110.0% 2.9% pm average | 3.3 | |
| | | 2: 100.0% 4% pm maximum | 110.0% 2.8% pm average | 3.3 | |
| pd-11-0001: EPWP monitoring | 1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only] | 1: 0.0% 76 (131 for the whole organisation - 2022 DORA) | 0.0% 45 cumulative | | |
| | | 2: 0.0% 76 (131 for the whole organisation - 2022 DORA) | 0.0% 96.56 cumulative | | |
| | 2: Number of work opportunities created during the financial year [Type=Qtr 4 Only] | 1: 0.0% 218 (296 for the whole organisation) | 0.0% 124 cumulative | | |
| | | 2: 0.0% 218 (296 for the whole organisation) | 0.0% 215 cumulative | | |
| pd-12-0086: Improved water sustainability | 1: % total water losses [Type=Avg All] | 1: 100.0% Maintain the annual average below 17% | 100.0% 17% provisional | 3.0 | |
| | | 2: 100.0% Maintain the annual average below 17% | 95.0% 17.26 | 2.8 | |
| pd-14-0001: Asset safeguarding | 4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All] | 1: 100.0% Yes | 0.0% N/a | | |
| | | 2: 100.0% Yes | 0.0% N/a | | |

| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes | |
|---|--|--|----------------------------------|-------------|--|--|
| pd-14-0014: Communication Strategy implementation | 6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All] | 1: 100.0% 1 per quarter | 100.0% 1 | 3.0 | | |
| | | 2: 100.0% 1 per quarter | 100.0% 1 | 3.0 | | |
| pd-14-0023: General KPI: Access to water, sanitation and refuse removal | 1: Number of formal residential properties with piped water connections [Type=Avg All] | 1: 100.0% 21 224 | 100.0% | 3.0 | NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target | |
| | | 2: 100.0% 21 224 | 100.0% | 3.0 | NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target | |
| | 2: Number of formal residential properties with access to sewerage services [Type=Avg All] | 1: 100.0% 21 224 | 100.0% | 3.0 | NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target | |
| | | 2: 100.0% 21 224 | 100.0% | 3.0 | NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target | |
| | 3: Number of formal residential properties receiving refuse removal service at least once a week [Type=Avg All] | 1: 100.0% 22 112 | 100.0% | 3.0 | NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target | |
| | | 2: 100.0% 22 112 | 100.0% | 3.0 | NOTES: The KPI was changed in January 2023. Therefore the actuals in quarters 1 and 2 were kept according to the original KPI and target | |
| | pd-17-0003: Issuing of safety clothing | 1: All safety clothing issued [Type=Qtr 3 Only] | 1: 0.0% Yes (by end of March) | 0.0% N/a | | |
| | | | 2: 0.0% Yes (by end of March) | 0.0% N/a | | |
| pd-17-0008: Spending of grants | 1: % spending of grants [Type=Qtr 4 Only] | 1: 0.0% 100% by end of June | 0.0% 6.9% cumulative | | NOTES: See email from Budget Office RE change in MIG allocation from Jul - Dec 2022: Documents\2022-23\Applicable to All\Operating+grant spending\Email from Budget Office RE MIG Allocation - 16 Jan 2023.pdf | |
| | | 2: 0.0% 100% by end of June | 0.0% 63.7% cumulative | | NOTES: See email from Budget Office RE change in MIG allocation from Jul - Dec 2022: Documents\2022-23\Applicable to All\Operating+grant spending\Email from Budget Office RE MIG Allocation - 16 Jan 2023.pdf | |


| Performance Objective | Key Performance Indicator | Quarterly Target | Achieved | Rating | Reasons / Interventions / Notes |
|--|--|---|--------------------------------------|--------|---------------------------------|
| pd-17-0084: Ensure that accurate revenue estimates are prepared in relation to operating requirements | 1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only] | 2: 0.0% Yes (annually by February) | 0.0% Yes (Will be rated in Qtr 3) | | |
| pd-18-0013: Ensure timeous submission of capital payment invoices and payment certificates to the finance department | 1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only] | 1: 100.0% Annually by 9 July | 100.0% Yes | 3.0 | |
| pd-19-0014: Training needs of staff | 1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only] | 2: 100.0% Yes (annually by November) | 100.0% Yes | 3.0 | |

QUALITY CERTIFICATION

I, **Joachim Jacobus Scholtz**, Municipal Manager of Swartland Municipality (WCO15), hereby certifies that the mid-year budget and performance assessment has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Joachim Jacobus Scholtz (Municipal Manager of Swartland Municipality)

Signature




Date

19/01/2023

I, **Mark Anthony Clive Bolton**, Chief Financial of Swartland Municipality (WCO15), hereby certifies that the mid-year budget and performance assessment has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Anthony Clive Bolton (Chief Financial of Swartland Municipality)

Signature



Date

19 January 2023