



# Swartland Municipality

2021-2022

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

May 2022

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## **1. INTRODUCTION**

The SDBIP provides the vital link between the executive mayor, council and the administration and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that ensures that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council.

The SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the managers in the top management team, the inputs to be used, and the time deadlines for each output. The SDBIP therefore determines the performance agreements of the municipal manager and directors, including the outputs and deadlines for which they will be held responsible. The SDBIP further provides all expenditure information (for capital projects and services) per municipal ward, so that each output can be broken down per ward, where this is possible, to support ward councillors in service delivery information.

The SDBIP is also a vital monitoring tool for the executive mayor and council to monitor the in-year performance of the municipal manager and for the municipal manager to monitor the performance of directors and division heads in the municipality within the financial year. This enables the executive mayor and municipal manager to be pro-active and take remedial steps in the event of poor performance.

## **2. LEGAL REFERENCE**

Section 1 of the Municipal Finance Management Act (Act 56 of 2003) (MFMA) defines service delivery and budget implementation plan (SDBIP) as a detailed plan for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) projections for each month of -
  - (i) revenue to be collected, by source; and
  - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter.

The purpose of the SDBIP is to support the Municipality's management to achieve service delivery targets as well as the spending of the capital budget within given timeframes.

Section 53 of the Municipal Finance Management Act (Act 56 of 2003) MFMA determines that the municipality's SDBIP plan must be approved by the Executive Mayor within 28 days after the approval of the annual budget.

Section 53 determines further that the annual performance agreements of the Municipal Manager and directors as required in section 57 of the Municipal Systems Act (Act 32 of 2000) must be linked to the SDBIP.

Section 69 of the MFMA determines that the draft SDBIP and performance agreements must be submitted to the Executive Mayor within 14 days after the approval of an annual budget.

### 3. CAPITAL BUDGET PER DEPARTMENT

Department	Division / Service	2021/2022
Office of the Municipal Manager	Equipment MM	10 000
	Equipment Council	10 000
	Council: CK15265 Combi 2.5	0
<b>Subtotal</b>		<b>20 000</b>
Civil Engineering Services	Equipment	82 278
	Parks and Amenities	1 373 000
	Sewerage	1 469 507
	Sports Fields	2 982 684
	Roads	39 596 749
	Storm water	71 288
	Water Provision	6 549 963
	Buildings and Maintenance	13 566 845
	Cleaning Services	1 310 716
	Waste water treatment plants	58 740 600
	Cemeteries	0
<b>Subtotal</b>		<b>125 743 630</b>
Corporate Services	General, Secretariat and Records as well as Ward Committees	22 000
	Administration: Properties and Contracts	500 000
	Communication and Public Relations	70 000
<b>Subtotal</b>		<b>592 000</b>
Development Services	Equipment	40 000
	Community Development	0
	Built Environment	0
	Human Settlements	15 083 324
	Caravan Park Yzerfontein	30 000
<b>Subtotal</b>		<b>15 153 324</b>
Electrical Engineering Services	General and equipment	350 000
	ICT Services	2 142 122
	Operations, Maintenance and Construction	23 405 000
<b>Subtotal</b>		<b>25 897 122</b>
Financial Services	Financial Services General	321 372
<b>Subtotal</b>		<b>321 372</b>
Protection Services	Traffic and Law Enforcement	759 000
	Fire and Emergency Services	1 554 000
<b>Subtotal</b>		<b>2 313 000</b>
<b>TOTAL</b>		<b>170 040 448</b>

#### 4. THREE YEAR CAPITAL BUDGET PER IDP STRATEGIC GOAL

Strategic Goal	2021/2022	%
1: Improved quality of life for citizens	2 313 000	1.4%
2: Inclusive economic growth	0	0.0%
3: Quality and sustainable living environment	15 153 324	8.9%
4: Caring, competent and responsive institutions, organisations and business	3 075 494	1.8%
5: Sufficient, affordable and well-run services	149 498 630	87.9%
<b>TOTAL</b>	<b>170 040 448</b>	<b>100.0%</b>

#### 5. TEN LARGEST CAPITAL PROJECTS - 2021/22

6. PROJECT	BUDGET	SOURCE(S) OF FINANCE
Sewerage Moorreesburg	53 437 246	MIG (R15 849 816), CRR (37 587 430)
Resealing of roads - Swartland	25 450 000	MIG (R5 873 526), CRR (R19 576 474)
De Hoop project Housing development	14 855 000	MIG (R8 355 000), CRR (6 500 000)
New roads - Swartland	8 755 096	MIG (R1 200), CRR (7 555 096)
Conversion – Operationalisation of office space (Standard)	5 613 272	CRR
Sewerage Darling	5 303 354	MIG (R3 027 658), CRR (R2 275 696)
De Hoop Project (Professional Fees)	5 253 233	DHS
Conversion – Operationalisation of office space (Nedbank)	5 066 495	CRR
Mini-substations: Swartland	3 600 000	CRR
De Hoop project external services (water)	3 000 000	CRR

The ten largest capital projects represent a total budget of R130 333 696 which is 76.6% of the total capital budget.

**ANNEXURE 1**  
**Monthly projections of revenue and expenditure to be collected for each source**

WC015 Swartland - Supporting Table SB14 Adjustments Budget - monthly revenue and expenditure - 30 April 2022															
Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>															
<b>Revenue By Source</b>															
Property rates	12 455	13 138	11 610	11 333	11 126	10 991	11 613	11 621	11 613	11 613	11 613	11 605	140 332	150 854	159 643
Service charges - electricity revenue	31 164	36 739	31 126	31 500	30 003	29 629	32 997	29 255	29 629	31 088	31 836	25 398	370 364	416 855	469 929
Service charges - water revenue	6 275	6 561	4 557	5 058	6 490	6 848	7 205	6 848	6 633	6 583	6 418	6 110	75 585	78 956	82 902
Service charges - sanitation revenue	4 056	3 888	4 056	3 888	3 888	3 888	3 786	3 985	3 886	3 786	3 786	4 085	46 978	49 007	51 725
Service charges - refuse revenue	2 444	2 444	2 444	2 444	2 444	2 444	1 958	2 690	2 398	2 398	2 398	2 837	29 342	31 061	33 565
Rental of facilities and equipment	107	92	92	92	122	92	183	183	168	168	182	147	1 628	1 606	1 702
Interest earned - external investments	280	280	280	280	280	280	1 722	287	287	287	287	33 219	37 769	36 526	33 355
Interest earned - outstanding debtors	216	221	228	253	289	283	287	299	319	331	128	130	2 984	2 757	2 922
Fines, penalties and forfeits	23	23	23	23	23	23	23	23	23	23	23	32 423	32 671	25 003	26 501
Licences and permits	311	347	409	400	391	320	387	369	422	396	347	347	4 445	4 708	4 986
Agency services	472	466	471	546	473	400	578	478	478	478	478	378	5 699	6 040	6 403
Transfers and subsidies	47 761	-	-	-	-	46 565	10 657	-	33 961	-	-	21 905	160 849	166 080	155 585
Other revenue	707	903	908	1 019	1 019	972	2 061	833	703	801	782	993	11 701	12 119	12 802
Gains	-	-	-	-	-	-	1 886	-	-	-	-	25 202	27 088	5 457	10 482
<b>Total Revenue</b>	<b>106 271</b>	<b>65 101</b>	<b>56 202</b>	<b>56 836</b>	<b>56 548</b>	<b>102 734</b>	<b>75 342</b>	<b>56 872</b>	<b>90 520</b>	<b>57 951</b>	<b>58 277</b>	<b>164 780</b>	<b>947 435</b>	<b>987 031</b>	<b>1 052 501</b>
<b>Expenditure By Type</b>															
Employee related costs	18 471	19 672	19 750	19 647	30 981	19 693	19 849	19 520	19 668	20 376	20 351	36 936	264 913	274 302	284 252
Remuneration of councillors	876	876	876	876	876	876	876	1 022	1 022	1 022	1 022	1 011	11 232	11 487	11 748
Debt impairment	-	-	-	-	-	-	-	-	-	4 646	-	31 290	35 936	31 407	32 792
Depreciation & asset impairment	-	-	-	-	-	-	55 557	7 850	7 850	7 850	7 850	12 418	99 375	102 005	113 549
Finance charges	-	-	-	-	-	4 754	-	-	-	-	-	8 387	13 141	12 297	11 401
Bulk purchases - electricity	6 000	31 209	30 505	27 642	24 163	22 353	23 373	24 853	25 851	26 169	25 109	32 273	299 500	345 923	399 540
Inventory consumed	1 492	735	570	1 015	921	713	731	1 068	1 517	1 583	1 826	26 645	38 816	34 074	35 786
Contracted services	2 785	5 200	8 215	3 916	6 201	3 548	9 696	8 929	7 646	9 772	9 073	14 793	89 774	95 081	85 585
Transfers and subsidies	-	500	332	227	37	582	728	20	429	224	466	346	3 891	3 774	3 952
Other expenditure	1 762	2 427	5 197	4 179	2 637	2 380	2 720	2 637	2 431	3 132	2 577	16 847	48 926	49 585	50 893
Losses	-	-	-	-	-	-	-	-	-	485	-	33 568	34 052	8 791	9 390
<b>Total Expenditure</b>	<b>31 385</b>	<b>60 619</b>	<b>65 444</b>	<b>57 502</b>	<b>65 816</b>	<b>54 899</b>	<b>113 529</b>	<b>65 898</b>	<b>66 415</b>	<b>75 259</b>	<b>68 274</b>	<b>214 514</b>	<b>939 555</b>	<b>968 724</b>	<b>1 038 888</b>
<b>Surplus/(Deficit)</b>	<b>74 886</b>	<b>4 482</b>	<b>(9 241)</b>	<b>(667)</b>	<b>(9 268)</b>	<b>47 835</b>	<b>(38 187)</b>	<b>(9 027)</b>	<b>24 105</b>	<b>(17 308)</b>	<b>(9 997)</b>	<b>(49 735)</b>	<b>7 880</b>	<b>18 307</b>	<b>13 613</b>
Transfers and subsidies - capital	-	-	-	-	-	-	19 271	-	12 928	-	-	16 928	49 127	44 610	49 471
Transfers and subsidies - capital	158	158	158	158	158	158	158	158	158	158	158	1 158	2 900	1 256	1 317
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp;</b>	<b>75 044</b>	<b>4 640</b>	<b>(9 083)</b>	<b>(508)</b>	<b>(9 109)</b>	<b>47 994</b>	<b>(18 758)</b>	<b>(8 869)</b>	<b>37 192</b>	<b>(17 149)</b>	<b>(9 839)</b>	<b>(31 648)</b>	<b>59 907</b>	<b>64 173</b>	<b>64 401</b>

**ANNEXURE 2**  
**Monthly projections of expenditure (operating and capital) and revenue for each vote**

WC015 Swartland - Supporting Table SB12 Adjustments Budget - monthly revenue and expenditure (municipal vote) - 30 April 2022															
Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b>R thousands</b>															
<b>Revenue by Vote</b>															
Vote 1 - Corporate Services	31	33	36	37	41	32	5 932	47	3 094	45	32	3 102	12 463	11 443	11 684
Vote 2 - Civil Services	38 329	13 365	11 537	11 913	13 363	38 146	33 981	14 087	24 931	13 312	13 190	34 706	260 859	254 865	289 229
Vote 3 - Council	21	24	25	26	26	23	23	24	21	23	23	33	295	299	304
Vote 4 - Electricity Services	33 558	36 756	31 143	31 517	30 020	31 964	33 372	29 272	34 465	31 105	31 853	29 756	384 780	428 024	481 703
Vote 5 - Financial Services	33 307	13 716	12 198	11 951	11 783	31 407	16 108	12 304	18 973	12 323	12 111	58 583	244 765	245 402	250 865
Vote 6 - Development Services	341	491	482	543	546	541	1 791	388	19 465	369	341	19 574	44 873	54 225	27 318
Vote 7 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Protection Services	841	874	940	1 008	926	780	3 565	907	2 658	932	885	37 112	51 428	38 637	42 186
<b>Total Revenue by Vote</b>	<b>106 430</b>	<b>65 259</b>	<b>56 360</b>	<b>56 994</b>	<b>56 707</b>	<b>102 893</b>	<b>94 772</b>	<b>57 030</b>	<b>103 607</b>	<b>58 109</b>	<b>58 436</b>	<b>182 866</b>	<b>999 462</b>	<b>1 032 897</b>	<b>1 103 289</b>
<b>Expenditure by Vote</b>															
Vote 1 - Corporate Services	2 402	2 792	2 804	2 897	3 837	2 510	3 653	2 722	2 750	2 980	2 800	6 140	38 286	42 690	44 423
Vote 2 - Civil Services	10 371	11 889	13 697	11 660	16 948	15 004	54 368	17 873	17 245	22 358	18 188	90 088	299 688	287 310	322 699
Vote 3 - Council	938	1 291	3 435	1 104	1 051	1 561	1 378	1 165	1 461	1 870	1 574	1 638	18 466	18 758	19 319
Vote 4 - Electricity Services	8 764	34 545	34 042	31 215	28 585	25 604	35 941	29 149	30 253	31 512	29 500	59 703	378 813	413 775	470 886
Vote 5 - Financial Services	3 104	3 355	4 063	3 850	5 147	3 564	3 930	3 633	3 640	4 562	3 998	10 454	53 300	60 939	62 797
Vote 6 - Development Services	1 883	2 061	2 269	2 091	2 997	1 954	8 716	6 254	6 182	6 895	6 829	5 402	53 534	58 633	28 824
Vote 7 - Municipal Manager	533	559	587	553	777	541	565	572	569	584	573	1 570	7 985	8 370	8 660
Vote 8 - Protection Services	3 389	4 127	4 547	4 133	6 474	4 162	4 978	4 532	4 315	4 498	4 812	39 519	89 485	78 248	81 280
<b>Total Expenditure by Vote</b>	<b>31 385</b>	<b>60 619</b>	<b>65 444</b>	<b>57 502</b>	<b>65 816</b>	<b>54 899</b>	<b>113 529</b>	<b>65 898</b>	<b>66 415</b>	<b>75 259</b>	<b>68 274</b>	<b>214 514</b>	<b>939 555</b>	<b>968 724</b>	<b>1 038 888</b>
<b>Surplus/ (Deficit)</b>	<b>75 044</b>	<b>4 640</b>	<b>(9 083)</b>	<b>(508)</b>	<b>(9 109)</b>	<b>47 994</b>	<b>(18 758)</b>	<b>(8 869)</b>	<b>37 192</b>	<b>(17 149)</b>	<b>(9 839)</b>	<b>(31 648)</b>	<b>59 907</b>	<b>64 173</b>	<b>64 401</b>

WC015 Swartland - Supporting Table SB16 Adjustments Budget - monthly capital expenditure (municipal vote) - 30 April 2022

Description - Municipal Vote	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Viremented Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands															
<b>Multi-year expenditure appropriation</b>															
Vote 1 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Civil Services	6 600	7 596	7 400	7 650	7 171	5 000	5 750	10 117	7 317	6 583	7 533	5 271	83 988	45 922	33 907
Vote 3 - Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Electricity Services	50	400	1 100	1 300	1 200	1 600	1 100	1 450	4 700	1 100	555	300	14 855	5 000	20 000
Vote 5 - Financial Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Development Services	-	278	694	694	694	1 388	180	180	2 936	626	584	40	8 293	15 800	19 760
Vote 7 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Protection Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Multi-year expenditure su	6 650	8 274	9 194	9 644	9 065	7 988	7 030	11 747	14 954	8 309	8 672	5 611	107 137	66 722	73 667
<b>Single-year expenditure appropriation</b>															
Vote 1 - Corporate Services	-	60	405	40	25	-	10	10	12	10	10	10	592	124	126
Vote 2 - Civil Services	350	(546)	3 515	4 585	6 759	5 819	2 968	5 020	5 328	4 385	2 979	593	41 755	51 240	44 325
Vote 3 - Council	-	-	2	-	2	-	2	2	2	-	-	-	10	10	572
Vote 4 - Electricity Services	82	237	308	745	4 138	866	527	911	1 595	566	508	557	11 042	10 190	12 800
Vote 5 - Financial Services	-	6	9	218	76	7	8	(3)	-	-	-	-	321	260	271
Vote 6 - Development Services	6	42	96	96	96	185	6	822	2 480	1 082	1 328	623	6 860	304	76
Vote 7 - Municipal Manager	-	-	2	-	2	-	2	2	2	-	-	-	10	10	12
Vote 8 - Protection Services	-	-	-	1 168	130	-	1	1	45	120	846	1	2 313	3 885	4 831
Capital single-year expenditure s	438	(201)	4 337	6 852	11 228	6 878	3 524	6 765	9 464	6 163	5 672	1 784	62 904	66 023	63 012
<b>Total Capital Expenditure</b>	<b>7 088</b>	<b>8 072</b>	<b>13 531</b>	<b>16 496</b>	<b>20 293</b>	<b>14 866</b>	<b>10 554</b>	<b>18 511</b>	<b>24 418</b>	<b>14 472</b>	<b>14 344</b>	<b>7 395</b>	<b>170 040</b>	<b>132 745</b>	<b>136 679</b>



### **ANNEXURE 3**

#### **Quarterly projections of service delivery targets and performance indicators for each vote**

The pages that follow contain the following reports:

Annexure 3A: Performance indicators and benchmarks (operating budget)

Annexure 3B: 2018/2019 KPIs and targets from the IDP

Annexure 3C: Generic KPIs and targets for Municipal Manager and Directors

Annexure 3D: Targets and projected expenditure for each capital budget item

**ANNEXURE 3A**  
**Performance indicators and benchmarks**

WC015 Swartland - Supporting Table SB4 Adjustments to budgeted performance indicators and benchmarks - 30 April 2022						
Description of financial indicator	Basis of calculation	Budget Year 2021/22			Budget Year +1 2022/23	Budget Year +2 2023/24
		Original Budget	Prior Adjusted	Adjusted Budget	Adjusted Budget	Adjusted Budget
<b><u>Borrowing Management</u></b>						
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.8%	2.3%	2.3%	2.5%	2.2%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	3.3%	0.0%	2.7%	2.9%	2.6%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants	0.0%	0.0%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>						
Gearing	Long Term Borrowing/ Funds & Reserves	37.1%	40.5%	40.5%	30.5%	24.6%
<b><u>Liquidity</u></b>						
Current Ratio	Current assets/current liabilities	5:1	6:1	6:1	5:1	5:1
Liquidity Ratio	Monetary Assets/Current Liabilities	4:1	5:1	5.1	4.0	4.0
<b><u>Revenue Management</u></b>						
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing	95.0%	95.0%	95.0%	95.0%	95.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	12.8%	12.4%	12.4%	14.4%	16.3%
<b><u>Creditors Management</u></b>						
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		19.0%	13.7%	13.7%	18.8%	18.5%

WC015 Swartland - Supporting Table SB4 Adjustments to budgeted performance indicators and benchmarks - 30 April 2022						
Description of financial indicator	Basis of calculation	Budget Year 2021/22			Budget Year +1 2022/23	Budget Year +2 2023/24
		Original Budget	Prior Adjusted	Adjusted Budget	Adjusted Budget	Adjusted Budget
<u>Other Indicators</u>						
Electricity Distribution Losses (2)	Total Volume Losses (kW)	12 096 519	11 755 767	11 755 767	11 873 324	11 992 058
	Total Cost of Losses (Rand '000)	15 784 639	16 731 717	16 731 717	16 899 034	17 068 025
	% Volume (units purchased and generated less units sold)/units purchased and generated	6%	6%	6%	6%	6%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	779 450	1 103 212	1 103 212	1 114 244	1 125 386
	Total Cost of Losses (Rand '000)	5 035 247	5 287 009	5 287 009	5 339 879	5 393 278
	% Volume (units purchased and generated less units sold)/units purchased and generated	18%	21%	21%	21%	21%
Employee costs	Employee costs/(Total Revenue - capital revenue)	28.7%	28.0%	28.0%	27.8%	27.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.0%	29.1%	29.1%	29.0%	28.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	6.3%	6.2%	6.3%	6.2%	8.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	12.0%	11.9%	11.9%	11.6%	11.9%
<u>IDP regulation financial viability indicators</u>						
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due w within financial year)	31.3%	32.6%	32.6%	35.3%	38.6%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	11.5%	10.6%	10.6%	13.2%	15.1%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	8.9	9.6	9.6	8.2	7.8

**ANNEXURE 3B**  
**KPIs and targets from the 2017-2022 IDP**

**Strategic Goal 1: Improved quality of life for citizens**

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
1.1 Facilitate access to the economy	Support local economic development through skills and enterprise development	Number of SMME training sessions	1 per quarter
	Engagement with formal business on SMME support	Annual engagement held	Yes (annually by June)
1.2 Promote childcare facilities and early child development (0-6 years) (Completed)	Develop ECD information guidelines in respect of childcare facilities	ECD information guidelines approved	Yes (by June 2020)
1.3 Increase the number of legal childcare facilities - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development			
1.4 Promote child development (7-14 years) - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development			
1.5 Facilitate youth development - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development			
1.6 Coordinate social development internally and externally with partners.	Promote the coordination of social development through partnerships:		
	▪ Internally: Internal Social Development Committee to identify additional action plans in each department that contributes to social development	Agreement reached on additional action plans in each department	Yes (annually by June)
	▪ Externally: Local Drug Action Committee to compile a Local Drug Action Plan that must be reviewed every two years (Completed)	Local Drug Action Plan compiled	Yes (by June 2020)
1.7 Lobby for the basic needs and rights of vulnerable groups	Develop guidelines for assistance to persons with disabilities (Completed)	Guidelines approved	Yes (by June 2020)
	Develop guidelines for persons with disabilities (Completed)	Guidelines approved	Yes (by June 2021)
1.8 Increase the effectiveness of the municipal traffic & law enforcement service	Effective traffic and law enforcement execution by using our own Automated Number Plate Recognition (ANPR) Bus	Number of reports on progress submitted to the portfolio committee	10 per annum
1.9 Integrated Crime Prevention / Safety stakeholder collaboration	Effective safety partnerships in terms of the Integrated Safety Strategy through an MOU with all role-players, especially SAPS	Report on progress submitted to the Mayoral Committee	Yes (annually by June)

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
1.10 Prevent and manage land invasion. Monitor informal settlements.	Effective operation and monitoring by Traffic and Law Enforcement Division	Number of reports on progress submitted to the Portfolio Committee	10 per annum
1.11 Ensure that infrastructure development, resources and equipment are available to deliver an effective Protection Service to all communities in the Swartland	An effective operational Protection Service	Lobby budget to expand the current Firefighting and Emergency resources	Yes (annually by November)
		<i>A fire and rescue strategic plan developed (Completed)</i>	<i>Yes (by September 2018)</i>
		Lobby budget to expand the current Law Enforcement resources	Yes (annually by November)
1.12 Extension of service delivery of Protection Services	Extension of learners licence centres for Darling and Riebeek Valley	Learners licence centres operational in Darling and Riebeek Valley subject to a budget allocation and approval from the National Department of Transport	Yes Darling: July 2021 Riebeek Valley: July 2022
1.13 Swartland Safety Initiative	An effective Swartland Community Safety Forum	Reports submitted to the Mayoral Committee	Yes (annually by June)
	Support the four Community Police Forums	Attend CPF meetings and activities	Yes (quarterly)
	Facilitate and support the establishment of four Neighbourhood watches	Neighbourhood watches accredited, registered and trained	Yes (by June 2022)

### Strategic Goal 2: Inclusive economic growth

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
2.1 Relevant stakeholders systematically improve local competitive advantages	Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages.	Number of key stakeholder groups actively contributing to improved competitive advantage	<i>5 by end of 2018</i> <i>10 by end of Dec 2020</i> 15 by end of Dec 2022
2.2 Well located, serviced sites and premises available for commercial and industrial investors	Ensure adequate supply of land and services for commercial and industrial premises.	Number of well located, serviced industrial sites available.	<i>10 by end of 2018</i> <i>15 by end of Dec 2020</i> 20 by end of Dec 2022

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
2.3 <i>The specific opportunities and benefits for investors are actively promoted (Completed)</i>	<i>Establish an investment promotion and facilitation system.</i>	<i>An investment promotion and facilitation system established</i>	<i>Yes (by June 2019)</i>
2.4 Local markets work better to increase opportunity for local small businesses	Establish a local business opportunity network incl. a local business directory	Number of opportunities advertised / shared with Swartland businesses.	20 by end of 2018 50 by end of Dec 2020 100 by end of Dec 2022
2.5 Easier for farmers to add and grow new / promising business models	New (more enabling) Spatial Development Framework	Number of key constraints to growth removed.	1 by end of 2018 2 by end of Dec 2020 3 by end of Dec 2022
2.6 Easier for local citizens to access economic opportunity	Establish an information portal pointing to best information sources including local support services	Number of unique visitors (local, with more than 1 page view)	100 by end of 2018 300 by end of Dec 2020 400 by end of Dec 2022
2.7 Increase tourism visitors and brand the Swartland as a good place to live, work and play	Finalise (and implement) a more effective tourism destination marketing and development business model	<i>Study done and revised tourism business model finalised. (Completed)</i>	<i>Yes (by June 2020)</i>
		<i>Model finalised</i>	<i>Yes (by June 2021)</i>
		Model implemented	Yes (by June 2024)
	Do product assessment and compile a development and marketing strategy for the Swartland	Study done and strategy compiled	Yes (by June 2024)

### Strategic Goal 3: Quality and sustainable living environment

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
3.1 <i>Maximise economic opportunities and comparative advantage (Completed)</i>	<i>Spatially strengthen mobility and economic links.</i>	<i>An economic mobility spatial plan developed and integrated into LED and EGM (subject to availability of funds).</i>	<i>By June 2020</i>
3.2 <i>Enable sustainable rural and agricultural development (Deleted)</i>	<i>Grow and diversify the agricultural sector through support of alternative and intensive uses like agri-processing, agri-tourism, smallholdings and product development.</i>	<i>Formalisation of the Integrated Agriculture, Rural and Culture Development Corridor (Intensive Rural Development Corridor) and develop a precinct plan.</i>	<i>By June 2019</i>
3.3 Enhance conservation and biodiversity	Finalise conservation and biodiversity management plan	<i>Management plan completed</i>	<i>By June 2021</i>
		<i>Registration of stewardship programme with Cape Nature on municipal land</i>	<i>By June 2022</i>
<i>3.4 Protect cultural and built heritage landscape - Strategic Objective, Initiative, KPI and targets moved to Manager: Built Environment</i>			
<i>3.5 Spatially enable sustainable settlements - Strategic Objective, Initiative, KPI and targets moved to Manager: Built Environment</i>			
<i>3.6 Enhance safe, healthy, liveable and sustainable communities and neighbourhoods - Strategic Objective, Initiative, KPI and targets moved to Manager: Human Settlements</i>			
3.7 <i>Provide the whole spectrum of government subsidised housing (Integrated Residential Development Programme (IRDP), Upgrading of Informal Settlements Programme (UISP) and Community Residential Unit Programme (CRU)) (Deleted)</i>	<i>Facilitate land availability, bulk infrastructure provision and the implementation of the Housing Pipeline</i>	<i>Targets achieved as per Housing Pipeline</i>	<i>Annually</i>
3.8 <i>Increase access for citizens in new settlements to urban amenities, work, schools, clinics, parks, etc. (Deleted)</i>	<i>Do new housing developments in terms of the Social economic Facility Policy and the Spatial Development Framework (SDF)</i>	<i>Council approval of budget and implementation for social facilities in terms of the project approval by DHS</i>	<i>Annually</i>
	<i>Secure funding for the social facilities</i>		

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing.	Appoint credible social housing institution to build and manage social housing	Appointment finalised	By December 2022
	Obtain land use rights and secure funding for FLISP housing, affordable housing and social housing	Funding application to DHS submitted	By June 2023
	<i>Draft a credible social housing policy (Deleted)</i>	<i>Social Housing policy completed</i>	<i>Yes (by June 2021)</i>
3.10 Facilitate access for citizens to secure tenure	Implement Title Restoration Programme in cooperation with Human Settlements (2020/21 & 2021/22)	% of 24 (pre-1994) estate properties transferred	100% by June 2022

#### Strategic Goal 4: Caring, competent and responsive institutions, organisations and business

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
4.1 <i>A redesigned organisation structure that effectively facilitate the strategic objectives and purpose of the organisation (Completed)</i>	<i>Review the organisation design in light of the IDP Strategy and recommend a new organisation design</i>	<i>Review completed</i>	<i>By June 2019</i>
	<i>Implement the redesigned organisation structure</i>	<i>Redesigned organisation structure implemented</i>	<i>During the 2019/2020 financial year</i>
4.2 <i>Proactive succession and talent management that ensures consistent high levels of employee performance (Completed)</i>	<i>Implement a succession and talent management programme that links and develops high potential employees with key future roles in the organisation</i>	<i>Talent pool and succession plan compiled and implemented</i>	<i>By December 2018</i>
4.3 <i>Employment relations that create a climate of trust, cooperation and stability and accomplish a harmonious and productive workforce (Completed)</i>	<i>Implement a programme of innovative interventions, e.g. diversity management and awareness, climate creation to ensure sound employee relations and practices</i>	<i>Programme implemented</i>	<i>By June 2021</i>
4.4 More informed and effective ward councillors and ward committees	<i>Compile, implement and monitor communication plans for individual ward councillors to enhance public participation (Deleted)</i>	<i>Communication activities for ward councillors monitored</i>	<i>Yes (Quarterly)</i>
		<i>Councillors' performance monitored by the Executive Mayor as part of the PMS for councillors.</i>	<i>Quarterly</i>
	Revision and implementation of ward committee constitution	Implementation completed	Yes (by end of December 2021)



Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
4.5 <i>An IT connectivity strategy for the Swartland (Completed)</i>	<i>Develop an IT connectivity strategy and status quo report</i>	<i>Report finalised subject to Provincial Government's broadband project</i>	<i>Yes (by Jun 2019)</i>
4.6 Identify risks and implement preventative and corrective controls	Risk Management responsibilities assigned to Internal Audit as part of their consulting service to management	Updated Internal Audit Charter which include risk management facilitation role	By June 2021 and then by June 2023
	Compile a Handover procedure to newly appointed Manager, Internal Audit	Complete handover procedure	Yes (by February 2022)
	Assign Disciplinary Committee responsibilities to four newly appointed members	Appointment of new members for the Disciplinary Committee over a period of six months for continuity	By December 2022
	Maintain an effective independent Performance and Risk Audit Committee as per legislation (Appoint for three years, but can extend for six years)	Appointment of new members for the PRA Committee over a period of three years for continuity	Annually by June
4.7 Sound long-term financial planning including making the right investment decisions	Review of Long Term Financial Plan in line with adoption of new IDP every five years	Review completed	By March 2022
	Review budget related policies for purposes of insuring relevance and alignment to Budget Circular	Review completed	Annually by March
4.8 <i>Sound financial management, budgeting and expenditure control (Completed)</i>	<i>Each director to do a critical review of the cost drivers and implement a savings plan</i>	<i>Review completed</i>	<i>By Nov 2018</i>
4.9 <i>Broaden the tax/ revenue base (Completed)</i>	<i>Create institutional capacity to facilitate this</i>	<i>Budget approved for critical interventions to give effect to increased revenue</i>	<i>By Mar 2018</i>
4.10 Accomplish effective and efficient HR management	Implement data analysis procedure for future municipal needs to identify corrective and preventative actions and to improve HR management function's effectiveness and efficiency as well as external benchmarking to identify continuous improvement opportunities	Data analysis implemented subject to funding	Yes (by June 2022)

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
4.11 Access for citizens to secure tenure (Moved to Goal 3)	Implement title restoration project in conjunction with Human Settlements and Kaya Lam	Percentage of pre-1994 properties (estate cases) transferred	50% of 24 (by June 2021) 100% of 24 (by June 2022)
4.11 Improve integrity of staff administration by streamlining HR processes	Implement Payday Employee Self Services & Time & Attendance Biometric system (pending budget)	Implementation completed	By June 2022
4.12 Maximising administrative and operational efficiency i.t.o. legislative prescripts	Automation of System of Delegation linked to organogram	Automated system implemented	By June 2023

#### Strategic Goal 5: Sufficient, affordable and well-run services

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
5.1 Secure sufficient long term bulk water provision	Conduct a section 78 investigation (Completed)	Section 78 investigation completed and report submitted to Portfolio Committee	Yes (by end of June 2019)
	Work with relevant role-players to commit to an agreed service delivery model. (Completed)	An agreed service delivery model	Yes (by end of June 2020)
	Develop a water conservation and water demand management strategy (WCWDM Strategy) (Completed)	Policy document completed and submitted to Portfolio Committee	Yes (by end of October 2019)
	Conduct an alternative water source study (completed)	Study completed and report submitted to Portfolio Committee	Yes (by end of June 2021)
5.2 Maintenance and upgrading that sustain and improve the current condition of surfaced roads	Investigate and report to council annually on the status quo condition of surfaced roads	Report submitted to the Portfolio Committee	Yes (annually by end of Sep)
	Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads.	Budget requirements calculated and budget informed	Yes (annually by end of Nov)
5.3 Ensure sufficient civil services capacity for planned developments	Review and maintain master plans in accordance with the most recent growth model information	Master plans reviewed and maintained	Yes (annually by end of March)

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
5.4 Maintenance, upgrading and extension that sustain and improve the current condition of civil infrastructure	Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of civil infrastructure	Budget requirements calculated and budget informed	Yes (annually by end of November)
5.5 Ensure that a budget is submitted to provide sufficient electricity capacity for planned developments (built environment) that are feasible	Review and maintain master plans	Master plans reviewed and maintained	Yes (annually by end of June)
	<i>Secure available capacity for Yzerfontein (Completed)</i>	<i>Capacity secured</i>	<i>By June 2019</i>
5.6 Maintenance, upgrading and extension that sustain and improve the current condition of electrical infrastructure	Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of electrical infrastructure	Budget and motivation submitted to budget office (minimum 6% of annual electricity revenue allocation is a Nersa license condition)	Yes (annually by end of November)
5.7 Provide electricity cost effectively	Provide competitive tariffs for industrial consumers in support of economic growth	Approval of tariffs by Nersa	Annually before end of June
	Maintain energy losses at an acceptable level	% total energy losses (technical + non-technical)	Maintain the annual average below 8%

**ANNEXURE 3C**  
**Generic KPIs and targets for Municipal Manager and Directors**

**MUNICIPAL MANAGER**

The performance objectives, KPI's, annual targets and risks in the following table are applicable to the Municipal Manager:

Perf Objectives	Key Performance Indicators	Targets
09-0001: Liaison with business role-players	Annual event with local business held	Yes (before end of June)
09-0003: Sound management	Number of monthly management meetings held	At least 10 p.a.
09-0004: Legally compliant procurement	Number of appeals against the municipality regarding the awarding of tenders that were upheld	0 maximum
09-0005: Performance and financial monitoring	Number of monthly performance and financial assessments done	Qtr 1: 3 per quarter Qtr 2: 2 per quarter Qtr 3: 3 per quarter Qtr 4: 3 per quarter
09-0006: Annual report compilation and approval	Annual Report as required by MFMA (121) tabled	Yes (annually by end of January)
	Annual Report as required by MFMA (121) approved	Yes (annually by end of March)
09-0007: Council decision implementation	% of due council decisions initiated	100%
09-0008: Monitoring the IDP / Budget process	Number of months that the IDP / Budget process schedule were checked	At least 10 p.a.
09-0009: Functional macro-structure maintained	Annual review of the macro-structure completed	Yes (before end of June)
09-0012: LED fund management	% of the LED funds actually spent	90% for the year
10-0040: MFMA Section 131(1): Ensure that any issues raised by the Auditor-General in an audit report are addressed	% of issues raised by the Auditor-General in an audit report addressed	100%
19-0015: Training needs of staff	Training needs identified for staff and submitted to HR	Yes (annually by Nov)
21-0001: Ensure a smooth transition from the existing to the new council	A hand-over report that can be tabled at the first meeting of the newly elected council completed	Yes (by end of September 2021)

## GENERAL INDICATORS IN TERMS OF THE MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS, 2001

Indicator in the regulations	Indicator in the Municipality's PMS	Targets
<b>Reg 10(c):</b> Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan	% of capital budget spent	Between 90% and 105%
<b>Reg 10(d):</b> The number of jobs created through municipality's LED initiatives including capital projects	Number of jobs created through Municipality's capital projects (contracts > R200 000)	150 for the year

### ALL DIRECTORS

The performance objectives, KPI's and targets in the following table are on a management level and are applicable to all the directors:

Perf Objective	KPI	Target
Capital expenditure in line with budget and time frames	% of capital budget spent	Between 95% and 105%
Capital project implementation	Average % completion of capital projects	90% for the year
Operating expenditure in line with budget and time frames	% of operating budget spent	Between 90% and 100%
Workforce training roll-out	% of planned training sessions according to the Workplace Skills Plan realised	100%
Council decision implementation	% of due council decisions initiated	100%
Performance and financial monitoring	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	Qtr 1: 3 per quarter Qtr 2: 2 per quarter Qtr 3: 3 per quarter Qtr 4: 3 per quarter
Annual report inputs provided by departments	Departmental input to the annual report submitted by due date	Yes
Budget inputs provided by departments	Budget requests provided to financial department in accordance with the budget time schedule	Yes
Assignments from the municipal manager completed	Number of written warnings received from municipal manager	0 maximum
Correspondence addressed in a timely manner	% of all correspondence recorded by Collaborator less than 60 days old	100%

Perf Objective	KPI	Target
Equal employment opportunity management	% of employment opportunities applied for appropriate equity appointments	100% cumulative by end of June annually
Procurement in line with legal process	% compliance with SCM policy with the exception of approved deviations	100%
Audit issues resolved	% internal audit queries for which an action plan was submitted within 10 working days	100%
	% internal actions implemented within agreed time frame	100%
	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	100%
	% of Auditor General's findings implemented within agreed time frame	100%
Risk identification and control implementation	Confirmations of risk assessment done	Yes (bi-annually by Nov and May)
	% of Risk Action Plans implemented in accordance with the agreed time frame	100% (bi-annually by Nov and May)
	Chief Risk Officer / Internal Audit informed of any newly identified risks	Yes
	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Yes
	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Yes
Invocoms held	Number of invocoms held	Qtr 1: 3 per quarter Qtr 2: 2 per quarter Qtr 3: 3 per quarter Qtr 4: 3 per quarter
Average duration of vacancies reduced	Average duration of vacancies after decision was taken by management to fill the post	3 months maximum
Productive workforce	% of person days lost per month due to sick leave	4% pm maximum
EPWP monitoring (not applicable to Financial Services)	Number of Full Time Equivalents (FTE's) for the financial year	103 for the whole organisation
	Number of work opportunities created during the financial year	296 for the whole organisation

Perf Objective	KPI	Target
Assets safeguarding	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management.	Yes (by June annually)
	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Yes
Communication Strategy implementation	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Yes (annually by end of June)
	Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services	1 per quarter
Issuing of safety clothing	All safety clothing issued	Yes (by end of March)
Spending of grants	% spending of grants	100% by end of June
Ensure that accurate revenue estimates are prepared in relation to operating requirements	Projected tariff increases determined for the budget of the new financial year	Yes (annually by November)
Ensure timeous submission of capital payment invoices and payment certificates to the Finance Department	Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department	Annually by 9 July
Training needs of staff	Training needs for staff identified and provided to HR at meetings held with all departments during November annually	Yes (annually by November)

## SPECIFIC DIRECTORS

Over and above the performance objectives, KPI's and targets in the preceding table, the under mentioned are only applicable to the specific directors as indicated:

### **DIRECTOR FINANCIAL SERVICES**

#### **General Indicators in terms of the Municipal Planning and Performance Management Regulations, 2001**

Indicator in the regulations	Indicator in the Municipality's PMS	Targets
<b>Reg 10(g):</b> Financial viability as expressed by the following ratios:		
(i) Debt coverage <i>(Total operating revenue received - operating grants) ÷ debt service payments (i.e. interest + redemption) due within fin year</i>	% debt coverage	Norm = 45%
(ii) Outstanding service debtors to revenue <i>Total outstanding service debtors ÷ annual revenue actually received for services</i>	% outstanding service debtors to revenue	Norm = 20%
(iii) Cost coverage <i>(All available cash at a particular time + investments) ÷ monthly fixed operating expenditure</i>	Cost coverage	Norm = 1-3 months
<b>Reg 10(b):</b> Percentage of households earning less than R1100 per month with access to free basic services	% of indigent households with access to free basic services <i>Indigent households = qualifying households earning equal or less than R4 515 pm or as per the CFO's discretionary powers)</i>	100%

### **DIRECTOR CIVIL ENGINEERING SERVICES**

Perf Objective	KPI	Target
12-0086: Improved water sustainability	% total water losses	Maintain the annual average below 17%



**General Indicators in terms of the Municipal Planning and Performance Management Regulations, 2001**

Indicator in the regulations	Indicator in the Municipality's PMS	Targets
Reg 10(a): Percentage of households with access to basic level of water, sanitation, electricity and solid waste removal	% of urban households with access to basic level of water (at least piped (tap) water within 200 meters from dwelling)	100%
	% of urban households with access to basic level of sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP))	100%
	% of households with access to basic level of solid waste removal (households registered for refuse removal service which receive a service once a week)	100%

***DIRECTOR ELECTRICAL ENGINEERING SERVICES***

**General Indicators in terms of the Municipal Planning and Performance Management Regulations, 2001**

Indicator in the regulations	Indicator in the Municipality's PMS	Targets
Reg 10(a): Percentage of households with access to basic level of water, sanitation, electricity and solid waste removal	% of urban households with access to electricity	100%

***DIRECTOR PROTECTION SERVICES***

Perf Objective	KPI	Target
16-0004: Effective monitoring of informal settlements	Report to Portfolio Committee on any new informal dwellings / structures erected	Yes - monthly

***DIRECTOR CORPORATE SERVICES***

Perf Objective	KPI	Target
16-0009: Promote employment equity through continuous planning	Review of employment equity plan as a result of any major event or restructuring that occurred during the financial year	Yes (by end of June)

**General Indicators in terms of the Municipal Planning and Performance Management Regulations, 2001**

Indicator in the regulations	Indicator in the Municipality's PMS	Targets
<b>Reg 10(e)</b> : Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan;	% of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan	100.0%
<b>Reg 10(f)</b> : Percentage of a municipality's budget actually spent on implementing its workplace skills plan	% of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative)	At least 90%

**ANNEXURE 3D**

**Targets and projected expenditure for each capital budget item**

**SWARTLAND MUNICIPALITY  
STRATEGIC MANAGEMENT SYSTEM**



***2021/2 - [SDBIP] PROJECT SCHEDULES***

-  Planned Activity
-  Actual Activity
-  Planned Milestone
-  Actual Milestone
-  Actual Milestone on Planned Milestone

***Wednesday, May 04, 2022***

**Office of the Municipal Manager**

*Office of the Municipal Manager General*

**Project: pj-09-0021aa - Equipment Council**

**Location:** Municipal area

**Fin Source:** CRR

10,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000		2,000		2,000	2,000	2,000				10,000	10,000				

**Project: pj-09-0021ab - Equipment Municipal Manager**

**Location:** Municipal area

**Fin Source:** CRR

10,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000		2,000		2,000	2,000	2,000				10,000	10,000				

**Civil Engineering Services**

**Civil Engineering Services General**

**Project:** pj-09-0021ac - Equipment Civil Services

**Location:** Municipal area

**Fin Source:** CRR

82,278

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	7,334	7,334	7,334	7,334	7,334	7,334	7,334	7,334	7,334	1,608	7,334	7,330	82,278	82,278				
Expenditure to date		Capital		11,400	20,900	20,420	1,630				1,127				55,477			55,477	26,801	32.6%

**Project:** pj-17-0044 - Saamstaan/De Hoop project - 395 plot housing development: Bulk supply, Infrastructure and connections

**Location:** Ilinge Lethu

**Fin Source:** CRR

6,500,000

MIG

8,355,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													On schedule					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	50,000	200,000	600,000	800,000	700,000	600,000	600,000	950,000	700,000	600,000	400,000	300,000	6,500,000	14,855,000				
Expenditure to date		Capital	24,029	18,440	356,735	2,093,692	1,362,395	511,785	24,237	312,611	585,500				5,289,424			5,289,424	9,565,576	64.4%

**Municipal Property**

**Project:** pj-16-0006 - Equipment Buildings & Maintenance

**Location:** Municipal area

**Fin Source:** CRR

25,466

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		-1,468	10,000		10,000			5,500					24,032	25,466				
Expenditure to date		Capital		4,375	18,807		583								23,765			23,765	1,701	6.7%

**Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth (Multi-year project)**

Location: Chatsworth

Vote Nos: 9/108-170-474

Fin Source: CRR

2,112,907

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000	1,395,907	200,000	200,000				117,000					2,112,907	2,112,907				
Expenditure to date	Capital		269,359	49,271	176,766	22,208	259,192		8,060	47,723				832,579			832,579	1,280,328	60.6%

**Project: pj-20-0032 - Buildings: Fitting of Council Chambers (Std Bank Building)**

Location: Municipal area

Fin Source: CRR

5,613,272

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000		500,000	750,000	750,000	500,000	500,000	1,500,000	913,272				5,613,272	5,613,272				
Expenditure to date	Capital		111,659	135,680	191,056	609,950	1,330,337		492,985	1,149,506				4,021,175			4,021,175	1,592,097	28.4%

**Project: pj-20-0033 - Buildings: Conversion / operationalisation of office space (Nedbank)**

Location: Municipal area

Vote Nos: 9/108-430-262

Fin Source: CRR

5,066,495

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000		500,000	700,000	700,000	500,000	500,000	1,000,000	966,495				5,066,495	5,066,495				
Expenditure to date	Capital		189,262	174,644	978,687	617,331	976,813		842,039	359,882				4,138,659			4,138,659	927,836	18.3%

**Project: pj-21-0003 - Buildings: Repair Burnt Caretakers House: Mby Sewerage Works**

Location:

Vote Nos: 9/108-370-181

Fin Source: CRR

712,737

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000			100,000	200,000	312,737					712,737	712,737				
Expenditure to date	Capital			21,999	48,031	8,607	11,847	7,333	7,333	1,584				106,733			106,733	606,004	85.0%

**Project: pj-21-0004 - Buildings: New Painting Machine**

Location: Municipal area

Vote Nos: 9/108-393-209

Fin Source: CRR

35,968

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													Completed in Aug					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		1,468			34,500								35,968	35,968				
Expenditure to date		Capital		35,967											35,967			35,967	1	0.0%

**Parks and Amenities**

**Project: pj-11-0058 - Equipment Parks**

Location: Municipal area

Fin Source: CRR

60,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			20,000		20,000			20,000					60,000	60,000				
Expenditure to date		Capital		22,770			1,101				2,430				26,301			26,301	33,699	56.2%

**Project: pj-17-0079 - Parks: Ward Committee projects**

Location: Municipal area

Fin Source: CRR

700,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100,000	100,000	100,000		100,000	100,000	100,000	100,000			700,000	700,000				
Expenditure to date		Capital				67,478		107,000		156,257	29,285				360,020			360,020	339,980	48.6%

**Project: pj-20-0005 - Vehicles Parks: CK17851 Nissan UD 35A**

Location: Municipal area

Vote Nos: 9/112-488-304

Fin Source: CRR

613,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase													Complete					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	65,110					547,890							613,000	613,000				
Expenditure to date		Capital					613,525								613,525			613,525	-525	-0.1%



**Streets**

**Project: pj-09-0004 - Roads: Resealing of roads - Swartland**

**Location:** Municipal area

**Fin Source:** CRR 19,576,474  
MIG 5,873,526

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Tender process																	
1	2	Compiling work packages																	
1	3	Construction																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		-1,195,907	2,500,000	3,000,000	4,677,474	2,423,526	2,000,000	2,500,000	3,500,000	3,594,907			23,000,000	25,450,000				
Expenditure to date	Capital					7,454,995	7,821,106		1,647,047	4,683,423				21,606,571			21,606,571	3,843,429	15.1%

**Project: pj-16-0015 - Roads Swartland: New Roads**

**Location:** Municipal area

**Fin Source:** CRR 7,555,096  
MIG 1,200,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital							1,000,000	1,500,000	655,096	2,200,000	2,200,000		7,555,096	8,755,096				
Expenditure to date	Capital		82,942	109,916	581,422	1,227,472	1,405,334	290,533	1,313,825	1,101,790				6,113,232			6,113,232	2,641,864	30.2%

**Project: pj-17-0022 - Vehicles Roads: CK41130 Isuzu KB 250 Tipper**

**Location:** Malmesbury

**Vote Nos:** 9/110-290-763

**Fin Source:** CRR 409,500

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase													Copmplete				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						409,500							409,500	409,500				
Expenditure to date	Capital			406,910										406,910			406,910	2,590	0.6%

**Project: pj-17-0080 - Roads: Ward Committee projects**

**Location:** Municipal area

**Fin Source:** CRR 700,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000		100,000	100,000	100,000	100,000			700,000	700,000				
Expenditure to date	Capital						446,930			49,653				496,583			496,583	203,417	29.1%

**Project: pj-21-0005 - Roads: Upgrading of N7/Voortrekker Northern Interchange**

Location: Municipal area

Fin Source: CRR

2,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												2,000,000	2,000,000	2,000,000				

**Project: pj-21-0038 - Roads: Public Transport non motorised infrastructure**

Location: Municipal area

Vote Nos: 9/110-403-144 [DET]

Fin Source: DET

1,282,153

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								500,000	500,000	282,153			1,282,153	1,282,153				

**Project: pj-21-0040 - Roads: Construction: Side walks and Recreational nodes (Ilinge Lethu & Wesbank)**

Location: Wesbank

Vote Nos: 9/110-470-268 [Donation]

Fin Source: Other

1,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								500,000	500,000				1,000,000	1,000,000				
Expenditure to date		Capital								695,848					695,848			695,848	304,152	30.4%

**Sewerage**

**Project: pj-09-0003 - Equipment Sewerage: Telemetry**

Location: Municipal area

Fin Source: CRR

150,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase of equipment																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								60,000	60,000	30,000			150,000	150,000				
Expenditure to date		Capital																	150,000	100.0%

**Project: pj-10-0114 - Equipment Sewerage**

Location: Municipal area

Fin Source: CRR

27,580

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10,000	-420	10,000		8,000						27,580	27,580				
Expenditure to date		Capital				9,704	17,876	-11,300							16,280			16,280	11,300	41.0%

**Project: pj-17-0002 - Vehicles Sewerage: CK11942 Nissan NP300**

Location: Moorreesburg

Vote Nos: 9/111-176-763

Fin Source: CRR

320,870

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase													Complete					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	5,870					315,000							320,870	320,870				
Expenditure to date		Capital			320,997										320,997			320,997	-127	0.0%

**Project: pj-17-0003 - Vehicles Sewerage: CK18173 Nissan NP300**

Location: Yzerfontein

Vote Nos: 9/111-91-763

Fin Source: CRR

320,870

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase													Complete					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	5,870					315,000							320,870	320,870				
Expenditure to date		Capital			320,997										320,997			320,997	-127	0.0%

**Project: pj-21-0001 - Sewerage: Malmesbury: New Macerator**

Location: Malmesbury

Vote Nos: 9/107-165-64

Fin Source: CRR

650,187

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						-269,813		920,000					650,187	650,187				
Expenditure to date		Capital																	650,187	100.0%

**Sportsgrounds**

**Project: pj-17-0075 - Sport: Upgrading of Sports Fields: Darling and Chatsworth**

**Location:** Darling

**Fin Source:** CRR

**2,000,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													Complete				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000	300,000	350,000	350,000	350,000	150,000	150,000	150,000					2,000,000	2,000,000				
Expenditure to date	Capital	27,592	253,166	207,376	405,417	219,760	519,351		9,037	28,515				1,670,213			1,670,213	329,787	16.5%

**Project: pj-21-0016 - Sport: Upgrading Darling combination courts**

**Location:** Darling

**Vote Nos:** 9/106-457-180

**Fin Source:** DCAS

**155,720**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													Completed in Oct				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			-31,780	50,000	20,000	35,000	25,000	20,000	37,500				155,720	155,720				
Expenditure to date	Capital				155,720									155,720			155,720		0%

**Project: pj-21-0017 - Sport: Upgrading Kalbaskraal combination courts**

**Location:** Kalbaskraal

**Vote Nos:** 9/106-500-216

**Fin Source:** DCAS

**86,150**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													Completed in Oct				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			-63,850	25,000	25,000	24,500	25,000	25,000	25,500				86,150	86,150				
Expenditure to date	Capital				86,150									86,150			86,150		0%

**Project: pj-21-0018 - Sport: Upgrading Chatsworth combination courts**

**Location:** Chatsworth

**Vote Nos:** 9/106-496-225

**Fin Source:** DCAS

**740,814**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			240,630	100,000	100,000	100,500	100,000	99,684					740,814	740,814				
Expenditure to date	Capital									257,674				257,674			257,674	483,140	65.2%

**Storm Water**

**Project: pj-11-0060 - Equipment Streets and Storm Water**

**Location:** Municipal area

**Fin Source:** CRR

**71,288**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		20,000			20,000	10,000				60,000	71,288				
Expenditure to date	Capital		14,379			5,381	2,266	24,135	3,989	-3,989				46,161			46,161	25,127	35.2%

**Water**

**Project: pj-11-0062 - Equipment Water**

**Location:** Municipal area

**Fin Source:** CRR

**47,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		20,000			17,000					47,000	47,000				
Expenditure to date	Capital		26,085		2,546	7,190								35,821			35,821	11,179	23.8%

**Project: pj-12-0013 - Water networks: Upgrades and replacement**

**Location:** Municipal area

**Fin Source:** CRR

**2,000,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	100,000	100,000		300,000	400,000	200,000	200,000	400,000	300,000				2,000,000	2,000,000				
Expenditure to date	Capital		60,778		88,694									149,472			149,472	1,850,528	92.5%

**Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering**

**Location:** Municipal area

**Fin Source:** CRR

**100,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						100,000							100,000	100,000				
Expenditure to date	Capital		24,194			45,561								69,755			69,755	30,245	30.2%

**Project: pj-18-0072 - Water: Connections: Water Meters (New/Replacements)**

Location: Municipal area

Fin Source: CRR

600,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	50,000	50,000	50,000	50,000	50,000	20,000	60,000	60,000	60,000	60,000	70,000	20,000	600,000	600,000					
Expenditure to date	Capital	43,822	72,576	35,225	43,555	42,816	29,548	28,065	41,804	53,588				390,999			390,999	209,001	34.8%	

**Project: pj-19-0011 - Water: Bulk water infrastructure (emergency spending)**

Location: Municipal area

Fin Source: CRR

1,102,963

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Complete					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	-76,850				250,000	679,813					250,000		1,102,963	1,102,963					
Expenditure to date	Capital					160,263	182,700		760,000					1,102,963			1,102,963		0.0%	

**Project: pj-21-0008 - Water: Upgrade: Riverlands and Kalbaskraal water pump stations**

Location: Riverlands

Vote Nos: 9/105-385-170

Fin Source: CRR

1,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		100,000		300,000	300,000	100,000		200,000					1,000,000	1,000,000					
Expenditure to date	Capital			56,631					239,365	150,079				446,075			446,075	553,925	55.4%	

**Project: pj-21-0013 - Water: Swartland System S3.3 & S3.4 Panorama to Wesbank I1/4 - CRR**

Location: Panorama

Fin Source: CRR

1,150,000

MIG

350,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		200,000	200,000						150,000	300,000	300,000		1,150,000	1,500,000					
Expenditure to date	Capital						128,919	494,353	170,093	181,098				974,463			974,463	525,537	35.0%	

**Project: pj-21-0015 - Water: Riebeek Kasteel supply S2.4**

**Location:** Riebeek Kasteel

**Fin Source:** CRR

**200,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									200,000				200,000	200,000				
Expenditure to date		Capital						200,000							200,000			200,000		0%

**Cleansing Services**

**Project: pj-11-0059 - Equipment Refuse Removal**

**Location:** Municipal area

**Fin Source:** CRR

**22,420**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10,000	420	12,000								22,420	22,420				
Expenditure to date		Capital			2,640	3,009	10,824	-3,009							13,464			13,464	8,956	39.9%

**Project: pj-14-0021 - Refuse site Moorreesburg - fencing**

**Location:** Moorreesburg

**Vote Nos:** 9/104-489-338

**Fin Source:** CRR

**310,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													Complete					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		100,000	100,000	200,000	200,000	-290,000							310,000	310,000				
Expenditure to date		Capital								142,622	73,133				215,756			215,756	94,244	30.4%

**Project: pj-19-0016 - Equipment Refuse bins, traps, skips (Swartland)**

**Location:** Municipal area

**Fin Source:** CRR

**120,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									120,000				120,000	120,000				
Expenditure to date		Capital						23,690	-3,090		16,170				36,770			36,770	83,230	69.4%

**Project: pj-20-0011 - Refuse: Chipper and trailer**

Vote Nos: 9/104-494-326

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

858,296

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase													Complete					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						858,296							858,296	858,296					
Expenditure to date	Capital									858,296				858,296			858,296			0%

**Sewerage: Waste Water Treatment Plant**

**Project: pj-13-0008 - Sewerage: Moorreesburg**

Vote Nos: 9/107-95-81 [MIG]

Proj Start: Proj End:

Location: Moorreesburg

Fin Source: CRR  
MIG

37,587,430

15,849,816

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	3,916,749	3,666,999	5,916,749	4,349,319	4,000,000	4,000,000	2,587,430	53,437,246	53,437,246					
Expenditure to date	Capital		5,808,843		3,833,189	4,983,515	11,346,157	1,969,538	875,539	2,768,188				31,584,969			31,584,969	21,852,277	40.9%	

**Project: pj-18-0004 - Sewerage: Darling**

Vote Nos: 9/107-90-94 [MIG]

Proj Start: Proj End:

Location: Darling

Fin Source: CRR  
MIG

2,275,696

3,027,658

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	1,000,000	1,000,000	1,000,000	1,000,000	720,600	83,251	83,251	83,251	83,251	83,251	83,251	83,248	5,303,354	5,303,354					
Expenditure to date	Capital						2,444,904	582,754						3,027,658			3,027,658	2,275,696	42.9%	



**Corporate Services**

**Corporate Services General**

**Project:** pj-09-0021ad - Equipment Corporate

**Location:** Municipal area

**Vote Nos:** 9/101-22-737

**Fin Source:** CRR

22,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			5,000		15,000				2,000				22,000	22,000				
Expenditure to date		Capital			1,185		7,179	5,895							14,259			14,259	7,741	35.2%

**Properties, Contracts and Legal Administration**

**Project:** pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

**Location:** Municipal area

**Vote Nos:** 9/103-36-735

**Fin Source:** CRR

100,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		60,000		40,000									100,000	100,000				
Expenditure to date		Capital		2,591			1,483	1,043			1,043				6,161			6,161	93,839	93.8%

**Project:** pj-20-0026 - Purchase of land: Die Kraaltjie, Transnet Erf 47

**Location:** Municipal area

**Vote Nos:** 9/101-544-246

**Fin Source:** CRR

400,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			400,000										400,000	400,000				
Expenditure to date		Capital									367,550				367,550			367,550	32,450	8.1%

**Project:** pj-20-0030 - Purchase of Land: Erf 2876 Moorreesburg

**Location:** Moorreesburg

**Vote Nos:** 9/101-556-292

**Fin Source:**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	

**Project: pj-20-0031 - Purchase of Land: Erf 2111 Riebeek Kasteel**

**Location:** Riebeek Kasteel

**Vote Nos:** 9/101-558-298

**Fin Source:**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)
1	1	Purchase													

**Public Relations, Library and Tourism Services**

**Project: pj-17-0069 - Equipment Libraries**

**Location:** Municipal area

**Vote Nos:** 9/102-360-739

**Fin Source:** DCAS

**70,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					10,000		10,000	10,000	10,000	10,000	10,000	10,000	70,000	70,000				
Expenditure to date		Capital				14,435	13,870	-14,285	3,958	11,139					29,116			29,116	40,884	58.4%

## Development Services

### Development Services General

**Project:** pj-11-0097 - Equipment Development Services

**Location:** Municipal area

**Fin Source:** CRR

40,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,337	40,000	40,000					
Expenditure to date	Capital		2,120	6,050	20,386	1,432	-1,778		3,037					31,247			31,247	8,753	21.9%	

## Housing

**Project:** pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

**Location:** Malmesbury West

**Fin Source:** DHS

5,253,233

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		205,864	514,661	514,661	514,661	1,029,323			1,500,000	446,200	527,863		5,253,233	5,253,233				
Expenditure to date	Capital						3,308,747			595,527				3,904,275			3,904,275	1,348,958	25.7%

**Project:** pj-18-0065 a - Dev Services: Kalbaskraal Serviced Sites (Professional fees)

**Location:** Kalbaskraal

**Vote Nos:** 9/123-323-155 [DHS]

**Fin Source:** DHS

430,002

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									430,002				430,002	430,002				

**Project:** pj-19-0049 - Dev Services: Darling Serviced Sites (Professional Fees)

**Location:** Darling

**Vote Nos:** 9/123-594-412

**Fin Source:** DHS

529,145

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		6,597	16,493	16,493	16,493	32,986			105,829	105,829	105,829	61,298	61,298	529,145	529,145			

**Project: pj-19-0050 - Dev Services: Darling Serviced Sites (Sewerage)**

Vote Nos: 9/123-596-426

Proj Start: Proj End:

Location: Darling

Fin Source: DHS

406,615

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		5,069	12,674	12,674	12,674	25,348		81,323	81,323	81,323	94,207		406,615	406,615					

**Project: pj-19-0051 - Dev Services: Darling Serviced Sites (Water)**

Vote Nos: 9/123-598-434

Proj Start: Proj End:

Location: Darling

Fin Source: DHS

359,268

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		4,479	11,198	11,198	11,198	22,396		71,853	71,853	71,853	83,240		359,268	359,268					

**Project: pj-19-0052 - Dev Services: Darling Serviced Sites (Streets & Stormwater)**

Vote Nos: 9/123-588-448

Proj Start: Proj End:

Location: Darling

Fin Source: DHS

1,584,972

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		19,761	49,402	49,402	49,402	98,804		316,994	316,994	316,994	367,219		1,584,972	1,584,972					

**Project: pj-20-0016 - Dev Services: Malmesbury De Hoop project - External Services (Water)**

Vote Nos: 9/123-476-166

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

3,000,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		71,813	179,533	179,533	179,533	359,066	179,533	179,533	1,436,266	179,533	55,657		3,000,000	3,000,000					
Expenditure to date	Capital			63,989						860,360	80,988			1,005,337			1,005,337	1,994,663	66.5%	

**Project: pj-21-0036 - Dev Services: Riebeek Kasteel Serviced Sites Project (Fencing)**

**Location:** Riebeek Kasteel

**Vote Nos:** 9/123-473-257 [DHS]; 9/123-390-240 [CRR]

**Fin Source:** CRR **289,324**  
DHS **838,750**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								110,000	200,000	200,000	316,500	301,574	1,128,074	1,128,074					
Expenditure to date	Capital		106,750		10,849						986,186			1,103,786			1,103,786	24,288	2.2%	

**Project: pj-21-0042 - Dev Services: Malmesbury De Hoop (395 Water Meters)**

**Location:** Malmesbury West

**Vote Nos:** 9/123-477-252 [DHS]

**Fin Source:** DHS **40,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												40,000	40,000	40,000				

**Project: pj-21-0043 - Dev Services: Kalbaskraal Fencing**

**Location:** Kalbaskraal

**Vote Nos:** 9/123-375-240 [DHS]

**Fin Source:** DHS **561,825**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								50,000	100,000	100,000	200,000	111,825	561,825	561,825					
Expenditure to date	Capital									40,579				40,579			40,579	521,246	92.8%	

**Project: pj-21-0044 - Dev Services: Riebeek Wes Fencing**

**Location:** Riebeek West

**Vote Nos:** 9/123-411-240 [DHS]

**Fin Source:** DHS **822,250**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								80,000	200,000	200,000	200,000	142,250	822,250	822,250					
Expenditure to date	Capital									59,389				59,389			59,389	762,861	92.8%	

**Project: pj-21-0045 - Dev Services: Riebeek Kasteel (Prof Fees)**

Location: Riebeek Kasteel

Vote Nos: 9/123-322-150 [DHS]

Fin Source: DHS

967,940

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									967,940				967,940	967,940				

**Caravan Parks**

**Project: pj-16-0044 - Equipment YZF Caravan Park**

Location: Yzerfontein

Fin Source: CRR

30,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000	30,000				
Expenditure to date		Capital			2,930				18,887		-7,359				14,458			14,458	15,542	51.8%

## Electrical Engineering Services

### Electrical Engineering Services General

**Project:** pj-11-0096 - Equipment Electricity

**Location:** Municipal area

**Vote Nos:** 9/117-39-749

**Fin Source:** CRR

350,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	10,000	20,000	40,000	40,000	40,000	20,000	20,000	40,000	40,000	40,000	30,000	10,000	350,000	350,000					
Expenditure to date	Capital		26,500	114,913	62,073	132,540	5,530	-41,259	429	10,689				311,416			311,416	38,584	11.0%	

### Electricity Operations, Maintenance and Construction

**Project:** pj-19-0021 - Electricity: Streetlights Riebeeck Kasteel Low cost housing development- 435 erven - Electrification

**Location:** Riebeeck Kasteel

**Vote Nos:** 9/117-334-308

**Fin Source:** CRR

156,661

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Eskom behind schedule					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					50,000			100,000					150,000	156,661					
Expenditure to date	Capital				4,576	3,527	6,741	60,649		51,846				127,337			127,337	29,324	18.7%	

**Project:** pj-19-0022 - Electricity: Streetlights Kalbaskraal Low cost housing development- 109 erven - Electrification

**Location:** Kalbaskraal

**Vote Nos:** 9/117-335-303

**Fin Source:** CRR

50,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Completed					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								50,000					50,000	50,000					
Expenditure to date	Capital		1,245	510	14,335	873								16,964			16,964	33,036	66.1%	

**Project:** pj-19-0023 - Electricity: Malmesbury Security Operational Centre

**Location:** Malmesbury

**Vote Nos:** 9/117-332-318

**Fin Source:** CRR

500,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					200,000				300,000				500,000	500,000					
Expenditure to date	Capital							448,625		18,470				467,095			467,095	32,905	6.6%	

**Project: pj-19-0029 - Electricity: Minisubstations Swartland**

Location: Moorreesburg

Vote Nos: 9/117-378-22

Fin Source: CRR

3,600,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					3,000,000	100,000	100,000	100,000	100,000	100,000	100,000		3,600,000	3,600,000				
Expenditure to date	Capital			1,837	9,548	1,687,635	10,038	11,874	1,606,679	104,200				3,431,810			3,431,810	168,190	4.7%

**Project: pj-19-0030 - Electricity: LV Upgrading Swartland**

Location: Municipal area

Vote Nos: 9/117-382-438

Fin Source: CRR

1,600,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	50,000	100,000	100,000	200,000	200,000	200,000	100,000	200,000	200,000	100,000	100,000	50,000	1,600,000	1,600,000				
Expenditure to date	Capital	204,625	228,870	259,805	593,890	58,574	118,656	42,309		65,408				1,572,135			1,572,135	27,865	1.7%

**Project: pj-19-0031 - Electricity: Substation fencing**

Location: Municipal area

Vote Nos: 9/117-384-72

Fin Source: CRR

200,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	10,000	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		200,000	200,000				
Expenditure to date	Capital		50,500	25,250	7,790				5,260	28,013				116,813			116,813	83,187	41.6%

**Project: pj-19-0032 - Electricity: Malmesbury polebox replacement**

Location: Malmesbury

Vote Nos: 9/117-380-16

Fin Source: CRR

160,500

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Installation													Completed				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		20,000	20,000	20,000	20,000	12,871	12,871	12,871	12,871	12,871	5,745		150,100	160,500				
Expenditure to date	Capital		4,589	4,504		4,227		2,197		32,870				48,386			48,386	112,114	69.9%



**Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade**

Location: Darling

Vote Nos: 9/117-421-32

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													Completed					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital							25,000	25,000	25,000	25,000			100,000	100,000					
Expenditure to date	Capital		95,281						4,287					99,568			99,568	432	0.4%	

**Project: pj-19-0044 - Electricity: Connections: Electricity Meters (New/Replacements)**

Location: Municipal area

Vote Nos: 9/117-442-37

Fin Source: CRR

799,900

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Installation													On schedule					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	6,320	20,000	30,000	30,000	105,000	37,129	95,241	95,241	95,241	95,241	95,241	95,246	799,900	799,900					
Expenditure to date	Capital	82,887	72,229	65,274	64,676	52,501	78,526	16,759	69,931	36,949				539,731			539,731	260,169	32.5%	

**Project: pj-20-0018 - Electricity: Malmesbury: Saamstaan/De Hoop area: Upgrading of bulk electricity supply: Phase 1**

Location: Malmesbury West

Vote Nos: 9/117-568-504 [INEP]

Fin Source:

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200,000	500,000	500,000	500,000	1,000,000	500,000	500,000	4,000,000	500,000	155,000		8,355,000					

**Project: pj-20-0021 - Electricity: Replace obsolete airconditioners**

Location: Municipal area

Vote Nos: 9/117-542-506

Fin Source: CRR

89,600

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Budget depleted					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		10,000	10,000	15,000	15,000	15,000	15,000	10,000	10,000				100,000	89,600					
Expenditure to date	Capital				20,870	36,616								57,486			57,486	32,114	35.8%	

**Project: pj-21-0006 - Electricity: Replace oil metering units (Darling Finitex & Romery)**

Location: Darling

Vote Nos: 9/117-399-21

Fin Source: CRR

300,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					130,000	20,000			130,000	20,000			300,000	300,000				
Expenditure to date	Capital		118,750							43,556				162,306			162,306	137,694	45.9%

**Project: pj-21-0007 - Electricity: Caravan Park Kiosk Replacement: Yzerfontein**

Location: Yzerfontein

Vote Nos: 9/117-447-42

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								25,000	25,000	25,000	25,000		100,000	100,000				

**Project: pj-21-0009 - Electricity: Protection Relay Upgrade: Swartland**

Location: Municipal area

Vote Nos: 9/117-453-53

Fin Source: CRR

300,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000		300,000	300,000				
Expenditure to date	Capital					176,648								176,648			176,648	123,352	41.1%

**Project: pj-21-0010 - Electricity: Jakaranda RMU - N7 feeder cable: Moorreesburg**

Location: Moorreesburg

Vote Nos: 9/117-429-68

Fin Source: CRR

243,339

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					220,000				30,000				250,000	243,339				
Expenditure to date	Capital			20,500	5,300	119,448		6,802		91,153				243,203			243,203	136	0.1%

**Project: pj-21-0011 - Electricity: Park Close Mount Pleasant feeder cable: Darling**

Location: Darling

Vote Nos: 9/117-462-76

Fin Source: CRR

350,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)						
1	1	Installation													On schedule						
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital				50,000	50,000	50,000	50,000	50,000	50,000	50,000			350,000	350,000					
Expenditure to date		Capital																	350,000	100.0%	

**Information, Communication and Technology**

**Project: pj-11-0104 - IT: Terminals**

Location: Municipal area

Fin Source: CRR

40,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				40,000									40,000	40,000				

**Project: pj-11-0105 - IT: Scanner replacements**

Location: Municipal area

Fin Source: CRR

80,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Completed					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											80,000		80,000	80,000				
Expenditure to date		Capital								76,707					76,707			76,707	3,293	4.1%

**Project: pj-11-0106 - IT: Equipment**

Location: Municipal area

Fin Source: CRR

73,122

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	5,837	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	70,000	73,122				
Expenditure to date		Capital			955	7,650	14,824	14,012	931						38,372			38,372	34,750	47.5%

**Project: pj-14-0028 - IT: Printers**

**Location:** Municipal area

**Fin Source:** CRR

**60,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				30,000					30,000				60,000	60,000				
Expenditure to date		Capital			4,340						10,100				14,440			14,440	45,560	75.9%

**Project: pj-14-0029 - IT: Desktops**

**Location:** Municipal area

**Fin Source:** CRR

**155,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													Completed					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				85,000					70,000				155,000	155,000				
Expenditure to date		Capital		1,989		17,018	72,600				54,352				145,959			145,959	9,041	5.8%

**Project: pj-14-0030 - IT: Notebooks**

**Location:** Municipal area

**Fin Source:** CRR

**854,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				127,000		250,000		91,000				386,000	854,000	854,000				
Expenditure to date		Capital			138,002				306,694						444,696			444,696	409,304	47.9%

**Project: pj-21-0028 - IT: Communications and infrastructure equipment (Nedbank Building)**

**Location:** Municipal area

**Vote Nos:** 9/118-503-346

**Fin Source:** CRR

**450,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		10,772	26,930	26,930	26,930	53,860	26,930	26,930	215,440	26,930	8,348		450,000	450,000				
Expenditure to date		Capital																	450,000	100.0%

**Project: pj-21-0029 - IT: Communications and infrastructure equipment (Standard Bank Building)**

**Location:** Municipal area

**Vote Nos:** 9/118-465-350

**Fin Source:** CRR

**430,000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		10,293	25,733	25,733	25,733	51,466	25,733	25,733	205,865	25,733	7,978		430,000	430,000					
Expenditure to date	Capital									19,158				19,158			19,158	410,842	95.5%	

**Financial Services**

**Financial Services General**

**Project:** pj-09-0021af - Equipment Finance

**Location:** Municipal area

**Fin Source:** CRR

38,359

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		6,000	9,000	3,000	8,000	7,000	8,481						41,481	38,359				
Expenditure to date		Capital		5,005	3,461		5,518	18,621	-2,269	4,380	3,643				38,359			38,359		0.0%

**Project:** pj-21-0002 - Vehicles Finance: New Sedan Motor Vehicle

**Location:** Municipal area

**Vote Nos:** 9/119-423-763

**Fin Source:** CRR

242,133

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				215,000	27,133								242,133	242,133				
Expenditure to date		Capital							242,133						242,133			242,133	1	0.0%

**Legal and Credit Control**

**Project:** pj-17-0050 - Finance: Meter reading handhelds

**Location:** Municipal area

**Vote Nos:** 9/119-151-753

**Fin Source:** CRR

40,880

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					40,880								40,880	40,880				
Expenditure to date		Capital					40,880								40,880			40,880		0%

## Protection Services

### Traffic and Law Enforcement

**Project:** pj-17-0061 - Vehicles Traffic: CK31936 Corolla

**Location:** Municipal area

**Vote Nos:** 9/126-101-763

**Fin Source:** CRR

381,099

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery and payment													Completed					
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	13,599			367,500									381,099	381,099				
Expenditure to date		Capital				381,099									381,099			381,099	1	0.0%

**Project:** pj-18-0068 - Equipment K9 Unit

**Location:** Municipal area

**Vote Nos:** 9/126-353-146

**Fin Source:** DCS

56,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					10,000			25,000			21,000		56,000	56,000				
Expenditure to date		Capital			2,103	19,640			15,790						37,533			37,533	18,467	33.0%

**Project:** pj-21-0037 - Branding and dog kennels for vehicles

**Location:** Municipal area

**Vote Nos:** 9/126-443-755

**Fin Source:** DCS

18,500

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								18,500					18,500	18,500				
Expenditure to date		Capital								12,000					12,000			12,000	6,500	35.1%

**Project:** pj-21-0039 - Equipping Donated Vehicles for K9 Unit

**Location:** Municipal area

**Vote Nos:** 9/126-446-146

**Fin Source:** DCS

48,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									48,000				48,000	48,000				

**Project: pj-21-0041 - Fire Arms: K9 Unit**

**Vote Nos:** 9/126-495-273

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** DCS

**220,000**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											220,000		220,000	220,000				
Expenditure to date		Capital																	220,000	100.0%

**Fire and Emergency Services**

**Project: pj-10-0139 - Equipment Fire and Emergency Services**

**Vote Nos:** 9/125-27-749

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

**150,000**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			-1,350	-1,350	98,650	-1,350				41,900			136,500	150,000				
Expenditure to date		Capital							150,001						150,001			150,001	-1	0.0%

**Project: pj-20-0025 - Vehicles Fire Services: CK32736 Nissan Hard Body - Replace with light pumper**

**Vote Nos:** 9/125-487-488

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

**1,404,000**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Procurement process																		
1	2	Fitment																		
1	3	Delivery and payment																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				800,000							604,000		1,404,000	1,404,000				
Expenditure to date		Capital				689,000			204,581		510,328				1,403,909			1,403,909	91	0.0%



**Protection Services General**

**Project: pj-10-0138 - Equipment Protection**

**Vote Nos:** 9/126-44-749

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

**35,401**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	-13,599		1,350	1,350	21,350	1,350	1,350	1,350	1,350	30,350	1,350	1,350	48,901	35,401					
Expenditure to date	Capital			816	-816	12,987	21,790	-12,597	1,035					23,215			23,215	12,186	34.4%	

**ANNEXURE 4**  
**Ward information for expenditure and service delivery**

Project Ref	Project Description	Budget 2021/2022
<b>WARDS 1 &amp; 2</b>		
13-0008	Waste water treatment works (WWTW) Moorreesburg	53 437 246
14-0021	Refuse site Moorreesburg	310 000
21-0010	Electricity: Jakaranda RMU - N7 feeder cable: Moorreesburg	243 339
-	Vehicles	320 870
<b>WARDS 3 &amp; 12</b>		
19-0021	Riebeek Kasteel low cost housing development- 435 erven - electrification	156 661
21-0015	Riebeek Kasteel water supply S2.4	200 000
21-0044	Riebeek West Project (Fencing)	822 250
21-0036	Riebeek Kasteel Serviced Sites Project (Fencing)	1 128 074
21-0045	Dev Services: Riebeek Kasteel (Prof Fees)	967 940
<b>WARD 4</b>		
19-0001	Social economic facility - Chatsworth	2 112 907
21-0008	Upgrade: Riverlands and Kalbaskraal water pump stations	1 000 000
21-0018	Sport: Upgrading Chatsworth combination courts	740 814
<b>WARDS 5 &amp; 6</b>		
16-0044	Equipment: YZF caravan park	30 000
17-0075	Upgrading of sports grounds: Darling	2 000 000
18-0004	Sewerage Darling	5 303 354
19-0034	Darling South streetlight network upgrade	100 000
19-0049	Darling Serviced Sites (Professional fees)	529 145
19-0050	Darling Serviced Sites (Sewerage)	406 615
19-0051	Darling Serviced Sites (Water)	359 268
19-0052	Darling Serviced Sites (Streets and Storm water)	1 584 972
21-0006	Electricity: Replace oil metering units (Darling Finitex & Romery)	300 000
21-0007	Electricity: Caravan Park Kiosk Replacement: Yzerfontein	100 000
21-0011	Electricity: Park Close Mount Pleasant feeder cable: Darling	350 000
21-0016	Sport: Upgrading Darling combination courts	155 720
-	Vehicles	320 870

Project Ref	Project Description	Budget 2021/2022
<b>WARD 7</b>		
19-0022	Kalbaskraal low cost housing development- 109 erven - Electrification	50 000
18-0065 a	Kalbaskraal Serviced Sites (Professional fees)	430 002
21-0043	Kalbaskraal Fencing	561 825
21-0008	Water: Upgrade: Riverlands and Kalbaskraal water pump stations	1 000 000
21-0017	Sport: Upgrading Kalbaskraal combination courts	86 150
<b>WARDS 8, 9, 10 &amp; 11</b>		
17-0044	Electricity: Saamstaan/De Hoop project - 389 plot development	14 855 000
21-0040	Roads: Construction: Side walks and Recreational nodes (Ilinge Lethu & Wesbank)	1 000 000
<b>VARIOUS WARDS</b>		
18-0018	Malmesbury De Hoop Project (Professional fees)	5 253 233
20-0016	Malmesbury De Hoop Project - External Services (Water)	3 000 000
21-0042	Malmesbury De Hoop (395 Water Meters)	40 000
19-0023	Electricity: Malmesbury security operational centre	500 000
19-0029	Electricity: Mini-substations (Swartland)	3 600 000
19-0032	Electricity: Malmesbury meter and polebox replacement	160 500
21-0001	Sewerage: Malmesbury: New Macerator	650 187
21-0003	Buildings: Repair burnt caretakers house: Mby Sewerage Works	712 737
21-0005	Roads: Upgrading of N7/Voortrekker Northern Interchange	2 000 000
21-0013	Water: Swartland System S3.3 & S3.4 Panorama to Wesbank	1 500 000
-	Vehicles	409 500
<b>ALL WARDS</b>		
<b>Electricity Distribution</b>		
19-0030	Electricity: Swartland LV upgrading	1 600 000
19-0031	Electricity: substation fencing	200 000
19-0044	Electricity: new connections: electricity meters	799 900
20-0021	Electricity: Replace obsolete air conditioners	89 600
21-0009	Electricity: Protection Relay Upgrade: Swartland	300 000
<b>ICT Services</b>		
11-0104	IT: terminal replacements	40 000
11-0105	IT: Scanner replacements	80 000
11-0106	IT: equipment	73 122
14-0028	IT: printers	60 000
14-0029	IT: desktops	155 000
14-0030	IT: notebooks	854 000
21-0028	IT: Communications and infrastructure equipment (Nedbank building)	450 000
21-0029	IT: Communications and infrastructure equipment (Standard Bank building)	430 000

Project Ref	Project Description	Budget 2021/2022
<b>Parks and recreation</b>		
17-0079	Parks: ward committee projects	700 000
<b>Roads</b>		
09-0004	Resealing/upgrading of roads and sidewalks (Swartland)	25 450 000
16-0015	New roads	8 755 096
17-0080	Roads: ward committee projects	700 000
21-0038	Roads: Public Transport non motorised infrastructure	1 282 153
<b>Sewerage</b>		
09-0003	Sewerage: telemetry	150 000
<b>Municipal Property</b>		
20-0032	Buildings: conversion / operationalising of office space (STB)	5 613 272
20-0033	Buildings: Conversion / operationalisation of office space (Nedbank)	5 066 495
21-0004	Buildings: New Painting Machine	35 968
<b>Water Distribution</b>		
12-0013	Water: upgrading/replacement water reticulation network	2 000 000
17-0082	Water: upgrading of water reticulation network: PRV's, flow control, zone metering	100 000
18-0072	Water: new connections: water meters	600 000
19-0011	Bulk water infrastructure	1 102 963
<b>Properties, Contracts and Legal Administration</b>		
20-0026	Purchase of land: Die Kraaltjie, Transnet Erf 47	400 000
<b>Financial Services</b>		
17-0050	Meter reading handhelds	40 880
<b>Traffic and Law Enforcement</b>		
21-0037	Branding and dog kennels for vehicles	18 500
21-0039	Equipping Donated Vehicles for K9 Unit	48 000
21-0041	Fire Arms: K9 Unit	220 000
<b>Equipment</b>		
09-0021ac	Equipment Civil Services	82 278
16-0006	Equipment Buildings & Maintenance	25 466
11-0058	Equipment Parks	60 000
11-0059	Equipment Refuse Removal	22 420
19-0016	Equipment: refuse bins, traps, skips (Swartland)	120 000
10-0114	Equipment Sewerage	27 580
11-0060	Equipment Streets and Storm Water	71 288
11-0062	Equipment Water	47 000
09-0021ad	Equipment Corporate	22 000
17-0069	Equipment Libraries	70 000
09-0024	Equipment Corporate: Halls and buildings	100 000

Project Ref	Project Description	Budget 2021/2022
09-0021aa	Equipment Council	10 000
09-0021ab	Equipment Municipal Manager	10 000
11-0097	Equipment Development Services	40 000
11-0096	Equipment Electricity	350 000
09-0021af	Equipment Finance	38 359
10-0138	Equipment Traffic and Law Enforcement	35 401
10-0139	Equipment Fire and Emergency Services	150 000
18-0068	Equipment: K9 Unit	56 000
<b>Vehicles</b>		
-	Vehicles Refuse Chipper and trailer R858 296	858 296
-	Vehicles Finance	242 133
-	Vehicles Traffic and Law Enforcement	381 099
-	Vehicles Fire and Emergency Services	1 404 000
-	Vehicles Parks	613 000
<b>TOTAL</b>		<b>170 040 448</b>

## ANNEXURE 5

### DCoG MFMA Circular No 88 indicators applicable to local municipalities for 2021/22 (pilot)

The following indicators are applicable to local municipalities. Each indicator is introduced on a readiness scale of Tier 1 - Tier 4 per municipal category. Only Tier 1 and Tier 2 indicators apply for the 2021/22 pilot on the grounds of their readiness as prescribed indicators given methodological and data availability considerations. The greyed-out outcome indicators are not Tier 1 or Tier 2 but are shown for reference purposes.

MFMA Circular No. 88 of 30 November 2017 provides the following clarity in respect of **outcome** and **output** indicators:

*"In line with the original intention of the SDBIPs, this circular seeks to clarify that the **SDBIP** should only be concerned with performance information that speaks to "products or services" directly produced or delivered within the control of the municipality, **otherwise known as outputs**. The targets set for these indicators should therefore be informed by the resourcing allocation derived from the prioritisation and strategic direction set out in the IDP. Similarly, the **IDP** should be concerned primarily with the **outcomes** and set targets in relation to these over the medium term."*

#### Indicator readiness tier classification system

<b>Tier 1</b>	Indicator conceptually clear, established methodology and standards available and data regularly produced.
<b>Tier 2</b>	Indicator conceptually clear, established methodologies and some standards but there is variability in interpretation and systems available to support. Data are not yet regularly produced across all stakeholders.
<b>Tier 3</b>	Indicator for which there is agreed conceptual value, but not yet a common established methodology and standards for data to be produced.
<b>Tier 4</b>	Indicator for which there is an identified need, but not yet conceptual agreement between stakeholders and this is a placeholder for a future indicator.

#### Energy and Electricity

Outcome	Outcome Indicators	Output Indicators
EE1. Improved access to electricity	<i>EE1.1 Percentage of households with access to electricity</i>	EE1.11 Number of dwellings provided with connections to mains electricity supply by the municipality
EE3. Improved reliability of electricity service	<i>EE3.1 System Average Interruption Duration Index</i>	EE3.11 Percentage of unplanned outages that are restored to supply within industry standard timeframes
	<i>EE3.2 Customer Average Interruption Duration Index</i>	EE3.21 Percentage of planned maintenance performed
EE4. Improved energy sustainability	EE4.4 Percentage total electricity losses	NO OUTPUT INDICATOR PROPOSED

#### Environment and waste

Outcome	Outcome Indicators	Output Indicators
ENV3. Increased access to refuse removal	<i>ENV3.1 Percentage of households with basic refuse removal services or better</i>	ENV3.11 Percentage of known informal settlements receiving basic refuse removal services
ENV4. Biodiversity is conserved and enhanced	<i>ENV4.2 Ecosystem/vegetation type protection level</i>	ENV4.11 Percentage of biodiversity priority area within the municipality
ENV5. Coastal and inland water resources maintained	ENV5.1 Recreational water quality (coastal)	INDICATOR NOT APPLICABLE
	ENV5.2 Recreational water quality (inland)	INDICATOR NOT APPLICABLE

## Sound financial management

MFMA Circular No. 71 has previously identified 32 indicators suitable for municipalities and municipal entities issued in terms of Section 216(1)(c) of the Constitution and Section 2 of the MFMA. The circular gives guidance on financial norms and standards to ensure sound and sustainable management of fiscal and financial affairs in municipalities and municipal entities. In order to ensure consistency and complementarity between reform processes with the pre-existing directive, and with acknowledgement of the benefit of inter-departmental co-ordination on this matter, the application of 32 financial management indicators in MFMA Circular No. 71 in local municipalities continues. However, National Treasury has indicated it will be revisiting these indicators in the near future in line with the broader reform agenda.

## Fire and disaster services

Outcome	Outcome Indicators	Output Indicators
FD1. Mitigated effects of fires and disasters	<i>FD 1.1 Number of fire related deaths per 100 000 population</i>	FD 1.11 Percentage compliance with the required attendance time for structural firefighting incidents

## Governance

Outcome	Outcome Indicators	Output Indicators
GG1. Improved municipal capability	GG1.1 Percentage of municipal skills development levy recovered	NO OUTPUT INDICATOR PROPOSED
	GG1.2 Top management stability	GG1.21 Staff vacancy rate GG1.22 Percentage of vacant posts filled within 3 months
GG2. Improved municipal responsiveness	GG2.1 Percentage of ward committees that are functional (meet four times a year, are quorate, and have an action plan)	GG2.11 Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor) GG2.12 Percentage of wards that have held at least one councillor-convened community meeting
	GG2.2 Attendance rate of municipal council meetings by recognised traditional and Khoi-San leaders	NO OUTPUT INDICATOR PROPOSED
	<i>GG2.3 Protest incidents reported per 10 000 population</i>	GG2.31 Percentage of official complaints responded to through the municipal complaint management system
GG3. Improved municipal administration	GG3.1 Audit Outcome	GG3.11 Number of repeat audit findings
		GG3.12 Percentage of councillors who have declared their financial interests
GG4. Improved council functionality	GG4.1 Percentage of councillors attending council meetings	GG4.11 Number of agenda items deferred to the next council meeting
GG5. Zero tolerance of fraud and corruption	<i>GG 5.1 Number of alleged fraud and corruption cases reported per 100 000 population</i>	GG5.11 Number of active suspensions longer than three months
		GG5.12 Quarterly salary bill of suspended officials

## Housing and community facilities

Outcome	Outcome Indicators	Output Indicators
HS3. Increased access to and utilisation of social and community facilities	HS3.5 Percentage utilisation rate of community halls	NO OUTPUT INDICATOR PROPOSED
	HS3.6 Average number of library visits per library	NO OUTPUT INDICATOR PROPOSED
	HS3.7 Percentage of municipal cemetery plots available	NO OUTPUT INDICATOR PROPOSED

## Local economic development

Outcome	Outcome Indicators	Output Indicators
LED1. Growing inclusive local economies	<i>LED1.1 Gross Value Added (GVA) by the municipality per capita</i>	LED1.11 Percentage of total municipal operating expenditure spent on contracted services physically residing within the municipal area
	<i>LED1.2 Employment rate in the municipal area</i>	LED1.21 Number of work opportunities created through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes)
LED2. Improved levels of economic activity in municipal economic spaces	<i>LED 2.1 Rates revenue as a percentage of the total revenue of the municipality</i>	LED 2.12 Percentage of the municipality's operating budget spent on indigent relief for free basic services
LED3. Improved ease of doing business within the municipal area	<i>LED3.1 Average cost to a business to apply for a construction permit with a municipality</i>	LED3.11 Average time taken to finalise business license applications
	<i>LED 3.3 R-value of investment inflows</i>	LED3.31 Average number of days from the point of advertising to the letter of award per 80/20 procurement process LED3.32 Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission

## Transport and roads

Outcome	Outcome Indicators	Output Indicators
TR6. Improved quality of municipal road network	<i>TR6.1 Percentage of fatal crashes attributed to road and environmental factors</i>	TR6.11 Percentage of unsurfaced road graded TR6.12 Percentage of surfaced municipal road lanes which has been resurfaced and resealed TR6.13 KMs of new municipal road lanes built
	TR6.2 Number of potholes reported per 10kms of municipal road network	TR6.21 Percentage of reported pothole complaints resolved within standard municipal response time



## Water and sanitation

Outcome	Outcome Indicators	Output Indicators
WS1. Improved access to sanitation	<i>WS1.1 Percentage of households with access to basic sanitation</i>	WS1.11 Number of new sewer connections meeting minimum standards
WS2. Improved access to water	<i>WS2.1 Percentage of households with access to basic water supply</i>	WS2.11 Number of new water connections meeting minimum standards
WS3. Improved quality of water and sanitation services	WS3.1 Frequency of sewer blockages per 100 KMs of pipeline	WS3.11 Percentage of callouts responded to within 24 hours (sanitation/wastewater)
	WS3.2 Frequency of water mains failures per 100 KMs of pipeline	WS3.21 Percentage of callouts responded to within 24 hours (water)
	WS3.3 Frequency of unplanned water service interruptions	NO OUTPUT INDICATOR PROPOSED
WS4. Improved quality of water (incl. wastewater)	WS4.1 Percentage of drinking water samples complying to SANS241	
	WS4.2 Percentage of wastewater samples compliant to water use license conditions	
WS5. Improved water sustainability	WS5.1 Percentage of non-revenue water	NO OUTPUT INDICATOR PROPOSED
	WS5.2 Total water losses	
	<i>WS5.3 Total per capita consumption of water</i>	WS5.31 Percentage of total water connections metered
	WS5.4 Percentage of water reused	NO OUTPUT INDICATOR PROPOSED

## Compliance indicators

The following indicators are for planning and reporting for compliance purposes. No target setting is required for these indicators or questions.

Ref.	Indicator
C1 (GG)	Number of signed performance agreements by the MM and section 56 managers:
C2 (GG)	Number of Mayoral Committee meetings held:
C3 (GG)	Number of Council portfolio committee meetings held:
C4 (GG)	Number of MPAC meetings held:
C5 (GG)	Number of recognised traditional leaders within your municipal boundary
C6 (GG)	Number of formal (minuted) meetings between the Mayor, Speaker and MM were held to deal with municipal matters:
C7 (GG)	Number of formal (minuted) meetings - to which all senior managers were invited- held:
C8 (GG)	Number of councillors completed training:
C9 (GG)	Number of municipal officials completed training:
C10 (GG)	Number of work stoppages occurring:
C11 (GG)	Number of litigation cases instituted by the municipality:
C12 (GG)	Number of litigation cases instituted against the municipality:
C13 (GG)	Number of forensic investigations instituted:

<b>Ref.</b>	<b>Indicator</b>
C14 (GG)	Number of forensic investigations conducted:
C15 (GG)	Number of days of sick leave taken by employees:
C16 (GG)	Number of permanent employees employed
C17 (GG)	Number of temporary employees employed:
C18 (GG)	Number of approved demonstrations in the municipal area:
C19 (GG)	Number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings:
C20 (ENV)	Number of permanent environmental health practitioners employed by the municipality:
C21 (ENV)	Number of approved environmental health practitioner posts in the municipality
C22 (GG)	Number of Council meetings held:
C23 (GG)	Number of disciplinary cases for misconduct relating to fraud and corruption:
C24 (GG)	Number of council meetings disrupted
C25 (GG)	Number of protests reported
C26 (GG)	R-value of all tenders awarded
C27 (GG)	Number of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations:
C28 (GG)	R-value of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations:
C29 (LED)	Number of approved applications for rezoning a property for commercial purposes:
C30 (GG)	Number of business licenses approved:
C31 (GG)	Number of approved posts in the municipality with regard to municipal infrastructure:
C32 (GG)	Number of positions filled with regard to municipal infrastructure:
C33 (GG)	Number of tenders over R200 000 awarded:
C34 (GG)	Number of months the Municipal Managers' position has been filled (not Acting):
C35 (GG)	Number of months the Chief Financial Officers' position has been filled (not Acting):
C36 (GG)	Number of vacant posts of senior managers:
C37 (GG)	Number of approved posts in the treasury and budget office:
C38 (GG)	Number of filled posts in the treasury and budget office:
C39 (GG)	Number of approved posts in the development and planning department:
C40 (GG)	Number of filled posts in the development and planning department
C41 (GG)	Number of approved engineer posts in the municipality:
C42 (GG)	Number of registered engineers employed in approved posts
C43 (GG)	Number of engineers employed in approved posts:
C44 (GG)	Number of disciplinary cases in the municipality:
C45 (GG)	Number of finalised disciplinary cases:

<b>Ref.</b>	<b>Indicator</b>
C46 (ENV)	Number of approved waste management posts in the municipality:
C47 (ENV)	Number of waste management posts filled:
C50 (WS)	Number of approved water and wastewater management posts in the municipality:
C51 (WS)	Number of filled water and wastewater management posts:
C52 (HS)	Number of maintained sports fields and facilities
C53 (HS)	Square meters of maintained public outdoor recreation space
C54 (HS)	Number of municipality-owned community halls
C56 (EE)	Number of customers provided with an alternative energy supply (e.g. LPG or paraffin or biogel according to supply level standards)
C57 (EE)	Number of registered electricity consumers with a mini grid-based system in the municipal service area
C58 (EE)	Total non-technical electricity losses in MWh (estimate)
C59 (EE)	Number of municipal buildings that consume renewable energy
C60(WS)	Total number of sewer connections
C61 (WS)	Total number of chemical toilets in operation
C62 (WS)	Total number of Ventilation Improved Pit Toilets (VIPs)
C63 (WS)	Total volume of water delivered by water trucks
C67 (FD)	Number of paid full-time firefighters employed by the municipality
C68 (FD)	Number of part-time and firefighter reservists in the service of the municipality
C69 (FD)	Number of 'displaced persons' to whom the municipality delivered assistance
C71 (LED)	Number of procurement processes where disputes were raised
C73 (FD)	Number of structural fires occurring in informal settlements
C74 (FD)	Number of dwellings in informal settlements affected by structural fires (estimate)
C76 (LED)	Number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with other stakeholders
C77 (LED)	B-BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based
C78 (LED)	B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned
C79 (LED)	B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement
C86 (LED)	Number of households in the municipal area registered as indigent
C89 (GG)	Number of meetings of the Mayoral Committee postponed due to lack of quorum

## Compliance questions

The following are compliance questions requiring a periodic response from municipalities in open-text format.

No.	Compliance Questions
Q1.	Does the municipality have an approved Performance Management Framework?
Q2.	Has the IDP been adopted by Council by the target date?
Q3.	Does the municipality have an approved LED Strategy?
Q4.	What are the main causes of work stoppage in the past quarter by type of stoppage?
Q5.	How many public meetings were held in the last quarter at which the Mayor or members of the Mayoral committee provided a report back to the public?
Q6.	When was the last scientifically representative community feedback survey undertaken in the municipality?
Q7.	What are the biggest causes of complaints or dissatisfaction from the community feedback survey? Indicate the top four issues in order of priority.
Q8.	Please list the locality, date and cause of each incident of protest within the municipal area during the reporting period:
Q9.	Does the municipality have an Internal Audit Unit?
Q10.	Is there a dedicated position responsible for internal audits?
Q11.	Is the internal audit position filled or vacant?
Q12.	Has an Audit Committee been established? If so, is it functional?
Q13.	Has the internal audit plan been approved by the Audit Committee?
Q14.	Has an Internal Audit Charter and Audit Committee charter been approved and adopted?
Q15.	Does the internal audit plan set monthly targets?
Q16.	How many monthly targets in the internal audit plan were not achieved?
Q17.	Does the Municipality have a dedicated SMME support unit or facility in place either directly or in partnership with a relevant role-player?
Q18.	What economic incentive policies adopted by Council does the municipality have by date of adoption?
Q19.	Is the municipal supplier database aligned with the Central Supplier Database?
Q20.	What is the number of steps a business must comply with when applying for a construction permit before final document is received?
Q22.	Please list the name of the structure and date of every meeting of an official IGR structure that the municipality participated in this quarter:
Q23.	Where is the organisational responsibility for the IGR support function located within the municipality (inclusive of the reporting line)?
Q24.	Is the MPAC functional? List the reasons why if the answer is not 'Yes'.
Q25.	Has a report by the Mayoral Committee on all decisions it has taken been submitted to Council this financial year?