



MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

For the period 1July 2021 to 31December 2021

January 2022

REPORT SUBMITTED TO –
THE EXECUTIVE MAYOR ON 24 JANUARY 2022
THE COUNCIL ON 27 JANUARY 2022

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QUALITY CERTIFICATION

PART 1: IN-YEAR REPORT

1 EXECUTIVE MAYOR'S REPORT

1.1 *Implementation of the Municipality's budget in accordance with the service delivery and budget implementation plan*

There are 99 projects on the capital budget for 2021/2022 with a total budget of R166 435 729. This includes multi-year projects. By end of December 2021, R72 952 026 million (43.83%) of the total capital budget was spent. The breakdown per department is as follows:

Department	Nr of projects	Original Budget 2021/2022	Proposed Adjustments Budget 2021/2022	YTD Budget 31 Dec 2021	YTD Expenditure 31 Dec 2021	% Spent of YTD Budget
Civil Engineering	43	118 468 909	121 743 630	66 989 490	58 905 380	87.93%
Electrical Engineering & Information Technology	27	25 358 320	25 894 000	12 202 702	9 291 670	76.14%
Development Services	13	19 337 500	15 153 324	7 390 105	3 521 477	47.65%
Protection Services	5	1 998 000	2 313 000	1 297 500	1 126 619	86.83%
Financial Services	3	381 000	324 494	358 000	73 485	20.53%
Corporate Services	6	872 000	592 000	530 000	33 396	6.30%
Office of the Municipal Manager & Council	2	20 000	20 000	8 000	-	0.00%
	99	166 435 729	166 040 448	88 775 797	72 952 026	82.18%

Of the operating budget of R898 174 975 for 2021/2022, R379 272 148 million (42.23%) was spent by December 2021 keeping in mind that the information below excludes accounting transactions planned for or that can only be performed accurately at year-end. The breakdown per department according to municipal vote is as follows:

Department	Original Budget 2021/2022	Proposed Adjustments Budget 2021/2022	YTD Budget 31 Dec 2021	YTD Expenditure 31 Dec 2021	% Spent of YTD Budget
Civil Engineering	278 453 380	298 855 429	82 587 738	115 119 349	139.39%
Electrical Engineering & Information Technology	364 266 357	379 285 134	162 342 301	169 588 157	104.46%
Development Services	53 056 846	53 533 516	12 241 354	14 934 093	122.00%
Protection Services	75 013 290	86 985 359	26 473 529	27 840 033	105.16%
Financial Services	59 521 399	53 946 073	24 079 447	23 034 422	95.66%
Corporate Services	41 476 222	38 285 608	17 749 004	15 928 079	89.74%
Office of the Municipal Manager	8 167 595	7 990 546	3 925 727	3 269 311	83.28%
Council	18 219 887	18 459 517	9 333 312	9 558 705	102.41%
	898 174 975	937 341 182	338 732 412	379 272 148	111.97%

No significant challenges are experienced with implementing the service delivery and budget implementation plan (this statement is supported by the performance feedback provided by the respective directorates).

The document included under Section 7 of Part 2 of this report reflects the following:

- (a) Projected expenditure per project per month
- (b) Actual expenditure per project per month
- (c) Notes where necessary regarding progress, problems, reasons and/or explanations

1.2 *Any financial problems or risks facing the Municipality*

The 2017-2022 Integrated Development Plan (third amendment) identified the following strategic potential financial risks facing the Municipality supported/ mitigated by the current controls for each of the risks:

Risk	Impact	Likelihood	Inherent Risk Rating	Control Effectiveness	Residual Risk Exposure
Insufficient fiscal governance and discipline	5	5	25	0.4	10
Unauthorised, irregular, fruitless and wasteful expenditure	5	5	25	0.4	10
Theft, fraud and corruption	5	5	25	0.4	10
Insufficient revenue to meet the demand for quality services	4	4	16	0.75	12
Non-Compliance	4	4	16	0.4	4.8

1.3 *Annual Report and Audit Report*

Status of implementation of Auditor-General recommendations:

The accounting officer is committed to address audit outcomes of the prior year relating to the AGSA key focus areas. The municipality is encouraged to strengthen its internal monitoring by assessing the fundamentals of internal controls on a frequent basis to ensure sustainable clean administration.

The Annual Financial Statements (AFS) for the year 2020/21 submitted for auditing were prepared in all material respects in accordance with the requirements of section 122(1) of the Municipal Finance Management Act, resulting in the financial statements receiving an unqualified opinion with no findings. The disclosure identified by the auditors was not indicative of a breakdown in the municipality's system of internal control and was isolated. The submitted financial statements was subsequently corrected and the supporting records were provided, resulting in the financial statements receiving an unqualified opinion with no findings. Management's internal controls and processes over the preparation and presentation of the financial statements are reviewed annually to ensure that it is free from material misstatements.

The reported performance against predetermined objectives was evaluated against the overall criteria of usefulness and reliability. The usefulness of information relates to whether the reported performance is consistent with the planned development priorities or objectives and if indicators and targets are measurable (i.e. well defined, verifiable, specific, measurable and time bound) and relevant as required by the National Treasury Framework for managing programme performance information.

The Auditor-General did not raise any material findings on the usefulness and reliability of the reported information.

1.4 National and Provincial adjustments budgets

The roll-over approved by Provincial Treasury for the Resourcing Funding for Establishment and Support of a K9 Unit must be appropriated in the Mid-year Adjustments budget to be tabled on 27 January 2022. In the Adjusted Provincial Gazette (8531), additional funding was made available to Swartland, which must also be appropriated in the Mid-year Adjustments budget for mainly the following grants:

- Resourcing Funding for Establishment and Support of a K9 Unit increased by R2 433 000.
- Library Services increased by R957 000.
- LG Public Employment Support grant amounts to R1 700 000.
- Non-motorised Transport amounts to R1 282 000.
- WC Municipal Energy Resilience grant amounts to R400 000

1.5 Necessity of an adjustments budget for the Municipality

In assessing the performance for the half year, it is anticipated that the operating budget will have to be revised. The below-mentioned changes make up the bulk of the motivation for the mid-year adjustments budget, resulting in a decrease in the gross budgeted surplus of R56 908 464 to R55 906 750 including capital grants and development charges. The budgeted net surplus excluding capital grants and development charges was R8 996 055 and will change to a budgeted net surplus of R7 879 504. It must be emphasized that the aforementioned surplus of R7 879 504 is the more appropriate measurement of budgeted surpluses or deficits.

The main expenditure items influencing the aforementioned position are illustrated below:

On the expenditure side:

The proposed increase in operating expenditure was influenced in the main by the following:

1. Employee Related Costs - Wages, Salaries and Social Contributions increases by R2 849 603 due to the implementation of the new Collective Agreement as concluded on 15 September 2021, additional K9-Dog Unit costs funded DOCS and new LG Public Employment Support Grant;
2. Contribution to Debt impairment decreases by R2 866 681 mainly based on available information and modelling done, linked to year to date payment rates;
3. Bad Debts Written Off increases by R2 771 462 mainly as a result of payment rates for Water and Fines extensively;
4. Impairment of Assets increases by R3 578 554 based on the infrastructure verification audit estimation;
5. Other materials increases by R6 393 589 which Water Inventory consumed is the main contributor due to the increased water consumption;
6. Contracted Services increases by R968 589 which New connections for water and Electricity is the main contributors due to an increase in new connections;
7. Grants and Subsidies Paid increases by R40 262 due to Title deeds restoration funded by DHS;
8. Operational Cost increases by R464 316 due to higher tender price and endorsements for Insurance for the year;
9. Loss on disposal of PPE increases by R24 966 513 mainly due to the Loss on disposal of Assets and the actuarial gains and losses portion of Post Employee Health Benefits.

On the income side:

The proposed increase in operating revenue was influenced in the main by the following:

1. Revenue from Property Rates increases by R1 945 906 based on the mid-year performance;
2. Revenue from Refuse Removal service charges increases by R600 000 based on the mid-year performance;
3. Revenue from Sewerage service charges increases by R990 000 based on the mid-year performance;
4. Revenue from Electricity service charges increases by R600 000 mainly due to an increase in new electricity connections;
5. Revenue from Water service charges increases by R395 000 mainly due to an increase in new water connections;
6. Rent of Facilities and Equipment increases by R99 244 due to additional rental income;
7. Interest earned on External investments increases by R63 310, mainly due to the increased positive cash flow balance of the 2020/21 audited period;
8. Interest earned on Outstanding Debtors increases by R381 749 based on 2020/21 audited performance and the arrangement to accommodate the SASSA payment dates;
9. Fines increases by R9 080 000 based on the 2020/21 audited performance of traffic fines;
10. Transfers Recognised – Operational increases by R6 093 625 mainly due to additional funding promulgated in the Adjusted Gazette and the approved roll-over amount for the K9-Dog Unit;
11. Transfers Recognised – Capital decreases by R1 588 163 mainly due to the adjustments to the DHS funded projects;
12. Public Contributions and Donations increases by R1 000 000 which is contributed by Sanral to fund a capital project;
13. Other revenue increases by R1 629 746 based on based on the mid-year performance of various items;
14. Gains increases by R16 874 076 mainly based on the revenue from the auction of assets and revenue received for sale of land that were not budgeted for.

On the capital side:

Capital expenditure must decrease by R395 281. This decrease is mainly due to the following adjustments:

1. Adjustments to the various housing projects funded by DHS must decrease in total by R2 806 000 due to the adjustments per the adjusted gazette and revised DHS approved projects;
2. Riebeeck-Kasteel Fencing (CRR funded) must decrease by R1 378 176 due to the counter-funding received from DHS and the tender which came in much lower than the costing;
3. Sewerage Works: Moorreesburg (CRR funded) must decrease by R1 000 000, which must move to the 2022/23 budget in order to accommodate an amendment in the projected cash flow of the multi-year project.
4. Public Transport non-motorised infrastructure amounting to R1 282 153 must be added to the capital budget, funded by the Dept of Transport and Public works;
5. Construction: Side-walks and Recreational nodes (Ilinge Lethu & Wesbank) amounting to R1 000 000 must be added to the capital budget and is funded by Sanral;

2 RESOLUTIONS

2.1 *Monthly budget statement and any supporting documents*

Monthly budget statements and supporting documents in terms of section 71 of the MFMA are submitted by the Director Financial Services to the Mayoral Committee or the Council Portfolio Committee. The reports cover the following:

- Investment portfolio (section 13 of the MFMA)
- Long term debt (section 46 of the MFMA)
- Revenue and expenditure performance (sections 64 and 65 of the MFMA)
- Capital budget performance
- SDBIP
- Debtors report
- Stand by and overtime
- Performance targets and actuals
- Personnel expenses (section 66 of the MFMA)
- Grants and Subsidies

2.2 *Quarterly report on the implementation of the budget and the financial affairs for the municipality*

Quarterly reports in terms of section 52 of the MFMA are submitted by the Municipal Manager to the Mayoral Committee and Council. The report covers the same information (a consolidation of the quarter) as is mentioned in respect of the monthly budget statements in paragraph 2.1 above.

2.3 *Recommendation:*

- (a) That council take note of the mid-year budget performance and non financial information assessment report to be tabled on 27 January 2022.
- (b) That considering the financial results for the mid-year ended 31 December 2021, an adjustment budget be tabled to adjust both the revenue and expenditure inclusive of the MTREF Capital Budget in accordance with current performance and reasons provided in the report.

3 EXECUTIVE SUMMARY

3.1 *Introduction*

In terms of Section 72 (1) (a) of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by the 25th of January of each year assess the performance of the Municipality during the first half of the financial year. A report on such assessment must then be submitted to the Mayor, Provincial Treasury and National Treasury in terms of Section 72 (1) (b) of the Act. Once the Mayor has considered the report in terms of Section 54 (1) (f) of the MFMA, he must table the report with recommendations to Council by 31 January of each year.

3.2 Purpose

The mid-year report is used as a management tool to assess the Municipality's performance and financial position against the approved budget by analyzing trends and patterns for the first six months of the 2021/2022 financial year, with a view of giving effect to the Mayor and Council's oversight role and to recommend the need for a mid-year adjustment budget as envisaged by the Municipal Finance Management Act.

3.3 Consolidated performance

The following table summarises the overall position on the capital and operating budgets:

	Original Budget	YTD Budget	YTD Actual	YTD Budget vs YTD Actual Variance	YTD Budget vs YTD Actual Variance %
Operating Revenue	R 954 961 132	R 444 296 272	R 469 062 197	R 24 765 925	6%
Operating Expenditure	R 898 052 664	R 338 732 412	R 379 272 148	R 40 539 736	12%
Capital	R 166 435 729	R 88 775 797	R 72 952 026	R -15 823 771	-18%

4 IN-YEAR BUDGET STATEMENT TABLES

The in-year budget statement tables are presented in the pages to follow: Supporting information, charts and explanations of trends and anomalies where appropriate is given in those instances where such information will encourage better understanding of the results in the tables.

4.1 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Financial Performance								
Property rates	133 192	138 386	11 462	72 828	71 130	1 698	2%	138 386
Service charges	468 607	519 684	42 839	260 356	263 810	(3 454)	-1%	519 684
Investment revenue	36 524	37 706	1 710	3 182	1 980	1 202	61%	37 706
Transfers and subsidies	135 128	152 542	42 545	92 254	94 326	(2 073)	-2%	152 542
Other own revenue	73 694	58 731	3 930	16 879	12 452	4 427	36%	58 731
Total Revenue (excluding capital transfers and contributions)	847 144	907 049	102 486	445 498	443 698	1 801	0%	907 049
Employee costs	248 278	260 602	20 228	126 889	128 227	(1 338)	-1%	260 602
Remuneration of Councillors	10 857	11 232	883	5 264	5 256	7	0%	11 232
Depreciation & asset impairment	87 220	95 797	37 937	45 629	-	45 629	#DIV/0!	95 797
Finance charges	13 954	13 141	5 676	5 676	4 754	922	19%	13 141
Inventory consumed and bulk purchases	284 052	332 223	25 389	148 764	150 819	(2 055)	-1%	332 223
Transfers and subsidies	2 989	3 851	156	2 102	1 677	425	25%	3 851
Other expenditure	132 075	181 208	11 484	44 949	47 999	(3 050)	-6%	181 208
Total Expenditure	779 425	898 053	101 753	379 272	338 732	40 540	12%	898 053
Surplus/(Deficit)	67 718	8 996	733	66 226	104 965	(38 739)	-37%	8 996
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	74 767	46 716	16 310	22 112	-	22 112	#DIV/0!	46 716
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental)	323	1 197	200	1 452	598	853	143%	1 197
Surplus/(Deficit) after capital transfers & contributions	142 809	56 908	17 243	89 790	105 564	(15 774)	-15%	56 908
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	142 809	56 908	17 243	89 790	105 564	(15 774)	-15%	56 908
Capital expenditure & funds sources								
Capital expenditure	217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Capital transfers recognised	75 531	46 716	7 002	25 663	26 331	(668)	-3%	46 716
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	142 018	119 720	24 305	47 289	62 445	(15 156)	-24%	119 720
Total sources of capital funds	217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Financial position								
Total current assets	785 631	703 155		826 865				703 155
Total non current assets	2 105 230	2 157 863		2 132 469				2 157 863
Total current liabilities	141 461	146 380		115 784				146 380
Total non current liabilities	212 808	180 716		217 175				180 716
Community wealth/Equity	2 536 592	2 533 922		2 536 585				2 533 922
Cash flows								
Net cash from (used) operating	213 813	144 660	40 241	121 264	75 288	(45 975)	-61%	144 660
Net cash from (used) investing	(195 422)	(166 358)	(20 975)	(53 664)	(83 179)	(29 515)	35%	(166 358)
Net cash from (used) financing	(8 552)	(10 979)	(5 753)	(5 705)	(7 127)	(1 422)	20%	(10 979)
Cash/cash equivalents at the month/year end	640 204	577 694	-	672 266	625 186	(47 080)	-8%	577 694
Debtors & creditors analysis	0-30 Days	31-60 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis								
Total By Income Source	47 128	9 849	2 498	2 034	2 001	2 351	18 515	87 722
Creditors Age Analysis								
Total Creditors	39 480	21	1	-	-	-	61	39 689

4.2 Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue - Functional								
<i>Governance and administration</i>	234 603	239 558	30 718	115 653	115 747	(94)	0%	239 558
Executive and council	351	295	0	101	146	(46)	-31%	295
Finance and administration	234 252	239 264	30 718	115 552	115 601	(48)	0%	239 264
Internal audit	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	105 137	84 005	6 431	12 683	1 940	10 743	554%	84 005
Community and social services	30 071	11 725	3 649	6 512	597	5 916	991%	11 725
Sport and recreation	3 414	4 438	1 264	3 095	1 017	2 078	204%	4 438
Public safety	32 857	26 234	1 420	2 839	246	2 593	1054%	26 234
Housing	38 795	41 608	98	237	81	156	194%	41 608
Health	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	17 232	18 013	1 225	8 517	6 915	1 602	23%	18 013
Planning and development	4 274	3 561	293	2 540	1 752	788	45%	3 561
Road transport	12 957	14 453	932	5 977	5 162	815	16%	14 453
Environmental protection	-	-	-	-	-	-	-	-
<i>Trading services</i>	565 240	613 353	80 618	332 193	319 682	12 511	4%	613 353
Energy sources	338 322	383 738	32 269	192 010	194 676	(2 666)	-1%	383 738
Water management	91 376	92 270	11 147	46 990	49 450	(2 460)	-5%	92 270
Waste water management	90 934	90 720	29 071	65 417	46 460	18 957	41%	90 720
Waste management	44 609	46 625	8 132	27 777	29 096	(1 319)	-5%	46 625
<i>Other</i>	22	31	3	15	12	3	24%	31
Total Revenue - Functional	922 234	954 961	118 996	469 062	444 296	24 766	6%	954 961
Expenditure - Functional								
<i>Governance and administration</i>	127 904	150 939	12 319	62 326	62 356	(30)	0%	150 939
Executive and council	20 353	21 677	1 427	11 181	10 902	279	3%	21 677
Finance and administration	105 629	127 295	10 755	50 255	50 478	(223)	0%	127 295
Internal audit	1 922	1 967	136	890	976	(86)	-9%	1 967
<i>Community and public safety</i>	118 617	143 313	12 795	50 628	44 576	6 052	14%	143 313
Community and social services	20 641	22 657	2 067	10 817	10 530	286	3%	22 657
Sport and recreation	26 235	27 273	3 273	13 986	12 013	1 973	16%	27 273
Public safety	65 532	62 940	4 786	21 892	20 764	1 128	5%	62 940
Housing	6 208	30 442	2 669	3 933	1 268	2 665	210%	30 442
Health	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	62 621	64 574	16 253	31 374	17 486	13 888	79%	64 574
Planning and development	12 497	13 868	1 142	6 205	6 889	(684)	-10%	13 868
Road transport	50 124	50 706	15 111	25 169	10 597	14 572	138%	50 706
Environmental protection	-	-	-	-	-	-	-	-
<i>Trading services</i>	468 815	537 487	60 344	234 152	213 571	20 580	10%	537 487
Energy sources	294 595	347 565	32 998	161 747	154 912	6 836	4%	347 565
Water management	66 083	69 431	8 325	18 960	15 993	2 967	19%	69 431
Waste water management	65 547	67 528	14 623	32 345	22 652	9 694	43%	67 528
Waste management	42 590	52 963	4 397	21 099	20 015	1 084	5%	52 963
<i>Other</i>	1 469	1 740	43	793	743	49	7%	1 740
Total Expenditure - Functional	779 425	898 053	101 753	379 272	338 732	40 540	12%	898 053
Surplus/ (Deficit) for the year	142 809	56 908	17 243	89 790	105 564	(15 774)	-15%	56 908

4.3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment								
Vote Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue by Vote								
Vote 1 - Corporate Services	11 433	11 506	3 550	6 030	210	5 820	2766.0%	11 506
Vote 2 - Civil Services	246 938	248 096	49 367	142 518	126 061	16 457	13.1%	248 096
Vote 3 - Council	351	295	0	101	146	(46)	-31.3%	295
Vote 4 - Electricity Services	338 357	383 738	32 269	192 010	194 676	(2 666)	-1.4%	383 738
Vote 5 - Financial Services	219 040	227 643	30 590	115 028	115 148	(120)	-0.1%	227 643
Vote 6 - Development Services	51 755	47 074	1 049	4 785	2 685	2 100	78.2%	47 074
Vote 7 - Municipal Manager	-	-	-	-	-	-	-	-
Vote 8 - Protection Services	54 361	36 609	2 170	8 590	5 369	3 221	60.0%	36 609
Total Revenue by Vote	922 234	954 961	118 996	469 062	444 296	24 766	5.6%	954 961
Expenditure by Vote								
Vote 1 - Corporate Services	31 884	41 476	2 757	15 928	17 749	(1 821)	-10.3%	41 476
Vote 2 - Civil Services	258 966	278 331	48 383	115 119	82 588	32 532	39.4%	278 331
Vote 3 - Council	16 781	18 220	1 156	9 559	9 333	225	2.4%	18 220
Vote 4 - Electricity Services	309 089	364 266	34 467	169 588	162 342	7 246	4.5%	364 266
Vote 5 - Financial Services	50 530	59 521	4 101	23 034	24 079	(1 045)	-4.3%	59 521
Vote 6 - Development Services	27 405	53 057	4 616	14 934	12 241	2 693	22.0%	53 057
Vote 7 - Municipal Manager	7 373	8 168	517	3 269	3 926	(656)	-16.7%	8 168
Vote 8 - Protection Services	77 396	75 013	5 756	27 840	26 474	1 367	5.2%	75 013
Total Expenditure by Vote	779 425	898 053	101 753	379 272	338 732	40 540	12.0%	898 053
Surplus/ (Deficit) for the year	142 809	56 908	17 243	89 790	105 564	(15 774)	-14.9%	56 908

4.4 Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Revenue By Source								
Property rates	133 192	138 386	11 462	72 828	71 130	1 698	2%	138 386
Service charges - electricity revenue	323 772	369 764	30 079	187 439	189 879	(2 440)	-1%	369 764
Service charges - water revenue	72 142	75 190	6 095	34 686	35 602	(916)	-3%	75 190
Service charges - sanitation revenue	44 858	45 988	4 188	23 414	23 665	(251)	-1%	45 988
Service charges - refuse revenue	27 834	28 742	2 477	14 818	14 664	154	1%	28 742
Rental of facilities and equipment	1 658	1 529	105	591	596	(5)	-1%	1 529
Interest earned - external investments	36 524	37 706	1 710	3 182	1 980	1 202	61%	37 706
Interest earned - outstanding debtors	2 696	2 601	217	1 230	1 299	(69)	-5%	2 601
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	28 402	23 591	15	124	135	(12)	-9%	23 591
Licences and permits	4 627	4 445	332	2 366	2 178	188	9%	4 445
Agency services	4 987	5 699	398	3 246	2 828	418	15%	5 699
Transfers and subsidies	135 128	152 542	42 545	92 254	94 326	(2 073)	-2%	152 542
Other revenue	16 767	10 776	1 378	7 436	5 214	2 222	43%	10 776
Gains	14 557	10 092	1 484	1 886	200	1 686	843%	10 092
Total Revenue (excluding capital transfers and contributions)	847 144	907 049	102 486	445 498	443 698	1 801	0%	907 049

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 31 December 2021.

- **Interest earned – external investments** stands at 61% above the YTD budgeted projections due to one of our investments that matured in December 2021. The cash flow will be adjusted with the annual adjustments budget.
- **Agency Services** stands at 15% above budgeted projections due to an increase of vehicle registrations.
- **Other revenue** stands at 43% above the YTD budgeted projections mainly due to over-performance on various sundry revenue line items. Cash flows will be adjusted with the annual adjustments budget.
- **Gains** refer to sale of land, which for purposes of tariff modelling is excluded from the original budget.
- Revenue for the month of **December 2021** was **R102.486 million** whilst the overall YTD performance excluding capital transfers are well in line with the budgeted projections. Variances and cash flow projections where appropriate will be addressed in the mid-year adjustments budget at the end of January.

Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
Expenditure By Type								
Employee related costs	248 278	260 602	20 228	126 889	128 227	(1 338)	-1%	260 602
Remuneration of councillors	10 857	11 232	883	5 264	5 256	7	0%	11 232
Debt impairment	31 532	36 031	–	(37)	–	(37)	#DIV/0!	36 031
Depreciation & asset impairment	87 220	95 797	37 937	45 629	–	45 629	#DIV/0!	95 797
Finance charges	13 954	13 141	5 676	5 676	4 754	922	19%	13 141
Bulk purchases - electricity	252 180	299 500	24 037	140 692	141 872	(1 180)	-1%	299 500
Inventory consumed	31 872	32 723	1 352	8 072	8 947	(875)	-10%	32 723
Contracted services	51 698	87 781	8 813	27 821	29 604	(1 782)	-6%	87 781
Transfers and subsidies	2 989	3 851	156	2 102	1 677	425	25%	3 851
Other expenditure	32 233	48 433	2 671	17 164	18 396	(1 232)	-7%	48 433
Losses	16 612	8 964	–	–	–	–		8 964
Total Expenditure	779 425	898 053	101 753	379 272	338 732	40 540	12%	898 053

- **Depreciation & asset impairment** - Previously the system setup of the latest mscoa version could only accommodate the processing of depreciation on the financial system after the finalization of the regulatory audit. The administration however managed to improve processes in this regard to ensure a more accurate account of expenditure and was able to process transactions earlier after putting the Systems Vendor to terms. The cash flow projections will be corrected with the mid-year adjustments process at the end of January.
- Variances on **Inventory consumed** and **Contracted Services** stand below the YTD budgeted projections mainly due to underspending on various line items.
- **Transfer and Subsidies** are paid out when beneficiaries submit audited financial statements as required, in order for SM to pay out these financial contributions.
- **Other expenditure** stands at 7% below the YTD budgeted projections mainly due to underspending on various line items.
- Expenditure for the month of **December 2021** was **R101.753 million** whilst the overall YTD performance stands at **12% above** the budgeted projections. Variances and cash flow projections will be addressed in the mid-year adjustments budget at the end of January.

4.5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment									
Vote Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Multi-Year expenditure appropriation	2								
Vote 1 - Corporate Services		-	-	-	-	-	-	-	-
Vote 2 - Civil Services		87 571	81 096	18 092	38 245	45 817	(7 572)	-17%	81 096
Vote 3 - Council		-	-	-	-	-	-	-	-
Vote 4 - Electricity Services		4 269	14 855	512	4 367	5 650	(1 283)	-23%	14 855
Vote 5 - Financial Services		-	-	-	-	-	-	-	-
Vote 6 - Development Services		43 514	13 100	3 309	3 373	4 233	(861)	-20%	13 100
Total Capital Multi-year expenditure	4,7	135 354	109 051	21 912	45 985	55 700	(9 715)	-17%	109 051
Single Year expenditure appropriation	2								
Vote 1 - Corporate Services		18 934	872	(7)	33	530	(497)	-94%	872
Vote 2 - Civil Services		31 083	37 373	9 130	20 661	21 173	(512)	-2%	37 373
Vote 3 - Council		-	10	-	-	4	(4)	-100%	10
Vote 4 - Electricity Services		15 324	10 503	234	4 925	6 553	(1 628)	-25%	10 503
Vote 5 - Financial Services		13 866	381	19	73	358	(285)	-79%	381
Vote 6 - Development Services		1 050	6 238	(2)	149	3 157	(3 008)	-95%	6 238
Vote 7 - Municipal Manager		3	10	-	-	4	(4)	-100%	10
Vote 8 - Protection Services		1 934	1 998	22	1 127	1 298	(171)	-13%	1 998
Total Capital single-year expenditure	4	82 194	57 385	9 395	26 967	33 076	(6 109)	-18%	57 385
Total Capital Expenditure		217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Capital Expenditure - Functional Classification									
<i>Governance and administration</i>		39 443	14 850	2 617	6 602	9 363	(2 761)	-29%	14 850
Executive and council		3	20	-	-	8	(8)	-100%	20
Finance and administration		39 440	14 830	2 617	6 602	9 355	(2 753)	-29%	14 830
Internal audit		-	-	-	-	-	-	-	-
<i>Community and public safety</i>		9 230	6 469	635	3 835	4 701	(865)	-18%	6 469
Community and social services		264	150	(13)	19	110	(91)	-83%	150
Sport and recreation		7 032	4 321	626	2 689	3 293	(604)	-18%	4 321
Public safety		1 934	1 998	22	1 127	1 298	(171)	-13%	1 998
Housing		-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		66 718	47 068	12 980	23 046	22 420	626	3%	47 068
Planning and development		10 064	12 578	3 307	3 509	5 240	(1 731)	-33%	12 578
Road transport		56 654	34 490	9 673	19 537	17 180	2 357	14%	34 490
<i>Trading services</i>		102 158	98 049	15 075	39 469	52 292	(12 823)	-25%	98 049
Energy sources		18 135	23 321	731	9 020	11 176	(2 156)	-19%	23 321
Water management		7 375	9 925	541	1 315	5 185	(3 870)	-75%	9 925
Waste water management		73 508	62 940	13 782	29 097	34 598	(5 501)	-16%	62 940
Waste management		3 139	1 862	21	37	1 332	(1 295)	-97%	1 862
<i>Other</i>		-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436
Funded by:									
National Government		32 175	31 055	3 708	22 076	20 967	1 109	5%	31 055
Provincial Government		43 066	15 661	3 294	3 586	5 363	(1 777)	-33%	15 661
District Municipality		-	-	-	-	-	-	-	-
Transfers recognised - capital		75 531	46 716	7 002	25 663	26 331	(668)	-3%	46 716
Borrowing	6	-	-	-	-	-	-	-	-
Internally generated funds		142 018	119 720	24 305	47 289	62 445	(15 156)	-24%	119 720
Total Capital Funding		217 548	166 436	31 307	72 952	88 776	(15 824)	-18%	166 436

- Capital expenditure for the month of **December 2021** amounts to **R 31 307 105** and stands at **18%** below the projected YTD budget which is not aligned to the SDBIP and budget plan as provided by the respective directors. Variances will be addressed in the mid-year adjustments budget following consultations with the various directorates as each director remains responsible for their respective budgets.
- The YTD actual is **R 72 952 026 (43.83%)** compared to the total budget of **R 166 435 729**.
- Commitments are **R 9 865 762**.

4.6 Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment					
Description	Ref	2020/21	Budget Year 2021/22		
		Audited Outcome	Original Budget	YearTD actual	Full Year Forecast
R thousands	1				
ASSETS					
Current assets					
Cash		640 204	577 694	128 075	577 694
Call investment deposits		-	-	550 000	-
Consumer debtors		87 843	104 464	105 582	104 464
Other debtors		40 462	11 800	6 234	11 800
Current portion of long-term receivables		70	80	70	80
Inventory		17 052	9 117	36 904	9 117
Total current assets		785 631	703 155	826 865	703 155
Non current assets					
Long-term receivables		1	-	(84)	-
Investments		-	-	-	-
Investment property		35 546	32 979	35 516	32 979
Investments in Associate		-	-	-	-
Property, plant and equipment		2 067 866	2 123 350	2 095 328	2 123 350
Biological		-	-	-	-
Intangible		698	414	588	414
Other non-current assets		1 120	1 120	1 120	1 120
Total non current assets		2 105 230	2 157 863	2 132 469	2 157 863
TOTAL ASSETS		2 890 861	2 861 018	2 959 333	2 861 018
LIABILITIES					
Current liabilities					
Bank overdraft		-	-	-	-
Borrowing		8 463	10 018	-	10 018
Consumer deposits		15 297	17 048	15 928	17 048
Trade and other payables		112 803	109 835	90 920	109 835
Provisions		4 898	9 479	8 937	9 479
Total current liabilities		141 461	146 380	115 784	146 380
Non current liabilities					
Borrowing		99 485	84 257	103 852	84 257
Provisions		113 323	96 459	113 323	96 459
Total non current liabilities		212 808	180 716	217 175	180 716
TOTAL LIABILITIES		354 269	327 096	332 959	327 096
NET ASSETS	2	2 536 592	2 533 922	2 626 375	2 533 922
COMMUNITY WEALTH/EQUITY					
Accumulated Surplus/(Deficit)		2 326 362	2 306 584	2 326 355	2 306 584
Reserves		210 230	227 338	210 230	227 338
TOTAL COMMUNITY WEALTH/EQUITY	2	2 536 592	2 533 922	2 536 585	2 533 922

Note: The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

4.7 Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates	133 192	131 466	9 813	62 087	65 733	(3 646)	-6%	131 466
Service charges	468 607	496 199	43 057	265 559	248 099	17 460	7%	496 199
Other revenue	25 349	38 479	2 434	17 432	19 239	(1 807)	-9%	38 479
Transfers and Subsidies - Operational	104 712	152 542	37 127	93 993	76 271	17 723	23%	152 542
Transfers and Subsidies - Capital	74 767	46 716	9 423	38 143	23 358	14 785	63%	46 716
Interest	39 460	37 706	1 710	3 182	18 853	(15 671)	-83%	37 706
Dividends								
Payments								
Suppliers and employees	(617 352)	(743 542)	(57 646)	(353 457)	(368 813)	(15 356)	4%	(743 542)
Finance charges	(11 934)	(11 055)	(5 676)	(5 676)	(5 527)	148	-3%	(11 055)
Transfers and Grants	(2 989)	(3 851)	-	-	(1 925)	(1 925)	100%	(3 851)
NET CASH FROM/(USED) OPERATING ACTIVITIES	213 813	144 660	40 241	121 264	75 288	(45 975)	-61%	144 660
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE	1 012	78	1 484	1 886	39	1 847	4755%	78
Decrease (increase) in non-current receivables	1	-	-	14	-	14	#DIV/0!	-
Decrease (increase) in non-current investments	-	-	-	-	-	-		-
Payments								
Capital assets	(196 435)	(166 436)	(22 459)	(55 564)	(83 218)	(27 654)	33%	(166 436)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(195 422)	(166 358)	(20 975)	(53 664)	(83 179)	(29 515)	35%	(166 358)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	-	-	-	-	-	-		-
Borrowing long term/refinancing	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits	1 466	867	(77)	(29)	(1 204)	1 175	-98%	867
Payments								
Repayment of borrowing	(10 018)	(11 846)	(5 676)	(5 676)	(5 923)	(247)	4%	(11 846)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(8 552)	(10 979)	(5 753)	(5 705)	(7 127)	(1 422)	20%	(10 979)
NET INCREASE/ (DECREASE) IN CASH HELD	9 838	(32 677)	13 513	61 895	(15 018)			(32 677)
Cash/cash equivalents at beginning:	630 366	610 371		610 371	640 204			610 371
Cash/cash equivalents at month/year end:	640 204	577 694		672 266	625 186			577 694

The 2020/21 audited performance will be incorporated with the mid-year adjustments budget. Cash and cash equivalents as at 31 December 2021 include investments made to the amount of R 550 000 000.

PART 2: SUPPORTING DOCUMENTATION

1 DEBTORS' ANALYSIS

WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment													
Description	NT Code	Budget Year 2021/22										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	7 239	2 213	1 325	826	720	772	1 121	4 569	18 785	8 008	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	25 005	3 164	377	226	131	125	112	1 224	30 364	1 818	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	10 510	2 143	872	792	620	566	190	6 812	22 504	8 980	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	3 408	1 095	367	319	281	257	395	2 620	8 743	3 873	-	-
Receivables from Exchange Transactions - Waste Management	1600	2 643	790	310	268	234	217	310	2 518	7 289	3 547	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	33	21	7	3	3	3	5	12	86	26	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	(1 709)	423	88	65	45	60	218	760	(49)	1 148	-	-
Total By Income Source	2000	47 128	9 849	3 346	2 498	2 034	2 001	2 351	18 515	87 722	27 399	-	-
2020/21 - totals only		42 838	9 949	4 268	3 484	4 058	1 674	2 260	16 150	84 680	27 626		
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 284	251	267	235	119	121	33	1 439	3 748	1 946	-	-
Commercial	2300	20 654	2 494	266	152	56	138	122	715	24 597	1 183	-	-
Households	2400	25 190	7 103	2 812	2 112	1 859	1 742	2 197	16 361	59 376	24 270	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	47 128	9 849	3 346	2 498	2 034	2 001	2 351	18 515	87 722	27 399	-	-

Total Debtors has increased from **R 84 434 185** in November to **R 87 721 709** in December 2021.

The collection rate for December 2021 was **97.78%** compared to **104.79%** in November 2021. (Amounts received in current month for the previous month's debtors raised). The average collection rate for the period under review was **98.32%**.

2 CREDITORS' ANALYSIS

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment										
Description	Budget Year 2021/22									Prior year totals for chart (same period)
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-
Trade Creditors	39 480	21	126	1	-	-	-	61	39 689	5 065
Auditor General	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	39 480	21	126	1	-	-	-	61	39 689	5 065

3 INVESTMENT PORTFOLIO ANALYSIS

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment											
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate %	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands	Yrs/Months										
Municipality											
ABSA	12 Months	Fixed Deposit	Yes	Fixed	4.77%	29 June 2022	60 000	1 435	(61 435)	-	-
NEDBANK	12 Months	Fixed Deposit	Yes	Fixed	5.60%	29 June 2022	250 000	13 962	-	-	263 962
STANDARD BANK	12 Months	Fixed Deposit	Yes	Fixed	5.56%	29 June 2022	250 000	13 862	-	-	263 862
NEDBANK	6 Months	Fixed Deposit	Yes	Fixed	5.20%	15 June 2022	-	3 754	-	50 000	53 754
Municipality sub-total							560 000		(61 435)	50 000	581 578

- During the month of December 2021, R60 million matured and R50 million was re-invested.
- The total funds invested as at 31 December 2021 amounts to R 550 000 000.

4 ALLOCATION AND GRANT RECEIPTS AND EXPENDITURE

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
RECEIPTS:	1,2								
Operating Transfers and Grants									
National Government:		119 821	112 178	36 265	84 429	84 429	-		112 178
Local Government Equitable Share		116 404	108 796	36 265	81 597	81 597	-		108 796
Finance Management		1 550	1 550	-	1 550	1 550	-		1 550
EPWP Incentive		1 867	1 832	-	1 282	1 282	-		1 832
Provincial Government:		15 327	40 062	38	8 580	8 580	-		40 062
Community Development: Workers		38	38	38	38	38	-		38
Human Settlements		2 270	26 560	-	-	-	-		26 560
Municipal Accreditation and Capacity Building Grant		238	252	-	252	252	-		252
Libraries		10 718	10 394	-	8 290	8 290	-		10 394
Proclaimed Roads Subsidy		175	175	-	-	-	-		175
Financial Management Support Grant: Student Bursaries		300	250	-	-	-	-		250
Establishment of a K9 Unit	4	1 588	2 393	-	-	-	-		2 393
District Municipality:		-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	135 148	152 240	36 303	93 009	93 009	-		152 240
Capital Transfers and Grants									
National Government:		28 575	31 055	9 423	29 806	29 806	-		31 055
Municipal Infrastructure Grant (MIG)		22 923	22 700	9 423	21 451	21 451	-		22 700
Integrated National Electrification Programme (municipal)		5 652	8 355	-	8 355	8 355	-		8 355
Provincial Government:		29 441	15 661	-	9 127	9 127	-		15 661
Human Settlements		28 760	14 600	-	8 094	8 094	-		14 600
Libraries		70	50	-	50	50	-		50
Establishment of a K9 Unit		612	28	-	-	-	-		28
Sport Development		-	983	-	983	983	-		983
Total Capital Transfers and Grants	5	58 016	46 716	9 423	38 933	38 933	-		46 716
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	193 164	198 955	45 726	131 942	131 942	-		198 955

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
EXPENDITURE									
Operating expenditure of Transfers and Grants									
National Government:		119 821	112 178	6 192	40 213	38 117	2 095	5.5%	112 178
Local Government Equitable Share		116 404	108 796	6 134	37 874	35 519	2 355	6.6%	108 796
Finance Management		1 550	1 550	58	506	767	(260)	-34.0%	1 550
EPWP Incentive		1 867	1 832	-	1 832	1 832	-		1 832
Provincial Government:		16 816	40 062	3 730	10 447	7 049	3 398	48.2%	40 062
Community Development: Workers		42	38	-	15	16	(1)	-6.4%	38
Human Settlements		2 757	26 560	2 006	2 006	-	2 006	#DIV/0!	26 560
Municipal Accreditation and Capacity Building Grant		177	252	26	146	126	20	15.5%	252
Libraries		10 410	10 394	782	5 274	5 374	(100)	-1.9%	10 394
Proclaimed Roads Subsidy		175	175	175	175	84	91	108.3%	175
Financial Management Support Grant: Student Bursaries		148	250	-	29	-	29	#DIV/0!	250
Establishment of a K9 Unit		3 107	2 393	741	2 803	1 449	1 354	93.5%	2 393
District Municipality:		-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-		-
Total operating expenditure of Transfers and Grants:		136 637	152 240	9 922	50 659	45 166	5 493	12.2%	152 240
Capital expenditure of Transfers and Grants									
National Government:		28 575	31 055	3 708	22 076	20 967	1 109	5.3%	31 055
Municipal Infrastructure Grant (MIG)		22 923	22 700	3 708	21 718	18 267	3 451	18.9%	22 700
Integrated National Electrification Programme (municipal)		5 652	8 355	-	358	2 700	(2 342)	-86.7%	8 355
Provincial Government:		36 346	15 661	3 294	3 586	5 363	(1 777)	-33.1%	15 661
Human Settlements		35 735	14 600	3 309	3 309	4 718	(1 409)	-29.9%	14 600
Libraries		67	50	(14)	14	10	4	40.2%	50
Establishment of a K9 Unit		543	28	-	22	10	12	117.4%	28
Sport Development		-	983	-	242	625	(383)	-61.3%	983
District Municipality:		-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		64 921	46 716	7 002	25 663	26 331	(668)	-2.5%	46 716
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		201 558	198 955	16 924	76 322	71 497	4 825	6.7%	198 955

5 COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment									
Summary of Employee and Councillor remuneration	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B						D
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages		7 328	7 494	682	3 705	3 507	198	6%	7 494
Pension and UIF Contributions		1 014	1 124	62	466	526	(60)	-11%	1 124
Medical Aid Contributions		157	187	7	62	87	(25)	-29%	187
Cellphone Allowance		1 008	1 021	82	492	478	14	3%	1 021
Other benefits and allowances			1 406	50	539	658	(119)	-18%	1 406
Sub Total - Councillors		10 857	11 232	883	5 264	5 256	7	0%	11 232
Senior Managers of the Municipality	3								
Basic Salaries and Wages		8 566	8 050	734	4 403	4 110	293	7%	8 050
Pension and UIF Contributions		1 555	1 494	137	823	747	76	10%	1 494
Medical Aid Contributions		471	488	41	247	244	3	1%	488
Performance Bonus		739	803	-	-	-	-		803
Motor Vehicle Allowance		1 010	1 002	87	525	501	24	5%	1 002
Cellphone Allowance		286	245	20	122	122	-		245
Other benefits and allowances		195	197	20	124	99	25	26%	197
Payments in lieu of leave		-	31	-	-	-	-		31
Long service awards		27	36	-	-	-	-		36
Post-retirement benefit obligations	2	1 776	1 154	-	-	-	-		1 154
Sub Total - Senior Managers of Municipality		14 624	13 501	1 040	6 244	5 823	421	7%	13 501
Other Municipal Staff									
Basic Salaries and Wages		136 066	148 129	12 109	72 721	73 717	(995)	-1%	148 129
Pension and UIF Contributions		24 870	26 884	2 214	13 258	13 442	(184)	-1%	26 884
Medical Aid Contributions		10 707	12 057	909	5 525	6 029	(503)	-8%	12 057
Overtime		13 293	11 161	1 474	6 383	5 230	1 153	22%	11 161
Motor Vehicle Allowance		5 380	6 314	451	2 705	3 157	(452)	-14%	6 314
Cellphone Allowance		466	563	53	318	282	36	13%	563
Housing Allowances		1 610	1 823	78	474	912	(438)	-48%	1 823
Other benefits and allowances		25 429	27 423	1 381	18 679	19 597	(918)	-5%	27 423
Payments in lieu of leave		1 356	2 691	518	582	40	541	1344%	2 691
Long service awards		2 085	2 752	-	-	-	-		2 752
Post-retirement benefit obligations	2	9 770	7 303	-	-	-	-		7 303
Sub Total - Other Municipal Staff		231 031	247 101	19 188	120 645	122 404	(1 759)	-1%	247 101
Total Parent Municipality		256 512	271 833	21 111	132 153	133 484	(1 331)	-1%	271 833
TOTAL MANAGERS AND STAFF		245 655	260 602	20 228	126 889	128 227	(1 338)	-1%	260 602

6 MATERIAL VARIANCES TO THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Description	Original Budget	YearTD actual	YearTD budget	Variance R	Variance %	Reasons for material deviations	Remedial or corrective steps/remarks
R thousands							
<u>Revenue By Source</u>							
Property rates	138 386	72 828	71 130	1 698	2%	Mid-year performance was reviewed.	Revenue Sources will be adjusted with the Mid-year Adjustment budget in January .
Service charges - sanitation revenue	45 988	23 414	23 665	(251)	-1%	Mid-year performance was reviewed.	
Service charges - refuse revenue	28 742	14 818	14 664	154	1%	Mid-year performance was reviewed.	
Interest earned - external investments	37 706	3 182	1 980	1 202	61%	Positive cashflow balance of the 2020/21 audited period.	
Interest earned - outstanding debtors	2 601	1 230	1 299	(69)	-5%	Mid-year performance was reviewed.	
Fines, penalties and forfeits	23 591	124	135	(12)	-9%	Mid-year performance was reviewed.	
Transfers and subsidies	152 542	92 254	94 326	(2 073)	-2%	Mid-year performance was reviewed.	
Other revenue	10 776	7 436	5 214	2 222	43%	Mid-year performance was reviewed.	
Gains	10 092	1 886	200	1 686	843%	Mid-year performance was reviewed.	
<u>Expenditure By Type</u>							
Employee related costs	260 602	126 889	128 227	(1 338)	-1%	Mid-year performance was reviewed.	Will be adjusted with the mid-year adjustments budget
Debt impairment	36 031	(37)	-	(37)	#DIV/0!	Mid-year performance was reviewed.	Will be adjusted with the mid-year adjustments budget
Depreciation & asset impairment	95 797	45 629	-	45 629	#DIV/0!	Mid-year performance was reviewed.	Cashflows will be adjusted with the mid-year adjustments
Bulk purchases - electricity	299 500	140 692	141 872	(1 180)	-1%	Under spending on various line items	Cashflows will be adjusted with the mid-year adjustments
Inventory consumed	32 723	8 072	8 947	(875)	-10%	Under spending on various line items	Cashflows will be adjusted with the mid-year adjustments
Contracted services	87 781	27 821	29 604	(1 782)	-6%	Under spending on various line items	Cashflows will be adjusted with the mid-year adjustments
Other expenditure	48 433	17 164	18 396	(1 232)	-7%	Under spending on various line items	Cashflows will be adjusted with the mid-year adjustments
Losses	8 964	-	-	-		Mid-year performance was reviewed.	Will be adjusted with the mid-year adjustments budget
<u>Capital Expenditure</u>							
The planned cashflows of the revised spending performance of the directorates will be adjusted with the mid-year adjustments budget based on their revised planning.							
<u>Financial Position</u>							
Will be reviewed and adjusted with the Mid-year Adjustment budget in January .							
<u>Cash Flow</u>							
Will be reviewed and adjusted with the Mid-year Adjustment budget in January .							

7 CAPITAL PROGRAMME PERFORMANCE

The following document reflects:

- (a) Projected expenditure per project per month
- (b) Actual expenditure per project per month
- (c) Notes where necessary regarding progress, problems, reasons and/or explanations

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Vote Nos: 9/116-22-737

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR 10,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000		2,000		2,000	2,000	2,000				4,000	10,000				

Project: pj-09-0021ab - Equipment Municipal Manager

Vote Nos: 9/124-28-737

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR 10,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000		2,000		2,000	2,000	2,000				4,000	10,000				

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Location: Municipal area

Vote Nos: 9/115-277-749

Fin Source: CRR

95,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Sept 2021: Spent R32300 Oct 2021 : Spent R20420 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				10,000	60,000			10,000	15,000				70,000	95,000				
Expenditure to date	Capital		11,400	20,900	20,420	1,630								54,350			54,350	40,650	42.8%

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Location: Municipal area

Vote Nos: 9/108-178-749

Fin Source: CRR

24,032

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2021: Spent R4375.00 Sep 2021: R18807.45 Oct 2021: on order R583 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		-1,468	10,000		10,000			5,500					18,532	24,032				
Expenditure to date	Capital		4,375	18,807		583								23,765			23,765	267	1.1%

Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth (Multi-year project)

Location: Chatsworth

Vote Nos: 9/108-170-474

Fin Source: CRR

1,995,907

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Construction completion 65%. Aug 2021: Construction completion 67%. Sep 2021: Construction completion 75%. Oct 2021: Construction completion 80%. Nov 2021: Construction completion 85%. Dec 2021: Construction completion 86%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000	1,395,907	200,000	200,000									1,995,907	1,995,907				
Expenditure to date	Capital		269,359	49,271	176,766	22,208	259,192							776,796		34,482	811,278	1,184,629	59.4%

Project: pj-20-0032 - Buildings: Conversion / operationalisation of office space (STB)

Location: Municipal area

Vote Nos: 9/108-592-264

Fin Source: CRR

5,100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Constuction commenced. Aug 2021: Construction completion 12%. Sep 2021: Construction completion 30%. Oct 2021: Construction completion 40%. Nov 2021: Construction completion 55%. Dec 2021: Construction completion 65%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000		500,000	750,000	750,000	500,000	500,000	750,000	470,000	450,000	230,000		2,700,000	5,100,000				
Expenditure to date	Capital		111,659	135,680	191,056	609,950	1,330,337							2,378,683		175,937	2,554,620	2,545,380	49.9%

Project: pj-20-0033 - Buildings: Conversion / operationalisation of office space (Nedbank)

Location: Municipal area

Vote Nos: 9/108-430-262

Fin Source: CRR

4,900,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Constuction commenced. Aug 2021: Construction completion 12%. Sep 2021: Construction completion 30%. Oct 2021: Construction completion 40%. Nov 2021: Construction completion 55%. Dec 2021: Construction completion 65%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000		500,000	700,000	700,000	500,000	500,000	700,000	350,000	250,000	500,000		2,600,000	4,900,000				
Expenditure to date	Capital		189,262	174,644	978,687	617,331	976,813							2,936,738		5,384	2,942,122	1,957,878	40.0%

Project: pj-21-0003 - Buildings: Repair Burnt Caretakers House: Mby Sewerage Works

Vote Nos: 9/108-370-181

Proj Start: Proj End:

Location:

Fin Source: CRR

830,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Tender awarded. Aug 2021: Construction commenced. Sep 2021: Construction completion 15%. Oct 2021: Construction completion 30%. Nov 2021: Construction completion 40%. Dec 2021: Construction completion 60%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000			100,000	100,000	200,000	200,000	130,000			200,000	830,000				
Expenditure to date	Capital			21,999	48,031	8,607	11,847							90,483		611,211	701,694	128,306	15.5%

Project: pj-21-0004 - Buildings: New Painting Machine

Vote Nos: 9/108-393-209

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

35,968

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing													Completed in Aug				
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Delivered 20/8/21 Sep 2021 : complete																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		1,468			34,500								35,968	35,968				
Expenditure to date	Capital		35,967											35,967			35,967	1	0.0%

Parks and Amenities

Project: pj-11-0058 - Equipment Parks

Vote Nos: 9/112-41-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

60,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2021 : Spent R22770 Sep 2021 : on order R26185 Oct 2021: on order R33097 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			20,000		20,000			20,000					40,000	60,000				
Expenditure to date	Capital		22,770			1,101								23,870		5,811	29,682	30,318	50.5%

Project: pj-17-0079 - Parks: Ward Committee projects

Location: Municipal area

Vote Nos: 9/112-206-18

Fin Source: CRR

700,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Finalising project list. Aug 2021: Finalising project list. Sep 2021 :On order R67478 Oct 2021 : Spent R67478.26 , on order R4500 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000		100,000	100,000	100,000	100,000			300,000	700,000				
Expenditure to date	Capital				67,478		107,000							174,478			174,478	525,522	75.1%

Project: pj-20-0005 - Vehicles Parks: CK17851 Nissan UD 35A

Location: Municipal area

Vote Nos: 9/112-488-304

Fin Source: CRR

613,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase													Complete				
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Awaiting delivery Oct 2021:Delivery expected mid Nov 2021 Nov 2021: Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	65,110					547,890							613,000	613,000				
Expenditure to date	Capital					613,525								613,525			613,525	-525	-0.1%

Streets

Project: pj-09-0004 - Roads: Resealing of roads - Swartland

Location: Municipal area

Vote Nos: 9/110-85-144 [MIG]; 9/110-85-99 [CRR]

Fin Source: CRR 17,981,567
MIG 3,822,526

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Tender process																	
1	2	Compiling work packages																	
1	3	Construction																	
S/Notes: Jul 2021: Tender awarded. Aug 2021: Compiling work packages, construction to start in October. Sep 2021: Compiling work packages, construction to start in October. Oct 2021: Construction completion 45%. Nov 2021: Construction completion 55%. Dec 2021: Construction completion 60%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		-1,195,907	2,500,000	3,000,000	4,677,474	2,822,526	2,000,000	3,000,000	3,000,000	2,000,000			11,804,093	21,804,093				
Expenditure to date	Capital					7,454,995	7,821,106							15,276,101			15,276,101	6,527,992	29.9%

Project: pj-16-0015 - Roads: New Roads

Location: Municipal area

Vote Nos: 9/110-175-154 [CRR]

Fin Source: CRR 7,555,096

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Compiling work packages, construction due to start in September. Aug 2021: Compiling work packages, construction due to start in September. Sep 2021: Construction comenced. Oct 2021: Construction completion 25%. Nov 2021: Construction completion 35%. Dec 2021: Construction completion 40%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200,000	700,000	1,000,000	1,500,000	1,000,000	1,000,000	1,500,000	655,096				4,400,000	7,555,096				
Expenditure to date	Capital		82,942	109,916	581,422	1,227,472	1,405,334							3,407,085		290,533	3,697,618	3,857,478	51.1%

Project: pj-17-0022 - Vehicles Roads: CK41130 Isuzu KB 250 Tipper

Location: Malmesbury

Vote Nos: 9/110-290-763

Fin Source: CRR

409,500

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase													Copmplete				
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Delivered end August 2021 Sep 2021: Complete																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						409,500							409,500	409,500				
Expenditure to date	Capital			406,910										406,910			406,910	2,590	0.6%

Project: pj-17-0080 - Roads: Ward Committee projects

Location: Municipal area

Vote Nos: 9/110-205-13

Fin Source: CRR

700,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Finalising project list. Aug 2021: Finalising project list. Sep 2021: Finalising project list. Oct 2021: Construction completion 10%. Nov 2021: Construction completion 25%. Dec 2021: Construction completion 35%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000		100,000	100,000	100,000	100,000			300,000	700,000				
Expenditure to date	Capital						446,930							446,930			446,930	253,070	36.2%

Project: pj-21-0005 - Roads: Upgrading of N7/Voortrekker Northern Interchange

Location: Municipal area

Vote Nos: 9/110-451-236

Fin Source: CRR

2,000,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												2,000,000		2,000,000				

Sewerage

Project: pj-09-0003 - Equipment Sewerage: Telemetry

Location: Municipal area

Vote Nos: 9/111-278-749

Fin Source: CRR

150,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase of equipment																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								60,000	60,000	30,000				150,000					

Project: pj-10-0114 - Equipment Sewerage

Location: Municipal area

Vote Nos: 9/111-33-749

Fin Source: CRR

27,580

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Oct 2021: Spent R9704 , on order R17876 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000	-420	10,000		8,000						19,580	27,580				
Expenditure to date	Capital				9,704	17,876	-11,300							16,280			16,280	11,300	41.0%

Project: pj-17-0002 - Vehicles Sewerage: CK11942 Nissan NP300

Location: Koringberg

Vote Nos: 9/111-176-763

Fin Source: CRR

320,870

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase													Complete				
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Delivered. Oct 2021: Complete.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5,870					315,000							320,870	320,870				
Expenditure to date	Capital			320,997										320,997			320,997	-127	0.0%

Project: pj-17-0003 - Vehicles Sewerage: CK18173 Nissan NP300

Location: Yzerfontein

Vote Nos: 9/111-91-763

Fin Source: CRR

320,870

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase													Complete				
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5,870					315,000							320,870	320,870				
Expenditure to date	Capital			320,997										320,997			320,997	-127	0.0%

Project: pj-21-0001 - Sewerage: Malmesbury: New Macerator

Location: Malmesbury

Vote Nos: 9/107-165-64

Fin Source: CRR

650,187

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
S/Notes: Jul 2021: Compiling tender specification. Aug 2021: Compiling tender specification. Sep 2021: Compiling tender specification. Oct 2021: Compiling tender specification. Nov 2021: Tenders invited. Dec 2021: Tender awarded.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								650,187						650,187				

Sportsgrounds

Project: pj-17-0075 - Sport: Upgrading of Sports Grounds: Darling

Location: Darling

Vote Nos: 9/106-532-136

Fin Source: CRR

2,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Construction completion 35%. Aug 2021: Construction completion 45%. Sep 2021: Construction completion 55%. Oct 2021: Construction completion 65%. -Nov 2021: Construction completion 70% Dec 2021: Construction completion 75%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000	300,000	350,000	350,000	350,000	150,000	150,000	150,000					1,700,000	2,000,000				
Expenditure to date	Capital	27,592	253,166	207,376	405,417	219,760	519,351							1,632,661			1,632,661	367,339	18.4%

Project: pj-21-0016 - Sport: Upgrading Darling combination courts

Location: Darling

Vote Nos: 9/106-457-180

Fin Source: DCAS

155,720

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													Completed in Oct				
S/Notes: Jul 2021: Tender awarded (informal). Aug 2021: Construction commenced. Sep 2021: Construction completion 50%. Oct 2021: Complete.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			-31,780	50,000	20,000	35,000	25,000	20,000	37,500				73,220	155,720				
Expenditure to date	Capital				155,720									155,720			155,720		0%

Project: pj-21-0017 - Sport: Upgrading Kalbaskraal combination courts

Location: Kalbaskraal

Vote Nos: 9/106-500-216

Fin Source: DCAS

86,150

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													Completed in Oct				
S/Notes: Jul 2021: Tender awarded (informal). Aug 2021: Construction commenced. Sep 2021: Construction completion 50%. Oct 2021: Complete.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			-63,850	25,000	25,000	24,500	25,000	25,000	25,500				10,650	86,150				
Expenditure to date	Capital				86,150									86,150			86,150		0%

Project: pj-21-0018 - Sport: Upgrading Chatsworth combination courts

Location: Chatsworth

Vote Nos: 9/106-496-225

Fin Source: DCAS

741,130

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Tenders invited. Aug 2021: Busy with tender evaluation. Sep 2021: Busy with tender evaluation. Oct 2021: Tender awarded. Nov 2021: Construction completion 10% Dec 2021: Construction completion 15%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			240,630	100,000	100,000	100,500	100,000	100,000					541,130	741,130				

Storm Water

Project: pj-11-0060 - Equipment Streets and Storm Water

Location: Municipal area

Vote Nos: 9/114-44-749

Fin Source: CRR

60,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2021: Spent R14379 Oct 2021: On order R7647 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		20,000			20,000	10,000				30,000	60,000				
Expenditure to date	Capital		14,379			5,381	2,266							22,026		20,700	42,726	17,274	28.8%

Water

Project: pj-11-0062 - Equipment Water

Location: Municipal area

Vote Nos: 9/105-36-741

Fin Source: CRR

47,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Aug 2021: Spent R26085 Sep 2021: On order R1273 Oct 2021: Spent R2546 , on order R7190 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		20,000			17,000					30,000	47,000				
Expenditure to date	Capital		26,085		2,546	7,190								35,821			35,821	11,179	23.8%

Project: pj-12-0013 - Water: Upgrading/Replacement water reticulation network

Location: Municipal area

Vote Nos: 9/105-582-318 [CRR]

Fin Source: CRR

2,000,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Aug 2021: Tenders invited. Sep 2021: Tender evaluation. Oct 2021: Tender awarded. Nov 2021: Finalising work package. Dec 2021: Construction to commence in Jan 2022.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	100,000	100,000		300,000	400,000	200,000	200,000	400,000	300,000				1,100,000	2,000,000				
Expenditure to date	Capital		60,778		88,694									149,472			149,472	1,850,528	92.5%

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering

Location: Municipal area

Vote Nos: 9/105-183-126

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						100,000							100,000	100,000				
Expenditure to date	Capital		24,194			45,561								69,755			69,755	30,245	30.2%

Project: pj-18-0072 - Water: New Connections: Water Meters

Location: Municipal area

Vote Nos: 9/105-405-23

Fin Source: CRR

540,823

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes:			Jul 2021: Spent R43822 Aug 2021: Spent R72576 Sep 2021: Spent R35225 Oct 2021: Spent R43555 Nov 2021: Dec 2021:																
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	50,000	50,000	50,000	50,000	50,000	20,000	20,000	50,000	50,000	50,000	50,000	50,823	270,000	540,823				
Expenditure to date	Capital	43,822	72,576	35,225	43,555	42,816	29,548							267,542		1,645	269,187	271,636	50.2%

Project: pj-19-0011 - Water: Bulk water infrastructure

Location:

Vote Nos: 9/105-376-128

Fin Source: CRR

1,102,963

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	-76,850				250,000	679,813					250,000		852,963	1,102,963				
Expenditure to date	Capital					160,263	182,700							342,963		760,000	1,102,963		0.0%

Project: pj-19-0014 - Water: Riebeek Wes Square: New Borehole, Pumps and Irrigation

Location: Riebeek West

Vote Nos: 9/105-214-318

Fin Source: CRR

150,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				50,000	50,000	50,000							150,000	150,000				

Project: pj-21-0008 - Water: Upgrade: Riverlands and Kalbaskraal water pump stations

Location: Kalbaskraal

Vote Nos: 9/105-385-170

Fin Source: CRR

1,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Detail desing and Tender documentation. Aug 2021: Tenders invited. Sep 2021: Tender evaluation. Oct 2021: Tender awarded. Nov 2021: Equipment on order. Dec 2021: Equipment on order.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		100,000		300,000	300,000	100,000		200,000					800,000	1,000,000				
Expenditure to date	Capital			56,631										56,631			56,631	943,369	94.3%

Project: pj-21-0013 - Water: Swartland System S3.3 & S3.4 Panorama to Wesbank I1/4 - CRR

Location: Wesbank

Vote Nos: 9/105-391-184 [CRR]

Fin Source: CRR

800,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
S/Notes: Jul 2021: Detail design. Aug 2021: Detail design. Sep 2021: Detail design. Oct 2021: Detail design. Nov 2021: Detail design Dec 2021: Detail design																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200,000	200,000						400,000				400,000	800,000				
Expenditure to date	Capital						128,919							128,919		255,150	384,069	415,931	52.0%

Project: pj-21-0015 - Water: Riebeek Kasteel supply S2.4

Location: Riebeek Kasteel

Vote Nos: 9/105-431-226 [CRR]

Fin Source: CRR

200,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									200,000					200,000				
Expenditure to date	Capital						200,000							200,000			200,000		0%

Cleansing Services

Project: pj-11-0059 - Equipment Refuse Removal

Location: Municipal area

Vote Nos: 9/104-190-749

Fin Source: CRR

22,420

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Sept 2021: Spent R2640 , on order R8799 Oct 2021: Spent R3009 , on order R16614 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000	420	12,000								22,420	22,420				
Expenditure to date	Capital			2,640	3,009	10,824	-3,009							13,464		5,790	19,254	3,166	14.1%

Project: pj-14-0021 - Refuse site Moorreesburg - fencing

Location: Moorreesburg

Vote Nos: 9/104-489-338

Fin Source: CRR

310,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Tender documentation. Aug 2021: Tenders invited. Sep 2021: Tender evaluation. Oct 2021: Tender awarded.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		100,000	100,000	200,000	200,000	-290,000							310,000	310,000				
Expenditure to date	Capital															287,365	287,365	22,635	7.3%

Project: pj-19-0016 - Equipment Refuse bins, traps, skips (Swartland)

Location:

Vote Nos: 9/104-245-749

Fin Source: CRR

120,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Oct 2021 : On order R20600 Nov 2021: Dec 2021:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									120,000					120,000				
Expenditure to date	Capital						23,690							23,690			23,690	96,310	80.3%

Project: pj-20-0011 - Refuse: Chipper and trailer

Location: Municipal area

Vote Nos: 9/104-494-326

Fin Source: CRR

1,000,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
S/Notes: Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Awaiting delivery. Oct 2021: Awaiting delivery.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						1,000,000							1,000,000	1,000,000				
Expenditure to date	Capital															858,296	858,296	141,704	14.2%

Sewerage: Waste Water Treatment Plant

Project: pj-13-0008 - Sewerage: Moorreesburg

Location: Moorreesburg

Vote Nos: 9/107-95-81 [MIG]; 9/107-95-87 [CRR]

Fin Source: CRR

38,587,430

MIG

15,849,816

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Construction completion 60%. Aug 2021: Construction completion 63%. Sep 2021: Construction completion 70%. Oct 2021: Construction completion 75%.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	3,916,749	3,916,749	4,916,749	3,349,319	4,916,749	4,916,749	3,504,182	28,916,749	54,437,246				
Expenditure to date	Capital		5,808,843		3,833,189	4,983,515	11,346,157							25,971,704			25,971,704	28,465,542	52.3%

Project: pj-18-0004 - Sewerage: Darling

Location: Darling

Vote Nos: 9/107-90-94 [MIG]; 9/107-90-102 [CRR]

Fin Source: CRR

2,275,696

MIG

3,027,658

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
S/Notes: Jul 2021: Construction completion 60%. Aug 2021: Construction completion 70%. Sep 2021: Construction completion 75%. Oct 2021: Construction completion 82%. Nov 2021: Construction completion 90%. Dec 2021: Construction completion 95%.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	550,000	550,000	550,000	550,000	720,873	83,251	83,251	83,251	83,251	83,251	83,251	83,248	3,004,124	5,303,354				
Expenditure to date	Capital						2,444,904							2,444,904			2,444,904	2,858,450	53.9%

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Location: Municipal area

Vote Nos: 9/101-22-737

Fin Source: CRR

22,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Sep: Quotations for camera for Communication Officer being obtained																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,000		15,000				2,000				20,000	22,000				
Expenditure to date	Capital			1,185		7,179	5,895							14,259			14,259	7,741	35.2%

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Location: Municipal area

Vote Nos: 9/103-36-735

Fin Source: CRR

100,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Sep: Purchases for new hall in Chatsworth to be finalised once building is completed Dec: Informal tenders for replacement of Banqueting hall curtains to be placed																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		60,000		40,000									100,000	100,000				
Expenditure to date	Capital		2,591			1,483	1,043							5,117			5,117	94,883	94.9%

Project: pj-20-0026 - Purchase of land: Die Kraaltjie, Transnet Erf 47

Location: Municipal area

Vote Nos: 9/101-544-246

Fin Source: CRR

400,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
S/Notes: Sep: Deed of sale received from Transnet Dec: Signed Deed sent to Transnet. Awaiting signature on their side																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			400,000										400,000	400,000				

Project: pj-20-0030 - Purchase of Land: Erf 2876 Moorreesburg

Location: Moorreesburg

Vote Nos: 9/101-556-292

Fin Source: CRR

100,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
S/Notes: Sep: Project subject to funding from Human Settlement Oct: Project to be removed with Adjustment Budget																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												100,000		100,000				

Project: pj-20-0031 - Purchase of Land: Erf 2111 Riebeek Kasteel

Location: Riebeek Kasteel

Vote Nos: 9/101-558-298

Fin Source: CRR

200,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
S/Notes: Sep: Project subject to funding from Human Settlement Oct: Project to be removed with Adjustment Budget																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												200,000		200,000				

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Location: Municipal area

Vote Nos: 9/102-360-739

Fin Source: DCAS

50,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
S/Notes: Dec 21: Die joernaalinskrywing by Desember van -14,285.17 bestaan uit die volgende: (1) R12 000 vir die kaste van Adonis fencing wat ons laat maak het vir RK bib. Dit is nie op standaard nie en kan nie vir boeke gebruik word nie. Dit kaste word her aangewen in n ander afdeling. (2) R2 435 vir 2 stofsuikers wat aangekoop is. Dit mag nie meer uit kapitaal gekoop word nie (beleid is verander) en geskuif na die "inventory" pos.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					10,000			10,000	10,000			10,000	10,000	50,000				
Expenditure to date	Capital				14,435	13,870	-14,285							14,020		19,399	33,419	16,581	33.2%

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Location: Municipal area

Vote Nos: 9/123-25-749

Fin Source: CRR

40,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,337	19,998	40,000				
Expenditure to date	Capital		2,120	6,050	20,386	1,432	-1,778							28,210		1,037	29,247	10,753	26.9%

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Location: Malmesbury West

Vote Nos: 9/123-320-145

Fin Source: DHS

8,600,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		205,864	514,661	514,661	514,661	1,029,323	514,661	514,661	4,117,296	514,662	159,550		2,779,170	8,600,000				
Expenditure to date	Capital						3,308,747							3,308,747			3,308,747	5,291,253	61.5%

Project: pj-19-0049 - Dev Services: Darling Serviced Sites (Professional Fees)

Location: Darling

Vote Nos: 9/123-594-412

Fin Source: DHS

275,596

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		6,597	16,493	16,493	16,493	32,986	16,493	16,493	131,943	16,493	5,112		89,062	275,596				

Project: pj-19-0050 - Dev Services: Darling Serviced Sites (Sewerage)

Location: Darling

Vote Nos: 9/123-596-426

Fin Source: DHS

211,779

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		5,069	12,674	12,674	12,674	25,348	12,674	12,674	101,390	12,674	3,928		68,439	211,779				

Project: pj-19-0051 - Dev Services: Darling Serviced Sites (Water)

Vote Nos: 9/123-598-434

Proj Start: Proj End:

Location: Darling

Fin Source: DHS

187,119

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		4,479	11,198	11,198	11,198	22,396	11,198	11,198	89,584	11,198	3,472		60,469	187,119				

Project: pj-19-0052 - Dev Services: Darling Serviced Sites (Streets & Stormwater)

Vote Nos: 9/123-588-448

Proj Start: Proj End:

Location: Darling

Fin Source: DHS

825,506

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		19,761	49,402	49,402	49,402	98,804	49,402	49,402	395,215	49,402	15,314		266,771	825,506				

Project: pj-20-0016 - Dev Services: Malmesbury De Hoop project - External Services (Water)

Vote Nos: 9/123-476-166

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

3,000,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		71,813	179,533	179,533	179,533	359,066	179,533	179,533	1,436,266	179,533	55,657		969,478	3,000,000				
Expenditure to date	Capital			63,989										63,989			63,989	2,936,011	97.9%

Project: pj-21-0023 - Dev Services: Chatsworth Serviced Sites (Professional fees)

Vote Nos: 9/123-485-218

Proj Start: Proj End:

Location: Chatsworth

Fin Source: DHS

1,500,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		35,907	89,767	89,767	89,767	179,533	89,767	89,767	718,133	89,767	27,825		484,741	1,500,000				

Project: pj-21-0027 - Dev Services: Silvertown IBS (Professional fees)

Vote Nos: 9/123-504-160

Proj Start: Proj End:

Location: Silvertown

Fin Source: DHS

400,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		9,575	23,938	23,938	23,938	47,875	23,938	23,938	191,502	23,938	7,420		129,264	400,000				

Project: pj-21-0030 - Dev Services: Silvertown IBS (Sewerage)

Vote Nos: 9/123-517-220

Proj Start: Proj End:

Location: Silvertown

Fin Source: DHS 1,200,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		28,725	71,813	71,813	71,813	143,626	71,813	71,813	574,506	71,813	22,265		387,790	1,200,000					

Project: pj-21-0031 - Dev Services: Silvertown IBS (Water)

Vote Nos: 9/123-509-247

Proj Start: Proj End:

Location: Silvertown

Fin Source: DHS 1,400,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		33,513	83,782	83,782	83,782	167,564	83,782	83,782	670,257	83,782	25,974		452,423	1,400,000					

Project: pj-21-0036 - Dev Services: Riebeek Kasteel Serviced Sites Project (Fencing)

Vote Nos: 9/123-390-240

Proj Start: Proj End:

Location: Riebeek Kasteel

Fin Source: DHS 1,667,500

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	152,500	1,000,000	515,000										1,667,500	1,667,500					
Expenditure to date	Capital		106,750		10,849									117,599			117,599	1,549,901	92.9%	

Caravan Parks

Project: pj-16-0044 - Equipment YZF Caravan Park

Vote Nos: 9/120-47-745

Proj Start: Proj End:

Location: Yzerfontein

Fin Source: CRR 30,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	15,000	30,000					
Expenditure to date	Capital			2,930										2,930		18,952	21,882	8,118	27.1%	

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Location: Municipal area

Vote Nos: 9/117-39-749

Fin Source: CRR

350,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
S/Notes: Aug 21: Equipment requirements to be determined Oct 21: Equipment ordered Dec 21: Equipment partially delivered																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	10,000	20,000	40,000	40,000	40,000	20,000	20,000	40,000	40,000	40,000	30,000	10,000	170,000	350,000					
Expenditure to date	Capital		26,500	114,913	62,073	132,540	5,530							341,556		3,440	344,996	5,004	1.4%	

Electricity Operations, Maintenance and Construction

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project - 389 plot housing development

Location: Ilinge Lethu

Vote Nos: 9/117-534-176

Fin Source: CRR

6,500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													On schedule					
S/Notes: Jul 21: Consulting engineer appointed and tenders invited Aug 21: Tender awarded Sep 21: Construction in process Oct 21: Construction in progress Dec 21: Construction in process																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	50,000	200,000	600,000	800,000	700,000	600,000	600,000	950,000	700,000	600,000	400,000	300,000	2,950,000	6,500,000					
Expenditure to date	Capital	24,029	17,600	356,735	1,736,544	1,362,395	511,785							4,009,088		2,355,004	6,364,092	135,908	2.1%	

Project: pj-19-0021 - Streetlights: Riebeeck Kasteel Low cost housing development- 435 erven - Electrification

Location: Riebeeck Kasteel

Vote Nos: 9/117-334-308

Fin Source: CRR

150,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Eskom behind schedule					
S/Notes: Oct 21: Awaiting completion of electrification by Eskom. Streetlights by municipality. Dec 21: Awaiting completion of electrification by Eskom. Streetlights by municipality.																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					50,000			100,000					50,000	150,000					
Expenditure to date	Capital				4,576	3,527	6,741							14,843		132,872	147,714	2,286	1.5%	

Project: pj-19-0022 - Streetlights: Kalbaskraal Low cost housing development- 109 erven - Electrification

Location: Kalbaskraal

Vote Nos: 9/117-335-303

Fin Source: CRR

50,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
S/Notes: Jul 21: Awaiting completion of electrification by Eskom. Streetlights by municipality. Aug 21: Streetlights completed																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								50,000						50,000					
Expenditure to date	Capital		1,245	510	14,335	873								16,964		30,859	47,823	2,177	4.4%	

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre

Location: Malmesbury

Vote Nos: 9/117-332-318

Fin Source: CRR

500,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 2021: Planning in process for upgrading of radio network Aug 21: Tenders invited for digital radio repeater and radios Sep 21: Tenders adjudicated Oct 21: Tender awarded Dec 21: Awaiting delivery																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					200,000				300,000				200,000	500,000					
Expenditure to date	Capital															474,450	474,450	25,550	5.1%	

Project: pj-19-0029 - Electricity: Minisubstations Swartland

Location: Malmesbury

Vote Nos: 9/117-378-22

Fin Source: CRR

3,600,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
S/Notes: Jul 21: Minisubstations ordered Sep 21: Manufacturing in process Oct 21: Manufacturing in process Dec 21: Manufacturing in process																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					3,000,000	100,000	100,000	100,000	100,000	100,000	100,000		3,100,000	3,600,000					
Expenditure to date	Capital			1,837	9,548	1,687,635	10,038							1,709,058		1,515,616	3,224,673	375,327	10.4%	

Project: pj-19-0030 - Electricity: LV Upgrading Swartland

Location: Municipal area

Vote Nos: 9/117-382-438

Fin Source: CRR

1,600,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
S/Notes: Jul 21: Planning in process Oct 21: Construction in process Dec 21: Construction in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	50,000	100,000	100,000	200,000	200,000	200,000	100,000	200,000	200,000	100,000	100,000	50,000	850,000	1,600,000				
Expenditure to date	Capital	204,625	228,870	259,805	593,890	58,574	118,656							1,464,419		135,407	1,599,825	175	0.0%

Project: pj-19-0031 - Electricity: Substation fencing

Location: Municipal area

Vote Nos: 9/117-384-72

Fin Source: CRR

200,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
S/Notes: Aug 21: Planning in process Sep 21: Orders placed Oct 21: Construction in process Dec 21: Construction in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	10,000	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		100,000	200,000				
Expenditure to date	Capital		50,500	25,250	7,790									83,540		60,633	144,173	55,828	27.9%

Project: pj-19-0032 - Electricity: Malmesbury polebox replacement

Location: Malmesbury

Vote Nos: 9/117-380-16

Fin Source: CRR

150,100

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Installation													On schedule				
S/Notes: Aug 21: Installation in process Oct 21: Installation in process Dec 21: Installation in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		20,000	20,000	20,000	20,000	12,871	12,871	12,871	12,871	12,871	12,871	-7,126	92,871	150,100				
Expenditure to date	Capital		4,589	4,504		4,227								13,319		98,058	111,377	38,723	25.8%

Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade

Location: Darling

Vote Nos: 9/117-421-32

Fin Source: CRR

100,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
S/Notes: Aug 21: Planning in process Sep 21: Material ordered Oct 21: Construction to commence Dec 21: Construction in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital							25,000	25,000	25,000	25,000				100,000				
Expenditure to date	Capital		95,281											95,281			95,281	4,719	4.7%

Project: pj-19-0044 - Electricity: New Connections: Electricity Meters

Location: Municipal area

Vote Nos: 9/117-442-37

Fin Source: CRR

441,220

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Installation													On schedule				
S/Notes: Jul 21 - Jun 22: Meters installed upon application:																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	6,320	20,000	30,000	30,000	105,000	37,129	27,129	37,129	37,129	37,129	37,129	37,126	228,449	441,220				
Expenditure to date	Capital	82,887	72,229	65,274	64,676	52,501	78,526							416,092		10,165	426,257	14,963	3.4%

Project: pj-20-0018 - Electricity: Malmesbury: Saamstaan/De Hoop area: Upgrading of bulk electricity supply: Phase 1

Location: Malmesbury West

Vote Nos: 9/117-568-504 [INEP]

Fin Source: INEP

8,355,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction													On schedule				
S/Notes: Jul 21: Construction in process Oct 21: Construction in process Dec 21: Construction in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200,000	500,000	500,000	500,000	1,000,000	500,000	500,000	4,000,000	500,000	155,000		2,700,000	8,355,000				
Expenditure to date	Capital		840		357,148									357,988			357,988	7,997,012	95.7%

Project: pj-20-0021 - Electricity: Replace obsolete airconditioners

Location: Municipal area

Vote Nos: 9/117-542-506

Fin Source: CRR

100,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Aug 21: Requirements prioritized Sep 21: Orders placed Oct 21: Installation to commence Dec 21: Installation in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		10,000	10,000	15,000	15,000	15,000	15,000	10,000	10,000				65,000	100,000				
Expenditure to date	Capital				20,870	36,616								57,486		32,084	89,570	10,430	10.4%

Project: pj-21-0006 - Electricity: Replace oil metering units (Darling Finitex & Romery)

Location: Darling

Vote Nos: 9/117-399-21

Fin Source: CRR

300,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 21: Planning in process Aug 21: Order placed Sep 21: Units Delivered Oct 21: Installation to commence Dec 21: Installation in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					130,000	20,000			130,000	20,000			150,000	300,000				
Expenditure to date	Capital		118,750											118,750			118,750	181,250	60.4%

Project: pj-21-0007 - Electricity: Caravan Park Kiosk Replacement: Yzerfontein

Location: Yzerfontein

Vote Nos: 9/117-447-42

Fin Source: CRR

100,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 21: To commence Jan 22																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								25,000	25,000	25,000	25,000			100,000				

Project: pj-21-0009 - Electricity: Protection Relay Upgrade: Swartland

Location: Municipal area

Vote Nos: 9/117-453-53

Fin Source: CRR

300,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 21: Planning in process Aug 21: Order placed Sep 21: Awaiting delivery Oct 21: Equipment delivered Dec 21: Installation in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000		150,000	300,000				
Expenditure to date	Capital					176,648								176,648			176,648	123,352	41.1%

Project: pj-21-0010 - Electricity: Jakaranda RMU - N7 feeder cable: Moorreesburg

Location: Moorreesburg

Vote Nos: 9/117-429-68

Fin Source: CRR

250,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 21: Planning in process Sep 21: Material ordered Oct 21: Awaiting material delivery Dec 21: Installation in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					220,000				30,000				220,000	250,000				
Expenditure to date	Capital			20,500	5,300	119,448								145,248			145,248	104,752	41.9%

Project: pj-21-0011 - Electricity: Park Close Mount Pleasant feeder cable: Darling

Location: Darling

Vote Nos: 9/117-462-76

Fin Source: CRR

350,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Installation													On schedule				
S/Notes: Aug 21: Planning in process Sep 21: Material ordered Oct 21: Awaiting material delivery Nov 2021: Awaiting delivery Dec 2021: Awaiting delivery																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				50,000	50,000	50,000	50,000	50,000	50,000	50,000			150,000	350,000				

Information, Communication and Technology

Project: pj-11-0104 - IT: Terminal replacements

Location: Municipal area

Vote Nos: 9/118-259-729

Fin Source: CRR

40,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 2021: Planning in process Sep 2021: Determine specifications Oct 2021: Waiting confirmation on stock availability Nov 2021: Waiting confirmation on stock availability Dec 2021: Waiting confirmation on stock availability																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				40,000									40,000	40,000				

Project: pj-11-0105 - IT: Scanner replacements

Location: Municipal area

Vote Nos: 9/118-87-729

Fin Source: CRR

80,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 2021: Planning in process Sep 2021: Determine specifications Oct 2021: Order placed Nov 2021: Awaiting delivery Dec 2021: Awaiting delivery																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											80,000			80,000				
Expenditure to date	Capital															76,707	76,707	3,293	4.1%

Project: pj-11-0106 - IT: Equipment

Location: Municipal area

Vote Nos: 9/118-39-731

Fin Source: CRR

70,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 2021: Equipment purchased as required Sep 2021: Equipment purchased as required Oct 2021: Equipment purchased as required Nov 2021: Equipment purchased as required Dec 2021: Equipment purchased as required																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5,837	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	35,002	70,000				
Expenditure to date	Capital			955	7,650	14,824	14,012							37,441		1,910	39,351	30,649	43.8%

Project: pj-13-0053 - IT: Server SM virtual environment

Location: Municipal area

Vote Nos: 9/118-379-729

Fin Source: CRR

175,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													Postponed				
S/Notes: Jul 2021: Planning in process Aug 2021: Busy with server specifications. (Need to determine component availability due to international shortages) Sep 2021: Tender invitation in process Oct 2021: Tenders received and cost more than available budget. Submitted new budget for 2022/2023 budget period. Budget vote to be removed from 21/22. in adjustment budget.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					175,000								175,000	175,000				

Project: pj-14-0028 - IT: Printers

Location: Municipal area

Vote Nos: 9/118-74-729

Fin Source: CRR

60,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing													On schedule				
S/Notes: Jul 2021: Planning in process Sep 2021: Planning in process Oct 2021: Equipment purchased as required Nov 2021: Equipment purchased as required Dec 2021: Equipment purchased as required																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				30,000					30,000				30,000	60,000				
Expenditure to date	Capital			4,340										4,340		9,950	14,290	45,710	76.2%

Project: pj-14-0029 - IT: Desktops

Location: Municipal area

Vote Nos: 9/118-201-729

Fin Source: CRR

155,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing													On schedule				
S/Notes: Jul 21: Procurement to commence as from Sep Sep 21: Specifications in process Oct 21: Waiting confirmation on available stock and models Nov 2021: Informal tender published Dec 2021: Tender awarded, waiting delivery																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				85,000					70,000				85,000	155,000				
Expenditure to date	Capital		1,989		17,018	72,600								91,607		54,352	145,959	9,041	5.8%

Project: pj-14-0030 - IT: Notebooks

Vote Nos: 9/118-64-729

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

502,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing													On schedule				
S/Notes: Jul 21: Procurement to commence as from Sep Sep 21: Specifications in process Oct 21: Waiting confirmation on available stock and models Nov 2021: Informal tender published Dec 2021: Tender awarded, waiting delivery																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				127,000		250,000			125,000				377,000	502,000				
Expenditure to date	Capital			138,002										138,002		306,694	444,696	57,304	11.4%

Project: pj-21-0028 - IT: Communications and infrastructure equipment (Nedbank Building)

Vote Nos: 9/118-503-346

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

450,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 2021: Planning in process Aug 2021: Busy with revised electrical plans Sep 2021: Awaiting conduit and trunking layout Oct 2021: Awaiting conduit and trunking layout Nov 2021: Formal tender published Dec 2021: Tender closed																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		10,772	26,930	26,930	26,930	53,860	26,930	26,930	215,440	26,930	8,348		145,422	450,000				

Project: pj-21-0029 - IT: Communications and infrastructure equipment (Standard Bank Building)

Vote Nos: 9/118-465-350

Proj Start: **Proj End:**

Location: Municipal area

Fin Source: CRR

430,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
S/Notes: Jul 2021: Planning in process Aug 2021: Busy with revised electrical plans Sep 21: Awaiting conduit and trunking layout Oct 2021: Awaiting conduit and trunking layout Nov 2021: Formal tender published Dec 2021: Tedner closed																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		10,293	25,733	25,733	25,733	51,466	25,733	25,733	205,865	25,733	7,978		138,958	430,000				

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Location: Municipal area

Vote Nos: 9/119-25-737

Fin Source: CRR

56,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		6,000	9,000	3,000	8,000	7,000	5,000	10,000	8,000				33,000	56,000				
Expenditure to date		Capital		5,005	3,461		5,518	18,621							32,605		9,172	41,777	14,223	25.4%

Project: pj-21-0002 - Vehicles Finance: New Sedan Motor Vehicle

Location: Municipal area

Vote Nos: 9/119-423-763

Fin Source: CRR

242,133

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					242,133								242,133	242,133				

Legal and Credit Control

Project: pj-17-0050 - Finance: Meter reading handhelds

Location: Municipal area

Vote Nos: 9/119-151-753

Fin Source: CRR

82,867

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					82,867								82,867	82,867				
Expenditure to date		Capital					40,880								40,880			40,880	41,987	50.7%

Protection Services

Traffic and Law Enforcement

Project: pj-17-0061 - Vehicles Traffic: CK31936 Corolla

Location: Municipal area

Vote Nos: 9/126-101-763

Fin Source: CRR

381,099

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)
1	1	Procurement process													
1	2	Delivery and payment													Completed

S/Notes: Jul 21: Tender awarded. In the 14 day appeal period.
 Aug 21: Tender awarded. Awaiting delivery.
 Oct 21: Vehicle delivered and equipped.

Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	13,599			367,500									381,099	381,099				
Expenditure to date	Capital				381,099									381,099			381,099	1	0.0%

Project: pj-18-0068 - Equipment K9 Unit

Location: Municipal area

Vote Nos: 9/126-353-146

Fin Source: DCS

27,500

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					10,000					17,500			10,000	27,500				
Expenditure to date	Capital			2,103	19,640									21,743			21,743	5,757	20.9%

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Location: Municipal area

Vote Nos: 9/125-27-749

Fin Source: CRR

136,500

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					98,650					37,850			98,650	136,500				
Expenditure to date	Capital															150,000	150,000	-13,500	-9.9%

Project: pj-20-0025 - Vehicles Fire Services: CK32736 Nissan Hard Body - Replace with light pumper

Location: Municipal area

Vote Nos: 9/125-487-488

Fin Source: CRR

1,404,000

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Procurement process																		
1	2	Fitment																		
1	3	Delivery and payment																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				800,000							604,000		800,000	1,404,000				
Expenditure to date		Capital				689,000									689,000		628,248	1,317,248	86,752	6.2%

Protection Services General

Project: pj-10-0138 - Equipment Protection

Location: Municipal area

Vote Nos: 9/126-44-749

Fin Source: CRR

48,901

Proj Start: **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTDDec	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	-13,599		1,350	1,350	21,350	1,350	1,350	1,350	1,350	30,350	1,350	1,350	11,801	48,901				
Expenditure to date		Capital					12,987	21,790							34,777		3,193	37,970	10,931	22.4%

8 CAPITAL BUDGET EXPENDITURE

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment								
Month	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands								
<u>Monthly expenditure performance trend</u>								
July	1 433	7 240	383	383	7 240	6 858	94.7%	0%
August	7 732	9 380	7 723	8 106	16 621	8 515	51.2%	5%
September	12 150	15 016	2 955	11 061	31 636	20 575	65.0%	7%
October	1 326	17 925	10 728	21 789	49 561	27 773	56.0%	13%
November	27 295	22 469	19 856	41 645	72 030	30 385	42.2%	25%
December	16 918	16 745	31 307	72 952	88 776	15 824	17.8%	44%
January	7 831	11 455			100 230	-		
February	8 432	16 639			116 869	-		
March	16 880	24 344			141 213	-		
April	21 563	10 884			152 097	-		
May	18 833	7 989			160 086	-		
June	77 156	6 350			166 436	-		
Total Capital expenditure	217 548	166 436	72 952					

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Mid-Year Assessment

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure		55 998	35 632	2 662	9 427	14 247	4 820	33.8%	35 632
Roads Infrastructure		34 257	11 081	1 852	3 854	4 967	1 113	22.4%	11 081
<i>Roads</i>		34 257	11 081	1 852	3 854	4 967	1 113	22.4%	11 081
Electrical Infrastructure		6 748	15 571	597	4 899	6 028	1 130	18.7%	15 571
<i>MV Substations</i>		200	200	-	84	100	16	16.5%	200
<i>MV Switching Stations</i>			-	-	-	-	-		-
<i>MV Networks</i>		3 328	14 855	512	4 367	5 650	1 283	22.7%	14 855
<i>LV Networks</i>		3 220	516	85	448	278	(169)	-60.9%	516
Water Supply Infrastructure		5 866	5 778	212	674	2 755	2 081	75.5%	5 778
<i>Distribution</i>		5 776	5 628	212	674	2 605	1 931	74.1%	5 628
<i>Distribution Points</i>		90	150	-	-	150	150	100.0%	150
Sanitation Infrastructure		8 898	2 482	-	-	186	186	100.0%	2 482
<i>Pump Station</i>			920	-	-	(270)	(270)	100.0%	920
<i>Reticulation</i>		8 898	1 562	-	-	456	456	100.0%	1 562
Solid Waste Infrastructure		228	720	-	-	310	310	100.0%	720
<i>Landfill Sites</i>		228	720	-	-	310	310	100.0%	720
Community Assets		12 355	3 768	366	1 069	4 505	3 436	76.3%	3 768
Community Facilities		8 149	2 368	107	292	1 968	1 675	85.2%	2 368
<i>Parks</i>		1 190	700	107	174	300	126	41.8%	700
<i>Public Open Space</i>		6 210	1 668	-	118	1 668	1 550	92.9%	1 668
<i>Markets</i>		749	-				-		
Sport and Recreation Facilities		4 206	1 400	259	777	2 537	1 760	69.4%	1 400
<i>Indoor Facilities</i>		3 753	800	259	777	1 996	1 219	61.1%	800
<i>Outdoor Facilities</i>		453	600	-	-	541	541	100.0%	600
Other assets		5 282	21 656	5 616	8 624	9 067	442	4.9%	21 656
Operational Buildings		1 351	10 880	2 307	5 315	5 584	269	4.8%	10 880
<i>Municipal Offices</i>		1 000	10 880	2 307	5 315	5 584	269	4.8%	10 880
Housing		3 930	10 776	3 309	3 309	3 482	173	5.0%	10 776
<i>Social Housing</i>		3 930	10 776	3 309	3 309	3 482	173	5.0%	10 776
Computer Equipment		2 057	1 587	-	234	907	673	74.2%	1 587
Computer Equipment		2 057	1 587	-	234	907	673	74.2%	1 587
Furniture and Office Equipment		454	348	11	123	236	113	47.7%	348
Furniture and Office Equipment		454	348	11	123	236	113	47.7%	348
Machinery and Equipment		3 014	2 319	51	757	1 706	949	55.6%	2 319
Machinery and Equipment		3 014	2 319	51	757	1 706	949	55.6%	2 319
Transport Assets		5 061	3 574	-	2 733	3 087	355	11.5%	3 574
Transport Assets		5 061	3 574	-	2 733	3 087	355	11.5%	3 574
Land		32 230	700	-	-	400	400	100.0%	700
Land		32 230	700	-	-	400	400	100.0%	700
Total Capital Expenditure on new assets	1	116 451	69 582	8 706	22 967	34 154	11 188	32.8%	69 582

WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Mid-Year Assessment

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure		24 061	27 200	7 831	17 175	15 147	(2 028)	-13.4%	27 200
Roads Infrastructure		20 759	23 000	7 821	15 276	11 804	(3 472)	-29.4%	23 000
<i>Roads</i>		20 759	23 000	7 821	15 276	11 804	(3 472)	-29.4%	23 000
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-
Electrical Infrastructure		3 302	4 200	10	1 899	3 343	1 444	43.2%	4 200
<i>MV Substations</i>		3 270	3 600	10	1 709	3 100	1 391	44.9%	3 600
<i>LV Networks</i>		32	600	-	190	243	53	21.8%	600
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Other assets		-	830	12	90	200	110	54.8%	830
Operational Buildings		-	-	-	-	-	-	-	-
Housing		-	830	12	90	200	110	54.8%	830
<i>Staff Housing</i>		-	830	12	90	200	110	54.8%	830
<i>Social Housing</i>		-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existin	1	25 052	28 030	7 843	17 266	15 347	(1 919)	-12.5%	28 030

WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Mid-Year Assessment

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Infrastructure		72 650	66 441	14 239	30 845	37 491	6 646	17.7%	66 441
Roads Infrastructure		-	-	-	-	-	-	-	-
Storm water Infrastructure		455	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>		455	-	-	-	-	-	-	-
Electrical Infrastructure		6 954	2 600	119	1 824	1 370	(454)	-33.1%	2 600
<i>MV Substations</i>		-	300	-	-	-	-	-	300
<i>MV Switching Stations</i>		298	-	-	119	150	31	20.8%	-
<i>MV Networks</i>		1 401	-	-	-	-	-	-	-
<i>LV Networks</i>		5 255	2 300	119	1 705	1 220	(485)	-39.7%	2 300
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Water Supply Infrastructure		1 165	4 100	329	605	2 400	1 795	74.8%	4 100
<i>Pump Stations</i>		-	1 000	-	57	800	743	92.9%	1 000
<i>Distribution</i>		1 165	3 100	329	548	1 600	1 052	65.7%	3 100
Sanitation Infrastructure		64 076	59 741	13 791	28 417	33 721	5 304	15.7%	59 741
<i>Waste Water Treatment Works</i>		64 076	59 741	13 791	28 417	33 721	5 304	15.7%	59 741
Community Assets		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
Sport and Recreation Facilities		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
<i>Outdoor Facilities</i>		3 396	2 383	519	1 875	1 784	(91)	-5.1%	2 383
Total Capital Expenditure on upgrading of existin	1	76 046	68 824	14 758	32 720	39 274	6 555	16.7%	68 824

9 NON-FINANCIAL PERFORMANCE

The following documents are included:

- (a) The results in respect of the indicators and targets in Chapter 7 of the Integrated Development Plan; and
- (b) The results in respect of the generic indicators and targets of the Municipal Manager and Directors.

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM

2021/2 - IDP SEMESTER 1 REPORT

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Bolton, Mark - Director: Financial Services

Strategic Objective: 4.7 Sound long-term financial planning including making the right investment decisions

KPA: IDP Implementation (FS) (Weight = 20%) Avg Rating = 0.0

pd-17-0013: 4.7 Review of Long Term Financial Plan in line with adoption of new IDP every five years	1: Review completed [Type=Qtr 3 Only]	2: 0.0% By March 2022	0.0% N/a		
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pd-17-0014: 4.7 Review budget related policies for purposes of insuring relevance and alignment to Budget Circular	1: Review completed [Type=Qtr 3 Only]	2: 0.0% Annually by March	0.0% N/a		
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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Du Toit, Roelof - Director: Electrical Engineering Services

Strategic Objective: 5.6 Maintenance, upgrading and extension that sustain and improve the current condition of electrical infrastructure

KPA: IDP Implementation (EES) (Weight = 20%) Avg Rating = 3.0

pd-17-0028: 5.6 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of electrical infrastructure	1: Budget and motivation submitted to budget office (minimum 6% of annual electricity revenue allocation is a Nersa license condition) [Type=Qtr 2 Only]	2: 100.0% Yes (by end of November annually)	100.0% Yes	3.0	
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Strategic Objective: 5.7 Provide electricity cost effectively

KPA: IDP Implementation (EES) (Weight = 20%) Avg Rating = 3.0

pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	1: 0.0% Maintain the annual average below 8%	0.0% 6% Provisional		
		2: 100.0% Maintain the annual average below 8%	0.0% 6% Provisional		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Humphreys, Philip - Director: Protection Services

Strategic Objective: 1.8 Increase the effectiveness of the municipal traffic & law enforcement service

KPA: IDP Implementation (PS) (Weight = 20%) Avg Rating = 2.0

pd-17-0030: 1.8 Effective traffic and law enforcement execution by using our own Automated Number Plate Recognition (ANPR) Bus	1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only]	1: 0.0%	0.0%		
		10 per annum	3 cumulative		
		2: 0.0%	0.0%		
		10 per annum	6 cumulative		

Strategic Objective: 1.10 Prevent and manage land invasion. Monitor informal settlements

KPA: IDP Implementation (PS) (Weight = 20%) Avg Rating = 2.0

pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only]	1: 0.0%	0.0%		
		10 per annum	3 cumulative		
		2: 0.0%	0.0%		
		10 per annum	6 cumulative		

Strategic Objective: 1.11 Ensure that infrastructure development, resources and equipment are available to deliver an effective Protection Service to all communities in the Swartland

KPA: IDP Implementation (PS) (Weight = 20%) Avg Rating = 2.0

pd-18-0001: 1.11 An effective operational Protection Service	1: Lobby budget to expand the current Firefighting and Emergency resources [Type=Qtr 2 Only]	1: 0.0%	0.0%		
		Yes (annually by November)	N/a		
		2: 100.0%	100.0%	3.0	
		Yes (annually by November)	Yes		
	2: Lobby budget to expand the current Law Enforcement resources [Type=Qtr 2 Only]	1: 0.0%	0.0%		
Yes (annually by November)		N/a			
		2: 100.0%	100.0%	3.0	
		Yes (annually by November)	Yes		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Objective:		1.12 Extension of service delivery of Protection Services			
KPA: IDP Implementation (PS)					(Weight = 20%) Avg Rating = 2.0
pd-18-0002: 1.12 Extension of learners licence centres for Darling and Riebeek Valley	2: Learners licence centre operational in Riebeek Valley subject to a budget allocation and approval from the National Department of Transport [Type=Qtr 1 Only]	1: 0.0% Yes (by July 2022)	0.0% N/a - next financial year		
	3: Learners licence centre operational in Darling subject to a budget allocation and approval from the National Department of Transport [Type=Qtr 1 Only]	1: 100.0% Yes (by July 2021)	100.0% Yes	3.0	
Strategic Objective:		1.13 Swartland Safety Initiative			
KPA: IDP Implementation (PS)					(Weight = 20%) Avg Rating = 2.0
pd-18-0004: 1.13 Support the four Community Police Forums	1: Attend CPF meetings and activities [Type=Avg All]	1: 100.0% Yes (quarterly)	100.0% Yes	3.0	
		2: 100.0% Yes (quarterly)	100.0% Yes	3.0	
pd-18-0005: 1.13 Facilitate and support the establishment of four Neighbourhood watches	1: Neighbourhood watches accredited, registered and trained [Type=Qtr 4 Only]	1: 0.0% Yes (by June 2022)	0.0% N/a		
		2: 0.0% Yes (by June 2022)	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Krieger, Jo-Ann - Director: Development Services

Strategic Objective: 1.1 Facilitate access to the economy

KPA: IDP Implementation (DS) (Weight = 20%) Avg Rating = 1.5

pd-20-0005: 1.1 Support local economic development through skills and enterprise development	1: Number of SMME training sessions [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 13	3.0	
		2: 100.0% 1 per quarter	100.0% 5	3.0	

pd-20-0006: 1.1 Engagement with formal business on SMME support	1: Annual engagement held [Type=Qtr 4 Only]	2: 0.0% Yes (annually by June)	0.0% N/a		
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Strategic Objective: 1.6 Coordinate social development internally and externally with partners

KPA: IDP Implementation (DS) (Weight = 20%) Avg Rating = 1.5

pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee (ISOK) to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	1: 0.0% Yes (by June annually)	0.0% Yes (will be rated in June)		
		2: 0.0% Yes (by June annually)	0.0% N/a		

Strategic Objective: 3.3 Enhance conservation and biodiversity

KPA: IDP Implementation (DS) (Weight = 20%) Avg Rating = 1.5

pd-17-0053: 3.3 Finalise conservation and biodiversity management plan	1: Registration of stewardship programme with Cape Nature on municipal land [Type=Qtr 4 Only]	1: 0.0% By June 2022	0.0% N/a		
		2: 0.0% By June 2022	0.0% 100% - will be rated in June		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Objective:	3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing				
KPA: IDP Implementation (DS)					(Weight = 20%) Avg Rating = 1.5
pd-17-0062: 3.9 Appoint credible social housing institution to build and manage social housing	1: Appointment finalised [Type=Qtr 2 Only]	1: 0.0% By December 2022	0.0% N/a		NOTES: KPI and target to be deleted during May 2022 with the IDP
		2: 100.0% By December 2022	0.0% N/a		NOTES: KPI and target to be deleted during May 2022 with the IDP
pd-17-0063: 3.9 Obtain land use rights and secure funding for FLISP housing, affordable housing and social housing	2: Funding application to DHS submitted [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a		
		2: 0.0% By June 2023	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager

Strategic Objective: 2.1 Relevant stakeholders systematically improve local competitive advantages

KPA: IDP Implementation (MM) (Weight = 40%) Avg Rating = 0.4

pd-17-0033: 2.1 Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages	1: Number of key stakeholder groups actively contributing to improved competitive advantage [Type=Qtr 2 Only]	1: 0.0% 15 by end of Dec 2022	0.0% N/a
		2: 100.0% 15 by end of Dec 2022	0.0% N/a

Strategic Objective: 2.2 Well located, serviced sites and premises available for commercial and industrial investors

KPA: IDP Implementation (MM) (Weight = 40%) Avg Rating = 0.4

pd-17-0034: 2.2 Ensure adequate supply of land and services for commercial and industrial premises.	1: Number of well located, serviced industrial sites available [Type=Qtr 2 Only]	1: 0.0% 20 by end of Dec 2022	0.0% N/a
		2: 100.0% 20 by end of Dec 2022	0.0% N/a

Strategic Objective: 2.4 Local markets work better to increase opportunity for local small businesses

KPA: IDP Implementation (MM) (Weight = 40%) Avg Rating = 0.4

pd-17-0036: 2.4 Establish a local business opportunity network incl. a local business directory	1: Number of opportunities advertised / shared with Swartland businesses [Type=Qtr 2 Only]	1: 0.0% 100 by end of Dec 2022	0.0% N/a
		2: 100.0% 100 by end of Dec 2022	0.0% N/a

Strategic Objective: 2.5 Easier for farmers to add and grow new / promising business models

KPA: IDP Implementation (MM) (Weight = 40%) Avg Rating = 0.4

pd-17-0037: 2.5 New (more enabling) Spatial Development Framework	1: Number of key constraints to growth removed [Type=Qtr 2 Only]	1: 0.0% 3 by end of Dec 2022	0.0% N/a
		2: 100.0% 3 by end of Dec 2022	0.0% N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Objective:	2.6 Easier for local citizens to access economic opportunity				
KPA: IDP Implementation (MM)					(Weight = 40%) Avg Rating = 0.4
pd-17-0038: 2.6 Establish an information portal pointing to best information sources including local support services	1: Number of unique visitors (local, with more than 1 page view) [Type=Qtr 2 Only]	1: 0.0% 400 by end of Dec 2022	0.0% N/a		
		2: 100.0% 400 by end of Dec 2022	0.0% N/a		
Strategic Objective:	4.6 Identify risks and implement preventative and corrective controls				
KPA: IDP Implementation (MM)					(Weight = 40%) Avg Rating = 0.4
pd-17-0065: 4.6 Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a		
		2: 0.0% By June 2023	0.0% N/a		NOTES: IA Charter approved on 10 September 2021
pd-17-0066: 4.6 Compile a Handover procedure to newly appointed Manager, Internal Audit	1: Complete handover procedure [Type=Qtr 3 Only]	1: 0.0% Yes (by February 2022)	0.0% N/a		
		2: 0.0% Yes (by February 2022)	0.0% N/a		
pd-17-0067: 4.6 Assign Disciplinary Committee responsibilities to four newly appointed members	1: Appointment of new members for the Disciplinary Committee over a period of six months for continuity [Type=Qtr 2 Only]	2: 100.0% By December 2022	100.0%	3.0	
pd-17-0068: 4.6 Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six years)	1: Appointment of new members for the PRA Committee over a period of three years for continuity [Type=Qtr 4 Only]	1: 0.0% Annually by June	0.0% N/a		
		2: 0.0% Annually by June	0.0% Will be rated in June		NOTES: Mr De Jager's term of office has been extended to 31 October 2024 and Ms Gani is the now the first member whose contract expires on 31 July 2023.

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Terblanche, Madelaine - Director: Corporate Services

Strategic Objective: 2.7 Increase tourism visitors and brand as a good place to live

KPA: IDP Implementation (CS) (Weight = 20%) Avg Rating = 0.8

pd-20-0001: 2.7 Do product assessment and compile a development and marketing strategy for the Swartland	1: Study done and strategy compiled [Type=Qtr 4 Only]	1: 0.0% Yes (by June 2024)	0.0% N/a - in future financial year		
		2: 0.0% Yes (by June 2024)	0.0% N/a - in future financial year		

Strategic Objective: 4.4 More informed and effective ward councillors and ward committees

KPA: IDP Implementation (CS) (Weight = 20%) Avg Rating = 0.8

pd-17-0073: 4.4 Revision and implementation of ward committee constitution	1: Implementation completed [Type=Qtr 2 Only]	1: 0.0% By end of December 2021	0.0% N/a		
		2: 100.0% By end of December 2021	100.0% Yes	3.0	

Strategic Objective: 3.10 Facilitate access for citizens to secure tenure

KPA: IDP Implementation (CS) (Weight = 20%) Avg Rating = 0.8

pd-20-0004: 3.10 Implement title restoration project in conjunction with Human Settlements and Kaya Lam	1: % of 24 (pre-1994) estate properties transferred [Type=Qtr 4 Only]	1: 0.0% 100% by June 2022	0.0% 58% cumulative		NOTES: On closer investigation the attorneys confirmed that there are only 14 estate cases in total therefore the KPI must be changed with the revision of the IDP to " % of 14 (pre-1994) estate properties transferred"
		2: 0.0% 100% by June 2022	0.0% 58% cumulative		NOTES: On closer investigation the attorneys confirmed that there are only 14 estate cases in total therefore the KPI must be changed with the revision of the IDP to " % of 14 (pre-1994) estate properties transferred"

Strategic Objective: 4.11 Improve integrity of staff administration by streamlining HR processes

KPA: IDP Implementation (CS) (Weight = 20%) Avg Rating = 0.8

pd-20-0007: 4.11 Implement Payday Employee Self Services & Time & Attendance Biometric system (pending budget)	1: Implementation completed [Type=Qtr 4 Only]	1: 0.0% By June 2022	0.0% N/a		
		2: 0.0% By June 2022	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Strategic Objective:	4.12 Maximising administrative and operational efficiency i.t.o. legislative prescripts				
KPA: IDP Implementation (CS)					(Weight = 20%) Avg Rating = 0.8
pd-20-0008: 4.12 Automation of System of Delegation linked to organogram	1: Automated system implemented [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a - next financial year		
		2: 0.0% By June 2023	0.0% N/a - next financial year		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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Zikmann, Louis - Director: Civil Engineering Services

Strategic Objective: 5.2 Maintenance and upgrading that sustain and improve the current condition of surfaced roads

KPA: IDP Implementation (CES) (Weight = 20%) Avg Rating = 3.0

pd-17-0020: 5.2 Investigate and report to council annually on the status quo condition of surfaced roads	1: Report submitted to the Portfolio Committee [Type=Qtr 1 Only]	1: 100.0% Yes (by end of Sep annually)	100.0% Yes	3.0	
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pd-17-0021: 5.2 Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads.	1: Budget requirements calculated and budget informed [Type=Qtr 2 Only]	1: 0.0% Yes (by end of Nov annually)	0.0% N/a		
		2: 100.0% Yes (by end of Nov annually)	100.0% Yes	3.0	

Strategic Objective: 5.3 Ensure sufficient civil services capacity for planned developments

KPA: IDP Implementation (CES) (Weight = 20%) Avg Rating = 3.0

pd-17-0022: 5.3 Review and maintain master plans in accordance with the most recent growth model information	1: Master plans reviewed and maintained [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of March)	0.0% N/a		
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Strategic Objective: 5.4 Maintenance, upgrading and extension that sustain and improve the current condition of civil infrastructure

KPA: IDP Implementation (CES) (Weight = 20%) Avg Rating = 3.0

pd-17-0023: 5.4 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of civil infrastructure	1: Budget requirements calculated and budget informed [Type=Qtr 2 Only]	1: 0.0% Yes (by end of Nov annually)	0.0% N/a		
		2: 100.0% Yes (by end of Nov annually)	100.0% Yes	3.0	

SWARTLAND MUNICIPALITY
STRATEGIC MANAGEMENT SYSTEM

2021/2 - DIRECTORS SEMESTER 1 REPORT

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Bolton, Mark - Director: Financial Services					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage Financial Services				
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 2.2% cumulative		
		2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 19.3% cumulative		
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 35.0% cumulative		
		2: 0.0% 90% for the year	0.0% 100.0% cumulative		
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 16.9% cumulative		
		2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 38.7% cumulative		
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	91.7% pm average	2.7	
pd-09-0084: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0086: Annual Report inputs provided by departments	1: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0087: Budget inputs provided by departments	1: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% N/a		
		2: 0.0% 100% cumulative by end of June annually	0.0% N/a		
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	97.0% by end of Qtr 1	2.9	REASONS: Information and the electronic workflow in the Collaborator system have been lost as a result of the Cyber attack in October 2020. The electronic issuing of water and electrical meters have to be re-installed. INTERVENTIONS: Business Engineering has been informed to restore the electronic business process in Collaborator. Due to several other processes that also need to be attended to, the critical processes will take precedence. NOTES: Refer to the other findings which will be follow-up during the 2nd quarter

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0092: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	76.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. The electronic issuing of water and electrical meters have to be re-installed. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administration are very time consuming. The development and test of processes and reports should be finalised in February 2022.
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	1: 0.0%	0.0% N/a		
		2: 100.0%	100.0%	3.0	
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		2: 20.0%	50.0%	3.0	NOTES: AG action plan compiled. Implementation of recommendations to be followed up by Internal Audit.
pd-09-0093: Risk identification and control implementation	1: Confirmation of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes	
pd-09-0093: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a			
		2: 100.0% Yes	100.0% Yes	3.0		
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0		
		2: 100.0% 2 per quarter	100.0% 2	3.0		
pd-09-0096: General KPI: Ensure general financial viability	1: % outstanding service debtors to revenue = B/C Where - B - represents total outstanding service debtors C - represents annual revenue actually received for services [Type=Qtr 2 Only]	2: 100.0% Norm = 20%	166.7% 7.6%	5.0		
		2: Cost coverage = (B+C) / D Where - B - represents all available cash at a particular time C - represents investments D - represents monthly fixed operating expenditure [Type=Qtr 2 Only]	2: 100.0% Norm = 1-3 months	166.7% 10 Mths	5.0	
		3: % debt coverage = D/ (B-C) Where - B - represents total operating revenue received C - represents operating grants D - represents debt service payments (i.e. interest + redemption) due within financial year [Type=Qtr 2 Only]	2: 100.0% Norm = 45%	166.7% 12.16%	5.0	
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	100.0% 3 mths by end of Qtr 1	3.0		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	2: 100.0% 3 months maximum	80.0% 4.5 mths by end of Qtr 2	3.0	REASONS: Vacancy of Snr Manager: Treasury, Financial Reporting & Fin Systems vacant since 31 March 2021. DF confirmed that the post is subject to an organogram amendment that needs consultation as the heads reporting to the post will be affected. The process has commenced but was delayed due to many positive Covid cases over the past months. INTERVENTIONS: DF will follow up
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	100.0% 4.0% pm average	3.0	
		2: 100.0% 4% pm maximum	115.0% 2.1% pm average	3.4	
pd-13-0004: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	100.0% Yes	3.0	
pd-14-0015: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
		2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-17-0001: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 18.1% cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	2: 0.0% 100% by end of June	0.0% 32.7% cumulative		
pd-17-0079: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		
pd-18-0008: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0%	3.0	
pd-19-0002: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	100.0% Yes	3.0	
pd-19-0009: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Du Toit, Roelof - Director: Electrical Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	Manage Electrical Engineering Services (Goal 5)				
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 7.6% cumulative		
		2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 36.6% cumulative		
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 9.7% cumulative		
		2: 0.0% 90% for the year	0.0% 31.9% cumulative		
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 23.5% cumulative		
		2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 46.5% cumulative		
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	66.7% pm average	2.0	REASONS: Occ Health and Safety Rep Refresher Training (0 out of 2 attended) INTERVENTIONS: Director will follow up
pd-09-0068: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0070: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0071: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 1/2 employees cumulative		
		2: 0.0% 100% cumulative by end of June annually	0.0% N/a		
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0% by end of Qtr 1	3.0	NOTES: Refer to list of findings to be followed up

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0076: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	67.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administration are very time consuming. The development and test of processes and reports should be finalised in February 2022.
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	1: 0.0%	0.0% N/a		
		2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		2: 20.0%	0.0% N/a		
pd-09-0077: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0077: Risk identification and control implementation	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		2: 100.0% Yes	0.0% N/a		
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	
pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	0.0% N/a		
		2: 100.0% 3 months maximum	0.0% N/a		
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	110.0% 2.7% pm average	3.3	
		2: 100.0% 4% pm maximum	100.0% 3.7% pm average	3.0	
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 103 for the whole organisation	0.0% 1.5 cumulative		
		2: 0.0% 4 (103 for the whole organisation)	0.0% 5 cumulative		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 12 (296 for the whole organisation)	0.0% 13 cumulative		
		2: 0.0% 12 (296 for the whole organisation)	0.0% 14 cumulative		
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-14-0016: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
		2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity basic level of water (at least piped (tap) water within 200 meters from dwelling) [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-17-0004: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 0.0% cumulative		
		2: 0.0% 100% by end of June	0.0% 4.3% cumulative		
pd-17-0080: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		
pd-18-0009: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0003: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	100.0% Yes	3.0	
pd-19-0010: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Humphreys, Philip - Director: Protection Services					
Strategic Goal:	1 Improved quality of life for citizens				
Strategic Objective:	Manage Protection Services				
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0.1% cumulative		
		2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 56.4% cumulative		
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 40.0% cumulative		
		2: 0.0% 90% for the year	0.0% 70.0% cumulative		
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 15.1% cumulative		
		2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 37.1% cumulative		
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	99.3% pm average	3.0	REASONS: Firearm Proficiency Refresher Training (40), Occ Health & Safety Rep Refresher Training (4 out of 5 attended) INTERVENTIONS: Director will follow up
pd-09-0104: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0106: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0107: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 1/2 employees cumulative		
		2: 0.0% 100% cumulative by end of June annually	0.0% 2/4 employees cumulative		
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0% by end of Qtr 1	3.0	NOTES: Refer to the list of findings to be followed up

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0112: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	75.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administration are very time consuming. The development and test of processes and reports should be finalised in February 2022.
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		2: 20.0%	0.0% N/a		
pd-09-0113: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	100.0% Yes	3.0	
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0113: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		2: 100.0% Yes	0.0% N/a		
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	66.7% 2	3.0	REASONS: Covid regulations did not allow contact meetings. INTERVENTIONS: None
		2: 100.0% 2 per quarter	100.0% 2	3.0	
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	100.0% 2 months by end of Qtr 1	3.0	
		2: 100.0% 3 months maximum	100.0% No vacancies by end of Qtr 2	3.0	
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	90.0% 4.9% pm average	3.0	REASONS: Due to valid sick leave INTERVENTIONS: None required
		2: 100.0% 4% pm maximum	90.0% 4.6% pm average	3.0	
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalent (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 10 (103 for the whole organisation)	0.0% 0.13 cumulative		
		2: 0.0% 10 (103 for the whole organisation)	0.0% 0.43 cumulative		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 29 (296 for the whole organisation)	0.0% 0 cumulative		
		2: 0.0% 29 (296 for the whole organisation)	0.0% 2 cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0003: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		2: 100.0% Yes	100.0% Yes	3.0	
pd-14-0017: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
		2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	1: 100.0% Yes - monthly	100.0% Yes	3.0	
		2: 100.0% Yes - monthly	100.0% Yes	3.0	
pd-17-0005: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 47.8% cumulative		
		2: 0.0% 100% by end of June	0.0% 116.7% cumulative		NOTES: Regstelling van begroting sal by die Aansuiweringsbegroting gedoen word
pd-17-0081: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by end of February)	0.0% N/a		
pd-18-0010: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0004: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	100.0% Yes	3.0	
pd-19-0011: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Krieger, Jo-Ann - Director: Development Services					
Strategic Goal:	3 Quality and sustainable living environment				
Strategic Objective:	Manage Development Services (Goal 3)				
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0.9% cumulative		
		2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 18.2% cumulative		
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 0% cumulative		
		2: 0.0% 90% for the year	0.0% 30.0% cumulative		
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 9.7% cumulative		
		2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 28.1% cumulative		
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	83.3% pm average	2.5	REASONS: Occ Health & Safety Rep Refresher Training (3 out of 6 attended) INTERVENTIONS: Director will follow up
pd-09-0052: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0054: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0055: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% N/a		
		2: 0.0% 100% cumulative by end of June annually	0.0% N/a		
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	96.0% by end of Qtr 1	2.9	REASONS: The Building Inspectors had to perform inspections to determine the correct categories of various properties wher insufficient information was available. INTERVENTIONS: Information regarding the correct categories has been submitted to the SKW Valuer for the update of the valuation roll by means of the next supplementary roll in October 2021. NOTES: Refer to the list of findings that will be followed up during the 2nd quarter

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0060: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	64.0% by end of Qtr 2	3.0	<p>REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment.</p> <p>The supplementary roll will only be captured in January 2022 for internal audit to follow-up.</p> <p>INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administration are very time consuming. The development and test of processes and reports should be finalised in February 2022.</p> <p>The Supplementary Valuation Roll will be processed during January 2022.</p>
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		2: 20.0%	0.0% N/a		
pd-09-0061: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0061: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		2: 100.0% Yes	0.0% N/a		
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 3	3.0	
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	0.0% N/a		
		2: 100.0% 3 months maximum	0.0% N/a		
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	90.0% 4.9% pm average	3.0	REASONS: Due to valid sick leave INTERVENTIONS: None required
		2: 100.0% 4% pm maximum	125.0% 1.4% pm average	3.8	
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 5 (103 for the whole organisation)	0.0% 0.05 cumulative		
		2: 0.0% 5 (103 for the whole organisation)	0.0% 4.44 cumulative		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 14 (296 for the whole organisation)	0.0% 0 cumulative		
		2: 0.0% 14 (296 for the whole organisation)	0.0% 103 cumulative		
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-14-0018: Communication Strategy implementation	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
		2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-17-0006: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 0.2% cumulative		
		2: 0.0% 100% by end of June	0.0% 13.2% cumulative		
pd-17-0082: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by February)	0.0% N/a		
pd-18-0012: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
pd-19-0005: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0012: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage the Office of the Municipal Manager and Organisation				
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	1: 0.0% At least 10 p.a.	0.0% 3 cumulative		
		2: 0.0% At least 10 p.a.	0.0% 6 cumulative		
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	
pd-09-0007: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	1: 0.0% At least 10 p.a.	0.0% 3 cumulative		
		2: 0.0% At least 10 p.a.	1.0% 6 cumulative		
pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (between 90% and 105%)	0.0% 6.6% cumulative		
		2: 0.0% Qtr 4 (between 90% and 105%)	0.0% 43.8% cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0001: Monitor and report on the performance of contractors in terms of section 116(2) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	REASONS: The first quarter's report will be tabled at the Executive Mayoral committee meeting of 18 October 2021 INTERVENTIONS: None required
		2: 100.0% Yes	100.0% Yes	3.0	
	2: Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee [Type=Avg All]	1: 100.0% 1 per quarter	0.0% N/a		
	2: 100.0% 1 per quarter	100.0% 1	3.0		
pd-19-0015: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by Nov)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021
pd-21-0001: Hand-over report for the new council	1: A hand-over report that can be tabled at the first meeting of the newly elected council completed [Type=Qtr 1 Only]	1: 100.0% Yes (by end of September 2021)	100.0% Yes	3.0	
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	Facilitate economic development in the municipal area				
pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Avg All]	1: 0.0% Yes (before end of June)	0.0% Yes (will be rated in June)		
		2: 0.0% Yes (before end of June)	0.0% N/a		
pd-09-0012: LED fund management	1: % of the LED funds actually spent [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0%		
		2: 0.0% 90% for the year	0.0%		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	1: 0.0%	0.0%		
		150 for the year	27 cumulative		
		2: 0.0%	0.0%		
		150 for the year	52 cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	Manage Corporate Services				
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0.4% cumulative		
		2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 3.8% cumulative		
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 3.9% cumulative		
		2: 0.0% 90% for the year	0.0% 6.0% cumulative		
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 15.6% cumulative		
		2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 38.4% cumulative		
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	95.3% pm average	2.9	REASONS: B. Information Science (1), Amended Snr Certificate (Grade 12) (3), Bricklaying Trade Test (1), Occ Health & Safety Rep Refresher Training (1 out of 2 attended) INTERVENTIONS: Director wil follow up
pd-09-0036: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0038: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0039: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule? [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 2/3 employees cumulative		
		2: 0.0% 100% cumulative by end of June annually	0.0% 2/4 employees cumulative		
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0% by end of Qtr1	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0044: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	68.0% by end of Qtr2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports are very time consuming. The development and test of processes and reports should be finalised in February 2022.
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	100.0%	3.0	
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		2: 20.0%	0.0% N/a		
pd-09-0045: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	NOTES: Information to be registered at the Regulator - POPIA Inadequate management of halls - Gustav
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0045: Risk identification and control implementation	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	2: 100.0% Yes	0.0% N/a		
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	0.0% N/a by end of Qtr 1		
		2: 100.0% 3 months maximum	100.0% 2 mths by end of Qtr 2	3.0	
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	95.0% 4.3% pm average	3.0	REASONS: Due to valid sick leave INTERVENTIONS: None required
		2: 100.0% 4% pm maximum	115.0% 2.4% pm average	3.4	
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 8 (103 for the whole organisation)	0.0% 1.81 cumulative		
		2: 0.0% 8 (103 for the whole organisation)	0.0% 3.78 cumulative		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 23 (296 for the whole organisation)	0.0% 2 cumulative		
		2: 0.0% 23 (296 for the whole organisation)	0.0% 7 cumulative		
pd-14-0005: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	1: 100.0%	62.5% 5/8 employees	3.0	REASONS: Persons of a specific race were appointed where that race is over-represented. Suitable candidates from the employment equity target group were not available. INTERVENTIONS: None required
		2: 100.0%	60.0% 3/5 employees	3.0	
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative) [Type=Qtr 4 Only]	1: 0.0% At least 90%	0.0% 2.6% cumulative		
		2: 0.0% At least 90%	0.0% 19.0% cumulative		
pd-17-0007: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 21.4% cumulative		
		2: 0.0% 100% by end of June	0.0% 49.7% cumulative		
pd-17-0083: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by February)	0.0% N/a		
pd-18-0011: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
pd-19-0006: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-19-0013: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Zikmann, Louis - Director: Civil Engineering Services					
Strategic Goal:	5 Sufficient, affordable and well-run services				
Strategic Objective:	Manage Civil Engineering Services				
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 7.5% cummulative		
		2: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 49.7% cumulative		
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 22.0% cumulative		
		2: 0.0% 90% for the year	0.0% 55.0% cumulative		
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 11.1% cumulative		
		2: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 41.3% cumulative		
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	96.7% pm average	2.9	REASONS: Occ Health & Safety Rep Refresher Training (11 out of 14 attended) INTERVENTIONS: Director will follow up
pd-09-0017: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	95.3% pm average	2.9	INTERVENTIONS: The access of the Manager Solid Waste to the collab system were faulty which limited access tot tasks in the inbox. The problem were identified and rectified. The tasks were completed timeously but the reporting on the system could only be completed once the problem with access has been rectified. No intervention required.
		2: 100.0%	100.0%	3.0	
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0019: Annual Report inputs provided by departments	2: Departmental input to the annual report submitted by due date [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0020: Budget inputs provided by departments	2: Budget requests provided to financial department in accordance with the budget time schedule [Type=Qtr 2 Only]	2: 100.0% Yes	100.0% Yes	3.0	
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
		2: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 1/1 employees cumulative		
		2: 0.0% 100% cumulative by end of June annually	0.0% 3/3 employees cumulative		
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	91.0% by end of Qtr 1	2.7	REASONS: Information and the electronic workflow in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Issuing of meters to be re-installed INTERVENTIONS: Business Engineering has been informed to restore the electronic business process in Collaborator. Due to several other processes that also need to be attended to, the critical processes will take precedence. NOTES: Refer to the list of findings for findings to be followed up during August and September 2021

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0025: Audit issues resolved	2: % internal actions implemented within agreed time frame [Type=Avg All]	2: 100.0%	77.0% by end of Qtr 2	3.0	REASONS: Information and business processes of the electronic workflows in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Some business processes and information of the SCM contracts and Property Contract Administration had to be restore and new processes and reports to be developed to ensure the effectiveness of the control environment. INTERVENTIONS: Due to several other processes that also need to be attended to by BE, the restore, development and test of the business processes and reports for SCM Contract Administration are very time consuming. The development and test of processes and reports should be finalised in February 2022.
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	2: 100.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
		2: 20.0%	0.0% N/a		
pd-09-0026: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	2: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	2: 100.0% bi-annually by November and May	100.0%	3.0	
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0026: Risk identification and control implementation	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		2: 100.0% Yes	0.0% N/a		
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
		2: 100.0% 2 per quarter	100.0% 2	3.0	
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	65.0% 6.2 mths by end of Qtr 1	3.0	REASONS: Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. INTERVENTIONS: Trade Test scheduled for 1-4 November 2021.
		2: 100.0% 3 months maximum	65.0% 7.6 mths by end of Qtr 2	3.0	REASONS: Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown and assessment scheduled for 17-19 May 2021 at Northlink College in Belhar. Due to Local Government Elections scheduled for 1 November 2021, Trade Test rescheduled for 6-9 December 2021. INTERVENTIONS: Director will follow up
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	105.0% 3.0% pm average	3.2	
		2: 100.0% 4% pm maximum	115.0% 2.3% pm average	3.4	
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 76 (103 for the whole organisation)	0.0% 18.95 cumulative		
		2: 0.0% 76 (103 for the whole organisation)	0.0% 52.14 cumulative		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 218 (296 for the whole organisation)	0.0% 80 cumulative		
		2: 0.0% 218 (296 for the whole organisation)	0.0% 119 cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0086: Improved water sustainability	1: % total water losses [Type=Avg All]	1: 100.0% Maintain the annual average below 17%	100.0% 17% provisional	3.0	
		2: 100.0% Maintain the annual average below 17%	100.0% 17% provisional	3.0	
pd-14-0001: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
		2: 100.0% Yes	0.0% N/a		
pd-14-0014: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
		2: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to basic level of water (at least piped (tap) water within 200 meters from dwelling) [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
	2: % of urban households with access to basic level of sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP)) [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	
	3: % of households with access to basic level of solid waste removal (households registered for refuse removal service which receive a service once a week) [Type=Avg All]	1: 100.0%	100.0%	3.0	
		2: 100.0%	100.0%	3.0	

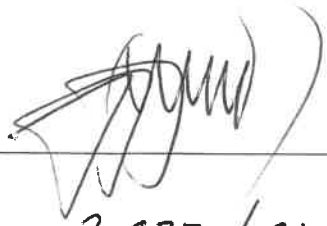
Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0003: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
		2: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 26.5% cumulative		
		2: 0.0% 100% by end of June	0.0% 93.3% cumulative		
pd-17-0084: Ensure that accurate revenue estimates are prepared in relation to operating requirements	1: Projected tariff increases determined for the budget of the new financial year [Type=Qtr 3 Only]	2: 0.0% Yes (annually by February)	0.0% N/a		
pd-18-0013: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
pd-19-0007: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
		2: 100.0% Yes	100.0% Yes	3.0	
pd-19-0014: Training needs of staff	1: Training needs of staff identified and provided to HR at meetings held with all departments during November annually [Type=Qtr 2 Only]	2: 100.0% Yes (annually by November)	0.0% No	3.0	REASONS: Was awaiting a requesting email from HR INTERVENTIONS: Request was emailed by HR on 22 Dec 2021

QUALITY CERTIFICATION

I, **Joachim Jacobus Scholtz**, Municipal Manager of Swartland Municipality (WCO15), hereby certifies that the mid-year budget and performance assessment has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Joachim Jacobus Scholtz (Municipal Manager of Swartland Municipality)

Signature



Date

2022/01/20

I, **Mark Anthony Clive Bolton**, Chief Financial of Swartland Municipality (WC015), hereby certifies that the mid-year budget and performance assessment has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Anthony Clive Bolton (Chief Financial of Swartland Municipality)

Signature



Date

2022/01/20
