



# Verlag ♦ Ingxelo ♦ Report

Kantoor van die Munisipale Bestuurder  
14 Oktober 2021

7/1/2/2-2  
WYK: ALLE

**ITEM 8.7 VAN DIE AGENDA VAN 'N GEWONE RAADSVERGADERING WAT GEHOU SAL WORD OP 20 OKTOBER 2021.**

**ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) – JULIE - SEPTEMBER 2021**

**SUBJECT: QUARTERLY REPORT (ARTICLE 52 of MFMA) – JULY - SEPTEMBER 2021**

## **1. AGTERGROND / BACKGROUND**

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 1ste kwartaal soos op 30 September 2021.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2021/2022.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 1st quarter as at 30 September 2021.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan 2021/2022.

## **2. WETGEWING / LEGISLATION**

2.1 Local Government: Municipal Systems Act 32 of 2000

2.2 Local Government: Municipal Finance Management Act 56 of 2003

## **3. KOPPELING AAN DIE GOP / LINK TO THE IDP**

The quarterly report links with Chapter 7 of the IDP - Strategic Goal 4 (Caring, Competent and Responsive Institutions, Organisations and Business) and more specifically with the following Strategic Objectives:

- 4.7 (Sound long-term financial planning including making the right investment decisions)
- 4.8 (Sound financial management, budgeting and expenditure control)
- 4.9 (Broaden the tax/ revenue base)

#### 4. FINANSIËLE IMPLIKASIE / *FINANCIAL IMPLICATION*

Not applicable.

#### **Grants and Subsidies received and recognised for July to September 2021:**

• Municipal Infrastructure Grant (MIG)	: R 7 028 000
• Municipal Infrastructure Grant (MIG)	: R 5 000 000
• Integrated National Electrification Programme	: R 3 000 000
• Municipal Replacement Fund	: R 2 104 334
• Library Conditional Grant	: R 2 066 000
• Financial Management Grant	: R 1 550 000
• Sport development	: R 982 684
• EPWP	: R 458 000

#### 5. AANBEVELING / *RECOMMENDATION*

Dat die raad kennis neem van die aangehegte kwartaalverslag, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 Julie 2021 tot 30 September 2021.

That Council takes cognisance of the attached quarterly report, as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 July 2021 to 30 September 2021.

(get) J Scholtz

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**MUNICIPAL MANAGER**

# WC015 Swartland Municipality

## Section 52 Quarterly Report



**Quarter 1**  
**July 2021 - September 2021**

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# **PART 1 – IN-YEAR REPORT**

## **Section 1 – Mayor’s Report**

### **1.1 In -Year Report – Quarterly Budget Statement**

The quarterly budget statement for the period ended 30 September 2021 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

### **1.2 Financial problems or risks facing the municipality**

Currently none, it will be reviewed and assessed at the end of each quarter.

## **Section 2 - Resolutions**

### **RECOMMENDATION:**

That Council takes cognisance of the quarterly budget statement and supporting documentation for the quarter ended 30 September 2021.

## **Section 3 – Executive Summary**

### **3.1 Introduction**

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

### **3.2 High-level Results**

- The following table provides a high-level summary of the municipality’s **YTD performance** on the capital and operational revenue and expenditure measured against the **YTD budget** as at 30 September 2021.

Description	YTD Operating Revenue	YTD Operating Expenditure	YTD Capital Expenditure
Year-to-date Budget 2021/22	R 227 587 173	R 158 682 685	R 31 636 114
Actuals as at 30 September 2021	R 232 528 689	R 156 910 047	R 11 060 723
Variance between YTD Budget and Actuals (over/-under)	R 4 941 516	R -1 772 638	R -20 575 391
Variance %	2%	-1%	-65%

### Operational Revenue

The YTD Revenue (**including capital transfers**) at the end of September 2021 was **R 232.528 million** and **2% above** the YTD budgeted projections.

### Operational Expenditure

The YTD Expenditure at the end of September 2021 was **R 156.910 million**, only **1% below** the YTD budgeted projections.

### Capital Expenditure

The YTD Capital expenditure at the end of September 2021 was **R 11.061 million**, at **65%** below the YTD budgeted projections.

- The following table provides a high-level summary of the municipality's **Annual performance** on the capital and operational revenue and expenditure measured against the **Annual budget** as at 30 September 2021.

Description	Annual Operating Revenue	Annual Operating Expenditure	Annual Capital Expenditure
Annual Budget	R 954 961 132	R 898 052 664	R 166 435 729
Actuals as at 30 September 2021	R 232 528 689	R 156 910 047	R 11 060 723
Actuals as % of Total Annual Budget	24%	17%	7%

➤ **Debtors**

The collection rate for September 2021 was **99.13%** compared to 97.28% in August 2021. (Amounts received in current month for the previous month's debtors raised).

➤ **Cash flow**

The municipality started the year with a positive unaudited cash balance of R 640.204 million. The closing balance as at September 2021 was **R 692.482 million** which include investments made to the amount of R 560 million.

### 3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2021/22)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JULY			AUGUST			SEPTEMBER			QUARTER 1		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
<b>2021/22</b>											<b>Q1</b>		
<b>CIVIL SERVICES</b>	Expenditure	11 277 027	8 024 674	71%	12 274 689	10 847 774	88%	13 894 201	11 917 594	86%	37 445 917	30 790 042	82%
	Revenue	38 228 468	35 821 312	94%	13 263 468	12 409 630	94%	11 445 763	18 792 182	164%	62 937 699	67 023 124	106%
	Capital	6 950 000	71 414	1%	7 250 000	6 987 756	96%	11 615 000	1 881 995	16%	25 815 000	8 941 165	35%
<b>CORPORATE SERVICES</b>	Expenditure	2 454 206	1 883 383	77%	2 861 324	2 422 936	85%	2 892 177	2 181 141	75%	8 207 707	6 487 460	79%
	Revenue	31 216	5 331	17%	33 387	20 942	63%	35 915	2 397 531	6676%	100 518	2 423 804	2411%
	Capital	-	-		60 000	2 591	4%	405 000	1 185	0%	465 000	3 776	1%
<b>COUNCIL SERVICES</b>	Expenditure	931 754	1 065 879	114%	1 283 881	1 975 301	154%	3 428 302	3 053 126	89%	5 643 937	6 094 306	108%
	Revenue	21 409	52 100	243%	24 244	13 489	56%	25 189	4 895	19%	70 842	70 484	99%
	Capital	-	-		-	-	0%	2 000	-	0%	2 000	-	0%
<b>ELECTRICITY SERVICES</b>	Expenditure	8 733 824	12 751 768	146%	34 471 471	34 816 345	101%	33 926 609	37 892 740	112%	77 131 904	85 460 852	111%
	Revenue	33 516 166	32 827 203	98%	36 707 686	30 490 346	83%	31 094 821	33 403 760	107%	101 318 673	96 721 309	95%
	Capital	132 157	311 541	236%	636 898	618 392	97%	1 408 496	992 624	70%	2 177 551	1 922 558	88%
<b>FINANCIAL SERVICES</b>	Expenditure	3 236 611	2 790 255	86%	3 488 672	3 534 976	101%	4 199 242	3 752 082	89%	10 924 525	10 077 313	92%
	Revenue	33 329 313	31 810 663	95%	13 745 964	15 540 849	113%	12 233 421	12 807 344	105%	59 308 698	60 158 855	101%
	Capital	-	-		6 000	5 005	83%	9 000	3 461	38%	15 000	8 466	56%
<b>DEVELOPMENT SERVICES</b>	Expenditure	1 676 253	1 581 740	94%	1 889 005	1 779 643	94%	2 129 470	1 802 322	85%	5 694 728	5 163 706	91%
	Revenue	311 257	449 567	144%	448 881	581 063	129%	435 385	653 024	150%	1 195 523	1 683 654	141%
	Capital	158 333	-	0%	1 427 136	108 870	8%	1 574 094	72 970	5%	3 159 563	181 840	6%
<b>MUNICIPAL MANAGER</b>	Expenditure	571 060	465 318	81%	614 555	534 113	87%	665 127	543 555	82%	1 850 742	1 542 986	83%
	Revenue	-	-		-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	-		-	-	#DIV/0!	2 000	-	0%	2 000	-	0%
<b>PROTECTION SERVICES</b>	Expenditure	3 440 449	3 208 723	93%	3 998 094	3 945 362	99%	4 344 682	4 139 297	95%	11 783 225	11 293 382	96%
	Revenue	841 498	840 721	100%	873 653	1 166 927	134%	940 069	2 439 811	260%	2 655 220	4 447 459	167%
	Capital	-	-		-	-	#DIV/0!	-	2 919	#DIV/0!	-	2 919	#DIV/0!
<b>TOTAL</b>	Expenditure	<b>32 321 184</b>	<b>31 771 739</b>	<b>98%</b>	<b>60 881 691</b>	<b>59 856 450</b>	<b>98%</b>	<b>65 479 810</b>	<b>65 281 857</b>	<b>100%</b>	<b>158 682 685</b>	<b>156 910 047</b>	<b>99%</b>
	Revenue	<b>106 279 327</b>	<b>101 806 896</b>	<b>96%</b>	<b>65 097 283</b>	<b>60 223 246</b>	<b>93%</b>	<b>56 210 563</b>	<b>70 498 547</b>	<b>125%</b>	<b>227 587 173</b>	<b>232 528 689</b>	<b>102%</b>
	Capital	<b>7 240 490</b>	<b>382 956</b>	<b>5%</b>	<b>9 380 034</b>	<b>7 722 614</b>	<b>82%</b>	<b>15 015 590</b>	<b>2 955 153</b>	<b>20%</b>	<b>31 636 114</b>	<b>11 060 723</b>	<b>35%</b>

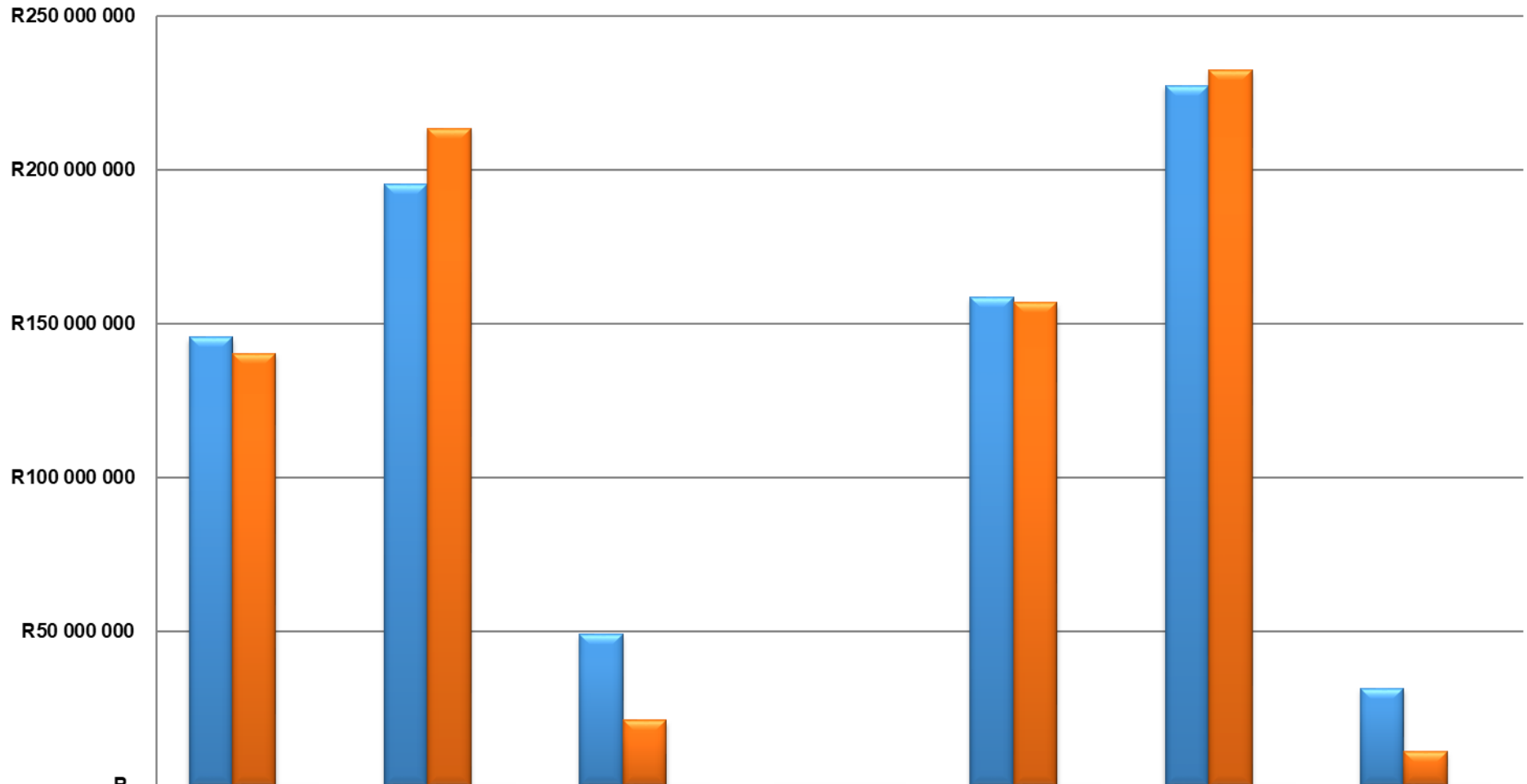
- The material YTD variance under Revenue for Corporate services is due to the Library grants that was recognised as at 30 September 2021.
- Other variances are explained under point 3.2.3 up until point 3.2.5.

## Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2020/21)

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		JULY			AUGUST			SEPTEMBER			QUARTER 1		
		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
<b>2020/21</b>											<b>Q1</b>		
<b>CIVIL SERVICES</b>	Expenditure	10 216 954	7 623 873	75%	12 645 708	10 302 371	81%	13 441 771	11 643 723	87%	36 304 433	29 569 967	81%
	Revenue	34 229 873	36 602 171	107%	9 967 131	15 459 755	155%	10 815 919	10 232 031	95%	55 012 923	62 293 957	113%
	Capital	3 088 333	280 419	9%	3 093 333	1 143 988	37%	9 329 860	2 292 910	25%	15 511 526	3 717 317	24%
<b>CORPORATE SERVICES</b>	Expenditure	2 342 864	1 815 221	77%	2 380 078	2 262 833	95%	2 538 956	2 687 670	106%	7 261 898	6 765 724	93%
	Revenue	46 762	(13 180)	-28%	52 770	1 129	2%	56 293	6 803	12%	155 825	(5 248)	-3%
	Capital	12 670 000	-	0%	33 000	5 945 835	18018%	6 000 000	61 520	1%	18 703 000	6 007 354	32%
<b>COUNCIL SERVICES</b>	Expenditure	1 062 814	990 214	93%	1 283 411	1 291 376	101%	3 416 965	3 080 905	90%	5 763 190	5 362 496	93%
	Revenue	32 214	11 089	34%	19 682	1 486	8%	17 786	38 357	216%	69 682	50 932	73%
	Capital	2 000	-	0%	-	-	0%	-	-	0%	2 000	-	0%
<b>ELECTRICITY SERVICES</b>	Expenditure	13 207 235	8 031 352	61%	25 361 856	32 589 415	128%	30 024 697	31 163 792	104%	68 593 788	71 784 558	105%
	Revenue	26 277 523	29 633 260	113%	27 754 313	32 423 575	117%	27 656 937	27 624 363	100%	81 688 773	89 681 198	110%
	Capital	214 000	238 191	111%	427 000	619 246	145%	907 000	1 061 130	117%	1 548 000	1 918 567	124%
<b>FINANCIAL SERVICES</b>	Expenditure	2 626 121	2 798 031	107%	2 782 386	3 254 375	117%	3 314 785	3 515 881	106%	8 723 292	9 568 288	110%
	Revenue	28 708 142	30 951 350	108%	13 507 308	14 800 040	110%	12 540 167	11 678 809	93%	54 755 617	57 430 198	105%
	Capital	-	-	#DIV/0!	2 000	21 001	1050%	3 000	5 483	183%	5 000	26 484	530%
<b>DEVELOPMENT SERVICES</b>	Expenditure	2 055 607	1 522 902	74%	2 088 052	1 552 358	74%	2 154 114	1 944 224	90%	6 297 773	5 019 484	80%
	Revenue	321 342	387 340	121%	514 520	306 760	60%	658 456	330 888	50%	1 494 318	1 024 989	69%
	Capital	1 786 293	914 470	51%	5 215 212	1 801	0%	6 355 567	8 703 253	137%	13 357 072	9 619 525	72%
<b>MUNICIPAL MANAGER</b>	Expenditure	555 993	541 266	97%	571 324	490 772	86%	574 711	528 681	92%	1 702 028	1 560 719	92%
	Revenue	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!	-	-	#DIV/0!
	Capital	-	-	#DIV/0!	2 000	-	0%	-	1 152	#DIV/0!	2 000	1 152	58%
<b>PROTECTION SERVICES</b>	Expenditure	3 521 723	2 669 385	76%	3 806 783	4 419 170	116%	3 862 838	3 801 135	98%	11 191 344	10 889 690	97%
	Revenue	789 888	1 040 481	132%	808 518	901 082	111%	753 261	1 139 348	151%	2 351 667	3 080 911	131%
	Capital	-	-	#DIV/0!	-	-	#DIV/0!	35 000	24 400	70%	35 000	24 400	70%
<b>TOTAL</b>	Expenditure	35 589 311	25 992 244	73%	50 919 598	56 162 670	110%	59 328 837	58 366 010	98%	145 837 746	140 520 925	96%
	Revenue	90 405 744	98 612 511	109%	52 624 242	63 893 828	121%	52 498 819	51 050 598	97%	195 528 805	213 556 937	109%
	Capital	17 760 626	1 433 080	8%	8 772 545	7 731 871	88%	22 630 427	12 149 849	54%	49 163 598	21 314 799	43%



# SDBIP - QUARTER 1 COMPARISON



R-	Expenditure 2020/21	Revenue 2020/21	Capital 2020/21		Expenditure 2021/22	Revenue 2021/22	Capital 2021/22
■ Planned	R145 837 746	R195 528 805	R49 163 598		R158 682 685	R227 587 173	R31 636 114
■ Actual	R140 520 925	R213 556 937	R21 314 799		R156 910 047	R232 528 689	R11 060 723
■ Variance	96%	109%	43%		99%	102%	35%

### 3.2.2 OPERATING REVENUE – ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

2021/22		Jul-21		Aug-21		Sep-21		Quarter 1		%
		Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	1	30 240 933	31 899 253	34 591 948	32 226 031	34 619 842	36 256 317	99 452 723	100 381 601	100.93%
RATES	2	10 802 726	10 282 972	11 790 828	14 446 658	14 983 603	12 718 075	37 577 156	37 447 705	99.66%
SEWERAGE	3	3 230 767	3 094 836	3 295 129	3 056 472	3 414 311	3 675 410	9 940 206	9 826 718	98.86%
AVAILABILITY	4	318 005	970 745	1 152 438	1 037 991	1 200 287	1 071 345	2 670 731	3 080 080	115.33%
HOUSING	5	33 482	27 178	34 261	28 766	33 427	31 381	101 171	87 325	86.31%
WATER	6	5 322 980	5 631 525	6 140 084	4 686 492	5 840 898	5 729 602	17 303 962	16 047 620	92.74%
REFUSE	7	2 818 966	2 278 625	2 457 532	2 318 077	2 457 707	2 415 945	7 734 205	7 012 648	90.67%
OTHER		1 135 547	981 925	1 404 690	1 412 545	1 275 527	1 369 963	3 815 763	3 764 434	98.65%
		R 53 903 406	R 55 167 060	R 60 866 909	R 59 213 032	R 63 825 602	R 63 268 038	R 178 595 917	R 177 648 130	99.47%

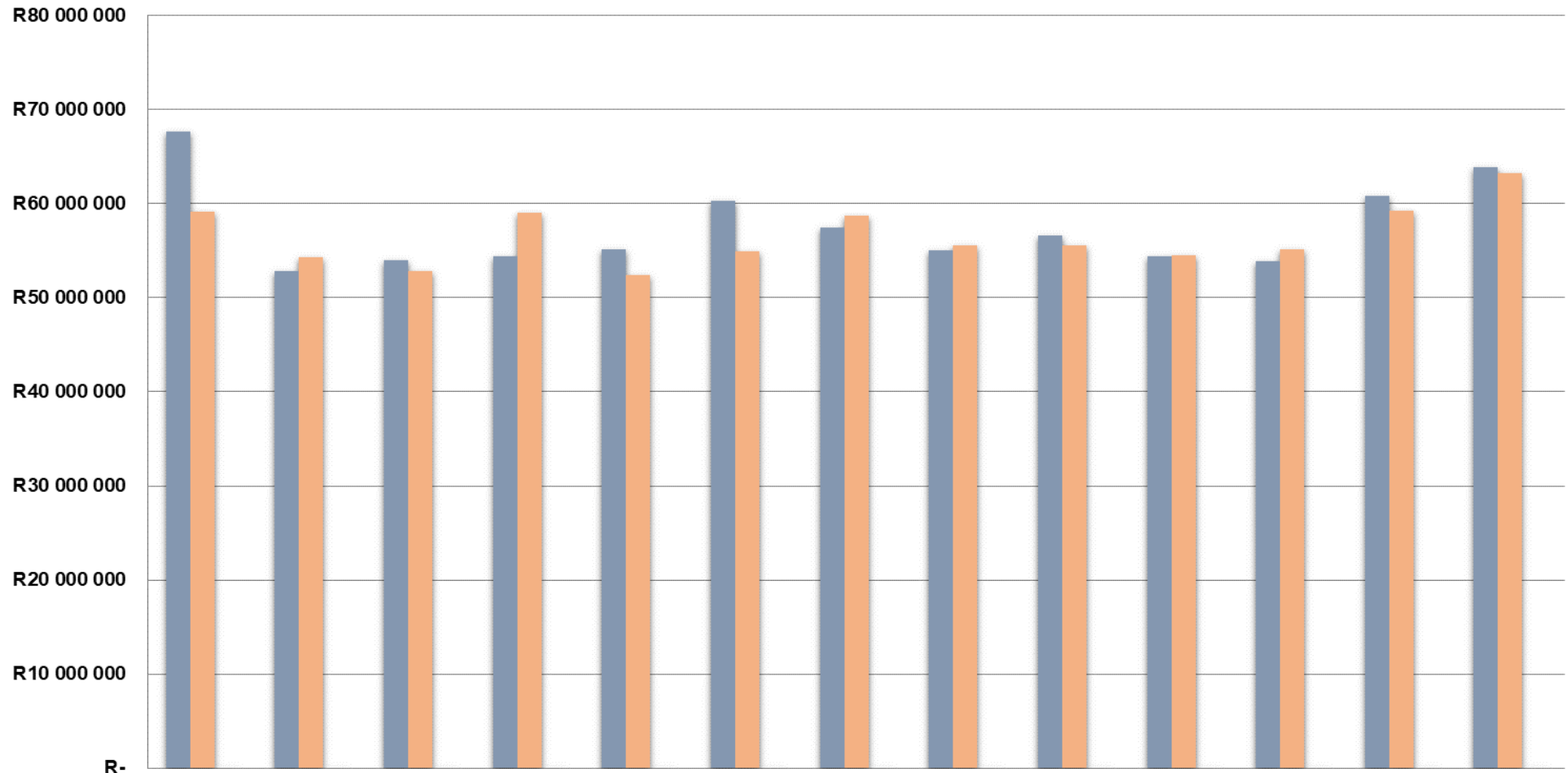
  

2020/21		Jul-20		Aug-20		Sep-20		Quarter 1		%
		Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	1	26 773 411	27 012 092	30 058 014	29 450 325	35 813 667	31 616 397	92 645 091	88 078 814	95.07%
RATES	2	9 881 241	9 678 912	11 133 224	9 858 947	14 201 885	14 335 213	35 216 350	33 873 072	96.19%
SEWERAGE	3	3 139 269	3 053 135	3 116 186	2 864 200	3 150 951	3 501 653	9 406 406	9 418 987	100.13%
AVAILABILITY	4	1 105 290	1 181 320	1 199 097	1 106 989	1 117 720	1 176 917	3 422 107	3 465 225	101.26%
HOUSING	5	31 684	27 404	28 950	24 554	33 334	28 680	93 969	80 639	85.81%
WATER	6	9 834 878	4 986 261	4 516 339	4 380 955	9 739 710	5 166 488	24 090 927	14 533 704	60.33%
REFUSE	7	2 245 652	2 181 651	2 229 371	2 066 010	2 308 158	2 192 957	6 783 181	6 440 618	94.95%
OTHER		1 171 566	953 156	1 456 869	1 531 892	1 268 339	1 107 873	3 896 775	3 592 920	92.20%
		R 54 182 991	R 49 073 930	R 53 738 050	R 51 283 870	R 67 633 764	R 59 126 178	R 175 554 806	R 159 483 979	90.85%

The combined monthly service collection rate of **99.47%** for the first quarter of the 2021/22 financial year has increased when compared to the previous financial year's rate of **90.85%**. The actual payments refer to amounts received for the previous month's debtors raised.

# AMOUNTS RECEIVED IN CURRENT MONTH FOR THE PREVIOUS MONTH'S DEBTORS RAISED

## Monthly Collection Rate %



	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21
■ DEBITS	67 633 76	52 796 91	53 938 99	54 420 98	55 088 55	60 324 78	57 410 25	55 075 21	56 624 32	54 429 13	53 903 40	60 866 90	63 825 60
■ RECEIPTS	59 126 17	54 305 11	52 806 75	59 017 36	52 433 33	54 917 84	58 704 52	55 505 34	55 515 59	54 507 02	55 167 06	59 213 03	63 268 03
■ %	87.42%	102.86%	97.90%	108.45%	95.18%	91.04%	102.25%	100.78%	98.04%	100.14%	102.34%	97.28%	99.13%

### 3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Revenue By Source</b>								
Property rates	133 192	138 386	11 798	38 440	37 226	1 214	3%	138 386
Service charges - electricity revenue	323 772	369 764	33 394	94 398	98 891	(4 492)	-5%	369 764
Service charges - water revenue	72 142	75 190	5 660	16 790	17 303	(512)	-3%	75 190
Service charges - sanitation revenue	44 858	45 988	3 936	11 203	12 000	(797)	-7%	45 988
Service charges - refuse revenue	27 834	28 742	2 456	7 358	7 332	26	0%	28 742
Rental of facilities and equipment	1 658	1 529	(5)	270	290	(20)	-7%	1 529
Interest earned - external investments	36 524	37 706	295	906	990	(84)	-8%	37 706
Interest earned - outstanding debtors	2 696	2 601	200	582	579	2	0%	2 601
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	28 402	23 591	20	46	68	(22)	-33%	23 591
Licences and permits	4 627	4 445	443	1 220	1 067	154	14%	4 445
Agency services	4 987	5 699	704	1 801	1 409	392	28%	5 699
Transfers and subsidies	135 128	152 542	4 377	49 709	47 761	1 948	4%	152 542
Other revenue	16 767	10 776	1 226	3 179	2 372	807	34%	10 776
Gains	14 557	10 092	35	267	-	267	#DIV/0!	10 092
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>847 144</b>	<b>907 049</b>	<b>64 539</b>	<b>226 169</b>	<b>227 288</b>	<b>(1 119)</b>	<b>0%</b>	<b>907 049</b>

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 30 September 2021.

- **Fines, penalties and forfeits** stands at 33% below the YTD budgeted projections. The largest portion relates to traffic fines, which will be recognised at year-end.
- **Licences and Permits, Agency services** stand above the YTD budgeted projections, positively influencing the income.
- **Other revenue** stands at 34% above the YTD budgeted projections mainly due to over-performance on various sundry revenue line items such as Building Plan Fees and Entrance Fees: Boats.
- **Gains** refer to sale of land, which for purposes of tariff modelling is not budgeted for.
- Revenue for the month of **September 2021** was **R64.539 million** whilst the overall YTD performance excluding capital transfers is more or less in line with the budgeted projections.

### 3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Expenditure By Type</b>								
Employee related costs	248 278	260 602	19 024	54 648	57 672	(3 023)	-5%	260 602
Remuneration of councillors	10 857	11 232	886	2 657	2 628	28	1%	11 232
Debt impairment	31 532	36 031	(16)	(37)	-	(37)	#DIV/0!	36 031
Depreciation & asset impairment	87 220	95 797	-	-	-	-		95 797
Finance charges	13 954	13 141	-	-	-	-		13 141
Bulk purchases - electricity	252 180	299 500	34 554	75 486	67 714	7 773	11%	299 500
Inventory consumed	31 872	32 723	1 352	3 540	4 528	(988)	-22%	32 723
Contracted services	51 698	87 781	4 701	9 849	16 035	(6 186)	-39%	87 781
Transfers and subsidies	2 989	3 851	243	1 591	831	760	91%	3 851
Other expenditure	32 233	48 433	4 539	9 176	9 275	(99)	-1%	48 433
Losses	16 612	8 964	-	-	-	-		8 964
<b>Total Expenditure</b>	<b>779 425</b>	<b>898 053</b>	<b>65 282</b>	<b>156 910</b>	<b>158 683</b>	<b>(1 773)</b>	<b>-1%</b>	<b>898 053</b>

- **Bulk Purchases – Electricity** stand at 11% above the YTD budgeted projections due to higher usage up until September 2021.
- Variances on **Inventory consumed** and **Contracted Services** stand below the YTD budgeted projections mainly due to underspending on various line items.
- **Transfer and Subsidies** are paid out when beneficiaries submit audited financial statements as required, in order for SM to pay out these financial contributions.
- Expenditure for the month of **September 2021** was **R65.282 million** whilst the overall YTD performance stands at **1% below** the budgeted projections.

### 3.2.5 Capital expenditure and graphs against Annual Budget

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q1 First Quarter									
Vote Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b>Capital Expenditure - Functional Classification</b>									
<b>Governance and administration</b>		39 443	14 850	548	1 166	3 821	(2 655)	-69%	14 850
Executive and council		3	20	-	-	4	(4)	-100%	20
Finance and administration		39 440	14 830	548	1 166	3 817	(2 651)	-69%	14 830
Internal audit		-	-	-	-	-	-		-
<b>Community and public safety</b>		9 230	6 469	213	519	1 248	(728)	-58%	6 469
Community and social services		264	150	-	3	60	(57)	-96%	150
Sport and recreation		7 032	4 321	210	514	1 188	(674)	-57%	4 321
Public safety		1 934	1 998	3	3	-	3	#DIV/0!	1 998
Housing		-	-	-	-	-	-		-
<b>Economic and environmental services</b>		66 718	47 068	544	747	4 954	(4 207)	-85%	47 068
Planning and development		10 064	12 578	27	147	2 580	(2 433)	-94%	12 578
Road transport		56 654	34 490	517	600	2 373	(1 773)	-75%	34 490
<b>Trading services</b>		102 158	98 049	1 650	8 628	21 614	(12 985)	-60%	98 049
Energy sources		18 135	23 321	849	1 777	2 086	(309)	-15%	23 321
Water management		7 375	9 925	156	383	1 167	(784)	-67%	9 925
Waste water management		73 508	62 940	642	6 465	18 150	(11 685)	-64%	62 940
Waste management		3 139	1 862	3	3	210	(207)	-99%	1 862
<b>Other</b>		-	-	-	-	-	-		-
<b>Total Capital Expenditure - Functional Classification</b>	<b>3</b>	<b>217 548</b>	<b>166 436</b>	<b>2 955</b>	<b>11 061</b>	<b>31 636</b>	<b>(20 575)</b>	<b>-65%</b>	<b>166 436</b>
<b>Funded by:</b>									
National Government		32 175	31 055	-	5 800	9 200	(3 400)	-37%	31 055
Provincial Government		43 066	15 661	2	2	1 368	(1 366)	-100%	15 661
District Municipality		-	-	-	-	-	-		-
<b>Transfers recognised - capital</b>		<b>75 531</b>	<b>46 716</b>	<b>2</b>	<b>5 802</b>	<b>10 568</b>	<b>(4 766)</b>	<b>-45%</b>	<b>46 716</b>
<b>Borrowing</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
<b>Internally generated funds</b>		<b>142 018</b>	<b>119 720</b>	<b>2 953</b>	<b>5 258</b>	<b>21 068</b>	<b>(15 809)</b>	<b>-75%</b>	<b>119 720</b>
<b>Total Capital Funding</b>		<b>217 548</b>	<b>166 436</b>	<b>2 955</b>	<b>11 061</b>	<b>31 636</b>	<b>(20 575)</b>	<b>-65%</b>	<b>166 436</b>

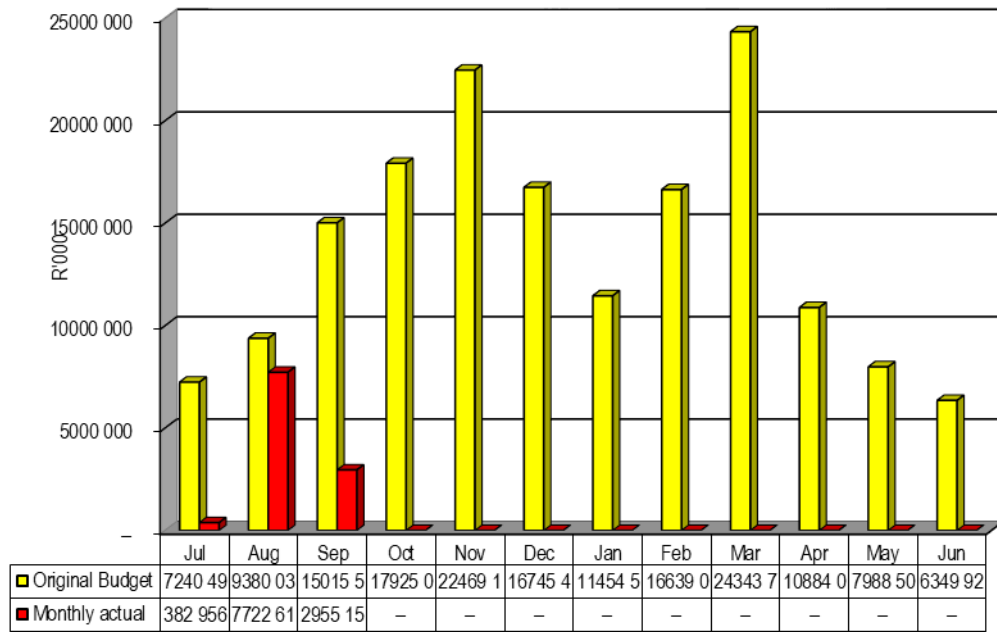
- Capital expenditure for the month of **September 2021** amounts to **R 2 955 153** and stands at **65%** below the projected YTD budget which is not aligned to the SDBIP and budget plan.
- The YTD actual is **R 11 060 723 (6.65%)** compared to the total budget of **R 166 435 729**.
- Commitments are R 11 842 144.

## 2021-2022 Top 10 Capital Projects

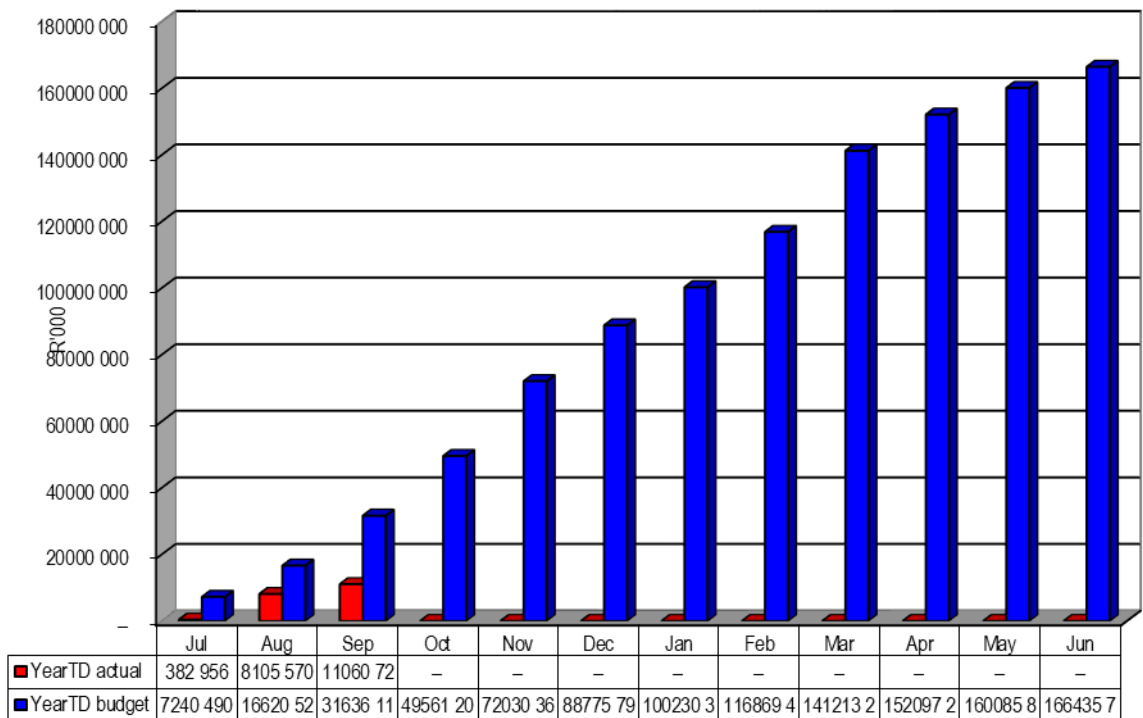
No	PROJECT DESCRIPTION	Approved budget	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently	Any challenges identified that is resulting in delays?
<b>SEWERAGE SERVICE</b>											
1	Sewerage Works: Moorreesburg	55 020 000	-	5 808 843	15 000 000	49 211 157	89%	construction	Moorreesburg	60%	N/A
2	Sewerage Works: Darling	4 720 600	-	-	3 000 000	4 720 600	100%	construction	Darling	85%	N/A
<b>ROADS</b>											
3	Roads Swartland: Resealing of Roads	23 000 000	-	-	1 304 093	23 000 000	100%	planning	Swartland	7%	N/A
4	Roads Swartland: New Roads	7 555 096	109 916	192 858	900 000	7 362 238	97%	construction	Swartland	10%	N/A
<b>BUILDINGS &amp; MAINTENANCE</b>											
5	Conversion / Operationalising of Office Space (Standard Bank Building)	5 100 000	135 680	247 339	700 000	4 852 661	95%	construction	Malmesbury	20%	N/A
6	Conversion / Operationalising of Office Space (Nedbank Build)	4 900 000	174 644	363 907	700 000	4 536 093	93%	construction	Malmesbury	20%	N/A
<b>HOUSING</b>											
7	Malmesbury De Hoop Housing Project	11 600 000	63 989	63 989	971 871	11 536 011	99%	0%	Malmesbury	Planing Phase - busy finalising the contract and appointing a contractor with regards to the provision/installation of water.	N/A
<b>ELECTRICAL SERVICES</b>											
8	Malmesbury: Saamstaan/De Hoop area: Upgrading of bulk electricity supply: Phase 1	8 355 000	-	840	700 000	8 354 160	100%	Construction	Malmesbury	2%	N/A
9	Saamstaan/De Hoop: 389 plot housing development: Elec Bulk supply, Infrastructure Connections	6 500 000	356 735	398 364	850 000	6 101 636	93.87%	Construction	Malmesbury	10%	N/A
10	Minisubstations: Swartland	3 600 000	1 837	1 837	-	3 598 163	100%	Procurement	Swartland	10%	N/A
<b>TOTAL</b>		<b>130 350 696</b>	<b>842 802</b>	<b>7 077 978</b>	<b>24 125 964</b>	<b>123 272 718</b>	<b>95%</b>				

**NOTE: Project status (column J): If the project is in the SCM process of being procured. Please state in which stage (column L) (planning, specification, advertising, etc)**

**Chart C1 2021/22 Capital Expenditure Monthly Trend: actual v target**



**Chart C2 2021/22 Capital Expenditure: YTD actual v YTD target**





### 3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table SC2 Monthly Budget Statement - performance indicators - Q1 First Quarter					
Description of financial indicator	Basis of calculation	Ref	Budget Year 2021/22		
			Original Budget	YearTD actual	Full Year Forecast
<b><u>Borrowing Management</u></b>					
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		12.1%	0.0%	12.1%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>					
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		8.1%	7.7%	8.1%
Gearing	Long Term Borrowing/ Funds & Reserves		37.1%	51.3%	37.1%
<b><u>Liquidity</u></b>					
Current Ratio	Current assets/current liabilities	1	5:1	7:1	5:1
Liquidity Ratio	Monetary Assets/Current Liabilities		4:1	6:1	4:1
<b><u>Revenue Management</u></b>					
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing		95.0%	99.51%	95.0%
<b><u>Creditors Management</u></b>					
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))		100.0%	99.27%	100.0%
<b><u>Funding of Provisions</u></b>					
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions				
<b><u>Other Indicators</u></b>					
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	6.0%	5.75%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	18.0%	21.64%	18.0%
Employee costs	Employee costs/Total Revenue - capital revenue		28.7%	24.2%	28.7%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		6.3%	5.4%	6.3%
Interest & Depreciation	I&D/Total Revenue - capital revenue		12.0%	0.0%	12.0%
<b><u>IDP regulation financial viability indicators</u></b>					
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		15.60%	0.0%	15.60%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		17.64%	5.4%	17.64%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		8.86	10.56	8.86

**Note:** Ratios will improve more positively over the reporting period as the formula only provides that it calculates the year to date.

- Interest income only realises at year-end upon investment maturity
- Current and Liquidity ratios – The YTD actual only takes into account the month-to-month movements and will the ratio be more in line with the budget nearing the end of the reporting period.

## Section 4 – In-year budget statement tables

### 4.1 Monthly budget statements

#### 4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q1 First Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Financial Performance</b>								
Property rates	133 192	138 386	11 798	38 440	37 226	1 214	3%	138 386
Service charges	468 607	519 684	45 447	129 750	135 525	(5 775)	-4%	519 684
Investment revenue	36 524	37 706	295	906	990	(84)	-8%	37 706
Transfers and subsidies	135 128	152 542	4 377	49 709	47 761	1 948	4%	152 542
Other own revenue	73 694	58 731	2 623	7 364	5 785	1 579	27%	58 731
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>847 144</b>	<b>907 049</b>	<b>64 539</b>	<b>226 169</b>	<b>227 288</b>	<b>(1 119)</b>	<b>-0%</b>	<b>907 049</b>
Employee costs	248 278	260 602	19 024	54 648	57 672	(3 023)	-5%	260 602
Remuneration of Councillors	10 857	11 232	886	2 657	2 628	28	1%	11 232
Depreciation & asset impairment	87 220	95 797	-	-	-	-	-	95 797
Finance charges	13 954	13 141	-	-	-	-	-	13 141
Inventory consumed and bulk purchases	284 052	332 223	35 906	79 026	72 242	6 784	9%	332 223
Transfers and subsidies	2 989	3 851	243	1 591	831	760	91%	3 851
Other expenditure	132 075	181 208	9 224	18 988	25 310	(6 321)	-25%	181 208
<b>Total Expenditure</b>	<b>779 425</b>	<b>898 053</b>	<b>65 282</b>	<b>156 910</b>	<b>158 683</b>	<b>(1 773)</b>	<b>-1%</b>	<b>898 053</b>
<b>Surplus/(Deficit)</b>	<b>67 718</b>	<b>8 996</b>	<b>(743)</b>	<b>69 259</b>	<b>68 605</b>	<b>653</b>	<b>1%</b>	<b>8 996</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	74 767	46 716	5 802	5 802	-	5 802	#DIV/0!	46 716
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies) (Monetary Allocations from Other Departments)	323	1 197	157	558	299	258	86%	1 197
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>142 809</b>	<b>56 908</b>	<b>5 217</b>	<b>75 619</b>	<b>68 904</b>	<b>6 714</b>	<b>10%</b>	<b>56 908</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>142 809</b>	<b>56 908</b>	<b>5 217</b>	<b>75 619</b>	<b>68 904</b>	<b>6 714</b>	<b>10%</b>	<b>56 908</b>
<b>Capital expenditure &amp; funds sources</b>								
<b>Capital expenditure</b>	<b>217 548</b>	<b>166 436</b>	<b>2 955</b>	<b>11 061</b>	<b>31 636</b>	<b>(20 575)</b>	<b>-65%</b>	<b>166 436</b>
Capital transfers recognised	75 531	46 716	2	5 802	10 568	(4 766)	-45%	46 716
Borrowing	-	-	-	-	-	-	-	-
Internally generated funds	142 018	119 720	2 953	5 258	21 068	(15 809)	-75%	119 720
<b>Total sources of capital funds</b>	<b>217 548</b>	<b>166 436</b>	<b>2 955</b>	<b>11 061</b>	<b>31 636</b>	<b>(20 575)</b>	<b>-65%</b>	<b>166 436</b>
<b>Financial position</b>								
Total current assets	785 631	703 155	-	829 848	-	-	-	703 155
Total non current assets	2 105 230	2 157 863	-	2 116 247	-	-	-	2 157 863
Total current liabilities	141 461	146 380	-	112 619	-	-	-	146 380
Total non current liabilities	212 808	180 716	-	221 271	-	-	-	180 716
Community wealth/Equity	2 536 592	2 533 922	-	2 536 586	-	-	-	2 533 922
<b>Cash flows</b>								
Net cash from (used) operating	213 813	144 660	41 926	89 557	29 068	(60 489)	-208%	144 660
Net cash from (used) investing	(195 422)	(166 358)	(0)	(7 458)	(27 726)	(20 268)	73%	(166 358)
Net cash from (used) financing	(8 552)	(10 979)	(15 358)	12	(3 178)	(3 190)	100%	(10 979)
<b>Cash/cash equivalents at the month/year end</b>	<b>640 204</b>	<b>577 694</b>	<b>-</b>	<b>692 482</b>	<b>608 535</b>	<b>(83 947)</b>	<b>-14%</b>	<b>577 694</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>								
Total By Income Source	48 620	10 495	1 943	1 364	916	1 870	18 038	86 590
<b>Creditors Age Analysis</b>								
Total Creditors	15 520	53	-	-	-	-	61	15 634

#### 4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q1 First Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Revenue - Functional</b>								
<i><b>Governance and administration</b></i>	<b>234 603</b>	<b>239 558</b>	<b>12 904</b>	<b>60 473</b>	<b>59 601</b>	872	1%	<b>239 558</b>
Executive and council	351	295	5	70	71	(0)	-1%	295
Finance and administration	234 252	239 264	12 899	60 402	59 530	872	1%	239 264
Internal audit	-	-	-	-	-	-	-	-
<i><b>Community and public safety</b></i>	<b>105 137</b>	<b>84 005</b>	<b>4 241</b>	<b>4 975</b>	<b>832</b>	4 143	498%	<b>84 005</b>
Community and social services	30 071	11 725	2 382	2 678	294	2 384	810%	11 725
Sport and recreation	3 414	4 438	497	824	379	444	117%	4 438
Public safety	32 857	26 234	1 283	1 365	120	1 245	1034%	26 234
Housing	38 795	41 608	78	109	38	70	183%	41 608
Health	-	-	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>	<b>17 232</b>	<b>18 013</b>	<b>1 574</b>	<b>4 292</b>	<b>3 359</b>	933	28%	<b>18 013</b>
Planning and development	4 274	3 561	406	1 180	807	373	46%	3 561
Road transport	12 957	14 453	1 168	3 112	2 553	559	22%	14 453
Environmental protection	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>	<b>565 240</b>	<b>613 353</b>	<b>51 777</b>	<b>162 782</b>	<b>163 789</b>	(1 007)	-1%	<b>613 353</b>
Energy sources	338 322	383 738	33 404	96 721	101 319	(4 597)	-5%	383 738
Water management	91 376	92 270	5 944	23 576	24 290	(714)	-3%	92 270
Waste water management	90 934	90 720	9 651	28 090	23 563	4 527	19%	90 720
Waste management	44 609	46 625	2 777	14 394	14 618	(223)	-2%	46 625
<i><b>Other</b></i>	<b>22</b>	<b>31</b>	<b>3</b>	<b>8</b>	<b>6</b>	<b>2</b>	<b>27%</b>	<b>31</b>
<b>Total Revenue - Functional</b>	<b>922 234</b>	<b>954 961</b>	<b>70 499</b>	<b>232 529</b>	<b>227 587</b>	<b>4 942</b>	<b>2%</b>	<b>954 961</b>
<b>Expenditure - Functional</b>								
<i><b>Governance and administration</b></i>	<b>127 904</b>	<b>150 939</b>	<b>11 246</b>	<b>28 699</b>	<b>30 045</b>	(1 345)	-4%	<b>150 939</b>
Executive and council	20 353	21 677	3 318	6 872	6 399	473	7%	21 677
Finance and administration	105 629	127 295	7 773	21 431	23 195	(1 764)	-8%	127 295
Internal audit	1 922	1 967	156	397	451	(54)	-12%	1 967
<i><b>Community and public safety</b></i>	<b>118 617</b>	<b>143 313</b>	<b>7 016</b>	<b>18 728</b>	<b>20 160</b>	(1 432)	-7%	<b>143 313</b>
Community and social services	20 641	22 657	1 603	4 424	4 809	(385)	-8%	22 657
Sport and recreation	26 235	27 273	2 070	5 138	5 552	(414)	-7%	27 273
Public safety	65 532	62 940	3 180	8 633	9 213	(580)	-6%	62 940
Housing	6 208	30 442	164	534	587	(53)	-9%	30 442
Health	-	-	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>	<b>62 621</b>	<b>64 574</b>	<b>2 528</b>	<b>6 703</b>	<b>8 198</b>	(1 495)	-18%	<b>64 574</b>
Planning and development	12 497	13 868	914	2 675	3 204	(529)	-17%	13 868
Road transport	50 124	50 706	1 614	4 028	4 994	(966)	-19%	50 706
Environmental protection	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>	<b>468 815</b>	<b>537 487</b>	<b>44 447</b>	<b>102 402</b>	<b>99 918</b>	2 484	2%	<b>537 487</b>
Energy sources	294 595	347 565	36 626	81 131	73 726	7 405	10%	347 565
Water management	66 083	69 431	1 739	4 592	7 548	(2 956)	-39%	69 431
Waste water management	65 547	67 528	3 047	7 800	8 807	(1 007)	-11%	67 528
Waste management	42 590	52 963	3 035	8 880	9 837	(958)	-10%	52 963
<i><b>Other</b></i>	<b>1 469</b>	<b>1 740</b>	<b>45</b>	<b>377</b>	<b>362</b>	<b>16</b>	<b>4%</b>	<b>1 740</b>
<b>Total Expenditure - Functional</b>	<b>779 425</b>	<b>898 053</b>	<b>65 282</b>	<b>156 910</b>	<b>158 683</b>	<b>(1 773)</b>	<b>-1%</b>	<b>898 053</b>
<b>Surplus/ (Deficit) for the year</b>	<b>142 809</b>	<b>56 908</b>	<b>5 217</b>	<b>75 619</b>	<b>68 904</b>	<b>6 714</b>	<b>10%</b>	<b>56 908</b>

### 4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q1 First Quarter								
Vote Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Revenue by Vote</b>								
Vote 1 - Corporate Services	11 433	11 506	2 398	2 424	101	2 323	2311.3%	11 506
Vote 2 - Civil Services	246 938	248 096	18 792	67 023	62 938	4 085	6.5%	248 096
Vote 3 - Council	351	295	5	70	71	(0)	-0.5%	295
Vote 4 - Electricity Services	338 357	383 738	33 404	96 721	101 319	(4 597)	-4.5%	383 738
Vote 5 - Financial Services	219 040	227 643	12 807	60 159	59 309	850	1.4%	227 643
Vote 6 - Development Services	51 755	47 074	653	1 684	1 196	488	40.8%	47 074
Vote 7 - Municipal Manager	-	-	-	-	-	-	-	-
Vote 8 - Protection Services	54 361	36 609	2 440	4 447	2 655	1 792	67.5%	36 609
<b>Total Revenue by Vote</b>	<b>922 234</b>	<b>954 961</b>	<b>70 499</b>	<b>232 529</b>	<b>227 587</b>	<b>4 942</b>	<b>2.2%</b>	<b>954 961</b>
<b>Expenditure by Vote</b>								
Vote 1 - Corporate Services	31 884	41 476	2 181	6 487	8 208	(1 720)	-21.0%	41 476
Vote 2 - Civil Services	258 966	278 331	11 918	30 790	37 446	(6 656)	-17.8%	278 331
Vote 3 - Council	16 781	18 220	3 053	6 094	5 644	450	8.0%	18 220
Vote 4 - Electricity Services	309 089	364 266	37 893	85 461	77 132	8 329	10.8%	364 266
Vote 5 - Financial Services	50 530	59 521	3 752	10 077	10 925	(847)	-7.8%	59 521
Vote 6 - Development Services	27 405	53 057	1 802	5 164	5 695	(531)	-9.3%	53 057
Vote 7 - Municipal Manager	7 373	8 168	544	1 543	1 851	(308)	-16.6%	8 168
Vote 8 - Protection Services	77 396	75 013	4 139	11 293	11 783	(490)	-4.2%	75 013
<b>Total Expenditure by Vote</b>	<b>779 425</b>	<b>898 053</b>	<b>65 282</b>	<b>156 910</b>	<b>158 683</b>	<b>(1 773)</b>	<b>-1.1%</b>	<b>898 053</b>
<b>Surplus/ (Deficit) for the year</b>	<b>142 809</b>	<b>56 908</b>	<b>5 217</b>	<b>75 619</b>	<b>68 904</b>	<b>6 714</b>	<b>9.7%</b>	<b>56 908</b>

#### 4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter								
Description	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Revenue By Source</b>								
Property rates	133 192	138 386	11 798	38 440	37 226	1 214	3%	138 386
Service charges - electricity revenue	323 772	369 764	33 394	94 398	98 891	(4 492)	-5%	369 764
Service charges - water revenue	72 142	75 190	5 660	16 790	17 303	(512)	-3%	75 190
Service charges - sanitation revenue	44 858	45 988	3 936	11 203	12 000	(797)	-7%	45 988
Service charges - refuse revenue	27 834	28 742	2 456	7 358	7 332	26	0%	28 742
Rental of facilities and equipment	1 658	1 529	(5)	270	290	(20)	-7%	1 529
Interest earned - external investments	36 524	37 706	295	906	990	(84)	-8%	37 706
Interest earned - outstanding debtors	2 696	2 601	200	582	579	2	0%	2 601
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	28 402	23 591	20	46	68	(22)	-33%	23 591
Licences and permits	4 627	4 445	443	1 220	1 067	154	14%	4 445
Agency services	4 987	5 699	704	1 801	1 409	392	28%	5 699
Transfers and subsidies	135 128	152 542	4 377	49 709	47 761	1 948	4%	152 542
Other revenue	16 767	10 776	1 226	3 179	2 372	807	34%	10 776
Gains	14 557	10 092	35	267	-	267	#DIV/0!	10 092
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>847 144</b>	<b>907 049</b>	<b>64 539</b>	<b>226 169</b>	<b>227 288</b>	<b>(1 119)</b>	<b>0%</b>	<b>907 049</b>
<b>Expenditure By Type</b>								
Employee related costs	248 278	260 602	19 024	54 648	57 672	(3 023)	-5%	260 602
Remuneration of councillors	10 857	11 232	886	2 657	2 628	28	1%	11 232
Debt impairment	31 532	36 031	(16)	(37)	-	(37)	#DIV/0!	36 031
Depreciation & asset impairment	87 220	95 797	-	-	-	-	-	95 797
Finance charges	13 954	13 141	-	-	-	-	-	13 141
Bulk purchases - electricity	252 180	299 500	34 554	75 486	67 714	7 773	11%	299 500
Inventory consumed	31 872	32 723	1 352	3 540	4 528	(988)	-22%	32 723
Contracted services	51 698	87 781	4 701	9 849	16 035	(6 186)	-39%	87 781
Transfers and subsidies	2 989	3 851	243	1 591	831	760	91%	3 851
Other expenditure	32 233	48 433	4 539	9 176	9 275	(99)	-1%	48 433
Losses	16 612	8 964	-	-	-	-	-	8 964
<b>Total Expenditure</b>	<b>779 425</b>	<b>898 053</b>	<b>65 282</b>	<b>156 910</b>	<b>158 683</b>	<b>(1 773)</b>	<b>-1%</b>	<b>898 053</b>
<b>Surplus/(Deficit)</b>	<b>67 718</b>	<b>8 996</b>	<b>(743)</b>	<b>69 259</b>	<b>68 605</b>	<b>653</b>	<b>0</b>	<b>8 996</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	74 767	46 716	5 802	5 802	-	5 802	#DIV/0!	46 716
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental)	323	1 197	157	558	299	258	0	1 197
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>142 809</b>	<b>56 908</b>	<b>5 217</b>	<b>75 619</b>	<b>68 904</b>			<b>56 908</b>
Taxation	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>142 809</b>	<b>56 908</b>	<b>5 217</b>	<b>75 619</b>	<b>68 904</b>			<b>56 908</b>
Attributable to minorities	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>142 809</b>	<b>56 908</b>	<b>5 217</b>	<b>75 619</b>	<b>68 904</b>			<b>56 908</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>142 809</b>	<b>56 908</b>	<b>5 217</b>	<b>75 619</b>	<b>68 904</b>			<b>56 908</b>

#### 4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q1 First Quarter									
Vote Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1								
<b>Multi-Year expenditure appropriation</b>	2								
Vote 2 - Civil Services		87 571	81 096	470	6 932	22 496	(15 564)	-69%	81 096
Vote 4 - Electricity Services		4 269	14 855	357	399	1 550	(1 151)	-74%	14 855
Vote 6 - Development Services		43 514	13 100	64	64	1 098	(1 034)	-94%	13 100
<b>Total Capital Multi-year expenditure</b>	4,7	<b>135 354</b>	<b>109 051</b>	<b>890</b>	<b>7 395</b>	<b>25 143</b>	<b>(17 749)</b>	<b>-71%</b>	<b>109 051</b>
<b>Single Year expenditure appropriation</b>	2								
Vote 1 - Corporate Services		18 934	872	1	4	465	(461)	-99%	872
Vote 2 - Civil Services		31 083	37 373	1 412	2 010	3 319	(1 310)	-39%	37 373
Vote 3 - Council		-	10	-	-	2	(2)	-100%	10
Vote 4 - Electricity Services		15 324	10 503	636	1 523	628	896	143%	10 503
Vote 5 - Financial Services		13 866	381	3	8	15	(7)	-44%	381
Vote 6 - Development Services		1 050	6 238	9	118	2 062	(1 944)	-94%	6 238
Vote 7 - Municipal Manager		3	10	-	-	2	(2)	-100%	10
Vote 8 - Protection Services		1 934	1 998	3	3	-	3	#DIV/0!	1 998
<b>Total Capital single-year expenditure</b>	4	<b>82 194</b>	<b>57 385</b>	<b>2 065</b>	<b>3 666</b>	<b>6 493</b>	<b>(2 827)</b>	<b>-44%</b>	<b>57 385</b>
<b>Total Capital Expenditure</b>		<b>217 548</b>	<b>166 436</b>	<b>2 955</b>	<b>11 061</b>	<b>31 636</b>	<b>(20 575)</b>	<b>-65%</b>	<b>166 436</b>
<b>Capital Expenditure - Functional Classification</b>									
<b>Governance and administration</b>		<b>39 443</b>	<b>14 850</b>	<b>548</b>	<b>1 166</b>	<b>3 821</b>	<b>(2 655)</b>	<b>-69%</b>	<b>14 850</b>
Executive and council		3	20	-	-	4	(4)	-100%	20
Finance and administration		39 440	14 830	548	1 166	3 817	(2 651)	-69%	14 830
Internal audit		-	-	-	-	-	-	-	-
<b>Community and public safety</b>		<b>9 230</b>	<b>6 469</b>	<b>213</b>	<b>519</b>	<b>1 248</b>	<b>(728)</b>	<b>-58%</b>	<b>6 469</b>
Community and social services		264	150	-	3	60	(57)	-96%	150
Sport and recreation		7 032	4 321	210	514	1 188	(674)	-57%	4 321
Public safety		1 934	1 998	3	3	-	3	#DIV/0!	1 998
Housing		-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		<b>66 718</b>	<b>47 068</b>	<b>544</b>	<b>747</b>	<b>4 954</b>	<b>(4 207)</b>	<b>-85%</b>	<b>47 068</b>
Planning and development		10 064	12 578	27	147	2 580	(2 433)	-94%	12 578
Road transport		56 654	34 490	517	600	2 373	(1 773)	-75%	34 490
<b>Trading services</b>		<b>102 158</b>	<b>98 049</b>	<b>1 650</b>	<b>8 628</b>	<b>21 614</b>	<b>(12 985)</b>	<b>-60%</b>	<b>98 049</b>
Energy sources		18 135	23 321	849	1 777	2 086	(309)	-15%	23 321
Water management		7 375	9 925	156	383	1 167	(784)	-67%	9 925
Waste water management		73 508	62 940	642	6 465	18 150	(11 685)	-64%	62 940
Waste management		3 139	1 862	3	3	210	(207)	-99%	1 862
<b>Other</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure - Functional Classification</b>	3	<b>217 548</b>	<b>166 436</b>	<b>2 955</b>	<b>11 061</b>	<b>31 636</b>	<b>(20 575)</b>	<b>-65%</b>	<b>166 436</b>
<b>Funded by:</b>									
National Government		32 175	31 055	-	5 800	9 200	(3 400)	-37%	31 055
Provincial Government		43 066	15 661	2	2	1 368	(1 366)	-100%	15 661
District Municipality		-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		<b>75 531</b>	<b>46 716</b>	<b>2</b>	<b>5 802</b>	<b>10 568</b>	<b>(4 766)</b>	<b>-45%</b>	<b>46 716</b>
<b>Borrowing</b>	6	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Internally generated funds</b>		<b>142 018</b>	<b>119 720</b>	<b>2 953</b>	<b>5 258</b>	<b>21 068</b>	<b>(15 809)</b>	<b>-75%</b>	<b>119 720</b>
<b>Total Capital Funding</b>		<b>217 548</b>	<b>166 436</b>	<b>2 955</b>	<b>11 061</b>	<b>31 636</b>	<b>(20 575)</b>	<b>-65%</b>	<b>166 436</b>

#### 4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q1 First Quarter					
Description	Ref	2020/21	Budget Year 2021/22		
		Audited Outcome	Original Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1				
<b>ASSETS</b>					
<b>Current assets</b>					
Cash		640 204	577 694	129 700	577 694
Call investment deposits		-	-	560 000	-
Consumer debtors		87 843	104 464	105 189	104 464
Other debtors		40 462	11 800	10 661	11 800
Current portion of long-term receivables		70	80	70	80
Inventory		17 052	9 117	24 228	9 117
<b>Total current assets</b>		<b>785 631</b>	<b>703 155</b>	<b>829 848</b>	<b>703 155</b>
<b>Non current assets</b>					
Long-term receivables		1	-	(43)	-
Investments		-	-	-	-
Investment property		35 546	32 979	35 546	32 979
Investments in Associate		-	-	-	-
Property, plant and equipment		2 067 866	2 123 350	2 078 927	2 123 350
Biological		-	-	-	-
Intangible		698	414	698	414
Other non-current assets		1 120	1 120	1 120	1 120
<b>Total non current assets</b>		<b>2 105 230</b>	<b>2 157 863</b>	<b>2 116 247</b>	<b>2 157 863</b>
<b>TOTAL ASSETS</b>		<b>2 890 861</b>	<b>2 861 018</b>	<b>2 946 095</b>	<b>2 861 018</b>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Bank overdraft		-	-	-	-
Borrowing		8 463	10 018	-	10 018
Consumer deposits		15 297	17 048	15 650	17 048
Trade and other payables		112 803	109 835	86 996	109 835
Provisions		4 898	9 479	9 973	9 479
<b>Total current liabilities</b>		<b>141 461</b>	<b>146 380</b>	<b>112 619</b>	<b>146 380</b>
<b>Non current liabilities</b>					
Borrowing		99 485	84 257	107 948	84 257
Provisions		113 323	96 459	113 323	96 459
<b>Total non current liabilities</b>		<b>212 808</b>	<b>180 716</b>	<b>221 271</b>	<b>180 716</b>
<b>TOTAL LIABILITIES</b>		<b>354 269</b>	<b>327 096</b>	<b>333 890</b>	<b>327 096</b>
<b>NET ASSETS</b>	2	<b>2 536 592</b>	<b>2 533 922</b>	<b>2 612 205</b>	<b>2 533 922</b>
<b>COMMUNITY WEALTH/EQUITY</b>					
Accumulated Surplus/(Deficit)		2 326 362	2 306 584	2 326 357	2 306 584
Reserves		210 230	227 338	210 230	227 338
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>2 536 592</b>	<b>2 533 922</b>	<b>2 536 586</b>	<b>2 533 922</b>

**Note:** The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

#### 4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q1 First Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Property rates		133 192	131 466	12 902	32 791	21 911	10 880	50%	131 466
Service charges		468 607	496 199	40 650	128 173	82 700	45 473	55%	496 199
Other revenue		25 349	38 479	2 732	8 373	6 413	1 960	31%	38 479
Transfers and Subsidies - Operational		104 712	152 542	6 178	51 607	25 424	26 183	103%	152 542
Transfers and Subsidies - Capital		74 767	46 716	-	16 011	7 786	8 225	106%	46 716
Interest		39 460	37 706	-	-	6 284	(6 284)	-100%	37 706
Dividends									
<b>Payments</b>									
Suppliers and employees		(617 352)	(743 542)	(20 537)	(147 398)	(118 965)	28 433	-24%	(743 542)
Finance charges		(11 934)	(11 055)	-	-	(1 842)	(1 842)	100%	(11 055)
Transfers and Grants		(2 989)	(3 851)	-	-	(642)	(642)	100%	(3 851)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>213 813</b>	<b>144 660</b>	<b>41 926</b>	<b>89 557</b>	<b>29 068</b>	<b>(60 489)</b>	<b>-208%</b>	<b>144 660</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE		1 012	78	-	267	13	254	1960%	78
Decrease (increase) in non-current receivables		1	-	(0)	14	-	14	#DIV/0!	-
Decrease (increase) in non-current investments		-	-	-	-	-	-		-
<b>Payments</b>									
Capital assets		(196 435)	(166 436)	-	(7 739)	(27 739)	(20 000)	72%	(166 436)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(195 422)</b>	<b>(166 358)</b>	<b>(0)</b>	<b>(7 458)</b>	<b>(27 726)</b>	<b>(20 268)</b>	<b>73%</b>	<b>(166 358)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans		-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		1 466	867	(15 358)	12	(1 204)	1 216	-101%	867
<b>Payments</b>									
Repayment of borrowing		(10 018)	(11 846)	-	-	(1 974)	(1 974)	100%	(11 846)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(8 552)</b>	<b>(10 979)</b>	<b>(15 358)</b>	<b>12</b>	<b>(3 178)</b>	<b>(3 190)</b>	<b>100%</b>	<b>(10 979)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>									
		<b>9 838</b>	<b>(32 677)</b>	<b>26 568</b>	<b>82 111</b>	<b>(1 836)</b>			<b>(32 677)</b>
Cash/cash equivalents at beginning:		630 366	610 371		610 371	610 371			610 371
Cash/cash equivalents at month/year end:		640 204	577 694		692 482	608 535			577 694

Cash and cash equivalents as at 30 September 2021 include investments made to the amount of R 560 000 000.



## **PART 2 – SUPPORTING DOCUMENTATION**

### **Section 5 – Debtors' analysis**

#### **5.1 Supporting Table SC3**

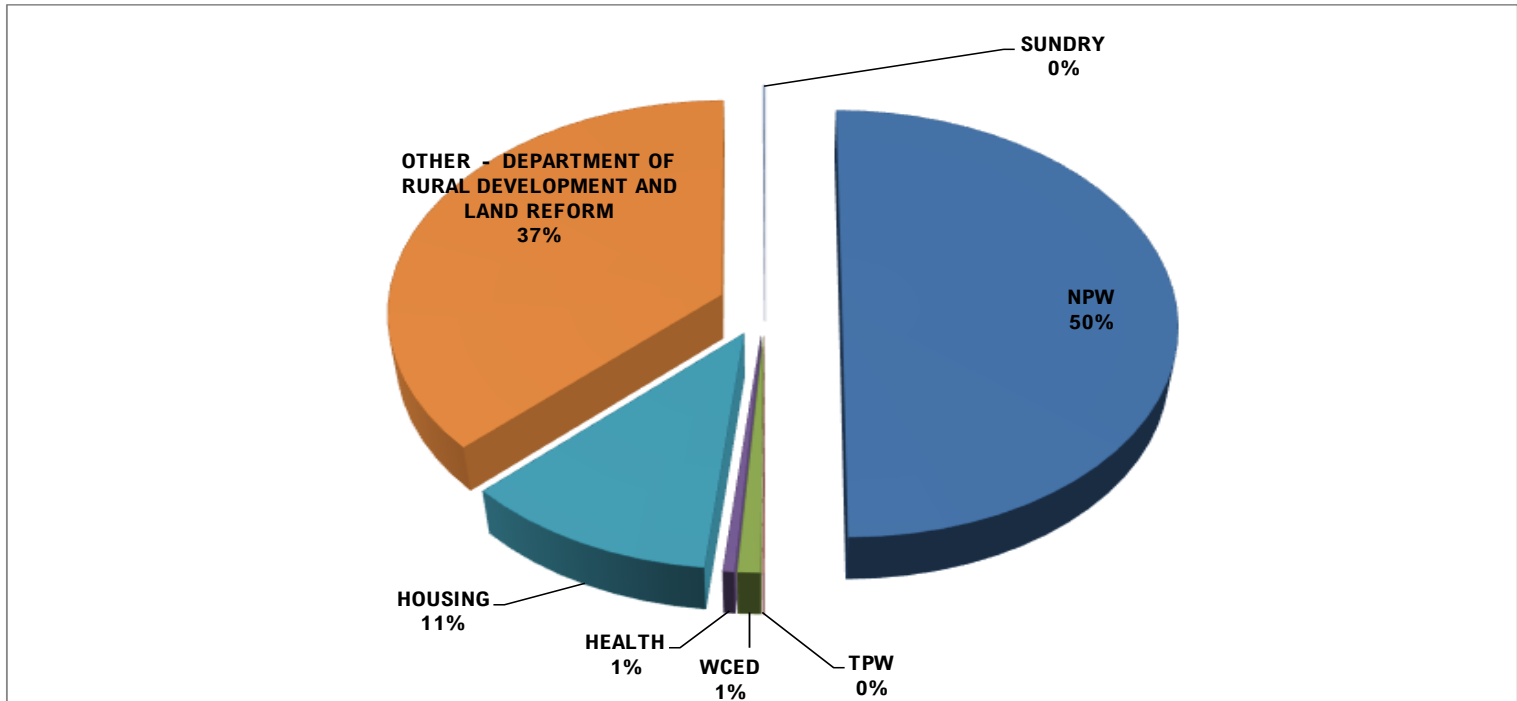
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q1 First Quarter													
Description	NT Code	Budget Year 2021/22										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
<b>Debtors Age Analysis By Income Source</b>													
Trade and Other Receivables from Exchange Transactions - Water	1200	6 558	2 216	1 270	928	707	405	853	4 032	16 968	6 924	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	27 506	3 599	339	193	60	43	225	1 201	33 166	1 722	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	10 753	2 466	950	169	115	61	86	7 323	21 922	7 753	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	3 127	1 174	368	256	223	197	328	2 403	8 076	3 407	-	-
Receivables from Exchange Transactions - Waste Management	1600	2 646	894	328	218	180	154	262	2 415	7 099	3 230	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	32	20	5	3	3	2	4	8	78	20	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	(2 002)	125	84	176	75	54	111	657	(719)	1 074	-	-
<b>Total By Income Source</b>	<b>2000</b>	<b>48 620</b>	<b>10 495</b>	<b>3 345</b>	<b>1 943</b>	<b>1 364</b>	<b>916</b>	<b>1 870</b>	<b>18 038</b>	<b>86 590</b>	<b>24 131</b>	<b>-</b>	<b>-</b>
<b>2020/21 - totals only</b>		<b>47 489</b>	<b>14 863</b>	<b>3 476</b>	<b>2 223</b>	<b>1 502</b>	<b>1 054</b>	<b>2 230</b>	<b>14 564</b>	<b>87 402</b>	<b>21 574</b>		
<b>Debtors Age Analysis By Customer Group</b>													
Organs of State	2200	1 555	177	176	19	15	11	27	1 456	3 434	1 528	-	-
Commercial	2300	21 861	1 625	235	301	56	37	165	822	25 103	1 382	-	-
Households	2400	25 204	8 693	2 934	1 623	1 293	868	1 678	15 760	58 053	21 222	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total By Customer Group</b>	<b>2600</b>	<b>48 620</b>	<b>10 495</b>	<b>3 345</b>	<b>1 943</b>	<b>1 364</b>	<b>916</b>	<b>1 870</b>	<b>18 038</b>	<b>86 590</b>	<b>24 131</b>	<b>-</b>	<b>-</b>

Total Debtors has increased from **R86 280 520** in August to **R 86 589 773** in September 2021.

The collection rate for September 2021 was **99.13%** compared to **97.28%** in August 2021. (Amounts received in current month for the previous month's debtors raised).

## 5.2 Government Debt Schedule

Swartland Municipality for the month ended September 2021	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
	Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days			
NPW	352 184	88 136	86 610	431 332	958 261	686 524	3 808	5 331	64 526	760 189	1 718 451	1 718 451	-2 715 689
TPW	33 293	325	207	-	33 825	-32 001	-	-	-	-32 001	1 823	1 823	-84 021
WCED	-	-	-	-	-	31 244	1 120	1 129	1 655	35 149	35 149	35 149	-648 858
HEALTH	-	-	-	-	-	18 029	-	-	-	18 029	18 029	18 029	-287 226
HOUSING	-	1	-	-	1	384 935	964	9	1 585	387 493	387 494	387 494	-234 513
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	77 517	82 220	82 220	1 028 282	1 270 239	-	-	-	-	-	1 270 239	1 270 239	-1
SUNDRY	2 563	1	1	129	2 693	395	-	-	-	395	3 088	3 088	-53 964
<b>TOTAL OUTSTANDING</b>	<b>465 557</b>	<b>170 682</b>	<b>169 037</b>	<b>1 459 743</b>	<b>2 265 019</b>	<b>1 089 125</b>	<b>5 893</b>	<b>6 469</b>	<b>67 765</b>	<b>1 169 253</b>	<b>3 434 272</b>	<b>3 434 272</b>	<b>-4 024 272</b>



## Section 6 – Creditors' analysis

### 6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q1 First Quarter											
Description R thousands	Budget Year 2021/22									Prior year totals for chart (same period)	
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
<b>Creditors Age Analysis By Customer Type</b>											
Bulk Electricity	-	-	-	-	-	-	-	-	-	-	-
Bulk Water	-	-	-	-	-	-	-	-	-	-	-
PAYE deductions	-	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	-	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	-	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-	-
Trade Creditors	15 520	53	0	-	-	-	-	61	15 634	30 597	
Auditor General	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	
<b>Total By Customer Type</b>	<b>15 520</b>	<b>53</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>61</b>	<b>15 634</b>	<b>30 597</b>	

### 6.2 Outstanding Creditors: 30 days and older

Outstanding creditors: 30 days and older				
Name of supplier	Outstanding Amount	Invoice(s) date(s)	Dispute/Reason for non-payment	Remedial action
WKDM	R 57 953.11	30/06/2019	Dispute regarding meter installations	Awaiting for clarity on enquiries from WCDM
KOORDOM	R 2 950.00	16/04/2020	Payment withheld due to supplier damaging municipal equipment	Action to be taken by N Quickfall
SIGN SHOP	R 160.00	23/08/2021	Enquiry regarding the invoice	Paid on 05/10/2021
BLACKBIRD TRADING 480CC	R 66 844.77	18/03/2021	Dispute regarding the delivered damaged goods	Responsible official resolved the dispute with the supplier and it was paid
BLACKBIRD TRADING 480CC	R 311 265.33	29/06/2021	Dispute regarding the delivered damaged goods	

### 6.3 COVID-19: Emergency Purchases for September 2021

DEVIATIONS: COVID-19 RELATED SEPTEMBER 2021				
Supplier Name	Approval Date	Deviation Type	Department	Total
Enviro Lab	10/09/2021	Emergency	Protection Services	3 703.00
Enviro Lab	10/09/2021	Emergency	Protection Services	4 945.00
Enviro Lab	10/09/2021	Emergency	Protection Services	4 485.00
Enviro Lab	14/09/2021	Emergency	Development Services	3 105.00
Enviro Lab	14/09/2021	Emergency	Development Services	3 519.00
Enviro Lab	14/09/2021	Emergency	Development Services	3 967.50
Enviro Lab	14/09/2021	Emergency	Development Services	2 547.25
Enviro Lab	14/09/2021	Emergency	Development Services	2 185.00
Enviro Lab	14/09/2021	Emergency	Development Services	3 220.00
Enviro Lab	14/09/2021	Emergency	Development Services	4 485.00
Enviro Lab	15/09/2021	Emergency	Development Services	3 657.00
				<b>39 818.75</b>

COVID-19 EXPENDITURE REPORT 2021/2022				
Description	Jul-21	Aug-21	Sep-21	Total
Overtime	-	-	-	-
Contract Workers: Projects	5 280	7 200	13 080	<b>25 560</b>
Protective Clothing	16 520	2 337	8 265	<b>27 121</b>
Sanitisation of office building	2 250	33 156	36 475	<b>71 881</b>
General - Other	11 867	16 062	39 813	<b>67 742</b>
Sub-total: General	R 35 916	R 58 755	R 97 633	<b>192 304</b>
Community and Awareness campaigns	-	-	-	-
Sub-total: Community and Social Services	R -	R -	R -	-
Cost of Screening and Testing	-	-	4 435	<b>4 435</b>
Sub-total: Health	R -	R -	4 435	<b>4 435</b>
<b>GRAND TOTAL</b>	<b>R 35 916</b>	<b>R 58 755</b>	<b>R102 068</b>	<b>196 739</b>

## Section 7 – Investment portfolio analysis

### 7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q1 First Quarter											
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate <sup>a</sup>	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands	Yrs/Months										
<b>Municipality</b>											
ABSA	12 Months	Fixed Deposit	Yes	Fixed	4.77%	29 June 2022	60 000	2 854	-	-	62 854
NEDBANK	12 Months	Fixed Deposit	Yes	Fixed	5.60%	29 June 2022	250 000	13 962	-	-	263 962
STANDARD BANK	12 Months	Fixed Deposit	Yes	Fixed	5.56%	29 June 2022	250 000	13 862	-	-	263 862
											-
Municipality sub-total							560 000		-	-	590 678
<b>Entities</b>											
Entities sub-total							-		-	-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>							<b>560 000</b>		<b>-</b>	<b>-</b>	<b>590 678</b>

- During the month of September 2021, no investments matured and no investments were made.

### 7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	31 August 2021	Transactions / Movement 2021/2022	Current Month
<b>Cash &amp; Cash Equivalents:</b>	<b>R 691 589 617</b>		<b>R 689 676 724</b>
Primary Bank Account	R 128 658 496	R -2 238 601	R 126 419 894
Short Term Investments (Less than 6 months)	R -		R -
Medium Term Investments (More than 6 months)	R 560 000 000	R -	R 560 000 000
Longterm Investments	R -		R -
Cash Floats	R 2 931 121	R 325 709	R 3 256 830
<b>Commitments:</b>	<b>R 597 898 673</b>		<b>R 544 423 300</b>
Unspent Borrowings	R -	R -	R -
Unspent Committed Conditional Grants	R 3 554 142	R -	R 3 554 142
Capital funding requirement 2021/22 (Grants & Loans)	R 40 915 360	R -2 103	R 40 913 257
Cash Portion of Housing Development Fund	R 1 893	R -	R 1 893
Capital Replacement Reserve Movement	R 207 922 427	R -2 953 050	R 204 969 376
Loan repayment due Dec / June	R 13 140 841	R -	R 13 140 841
Consumer Deposits	R 15 566 561	R 83 904	R 15 650 465
Creditor payments	R 46 328 932	R -30 695 111	R 15 633 821
Salaries	R 234 437 310	R -19 909 013	R 214 528 297
Bad Debt Contributions	R 36 031 207	R -	R 36 031 207
<b>Working Capital</b>			<b>R 145 253 424</b>

### 7.3 Withdrawals from Municipal Bank Account

**SWARTLAND MUNICIPALITY**  
**Withdrawals from Municipal Bank Accounts**  
**In accordance with Section 11, Sub-section 1 (b) to (j)**

<b>NAME OF MUNICIPALITY:</b>	SWARTLAND MUNICIPALITY	
<b>MUNICIPAL DEMARCATION CODE:</b>	WC015	
<b>QUARTER ENDED:</b>	Sep-21	
<b>MFMA section 11.</b> (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> 's bank accounts, and may do so only -	<b>Amount</b>	<b>Reason for withdrawal</b>
	R 294 631 798	To pay creditors, service providers, employee related costs, etc
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state,		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 13 130 038	Motor Vehicle Registration and Road Traffic Mangement Corporation.
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 264 404	Service deposits, Community and Town Halls, Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 560 000 000	Investments made during quarter 1 and no investments matured.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> -		
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and		
(b) submit a copy of the report to the relevant <b><i>provincial treasury and the Auditor-General</i></b> .		

## Section 8 – Allocation and grant receipts and expenditure

### 8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q1 First Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>RECEIPTS:</b>	1,2								
<b>Operating Transfers and Grants</b>									
<b>National Government:</b>		119 821	112 178	-	47 340	47 340	-		112 178
Local Government Equitable Share		116 404	108 796	-	45 332	45 332	-		108 796
Finance Management		1 550	1 550	-	1 550	1 550	-		1 550
EPWP Incentive		1 867	1 832	-	458	458	-		1 832
<b>Provincial Government:</b>		15 327	40 062	-	4 170	4 170	-		40 062
Community Development: Workers		38	38	-	-	-	-		38
Human Settlements		2 270	26 560	-	-	-	-		26 560
Municipal Accreditation and Capacity Building Grant		238	252	-	-	-	-		252
Libraries		10 718	10 394	-	4 170	4 170	-		10 394
Proclaimed Roads Subsidy		175	175	-	-	-	-		175
Financial Management Support Grant: Student Bursaries		300	250	-	-	-	-		250
Establishment of a K9 Unit	4	1 588	2 393	-	-	-	-		2 393
<b>District Municipality:</b>		-	-	-	-	-	-		-
<b>Other grant providers:</b>		-	-	-	-	-	-		-
<b>Total Operating Transfers and Grants</b>	5	135 148	152 240	-	51 510	51 510	-		152 240
<b>Capital Transfers and Grants</b>									
<b>National Government:</b>		28 575	31 055	7 028	15 028	15 028	-		31 055
Municipal Infrastructure Grant (MIG)		22 923	22 700	7 028	12 028	12 028	-		22 700
Integrated National Electrification Programme (municipal)		5 652	8 355	-	3 000	3 000	-		8 355
<b>Provincial Government:</b>		29 441	15 661	983	983	983	-		15 661
Human Settlements		28 760	14 600	-	-	-	-		14 600
Libraries		70	50	-	-	-	-		50
Establishment of a K9 Unit		612	28	-	-	-	-		28
Sport Development		-	983	983	983	983	-		983
<b>Total Capital Transfers and Grants</b>	5	58 016	46 716	8 011	16 011	16 011	-		46 716
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	5	193 164	198 955	8 011	67 521	67 521	-		198 955

## 8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q1 First Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>EXPENDITURE</b>									
<b>Operating expenditure of Transfers and Grants</b>									
<b>National Government:</b>		119 821	112 178	6 774	21 341	18 847	2 494	13.2%	112 178
Local Government Equitable Share		116 404	108 796	6 066	20 063	17 424	2 639	15.1%	108 796
Finance Management		1 550	1 550	174	281	425	(144)	-33.9%	1 550
EPWP Incentive		1 867	1 832	533	998	998	-		1 832
<b>Provincial Government:</b>		16 816	40 062	1 119	3 509	3 188	321	10.1%	40 062
Community Development: Workers		42	38	-	-	8	(8)	-100.0%	38
Human Settlements		2 757	26 560	-	-	-	-		26 560
Municipal Accreditation and Capacity Building Grant		177	252	21	63	63	(0)	0.0%	252
Libraries		10 410	10 394	757	2 272	2 413	(142)	-5.9%	10 394
Proclaimed Roads Subsidy		175	175	-	-	51	(51)	-100.0%	175
Financial Management Support Grant: Student Bursaries		148	250	-	20	-	20	#DIV/0!	250
Establishment of a K9 Unit		3 107	2 393	341	1 154	652	502	76.9%	2 393
<b>District Municipality:</b>		-	-	-	-	-	-		-
<b>Other grant providers:</b>		-	-	-	-	-	-		-
<b>Total operating expenditure of Transfers and Grants:</b>		136 637	152 240	7 893	24 850	22 034	2 816	12.8%	152 240
<b>Capital expenditure of Transfers and Grants</b>									
<b>National Government:</b>		28 575	31 055	-	5 800	9 200	(3 400)	-37.0%	31 055
Municipal Infrastructure Grant (MIG)		22 923	22 700	-	5 799	8 500	(2 701)	-31.8%	22 700
Integrated National Electrification Programme (municipal)		5 652	8 355	-	1	700	(699)	-99.9%	8 355
<b>Provincial Government:</b>		36 346	15 661	2	2	1 368	(1 366)	-99.8%	15 661
Human Settlements		35 735	14 600	-	-	1 223	(1 223)	-100.0%	14 600
Libraries		67	50	-	-	-	-		50
Establishment of a K9 Unit		543	28	2	2	-	2	#DIV/0!	28
Sport Development		-	983	-	-	145	(145)	-100.0%	983
<b>District Municipality:</b>		-	-	-	-	-	-		-
<b>Other grant providers:</b>		-	-	-	-	-	-		-
<b>Total capital expenditure of Transfers and Grants</b>		64 921	46 716	2	5 802	10 568	(4 766)	-45.1%	46 716
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		201 558	198 955	7 895	30 652	32 603	(1 950)	-6.0%	198 955

## 8.3 Supporting Table SC7 (2)

N/A



# Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

## 9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q1 First Quarter									
Summary of Employee and Councillor remuneration	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
	1	A	B						D
<b>Councillors (Political Office Bearers plus Other)</b>									
Basic Salaries and Wages		7 328	7 494	602	1 806	1 754	52	3%	7 494
Pension and UIF Contributions		1 014	1 124	83	250	263	(13)	-5%	1 124
Medical Aid Contributions		157	187	12	36	44	(8)	-17%	187
Cellphone Allowance		1 008	1 021	81	244	239	5	2%	1 021
Other benefits and allowances			1 406	107	321	329	(8)	-3%	1 406
<b>Sub Total - Councillors</b>		<b>10 857</b>	<b>11 232</b>	<b>886</b>	<b>2 657</b>	<b>2 628</b>	<b>28</b>	<b>1%</b>	<b>11 232</b>
<b>Senior Managers of the Municipality</b>	3								
Basic Salaries and Wages		8 566	8 050	718	2 134	1 970	164	8%	8 050
Pension and UIF Contributions		1 555	1 494	134	399	374	25	7%	1 494
Medical Aid Contributions		471	488	41	123	122	1	1%	488
Performance Bonus		739	803	-	-	-	-		803
Motor Vehicle Allowance		1 010	1 002	87	262	250	12	5%	1 002
Cellphone Allowance		286	245	20	61	61	-		245
Other benefits and allowances		195	197	21	62	49	13	26%	197
Payments in lieu of leave		-	31	-	-	-	-		31
Long service awards		27	36	-	-	-	-		36
Post-retirement benefit obligations	2	1 776	1 154	-	-	-	-		1 154
<b>Sub Total - Senior Managers of Municipality</b>		<b>14 624</b>	<b>13 501</b>	<b>1 022</b>	<b>3 041</b>	<b>2 827</b>	<b>215</b>	<b>8%</b>	<b>13 501</b>
<b>Other Municipal Staff</b>									
Basic Salaries and Wages		136 066	148 129	11 770	34 864	36 848	(1 984)	-5%	148 129
Pension and UIF Contributions		24 870	26 884	2 140	6 393	6 721	(328)	-5%	26 884
Medical Aid Contributions		10 707	12 057	933	2 782	3 014	(232)	-8%	12 057
Overtime		13 293	11 161	1 127	2 357	2 153	203	9%	11 161
Motor Vehicle Allowance		5 380	6 314	451	1 353	1 579	(226)	-14%	6 314
Cellphone Allowance		466	563	54	158	141	17	12%	563
Housing Allowances		1 610	1 823	79	238	456	(218)	-48%	1 823
Other benefits and allowances		25 429	27 423	1 387	3 401	3 913	(512)	-13%	27 423
Payments in lieu of leave		1 356	2 691	61	61	20	41	205%	2 691
Long service awards		2 085	2 752	-	-	-	-		2 752
Post-retirement benefit obligations	2	9 770	7 303	-	-	-	-		7 303
<b>Sub Total - Other Municipal Staff</b>		<b>231 031</b>	<b>247 101</b>	<b>18 001</b>	<b>51 607</b>	<b>54 845</b>	<b>(3 238)</b>	<b>-6%</b>	<b>247 101</b>
<b>Total Parent Municipality</b>		<b>256 512</b>	<b>271 833</b>	<b>19 909</b>	<b>57 305</b>	<b>60 300</b>	<b>(2 995)</b>	<b>-5%</b>	<b>271 833</b>
<b>TOTAL MANAGERS AND STAFF</b>		<b>245 655</b>	<b>260 602</b>	<b>19 024</b>	<b>54 648</b>	<b>57 672</b>	<b>(3 023)</b>	<b>-5%</b>	<b>260 602</b>

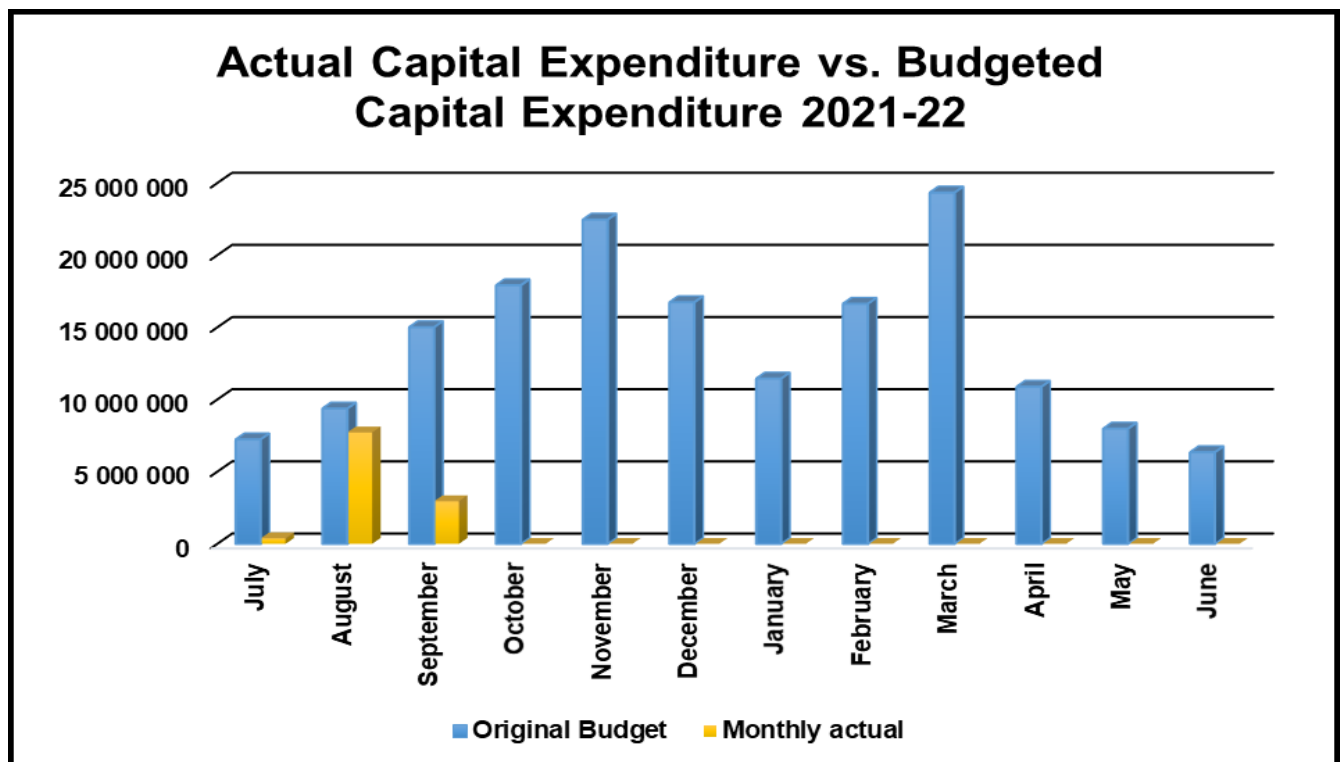
## Section 10 – Material variances to the SDBIP

No Material variances to the SDBIP.

## Section 11 – Capital programme performance

### 11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q1 First Quarter								
Month	2020/21	Budget Year 2021/22						
	Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<b>R thousands</b>								
<b>Monthly expenditure performance trend</b>								
July	1 433	7 240	383	383	7 240	6 858	94.7%	0%
August	7 732	9 380	7 723	8 106	16 621	8 515	51.2%	5%
September	12 150	15 016	2 955	11 061	31 636	20 575	65.0%	7%
October	1 326	17 925			49 561	-		
November	27 295	22 469			72 030	-		
December	16 918	16 745			88 776	-		
January	7 831	11 455			100 230	-		
February	8 432	16 639			116 869	-		
March	16 880	24 344			141 213	-		
April	21 563	10 884			152 097	-		
May	18 833	7 989			160 086	-		
June	77 156	6 350			166 436	-		
<b>Total Capital expenditure</b>	<b>217 548</b>	<b>166 436</b>	<b>11 061</b>					



## Section 12 – Other Supporting Documentation

### 12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q1 First Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>		<b>55 998</b>	<b>35 632</b>	<b>657</b>	<b>1 106</b>	<b>3 491</b>	<b>2 386</b>	<b>68.3%</b>	<b>35 632</b>
Roads Infrastructure		34 257	11 081	110	193	1 069	876	82.0%	11 081
<i>Roads</i>		34 257	11 081	110	193	1 069	876	82.0%	11 081
Electrical Infrastructure		6 748	15 571	448	697	1 646	949	57.7%	15 571
<i>MV Substations</i>		200	200	25	76	40	(36)	-89.4%	200
<i>MV Switching Stations</i>			-	-	-	-	-		-
<i>MV Networks</i>		3 328	14 855	357	399	1 550	1 151	74.2%	14 855
<i>LV Networks</i>		3 220	516	66	222	56	(166)	-294.4%	516
Water Supply Infrastructure		5 866	5 778	99	216	457	242	52.9%	5 778
<i>Distribution</i>		5 776	5 628	99	216	457	242	52.9%	5 628
<i>Distribution Points</i>		90	150	-	-	-	-		150
Sanitation Infrastructure		8 898	2 482	-	-	118	118	100.0%	2 482
<i>Pump Station</i>			920	-	-	-	-		920
<i>Reticulation</i>		8 898	1 562	-	-	118	118	100.0%	1 562
Solid Waste Infrastructure		228	720	-	-	200	200	100.0%	720
<i>Landfill Sites</i>		228	720	-	-	200	200	100.0%	720
<b>Community Assets</b>		<b>12 355</b>	<b>3 768</b>	<b>49</b>	<b>425</b>	<b>3 804</b>	<b>3 379</b>	<b>88.8%</b>	<b>3 768</b>
Community Facilities		8 149	2 368	-	107	1 768	1 661	94.0%	2 368
<i>Parks</i>		1 190	700	-	-	100	100	100.0%	700
<i>Public Open Space</i>		6 210	1 668	-	107	1 668	1 561	93.6%	1 668
<i>Markets</i>		749	-	-	-	-	-		-
Sport and Recreation Facilities		4 206	1 400	49	319	2 037	1 718	84.4%	1 400
<i>Indoor Facilities</i>		3 753	800	49	319	1 796	1 477	82.3%	800
<i>Outdoor Facilities</i>		453	600	-	-	241	241	100.0%	600
<b>Other assets</b>		<b>5 282</b>	<b>21 656</b>	<b>310</b>	<b>611</b>	<b>2 377</b>	<b>1 765</b>	<b>74.3%</b>	<b>21 656</b>
Operational Buildings		1 351	10 880	310	611	1 474	862	58.5%	10 880
<i>Municipal Offices</i>		1 000	10 880	310	611	1 474	862	58.5%	10 880
Housing		3 930	10 776	-	-	903	903	100.0%	10 776
<i>Social Housing</i>		3 930	10 776	-	-	903	903	100.0%	10 776
<b>Computer Equipment</b>		<b>2 057</b>	<b>1 587</b>	<b>142</b>	<b>144</b>	<b>-</b>	<b>(144)</b>	<b>#DIV/0!</b>	<b>1 587</b>
Computer Equipment		2 057	1 587	142	144	-	(144)	#DIV/0!	1 587
<b>Furniture and Office Equipment</b>		<b>454</b>	<b>348</b>	<b>5</b>	<b>12</b>	<b>104</b>	<b>92</b>	<b>88.2%</b>	<b>348</b>
Furniture and Office Equipment		454	348	5	12	104	92	88.2%	348
<b>Machinery and Equipment</b>		<b>3 014</b>	<b>2 319</b>	<b>170</b>	<b>314</b>	<b>161</b>	<b>(152)</b>	<b>-94.4%</b>	<b>2 319</b>
Machinery and Equipment		3 014	2 319	170	314	161	(152)	-94.4%	2 319
<b>Transport Assets</b>		<b>5 061</b>	<b>3 574</b>	<b>1 049</b>	<b>1 049</b>	<b>90</b>	<b>(958)</b>	<b>-1059.7%</b>	<b>3 574</b>
Transport Assets		5 061	3 574	1 049	1 049	90	(958)	-1059.7%	3 574
<b>Land</b>		<b>32 230</b>	<b>700</b>	<b>-</b>	<b>-</b>	<b>400</b>	<b>400</b>	<b>100.0%</b>	<b>700</b>
Land		32 230	700	-	-	400	400	100.0%	700
<b>Total Capital Expenditure on new assets</b>	<b>1</b>	<b>116 451</b>	<b>69 582</b>	<b>2 383</b>	<b>3 661</b>	<b>10 428</b>	<b>6 766</b>	<b>64.9%</b>	<b>69 582</b>

**WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q1 First Quarter**

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1								
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>		24 061	27 200	6	11	1 404	1 393	99.2%	27 200
Roads Infrastructure		20 759	23 000	-	-	1 304	1 304	100.0%	23 000
<i>Roads</i>		20 759	23 000	-	-	1 304	1 304	100.0%	23 000
<i>Capital Spares</i>		-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-		-
Electrical Infrastructure		3 302	4 200	6	11	100	89	89.1%	4 200
<i>MV Substations</i>		3 270	3 600	2	2	-	(2)	#DIV/0!	3 600
<i>LV Networks</i>		32	600	5	9	100	91	90.9%	600
<i>Capital Spares</i>		-	-	-	-	-	-		-
<b>Other assets</b>		-	830	22	22	100	78	78.0%	830
Operational Buildings		-	-	-	-	-	-		-
Housing		-	830	22	22	100	78	78.0%	830
<i>Staff Housing</i>		-	830	22	22	100	78	78.0%	830
<i>Social Housing</i>		-	-	-	-	-	-		-
<b>Total Capital Expenditure on renewal of existing assets</b>	1	25 052	28 030	28	33	1 504	1 471	97.8%	28 030

**WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class -**

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1								
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>		72 650	66 441	337	6 878	18 950	12 072	63.7%	66 441
Roads Infrastructure		-	-	-	-	-	-		-
Storm water Infrastructure		455	-	-	-	-	-		-
<i>Storm water Conveyance</i>		455	-	-	-	-	-		-
Electrical Infrastructure		6 954	2 600	280	928	250	(678)	-271.1%	2 600
<i>MV Substations</i>		-	300	-	-	-	-		300
<i>MV Switching Stations</i>		298	-	-	119	-	(119)	#DIV/0!	-
<i>MV Networks</i>		1 401	-	-	-	-	-		-
<i>LV Networks</i>		5 255	2 300	280	809	250	(559)	-223.6%	2 300
<i>Capital Spares</i>		-	-	-	-	-	-		-
Water Supply Infrastructure		1 165	4 100	57	142	700	558	79.8%	4 100
<i>Pump Stations</i>		-	1 000	57	57	100	43	43.4%	1 000
<i>Distribution</i>		1 165	3 100	-	85	600	515	85.8%	3 100
Sanitation Infrastructure		64 076	59 741	-	5 809	18 000	12 191	67.7%	59 741
<i>Waste Water Treatment Works</i>		64 076	59 741	-	5 809	18 000	12 191	67.7%	59 741
<b>Community Assets</b>		3 396	2 383	207	488	754	266	35.3%	2 383
Sport and Recreation Facilities		3 396	2 383	207	488	754	266	35.3%	2 383
<i>Outdoor Facilities</i>		3 396	2 383	207	488	754	266	35.3%	2 383
<b>Total Capital Expenditure on upgrading of existing assets</b>	1	76 046	68 824	544	7 366	19 704	12 338	62.6%	68 824

## 12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q1 First Quarter									
Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>		<b>36 142</b>	<b>40 155</b>	<b>3 325</b>	<b>8 318</b>	<b>9 778</b>	<b>1 460</b>	<b>14.9%</b>	<b>40 155</b>
Roads Infrastructure		4 972	5 140	562	1 083	1 416	333	23.5%	5 140
<i>Roads</i>		4 919	5 073	553	1 074	1 397	323	23.1%	5 073
<i>Road Furniture</i>		53	67	9	9	19	11	54.4%	67
Storm water Infrastructure		17 774	17 281	1 412	4 109	3 877	(232)	-6.0%	17 281
<i>Drainage Collection</i>			-	-	-	-	-		-
<i>Storm water Conveyance</i>		17 774	17 281	1 412	4 109	3 877	(232)	-6.0%	17 281
<i>Attenuation</i>									
Electrical Infrastructure		1 884	2 729	280	710	502	(209)	-41.6%	2 729
<i>MV Substations</i>		135	153	30	64	20	(45)	-224.1%	153
<i>LV Networks</i>		1 749	2 576	250	646	482	(164)	-34.0%	2 576
Water Supply Infrastructure		1 057	1 705	80	210	495	285	57.6%	1 705
<i>Reservoirs</i>		733	1 102	80	159	319	160	50.1%	1 102
<i>Pump Stations</i>		124	139	-	-	40	40	100.0%	139
<i>Distribution</i>		200	465	-	51	135	84	62.5%	465
Sanitation Infrastructure		3 715	5 334	406	545	1 477	932	63.1%	5 334
<i>Pump Station</i>		994	939	81	126	272	147	53.9%	939
<i>Waste Water Treatment Works</i>		2 721	4 394	325	419	1 204	785	65.2%	4 394
Solid Waste Infrastructure		6 740	7 966	586	1 660	2 011	351	17.4%	7 966
<i>Landfill Sites</i>		6 740	7 966	586	1 660	2 011	351	17.4%	7 966
<b>Community Assets</b>		<b>2 342</b>	<b>3 286</b>	<b>409</b>	<b>532</b>	<b>865</b>	<b>333</b>	<b>38.5%</b>	<b>3 286</b>
Community Facilities		1 787	2 122	360	479	528	49	9.3%	2 122
<i>Halls</i>		329	387	18	31	112	82	72.8%	387
<i>Centres</i>		1 209	1 470	339	443	368	(76)	-20.6%	1 470
<i>Libraries</i>		57	60	-	-	17	17	100.0%	60
<i>Cemeteries/Crematoria</i>		71	105	3	5	30	25	83.6%	105
<i>Parks</i>		120	100	-	-	-	-		100
Sport and Recreation Facilities		556	1 164	49	54	338	284	84.1%	1 164
<i>Indoor Facilities</i>		30	100	4	4	29	25	86.4%	100
<i>Outdoor Facilities</i>		526	1 064	45	50	309	259	83.9%	1 064
<b>Other assets</b>		<b>1 580</b>	<b>1 744</b>	<b>200</b>	<b>315</b>	<b>396</b>	<b>81</b>	<b>20.6%</b>	<b>1 744</b>
Operational Buildings		1 239	990	145	208	253	45	17.9%	990
<i>Municipal Offices</i>		1 239	990	145	208	253	45	17.9%	990
Housing		342	754	54	107	143	36	25.2%	754
<i>Staff Housing</i>		160	197	29	30	57	27	47.9%	197
<i>Social Housing</i>		181	557	25	77	85	9	10.1%	557
<b>Intangible Assets</b>		<b>3 442</b>	<b>4 226</b>	<b>635</b>	<b>1 527</b>	<b>1 057</b>	<b>(471)</b>	<b>-44.6%</b>	<b>4 226</b>
Licences and Rights		3 442	4 226	635	1 527	1 057	(471)	-44.6%	4 226
<i>Computer Software and Applications</i>		3 442	4 226	635	1 527	1 057	(471)	-44.6%	4 226
<b>Computer Equipment</b>		<b>535</b>	<b>316</b>	<b>11</b>	<b>24</b>	<b>83</b>	<b>59</b>	<b>70.8%</b>	<b>316</b>
Computer Equipment		535	316	11	24	83	59	70.8%	316
<b>Furniture and Office Equipment</b>		<b>20</b>	<b>77</b>	<b>-</b>	<b>2</b>	<b>22</b>	<b>20</b>	<b>90.1%</b>	<b>77</b>
Furniture and Office Equipment		20	77	-	2	22	20	90.1%	77
<b>Machinery and Equipment</b>		<b>1 092</b>	<b>1 282</b>	<b>80</b>	<b>172</b>	<b>348</b>	<b>176</b>	<b>50.6%</b>	<b>1 282</b>
Machinery and Equipment		1 092	1 282	80	172	348	176	50.6%	1 282
<b>Transport Assets</b>		<b>5 223</b>	<b>6 412</b>	<b>619</b>	<b>1 298</b>	<b>1 555</b>	<b>258</b>	<b>16.6%</b>	<b>6 412</b>
Transport Assets		5 223	6 412	619	1 298	1 555	258	16.6%	6 412
<b>Total Repairs and Maintenance Expenditure</b>	<b>1</b>	<b>50 376</b>	<b>57 497</b>	<b>5 279</b>	<b>12 188</b>	<b>14 104</b>	<b>1 916</b>	<b>13.6%</b>	<b>57 497</b>

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Q1 First Quarter

Description	Ref	2020/21	Budget Year 2021/22						
		Audited Outcome	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<b><u>Depreciation by Asset Class/Sub-class</u></b>									
<b><u>Investment properties</u></b>		-	9	-	-	-	-	-	9
Revenue Generating		-	9	-	-	-	-	-	9
Improved Property		-	9	-	-	-	-	-	9
<b><u>Other assets</u></b>		1 714	2 294	-	-	-	-	-	2 294
Operational Buildings		1 479	2 052	-	-	-	-	-	2 052
Municipal Offices		922	1 428	-	-	-	-	-	1 428
Workshops		22	23	-	-	-	-	-	23
Yards		-	-	-	-	-	-	-	-
Stores		534	601	-	-	-	-	-	601
Housing		235	242	-	-	-	-	-	242
Staff Housing		204	211	-	-	-	-	-	211
Social Housing		31	32	-	-	-	-	-	32
<b><u>Intangible Assets</u></b>		218	226	-	-	-	-	-	226
Licences and Rights		218	226	-	-	-	-	-	226
Computer Software and Applications		218	226	-	-	-	-	-	226
Load Settlement Software Applications		-	-	-	-	-	-	-	-
<b><u>Computer Equipment</u></b>		1 203	1 182	-	-	-	-	-	1 182
Computer Equipment		1 203	1 182	-	-	-	-	-	1 182
<b><u>Furniture and Office Equipment</u></b>		554	544	-	-	-	-	-	544
Furniture and Office Equipment		554	544	-	-	-	-	-	544
<b><u>Machinery and Equipment</u></b>		2 046	1 751	-	-	-	-	-	1 751
Machinery and Equipment		2 046	1 751	-	-	-	-	-	1 751
<b><u>Transport Assets</u></b>		3 357	3 868	-	-	-	-	-	3 868
Transport Assets		3 357	3 868	-	-	-	-	-	3 868
<b>Total Depreciation</b>	1	87 124	94 807	-	-	-	-	-	94 807

## 12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

<b>Cost Containment In-Year Report Measures</b>	<b>2021/2022 Total Budget</b>	<b>2021/2022 YTD Budget</b>	<b>Actual Expenditure Q1</b>	<b>Savings</b>
<b>Use of professional services</b>	<b>R 12 357 751</b>	<b>R 3 408 951</b>	<b>R 985 931</b>	<b>N/a</b>
Consultants and Professional Services:Business and Advisory:Actuaries	R 12 155	R 3 525	R -	N/a
Consultants and Professional Services:Business and Advisory:Occupational Health and Safety	R 1 341	R 389	R -	N/a
Consultants and Professional Services:Business and Advisory:Business and Financial Management	R 1 794 145	R 525 006	R 204 376	N/a
Consultants and Professional Services:Business and Advisory:Research and Advisory	R 4 173 864	R 1 137 621	R 344 702	N/a
Consultants and Professional Services:Business and Advisory:Human Resources	R 90 500	R 26 245	R -	N/a
Consultants and Professional Services:Business and Advisory:Qualification Verification	R 10 000	R 2 900	R -	N/a
Consultants and Professional Services:Business and Advisory:Audit Committee	R 97 646	R 28 317	R 29 190	N/a
Consultants and Professional Services:Business and Advisory:Forensic Investigators	R 50 000	R 14 500	R -	N/a
Consultants and Professional Services:Business and Advisory:Accounting and Auditing	R 12 000	R 3 480	R -	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Electrical	R 182 560	R 52 942	R 5 724	N/a
Consultants and Professional Services:Infrastructure and Planning:Town Planner	R 650 000	R 169 800	R 141 788	N/a
Consultants and Professional Services:Business and Advisory:Valuer and Assessors	R 330 000	R 95 700	R 15 500	N/a
Consultants and Professional Services:Legal Cost:Collection	R 20 000	R 5 800	R -	N/a
Consultants and Professional Services:Legal Cost:Legal Advice and Litigation	R 2 570 000	R 657 299	R 25 427	N/a
Consultants and Professional Services:Laboratory Services:Water	R 402 633	R 116 764	R 36 705	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Mechanical	R 360 000	R 104 400	R -	N/a
Consultants and Professional Services:Business and Advisory:Quality Control	R 929 907	R 269 673	R 99 396	N/a
Consultants and Professional Services:Infrastructure and Planning:Engineering:Civil	R 670 000	R 194 300	R 83 124	N/a
Consultants and Professional Services:Legal Cost:Issue of Summons	R 1 000	R 290	R -	N/a
<b>Travel and Subsistence</b>	<b>R 530 004</b>	<b>R 93 105</b>	<b>R 25 625</b>	<b>N/a</b>
<b>Domestic accommodation</b>	<b>R 150 714</b>	<b>R 23 026</b>	<b>R 1 367</b>	<b>N/a</b>
<b>Sponsorships, events and catering</b>	<b>R 651 754</b>	<b>R 135 953</b>	<b>R 77 746</b>	<b>N/a</b>
<b>Overtime Pay</b>	<b>R 11 160 691</b>	<b>R 2 153 068</b>	<b>R 2 356 547</b>	<b>N/a</b>
<b>Communication</b>	<b>R 3 101 790</b>	<b>R 658 805</b>	<b>R 573 128</b>	<b>N/a</b>
<b>Telephone cost</b>	<b>R 756 000</b>	<b>R 136 080</b>	<b>R 106 597</b>	<b>N/a</b>
<b>Vehicles used for political office -bearers</b>	<b>None</b>	<b>None</b>	<b>None</b>	<b>N/a</b>
<b>Number of Credit Cards</b>	<b>None</b>	<b>None</b>	<b>None</b>	<b>N/a</b>
<b>Grand Total</b>	<b>R 28 708 704</b>	<b>R 6 608 988</b>	<b>R 4 126 941</b>	
<b>Note: Savings can only be reported on at year-end.</b>				

## Section 13 – Quality certification

### QUALITY CERTIFICATE

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -

(mark as appropriate)

- the monthly budget statement
- quarterly report on the implementation of the budget and financial state of affairs of the municipality
- mid-year budget and performance assessment

for the month of **September 2021** has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

**Print Name:** Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)

Signature



**Print Name:** Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature



**Date:** 12 October 2021




## The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Tjimen Van Essen

Executive Mayor of Swartland Municipality (WC015)

Signature

A handwritten signature in black ink, appearing to read 'Tjimen Van Essen', written over a horizontal line.

Date: 12 October 2021



**SWARTLAND MUNICIPALITY**  
**STRATEGIC MANAGEMENT SYSTEM**

***2021/2 - PERFORMANCE DIRECTORS (Quarterly)***

***Thursday, October 14, 2021***

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Bolton, Mark - Director: Financial Services</b>					
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>Manage Financial Services</b>				
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 2.2% cumulative		
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 35.0% cumulative		
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 16.9% cumulative		
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0084: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% N/a		
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	<p><b>2.9</b> REASONS: Information and the electronic workflow in the Collaborator system have been lost as a result of the Cyber attack in October 2020. The electronic issuing of water and electrical meters have to be re-installed.</p> <p>INTERVENTIONS: Business Engineering has been informed to restore the electronic business process in Collaborator. Due to several other processes that also need to be attended to, the critical processes will take precedence.</p> <p>NOTES: Refer to the other findings which will be follow-up during the 2nd quarter</p>
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	97.0% by end of Qtr 1		
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	1: 0.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a	0.0	
pd-09-0093: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	100.0% 3 mths by end of Qtr 1	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	100.0% 4.0% pm average	3.0	
pd-13-0004: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
pd-14-0015: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0025: General KPI: Indigent households (qualifying households earning equal or less than R4515 per month or as per the CFO's discretionary powers) with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-17-0001: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 18.1% cumulative		
pd-18-0008: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0%	3.0	
pd-19-0002: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Du Toit, Roelof - Director: Electrical Engineering Services</b>					
<b>Strategic Goal:</b>	<b>5 Sufficient, affordable and well-run services</b>				
<b>Strategic Objective:</b>	<b>Manage Electrical Engineering Services (Goal 5)</b>				
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 7.6% cumulative		
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 12.6% cumulative		
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 23.5% cumulative		
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0068: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 1/2 employees cumulative		
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0% by end of Qtr 1	3.0	NOTES: Refer to list of findings to be followed up
	3: % of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days [Type=Qtr 2 & 3]	1: 0.0%	0.0% N/a		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
pd-09-0077: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	0.0% N/a		
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	110.0% 2.7% pm average	3.3	



Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 103 for the whole organisation	0.0% 1.5 cumulative		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 12 (296 for the whole organisation)	0.0% 13 cumulative		
pd-14-0002: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-14-0016: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity basic level of water (at least piped (tap) water within 200 meters from dwelling) [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-17-0004: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 0.0% cumulative		
pd-18-0009: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
pd-19-0003: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Humphreys, Philip - Director: Protection Services</b>					
<b>Strategic Goal:</b>	<b>1 Improved quality of life for citizens</b>				
<b>Strategic Objective:</b>	<b>Manage Protection Services</b>				
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0.1% cumulative		
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 40.0% cumulative		
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 15.1% cumulative		
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0104: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 1/2 employees cumulative		
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0% by end of Qtr 1	3.0	NOTES: Refer to the list of findings to be followed up
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
pd-09-0113: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	66.7% 2	3.0	REASONS: Covid regulations did not allow contact meetings. INTERVENTIONS: None
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	100.0% 2 months by end of Qtr 1	3.0	
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	90.0% 4.9% pm average	3.0	
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalent (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 10 (103 for the whole organisation)	0.0% 0.13 cumulative		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 29 (296 for the whole organisation)	0.0% 0 cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0003: Asset safeguarding	2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-14-0017: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	1: 100.0% Yes - monthly	100.0% Yes	3.0	
pd-17-0005: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 47.8% cumulative		
pd-18-0010: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
pd-19-0004: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Krieger, Jo-Ann - Director: Development Services</b>					
<b>Strategic Goal:</b>	<b>3 Quality and sustainable living environment</b>				
<b>Strategic Objective:</b>	<b>Manage Development Services (Goal 3)</b>				
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0.9% cumulative		
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 0% cumulative		
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 9.7% cumulative		
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0052: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% N/a		
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	<b>2.9</b> REASONS: The Building Inspectors had to perform inspections to determine the correct categories of various properties where insufficient information was available. INTERVENTIONS: Information regarding the correct categories has been submitted to the SKW Valuer for the update of the valuation roll by means of the next supplementary roll in October 2021. NOTES: Refer to the list of findings that will be followed up during the 2nd quarter
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	96.0% by end of Qtr 1		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
pd-09-0061: Risk identification and control implementation	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	0.0% N/a		
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	90.0% 4.9% pm average	3.0	
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 5 (103 for the whole organisation)	0.0% 0.05 cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0011: EPWP monitoring	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 14 (296 for the whole organisation)	0.0% 0 cumulative		
pd-14-0004: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-14-0018: Communication Strategy implementation	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
pd-17-0006: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 0.2% cumulative		
pd-18-0012: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
pd-19-0005: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager</b>					
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>Manage the Office of the Municipal Manager and Organisation</b>				
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	1: 0.0% At least 10 p.a.	0.0% 3 cumulative		
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-09-0007: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	1: 0.0% At least 10 p.a.	0.0% 3 cumulative		
pd-14-0029: General KPI: % of capital budget spent on capital projects identified for a particular financial year in terms of the municipality's IDP	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (between 90% and 105%)	0.0% 6.6% cumulative		
pd-19-0001: Monitor and report on the performance of contractors in terms of section 116(2) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	2: Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee [Type=Avg All]	1: 100.0% 1 per quarter	0.0% N/a		REASONS: The first quarter's report will be tabled at the Executive Mayoral committee meeting of 18 October 2021 INTERVENTIONS: None required



Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-21-0001: Hand-over report for the new council	1: A hand-over report that can be tabled at the first meeting of the newly elected council completed [Type=Qtr 1 Only]	1: 100.0% Yes (by end of September 2021)	100.0% Yes	3.0	
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<b>Strategic Goal:</b>	<b>2 Inclusive economic growth</b>				
<b>Strategic Objective:</b>	<b>Facilitate economic development in the municipal area</b>				
pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Avg All]	1: 0.0% Yes (before end of June)	0.0% Yes (will be rated in June)		
pd-09-0012: LED fund management	1: % of the LED funds actually spent [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0%		
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	1: 0.0% 150 for the year	0.0% 27 cumulative		
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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Terblanche, Madelaine - Director: Corporate Services</b>					
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>Manage Corporate Services</b>				
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 0.4% cumulative		
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 3.9% cumulative		
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 15.6% cumulative		
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0036: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 2/3 employees cumulative		
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	100.0% by end of Qtr1	3.0	
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
pd-09-0045: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	0.0% N/a by end of Qtr 1		
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	95.0% 4.3% pm average	3.0	
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalent (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 8 (103 for the whole organisation)	0.0% 1.81 cumulative		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 23 (296 for the whole organisation)	0.0% 2 cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0005: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	1: 100.0%	62.5% 5/8 employees	3.0	
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative) [Type=Qtr 4 Only]	1: 0.0% At least 90%	0.0% 2.6% cumulative		
pd-17-0007: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 21.4% cumulative		
pd-18-0011: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
pd-19-0006: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Zikmann, Louis - Director: Civil Engineering Services</b>					
<b>Strategic Goal:</b>	<b>5 Sufficient, affordable and well-run services</b>				
<b>Strategic Objective:</b>	<b>Manage Civil Engineering Services</b>				
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 95% and 105%)	0.0% 7.5% cummulative		
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	1: 0.0% 90% for the year	0.0% 22.0% cumulative		
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	1: 0.0% Qtr 4 (Between 90% and 100%)	0.0% 11.1% cumulative		
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-09-0017: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	1: 100.0%	95.3% pm average	2.9	
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	1: 100.0% 0 maximum	100.0% 0	3.0	
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	1: 0.0% 100% cumulative by end of June annually	0.0% 1/1 employees cumulative		
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	1: 100.0%	100.0%	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	1: 100.0%	100.0%	3.0	<b>2.7</b> REASONS: Information and the electronic workflow in the Collaborator system have been lost as a result of the Cyber attack in October 2020. Issuing of meters to be re-installed INTERVENTIONS: Business Engineering has been informed to restore the electronic business process in Collaborator. Due to several other processes that also need to be attended to, the critical processes will take precedence. NOTES: Refer to the list of findings for findings to be followed up during August and September 2021
	2: % internal actions implemented within agreed time frame [Type=Avg All]	1: 100.0%	91.0% by end of Qtr 1		
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	1: 100.0%	0.0% N/a		
pd-09-0026: Risk identification and control implementation	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	1: 100.0% 3 per quarter	100.0% 3	3.0	
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	1: 100.0% 3 months maximum	65.0% 6.2 mths by end of Qtr 1	3.0	
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	1: 100.0% 4% pm maximum	105.0% 3.0% pm average	3.2	
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	1: 0.0% 76 (103 for the whole organisation)	0.0% 18.95 cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-11-0001: EPWP monitoring	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	1: 0.0% 218 (296 for the whole organisation)	0.0% 80 cumulative		
pd-12-0086: Improved water sustainability	1: % total water losses [Type=Avg All]	1: 100.0% Maintain the annual average below 17%	100.0% 17% provisional	3.0	
pd-14-0001: Asset safeguarding	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	1: 100.0% Yes	0.0% N/a		
pd-14-0014: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 1	3.0	
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to basic level of water (at least piped (tap) water within 200 meters from dwelling) [Type=Avg All]	1: 100.0%	100.0%	3.0	
	2: % of urban households with access to basic level of sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP)) [Type=Avg All]	1: 100.0%	100.0%	3.0	
	3: % of households with access to basic level of solid waste removal (households registered for refuse removal service which receive a service once a week) [Type=Avg All]	1: 100.0%	100.0%	3.0	
pd-17-0003: Issuing of safety clothing	1: All safety clothing issued [Type=Qtr 3 Only]	1: 0.0% Yes (by end of March)	0.0% N/a		
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	1: 0.0% 100% by end of June	0.0% 26.5% cumulative		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-18-0013: Ensure timeous submission of capital payment invoices and payment certificates to the finance department	1: Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department [Type=Qtr 1 Only]	1: 100.0% Annually by 9 July	100.0% Yes	3.0	
pd-19-0007: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	1: 100.0% Yes	100.0% Yes	3.0	



**SWARTLAND MUNICIPALITY**  
**STRATEGIC MANAGEMENT SYSTEM**

*2021/2 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)*

*Thursday, October 14, 2021*

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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**Du Toit, Roelof - Director: Electrical Engineering Services**

**Strategic Objective:** 5.7 Provide electricity cost effectively

**KPA: IDP Implementation (EES)** (Weight = 20%) Avg Rating = 0.0

pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	1: 0.0% Maintain the annual average below 8%	0.0% 6% Provisional		
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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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**Humphreys, Philip - Director: Protection Services**

**Strategic Objective:** 1.8 Increase the effectiveness of the municipal traffic & law enforcement service

**KPA: IDP Implementation (PS)** (Weight = 20%) Avg Rating = 0.0

pd-17-0030: 1.8 Effective traffic and law enforcement execution by using our own Automated Number Plate Recognition (ANPR) Bus  
 1: Number of reports on progress submitted to the portfolio committee [Type=Qtr 4 Only]  
 1: 0.0% 10 per annum  
 0.0% 3 cumulative

**Strategic Objective:** 1.10 Prevent and manage land invasion. Monitor informal settlements

**KPA: IDP Implementation (PS)** (Weight = 20%) Avg Rating = 0.0

pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division  
 1: Number of reports on progress submitted to the Portfolio Committee [Type=Qtr 4 Only]  
 1: 0.0% 10 per annum  
 0.0% 3 cumulative

**Strategic Objective:** 1.11 Ensure that infrastructure development, resources and equipment are available to deliver an effective Protection Service to all communities in the Swartland

**KPA: IDP Implementation (PS)** (Weight = 20%) Avg Rating = 0.0

pd-18-0001: 1.11 An effective operational Protection Service  
 1: Lobby budget to expand the current Firefighting and Emergency resources [Type=Qtr 2 Only]  
 1: 0.0% Yes (annually by November)  
 0.0% N/a  
 2: Lobby budget to expand the current Law Enforcement resources [Type=Qtr 2 Only]  
 1: 0.0% Yes (annually by November)  
 0.0% N/a

**Strategic Objective:** 1.12 Extension of service delivery of Protection Services

**KPA: IDP Implementation (PS)** (Weight = 20%) Avg Rating = 0.0

pd-18-0002: 1.12 Extension of learners licence centres for Darling and Riebeeck Valley  
 2: Learners licence centre operational in Riebeeck Valley subject to a budget allocation and approval from the National Department of Transport [Type=Qtr 1 Only]  
 1: 0.0% Yes (by July 2022)  
 0.0% N/a - next financial year

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-18-0002: 1.12 Extension of learners licence centres for Darling and Riebeek Valley	3: Learners licence centre operational in Darling subject to a budget allocation and approval from the National Department of Transport [Type=Qtr 1 Only]	1: 100.0% Yes (by July 2021)	100.0% Yes	3.0	

<b>Strategic Objective:</b>	<b>1.13 Swartland Safety Initiative</b>				
<b>KPA: IDP Implementation (PS)</b>					<b>(Weight = 20%) Avg Rating = 0.0</b>

pd-18-0004: 1.13 Support the four Community Police Forums	1: Attend CPF meetings and activities [Type=Avg All]	1: 100.0% Yes (quarterly)	100.0% Yes	3.0	
pd-18-0005: 1.13 Facilitate and support the establishment of four Neighbourhood watches	1: Neighbourhood watches accredited, registered and trained [Type=Qtr 4 Only]	1: 0.0% Yes (by June 2022)	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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**Krieger, Jo-Ann - Director: Development Services**

<b>Strategic Objective:</b>	<b>1.1 Facilitate access to the economy</b>				
<b>KPA: IDP Implementation (DS)</b>					<b>(Weight = 20%) Avg Rating = 0.0</b>
pd-20-0005: 1.1 Support local economic development through skills and enterprise development	1: Number of SMME training sessions [Type=Avg All]	1: 100.0% 1 per quarter	100.0% 13	3.0	

<b>Strategic Objective:</b>	<b>1.6 Coordinate social development internally and externally with partners</b>				
<b>KPA: IDP Implementation (DS)</b>					<b>(Weight = 20%) Avg Rating = 0.0</b>
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee (ISOK) to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	1: 0.0% Yes (by June annually)	0.0% Yes (will be rated in June)		

<b>Strategic Objective:</b>	<b>3.3 Enhance conservation and biodiversity</b>				
<b>KPA: IDP Implementation (DS)</b>					<b>(Weight = 20%) Avg Rating = 0.0</b>
pd-17-0053: 3.3 Finalise conservation and biodiversity management plan	1: Registration of stewardship programme with Cape Nature on municipal land [Type=Qtr 4 Only]	1: 0.0% By June 2022	0.0% N/a		

<b>Strategic Objective:</b>	<b>3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing</b>				
<b>KPA: IDP Implementation (DS)</b>					<b>(Weight = 20%) Avg Rating = 0.0</b>
pd-17-0062: 3.9 Appoint credible social housing institution to build and manage social housing	1: Appointment finalised [Type=Qtr 2 Only]	1: 0.0% By December 2022	0.0% N/a		NOTES: KPI and target to be deleted during May 2022 with the IDP
pd-17-0063: 3.9 Obtain land use rights and secure funding for FLISP housing, affordable housing and social housing	2: Funding application to DHS submitted [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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**Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager**

<b>Strategic Objective:</b>	<b>2.1 Relevant stakeholders systematically improve local competitive advantages</b>			
<b>KPA: IDP Implementation (MM)</b>	<b>(Weight = 40%) Avg Rating = 0.0</b>			

pd-17-0033: 2.1 Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages	1: Number of key stakeholder groups actively contributing to improved competitive advantage [Type=Qtr 2 Only]	1: 0.0% 15 by end of Dec 2022	0.0% N/a
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<b>Strategic Objective:</b>	<b>2.2 Well located, serviced sites and premises available for commercial and industrial investors</b>			
<b>KPA: IDP Implementation (MM)</b>	<b>(Weight = 40%) Avg Rating = 0.0</b>			

pd-17-0034: 2.2 Ensure adequate supply of land and services for commercial and industrial premises.	1: Number of well located, serviced industrial sites available [Type=Qtr 2 Only]	1: 0.0% 20 by end of Dec 2022	0.0% N/a
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<b>Strategic Objective:</b>	<b>2.4 Local markets work better to increase opportunity for local small businesses</b>			
<b>KPA: IDP Implementation (MM)</b>	<b>(Weight = 40%) Avg Rating = 0.0</b>			

pd-17-0036: 2.4 Establish a local business opportunity network incl. a local business directory	1: Number of opportunities advertised / shared with Swartland businesses [Type=Qtr 2 Only]	1: 0.0% 100 by end of Dec 2022	0.0% N/a
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<b>Strategic Objective:</b>	<b>2.5 Easier for farmers to add and grow new / promising business models</b>			
<b>KPA: IDP Implementation (MM)</b>	<b>(Weight = 40%) Avg Rating = 0.0</b>			

pd-17-0037: 2.5 New (more enabling) Spatial Development Framework	1: Number of key constraints to growth removed [Type=Qtr 2 Only]	1: 0.0% 3 by end of Dec 2022	0.0% N/a
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<b>Strategic Objective:</b>	<b>2.6 Easier for local citizens to access economic opportunity</b>			
<b>KPA: IDP Implementation (MM)</b>	<b>(Weight = 40%) Avg Rating = 0.0</b>			

pd-17-0038: 2.6 Establish an information portal pointing to best information sources including local support services	1: Number of unique visitors (local, with more than 1 page view) [Type=Qtr 2 Only]	1: 0.0% 400 by end of Dec 2022	0.0% N/a
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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Strategic Objective:</b>	<b>4.6 Identify risks and implement preventative and corrective controls</b>				
<b>KPA: IDP Implementation (MM)</b>					<b>(Weight = 40%) Avg Rating = 0.0</b>
pd-17-0065: 4.6 Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	1: Updated Internal Audit Charter which include risk management facilitation role [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0%		
pd-17-0066: 4.6 Compile a Handover procedure to newly appointed Manager, Internal Audit	1: Complete handover procedure [Type=Qtr 3 Only]	1: 0.0% Yes (by February 2022)	0.0%		N/a
pd-17-0068: 4.6 Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six years)	1: Appointment of new members for the PRA Committee over a period of three years for continuity [Type=Qtr 4 Only]	1: 0.0% Annually by June	0.0%		N/a

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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**Terblanche, Madelaine - Director: Corporate Services**

**Strategic Objective:** 2.7 Increase tourism visitors and brand as a good place to live

**KPA: IDP Implementation (CS)** (Weight = 20%) Avg Rating = 0.0

pd-20-0001: 2.7 Do product assessment and compile a development and marketing strategy for the Swartland	1: Study done and strategy compiled [Type=Qtr 4 Only]	1: 0.0% Yes (by June 2024)	0.0% N/a - in future financial year		
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**Strategic Objective:** 4.4 More informed and effective ward councillors and ward committees

**KPA: IDP Implementation (CS)** (Weight = 20%) Avg Rating = 0.0

pd-17-0073: 4.4 Revision and implementation of ward committee constitution	1: Implementation completed [Type=Qtr 2 Only]	1: 0.0% By end of December 2021	0.0% N/a		
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**Strategic Objective:** 3.10 Facilitate access for citizens to secure tenure

**KPA: IDP Implementation (CS)** (Weight = 20%) Avg Rating = 0.0

pd-20-0004: 3.10 Implement title restoration project in conjunction with Human Settlements and Kaya Lam	1: % of 24 (pre-1994) estate properties transferred [Type=Qtr 4 Only]	1: 0.0% 100% by June 2022	0.0% 58% cumulative		NOTES: On closer investigation the attorneys confirmed that there are only 14 estate cases in total
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**Strategic Objective:** 4.11 Improve integrity of staff administration by streamlining HR processes

**KPA: IDP Implementation (CS)** (Weight = 20%) Avg Rating = 0.0

pd-20-0007: 4.11 Implement Payday Employee Self Services & Time & Attendance Biometric system (pending budget)	1: Implementation completed [Type=Qtr 4 Only]	1: 0.0% By June 2022	0.0% 50% cumulative		
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**Strategic Objective:** 4.12 Maximising administrative and operational efficiency i.t.o. legislative prescripts

**KPA: IDP Implementation (CS)** (Weight = 20%) Avg Rating = 0.0

pd-20-0008: 4.12 Automation of System of Delegation linked to organogram	1: Automated system implemented [Type=Qtr 4 Only]	1: 0.0% By June 2023	0.0% N/a - next financial year		
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Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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**Zikmann, Louis - Director: Civil Engineering Services**

**Strategic Objective:** 5.2 Maintenance and upgrading that sustain and improve the current condition of surfaced roads

**KPA: IDP Implementation (CES)** (Weight = 20%) Avg Rating = 0.0

pd-17-0020: 5.2 Investigate and report to council annually on the status quo condition of surfaced roads	1: Report submitted to the Portfolio Committee [Type=Qtr 1 Only]	1: 100.0% Yes (by end of Sep annually)	100.0% Yes	3.0	
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pd-17-0021: 5.2 Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads.	1: Budget requirements calculated and budget informed [Type=Qtr 2 Only]	1: 0.0% Yes (by end of Nov annually)	0.0% N/a		
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**Strategic Objective:** 5.4 Maintenance, upgrading and extension that sustain and improve the current condition of civil infrastructure

**KPA: IDP Implementation (CES)** (Weight = 20%) Avg Rating = 0.0

pd-17-0023: 5.4 Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of civil infrastructure	1: Budget requirements calculated and budget informed [Type=Qtr 2 Only]	1: 0.0% Yes (by end of Nov annually)	0.0% N/a		
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**SWARTLAND MUNICIPALITY  
STRATEGIC MANAGEMENT SYSTEM**

***2021/2 - [SDBIP] PROJECT SCHEDULES***

-  Planned Activity
-  Actual Activity
-  Planned Milestone
-  Actual Milestone
-  Actual Milestone on Planned Milestone

*Thursday, October 14, 2021*

Office of the Municipal Manager

**Office of the Municipal Manager General**

**Project:** pj-09-0021aa - Equipment Council

**Location:** Municipal area

**Vote Nos:** 9/116-22-737

**Fin Source:** CRR

10,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000		2,000		2,000	2,000	2,000				2,000	10,000				

**Project:** pj-09-0021ab - Equipment Municipal Manager

**Location:** Municipal area

**Vote Nos:** 9/124-28-737

**Fin Source:** CRR

10,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			2,000		2,000		2,000	2,000	2,000				2,000	10,000				

Civil Engineering Services

**Civil Engineering Services General**

**Project:** pj-09-0021ac - Equipment Civil Services

**Location:** Municipal area

**Vote Nos:** 9/115-277-749

**Fin Source:** CRR

95,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Sept 2021: Spent R32300																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				10,000	60,000			10,000	15,000				10,000	95,000				
Expenditure to date	Capital		11,400	20,900										32,300		29,990	62,290	32,710	34.4%

**Municipal Property**

**Project:** pj-16-0006 - Equipment Buildings & Maintenance

**Location:** Municipal area

**Vote Nos:** 9/108-178-749

**Fin Source:** CRR

24,032

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		-1,468	10,000		10,000			5,500					8,532	24,032				
Expenditure to date	Capital		4,375	18,807										23,182			23,182	850	3.5%

**Project:** pj-19-0001 - Buildings: Social Economic Facility - Chatsworth (Multi-year project)

**Location:** Chatsworth

**Vote Nos:** 9/108-170-474

**Fin Source:** CRR

1,995,907

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2021: Construction completion 65%. Aug 2021: Construction completion 67%.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000	1,395,907	200,000	200,000									1,995,907	1,995,907				
Expenditure to date	Capital		269,359	49,271										318,630		62,910	381,540	1,614,367	80.9%

**Project: pj-20-0032 - Buildings: Conversion / operationalisation of office space (STB)**

Location: Municipal area

Vote Nos: 9/108-592-264

Fin Source: CRR

5,100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
<b>S/Notes:</b> Jul 2021: Constuction commenced. Aug 2021: Construction completion 12%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000		500,000	750,000	750,000	500,000	500,000	750,000	470,000	450,000	230,000		1,450,000	5,100,000				
Expenditure to date	Capital		111,659	135,680										247,339			247,339	4,852,661	95.2%

**Project: pj-20-0033 - Buildings: Conversion / operationalisation of office space (Nedbank)**

Location: Municipal area

Vote Nos: 9/108-430-262

Fin Source: CRR

4,900,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
<b>S/Notes:</b> Jul 2021: Constuction commenced. Aug 2021: Construction completion 12%																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000		500,000	700,000	700,000	500,000	500,000	700,000	350,000	250,000	500,000		1,400,000	4,900,000				
Expenditure to date	Capital		189,262	174,644										363,907		5,384	369,291	4,530,709	92.5%

**Project: pj-21-0003 - Buildings: Repair Burnt Caretakers House: Mby Sewerage Works**

Location:

Vote Nos: 9/108-370-181

Fin Source: CRR

830,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
<b>S/Notes:</b> Jul 2021: Tender awarded. Aug 2021: Construction commenced.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000			100,000	100,000	200,000	200,000	130,000			100,000	830,000				
Expenditure to date	Capital			21,999										21,999		677,954	699,953	130,047	15.7%

**Project: pj-21-0004 - Buildings: New Painting Machine**

**Location:** Municipal area

**Vote Nos:** 9/108-393-209

**Fin Source:** CRR

35,968

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Delivered 20/8/21 Sep 2021 : complete																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		1,468			34,500								1,468	35,968				
Expenditure to date	Capital		35,967											35,967			35,967	1	0.0%

**Parks and Amenities**

**Project: pj-11-0058 - Equipment Parks**

**Location:** Municipal area

**Vote Nos:** 9/112-41-749

**Fin Source:** CRR

60,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Aug 2021 : Spent R22770 Sep 2021 : on order R26185																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			20,000		20,000			20,000					20,000	60,000				
Expenditure to date	Capital		22,770											22,770		26,185	48,955	11,045	18.4%

**Project: pj-17-0079 - Parks: Ward Committee projects**

**Location:** Municipal area

**Vote Nos:** 9/112-206-18

**Fin Source:** CRR

700,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
<b>S/Notes:</b> Jul 2021: Finalising project list. Aug 2021: Finalising project list. Sep 2021 :On order R67478																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000		100,000	100,000	100,000	100,000			200,000	700,000				
Expenditure to date	Capital															67,478	67,478	632,522	90.4%

**Project: pj-20-0005 - Vehicles Parks: CK17851 Nissan UD 35A**

**Location:** Municipal area

**Vote Nos:** 9/112-488-304

**Fin Source:** CRR

613,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
<b>S/Notes:</b> Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Awaiting delivery																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	65,110					547,890							65,110	613,000					
Expenditure to date	Capital															613,000	613,000			0%

**Streets**

**Project: pj-09-0004 - Roads: Resealing of roads - Swartland**

**Location:** Municipal area

**Vote Nos:** 9/110-85-144 [MIG]; 9/110-85-99 [CRR]

**Fin Source:** CRR

17,981,567

MIG

3,822,526

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Tender process																		
1	2	Compiling work packages																		
1	3	Construction																		
<b>S/Notes:</b> Jul 2021: Tender awarded. Aug 2021: Compiling work packages, construction to start in October.																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		-1,195,907	2,500,000	3,000,000	4,677,474	2,822,526	2,000,000	3,000,000	3,000,000	2,000,000			4,304,093	21,804,093					

**Project: pj-16-0015 - Roads: New Roads**

**Location:** Municipal area

**Vote Nos:** 9/110-175-154 [CRR]

**Fin Source:** CRR

7,555,096

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction																		
<b>S/Notes:</b> Jul 2021: Compiling work packages, construction due to start in September. Aug 2021: Compiling work packages, construction due to start in September.																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		200,000	700,000	1,000,000	1,500,000	1,000,000	1,000,000	1,500,000	655,096				1,900,000	7,555,096					
Expenditure to date	Capital		82,942	109,916										192,858				192,858	7,362,238	97.4%



**Project:** pj-17-0022 - Vehicles Roads: CK41130 Isuzu KB 250 Tipper

**Location:** Malmesbury

**Vote Nos:** 9/110-290-763

**Fin Source:** CRR

409,500

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
<b>S/Notes:</b> Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Delivered end August 2021 Sep 2021: Complete																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						409,500								409,500					
Expenditure to date	Capital			406,910										406,910			406,910	2,590	0.6%	

**Project:** pj-17-0080 - Roads: Ward Committee projects

**Location:** Municipal area

**Vote Nos:** 9/110-205-13

**Fin Source:** CRR

700,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
<b>S/Notes:</b> Jul 2021: Finalising project list. Aug 2021: Finalising project list.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100,000	100,000	100,000		100,000	100,000	100,000	100,000			200,000	700,000				

**Project:** pj-21-0005 - Roads: Upgrading of N7/Voortrekker Northern Interchange

**Location:** Municipal area

**Vote Nos:** 9/110-451-236

**Fin Source:** CRR

2,000,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												2,000,000		2,000,000				

**Sewerage**

**Project:** pj-09-0003 - Equipment Sewerage: Telemetry

**Location:** Municipal area

**Vote Nos:** 9/111-278-749

**Fin Source:** CRR

150,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase of equipment																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								60,000	60,000	30,000				150,000				

**Project: pj-10-0114 - Equipment Sewerage**

**Vote Nos:** 9/111-33-749

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

28,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)						
1	1	Equipment - purchasing																			
<b>Projected/Actual ETD</b>		<b>Bdgt Type</b>	<b>Jul21</b>	<b>Aug21</b>	<b>Sep21</b>	<b>Oct21</b>	<b>Nov21</b>	<b>Dec21</b>	<b>Jan22</b>	<b>Feb22</b>	<b>Mar22</b>	<b>Apr22</b>	<b>May22</b>	<b>Jun22</b>	<b>YTD Oct</b>	<b>Bud/Save</b>	<b>Commit</b>	<b>Total</b>	<b>Avail</b>	<b>Av %</b>	
Projected Cash Flow		Capital			10,000		10,000		8,000						10,000	28,000					
Expenditure to date		Capital															13,975	13,975	14,025	50.1%	

**Project: pj-17-0002 - Vehicles Sewerage: CK11942 Nissan NP300**

**Vote Nos:** 9/111-176-763

**Proj Start:**                      **Proj End:**

**Location:** Koringberg

**Fin Source:** CRR

320,870

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)						
1	1	Purchase																			
<b>Projected/Actual ETD</b>		<b>Bdgt Type</b>	<b>Jul21</b>	<b>Aug21</b>	<b>Sep21</b>	<b>Oct21</b>	<b>Nov21</b>	<b>Dec21</b>	<b>Jan22</b>	<b>Feb22</b>	<b>Mar22</b>	<b>Apr22</b>	<b>May22</b>	<b>Jun22</b>	<b>YTD Oct</b>	<b>Bud/Save</b>	<b>Commit</b>	<b>Total</b>	<b>Avail</b>	<b>Av %</b>	
Projected Cash Flow		Capital	5,870					315,000							5,870	320,870					
Expenditure to date		Capital			320,997										320,997			320,997	-127	0.0%	

**S/Notes:** Jul 2021: Tender awarded, awaiting delivery.  
Aug 2021: Tender awarded, awaiting delivery.

**Project: pj-17-0003 - Vehicles Sewerage: CK18173 Nissan NP300**

**Vote Nos:** 9/111-91-763

**Proj Start:**                      **Proj End:**

**Location:** Yzerfontein

**Fin Source:** CRR

320,870

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)						
1	1	Purchase																			
<b>Projected/Actual ETD</b>		<b>Bdgt Type</b>	<b>Jul21</b>	<b>Aug21</b>	<b>Sep21</b>	<b>Oct21</b>	<b>Nov21</b>	<b>Dec21</b>	<b>Jan22</b>	<b>Feb22</b>	<b>Mar22</b>	<b>Apr22</b>	<b>May22</b>	<b>Jun22</b>	<b>YTD Oct</b>	<b>Bud/Save</b>	<b>Commit</b>	<b>Total</b>	<b>Avail</b>	<b>Av %</b>	
Projected Cash Flow		Capital	5,870					315,000							5,870	320,870					
Expenditure to date		Capital			320,997										320,997			320,997	-127	0.0%	

**S/Notes:** Jul 2021: Tender awarded, awaiting delivery.  
Aug 2021: Tender awarded, awaiting delivery.  
Sep 2021: Delivered

**Project: pj-21-0001 - Sewerage: Malmesbury: New Macerator**

**Vote Nos:** 9/107-165-64

**Proj Start:**                      **Proj End:**

**Location:** Malmesbury

**Fin Source:** CRR

920,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)						
1	1	Purchase																			
<b>Projected/Actual ETD</b>		<b>Bdgt Type</b>	<b>Jul21</b>	<b>Aug21</b>	<b>Sep21</b>	<b>Oct21</b>	<b>Nov21</b>	<b>Dec21</b>	<b>Jan22</b>	<b>Feb22</b>	<b>Mar22</b>	<b>Apr22</b>	<b>May22</b>	<b>Jun22</b>	<b>YTD Oct</b>	<b>Bud/Save</b>	<b>Commit</b>	<b>Total</b>	<b>Avail</b>	<b>Av %</b>	
Projected Cash Flow		Capital								920,000						920,000					

**S/Notes:** Jul 2021: Compiling tender specification.  
Aug 2021: Compiling tender specification.

**Sportsgrounds**

**Project: pj-17-0075 - Sport: Upgrading of Sports Grounds: Darling**

**Location:** Darling

**Vote Nos:** 9/106-532-136

**Fin Source:** CRR

2,000,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2021: Construction completion 35%. Aug 2021: Construction completion 45%.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200,000	300,000	350,000	350,000	350,000	150,000	150,000	150,000					1,200,000	2,000,000				
Expenditure to date	Capital	27,592	253,166	207,376										488,134		321,180	809,314	1,190,686	59.5%

**Project: pj-21-0016 - Sport: Upgrading Darling combination courts**

**Location:** Darling

**Vote Nos:** 9/106-457-180

**Fin Source:** DCAS

155,720

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2021: Tender awarded (informal). Aug 2021: Construction commenced.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			-31,780	50,000	20,000	35,000	25,000	20,000	37,500				18,220	155,720				
Expenditure to date	Capital															155,720	155,720		0%

**Project: pj-21-0017 - Sport: Upgrading Kalbaskraal combination courts**

**Location:** Kalbaskraal

**Vote Nos:** 9/106-500-216

**Fin Source:** DCAS

86,650

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2021: Tender awarded (informal). Aug 2021: Construction commenced.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			-63,850	25,000	25,000	25,000	25,000	25,000	25,500				-38,850	86,650				
Expenditure to date	Capital															86,150	86,150	500	0.6%

**Project: pj-21-0018 - Sport: Upgrading Chatsworth combination courts**

**Location:** Chatsworth

**Vote Nos:** 9/106-496-225

**Fin Source:** DCAS

740,630

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction																		
<b>S/Notes:</b> Jul 2021: Tenders invited. Aug 2021: Busy with tender evaluation.																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			240,630	100,000	100,000	100,000	100,000	100,000					340,630	740,630					

**Storm Water**

**Project: pj-11-0060 - Equipment Streets and Storm Water**

**Location:** Municipal area

**Vote Nos:** 9/114-44-749

**Fin Source:** CRR

60,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Aug 2021: Spent R14379																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		20,000			20,000	10,000				10,000	60,000				
Expenditure to date	Capital		14,379											14,379			14,379	45,621	76.0%

**Water**

**Project: pj-11-0062 - Equipment Water**

**Location:** Municipal area

**Vote Nos:** 9/105-36-741

**Fin Source:** CRR

47,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Aug 2021: Spent R26085 Sep 2021: On order R1273																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		20,000			17,000					10,000	47,000				
Expenditure to date	Capital		26,085											26,085		1,273	27,358	19,642	41.8%

**Project: pj-12-0013 - Water: Upgrading/Replacement water reticulation network**

Location: Municipal area

Vote Nos: 9/105-582-318 [CRR]

Fin Source: CRR

2,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Aug 2021: Tenders invited																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	100,000	100,000		300,000	400,000	200,000	200,000	400,000	300,000				500,000	2,000,000					
Expenditure to date	Capital		60,778											60,778			60,778	1,939,222	97.0%	

**Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering**

Location: Municipal area

Vote Nos: 9/105-183-126

Fin Source: CRR

100,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						100,000								100,000					
Expenditure to date	Capital		24,194											24,194			24,194	75,806	75.8%	

**Project: pj-18-0072 - Water: New Connections: Water Meters**

Location: Municipal area

Vote Nos: 9/105-405-23

Fin Source: CRR

540,823

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Jul 2021: Spent R43822 Aug 2021: Spent R72576 Sep 2021: Spent R35225																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	50,000	50,000	50,000	50,000	50,000	20,000	20,000	50,000	50,000	50,000	50,000	50,823	200,000	540,823					
Expenditure to date	Capital	43,822	72,576	35,225										151,623		937	152,560	388,263	71.8%	

**Project: pj-19-0011 - Water: Bulk water infrastructure**

Location:

Vote Nos: 9/105-376-128

Fin Source: CRR

423,150

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	-76,850				250,000						250,000		-76,850	423,150					

**Project: pj-19-0014 - Water: Riebeek Wes Square: New Borehole, Pumps and Irrigation**

Location: Riebeek West

Vote Nos: 9/105-214-318

Fin Source: CRR

150,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50,000	50,000	50,000							50,000	150,000				

**Project: pj-21-0008 - Water: Upgrade: Riverlands and Kalbaskraal water pump stations**

Location: Kalbaskraal

Vote Nos: 9/105-385-170

Fin Source: CRR

1,000,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Jul 2021: Detail desing and Tender documentation. Aug 2021: Tenders invited.																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		100,000		300,000	300,000	100,000		200,000					400,000	1,000,000				
Expenditure to date		Capital			56,631										56,631			56,631	943,369	94.3%

**Project: pj-21-0013 - Water: Swartland System S3.3 & S3.4 Panorama to Wesbank I1/4 - CRR**

Location: Wesbank

Vote Nos: 9/105-391-184 [CRR]

Fin Source: CRR

800,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Jul 2021: Detail design. Aug 2021: Detail design.																				
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		200,000	200,000						400,000				400,000	800,000				

**Project: pj-21-0015 - Water: Riebeek Kasteel supply S2.4**

Location: Riebeek Kasteel

Vote Nos: 9/105-431-226 [CRR]

Fin Source: CRR

200,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								200,000						200,000				

**Cleansing Services**

**Project: pj-11-0059 - Equipment Refuse Removal**

**Location:** Municipal area

**Vote Nos:** 9/104-190-749

**Fin Source:** CRR

22,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Sept 2021: Spent R2640 , on order R8799																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			10,000		12,000								10,000	22,000				
Expenditure to date	Capital			2,640										2,640		8,799	11,439	10,561	48.0%

**Project: pj-14-0021 - Refuse site Moorreesburg - fencing**

**Location:** Moorreesburg

**Vote Nos:** 9/104-489-338

**Fin Source:** CRR

720,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2021: Tender documentation. Aug 2021: Tenders invited.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		100,000	100,000	200,000	200,000	120,000							400,000	720,000				

**Project: pj-19-0016 - Equipment Refuse bins, traps, skips (Swartland)**

**Location:**

**Vote Nos:** 9/104-245-749

**Fin Source:** CRR

120,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									120,000					120,000				

**Project: pj-20-0011 - Refuse: Chipper and trailer**

**Location:** Municipal area

**Vote Nos:** 9/104-494-326

**Fin Source:** CRR

1,000,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
<b>S/Notes:</b> Jul 2021: Tender awarded, awaiting delivery. Aug 2021: Tender awarded, awaiting delivery. Sep 2021: Awaiting delivery																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						1,000,000								1,000,000				
Expenditure to date	Capital															858,296	858,296	141,704	14.2%

**Sewerage: Waste Water Treatment Plant**

**Project: pj-13-0008 - Sewerage: Moorreesburg**

**Vote Nos:** 9/107-95-81 [MIG]; 9/107-95-87 [CRR]

**Location:** Moorreesburg

**Fin Source:** CRR 38,587,430  
MIG 16,432,570

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2021: Construction completion 60%. Aug 2021: Construction completion 63%.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	4,000,000	4,000,000	5,000,000	3,432,570	5,000,000	5,000,000	3,587,430	20,000,000	55,020,000				
Expenditure to date	Capital		5,808,843											5,808,843			5,808,843	49,211,157	89.4%

**Project: pj-18-0004 - Sewerage: Darling**

**Vote Nos:** 9/107-90-94 [MIG]; 9/107-90-102 [CRR]

**Location:** Darling

**Fin Source:** CRR 2,275,696  
MIG 2,444,904

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Construction																	
<b>S/Notes:</b> Jul 2021: Construction completion 60%. Aug 2021: Construction completion 70%.																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	1,000,000	1,000,000	1,000,000	1,000,000	720,600								4,000,000	4,720,600				



Corporate Services

**Corporate Services General**

**Project:** pj-09-0021ad - Equipment Corporate

**Location:** Municipal area

**Vote Nos:** 9/101-22-737

**Fin Source:** CRR

22,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Sep: Quotations for camera for Communication Officer being obtained																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5,000		15,000				2,000				5,000	22,000				
Expenditure to date	Capital		1,185											1,185			1,185	20,815	94.6%

**Properties, Contracts and Legal Administration**

**Project:** pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

**Location:** Municipal area

**Vote Nos:** 9/103-36-735

**Fin Source:** CRR

100,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Sep: Purchases for new hall in Chatsworth to be finalised once building is completed																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		60,000		40,000									100,000	100,000				
Expenditure to date	Capital		2,591											2,591			2,591	97,409	97.4%

**Project:** pj-20-0026 - Purchase of land: Die Kraaltjie, Transnet Erf 47

**Location:** Municipal area

**Vote Nos:** 9/101-544-246

**Fin Source:** CRR

400,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Purchase																	
<b>S/Notes:</b> Sep: Deed of sale received from Transnet																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			400,000										400,000	400,000				

**Project: pj-20-0030 - Purchase of Land: Erf 2876 Moorreesburg**

**Location:** Moorreesburg

**Vote Nos:** 9/101-556-292

**Fin Source:** CRR

100,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
<b>S/Notes:</b> Sep: Project subject to funding from Human Settlement																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital												100,000		100,000					

**Project: pj-20-0031 - Purchase of Land: Erf 2111 Riebeek Kasteel**

**Location:** Riebeek Kasteel

**Vote Nos:** 9/101-558-298

**Fin Source:** CRR

200,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
<b>S/Notes:</b> Sep: Project subject to funding from Human Settlement																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital												200,000		200,000					

**Public Relations, Library and Tourism Services**

**Project: pj-17-0069 - Equipment Libraries**

**Location:** Municipal area

**Vote Nos:** 9/102-360-739

**Fin Source:** DCAS

50,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					10,000			10,000	10,000		10,000	10,000		50,000					
Expenditure to date	Capital															31,785	31,785	18,215	36.4%	

Development Services

**Development Services General**

**Project:** pj-11-0097 - Equipment Development Services

**Location:** Municipal area

**Vote Nos:** 9/123-25-749

**Fin Source:** CRR

40,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,337	13,332	40,000				
Expenditure to date		Capital		2,120	6,050										8,170		23,684	31,854	8,146	20.4%

**Housing**

**Project:** pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

**Location:** Malmesbury West

**Vote Nos:** 9/123-320-145

**Fin Source:** DHS

8,600,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		205,864	514,661	514,661	514,661	1,029,323	514,661	514,661	4,117,296	514,662	159,550		1,235,186	8,600,000				

**Project:** pj-19-0049 - Dev Services: Darling Serviced Sites (Professional Fees)

**Location:** Darling

**Vote Nos:** 9/123-594-412

**Fin Source:** DHS

275,596

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		6,597	16,493	16,493	16,493	32,986	16,493	16,493	131,943	16,493	5,112		39,583	275,596				

**Project:** pj-19-0050 - Dev Services: Darling Serviced Sites (Sewerage)

**Location:** Darling

**Vote Nos:** 9/123-596-426

**Fin Source:** DHS

211,779

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		5,069	12,674	12,674	12,674	25,348	12,674	12,674	101,390	12,674	3,928		30,417	211,779				

**Project: pj-19-0051 - Dev Services: Darling Serviced Sites (Water)**

Vote Nos: 9/123-598-434

Proj Start: Proj End:

Location: Darling

Fin Source: DHS

187,119

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		4,479	11,198	11,198	11,198	22,396	11,198	11,198	89,584	11,198	3,472		26,875	187,119					

**Project: pj-19-0052 - Dev Services: Darling Serviced Sites (Streets & Stormwater)**

Vote Nos: 9/123-588-448

Proj Start: Proj End:

Location: Darling

Fin Source: DHS

825,506

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		19,761	49,402	49,402	49,402	98,804	49,402	49,402	395,215	49,402	15,314		118,565	825,506					

**Project: pj-20-0016 - Dev Services: Malmesbury De Hoop project - External Services (Water)**

Vote Nos: 9/123-476-166

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

3,000,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		71,813	179,533	179,533	179,533	359,066	179,533	179,533	1,436,266	179,533	55,657		430,879	3,000,000					
Expenditure to date	Capital			63,989										63,989			63,989	2,936,011	97.9%	

**Project: pj-21-0023 - Dev Services: Chatsworth Serviced Sites (Professional fees)**

Vote Nos: 9/123-485-218

Proj Start: Proj End:

Location: Chatsworth

Fin Source: DHS

1,500,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		35,907	89,767	89,767	89,767	179,533	89,767	89,767	718,133	89,767	27,825		215,441	1,500,000					

**Project: pj-21-0027 - Dev Services: Silvertown IBS (Professional fees)**

Vote Nos: 9/123-504-160

Proj Start: Proj End:

Location: Silvertown

Fin Source: DHS

400,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		9,575	23,938	23,938	23,938	47,875	23,938	23,938	191,502	23,938	7,420		57,451	400,000					

**Project: pj-21-0030 - Dev Services: Silvertown IBS (Sewerage)**

Location: Silvertown

Vote Nos: 9/123-517-220

Fin Source: DHS

1,200,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)						
1	1	Implementation																			
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital		28,725	71,813	71,813	71,813	143,626	71,813	71,813	574,506	71,813	22,265		172,351	1,200,000					

**Project: pj-21-0031 - Dev Services: Silvertown IBS (Water)**

Location: Silvertown

Vote Nos: 9/123-509-247

Fin Source: DHS

1,400,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)						
1	1	Implementation																			
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital		33,513	83,782	83,782	83,782	167,564	83,782	83,782	670,257	83,782	25,974		201,077	1,400,000					

**Project: pj-21-0036 - Dev Services: Riebeek Kasteel Serviced Sites Project (Fencing)**

Location: Riebeek Kasteel

Vote Nos: 9/123-390-240

Fin Source: DHS

1,667,500

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	152,500	1,000,000	515,000										1,667,500	1,667,500				
Expenditure to date		Capital		106,750											106,750		10,849	117,599	1,549,901	92.9%

**Caravan Parks**

**Project: pj-16-0044 - Equipment YZF Caravan Park**

Location: Yzerfontein

Vote Nos: 9/120-47-745

Fin Source: CRR

30,000

Proj Start: Proj End:

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	10,000	30,000				
Expenditure to date		Capital			2,930										2,930			2,930	27,070	90.2%

# Electrical Engineering Services

## Electrical Engineering Services General

**Project:** pj-11-0096 - Equipment Electricity

**Location:** Municipal area

**Vote Nos:** 9/117-39-749

**Fin Source:** CRR

350,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
<b>S/Notes:</b> Aug 21: Equipment requirements to be determined Sep 21: Equipment ordered																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	10,000	20,000	40,000	40,000	40,000	20,000	20,000	40,000	40,000	40,000	30,000	10,000	110,000	350,000					
Expenditure to date	Capital		26,500	114,913										141,413		205,678	347,091	2,909	0.8%	

## Electricity Operations, Maintenance and Construction

**Project:** pj-17-0044 - Electricity: Saamstaan/De Hoop project - 389 plot housing development

**Location:** Ilinge Lethu

**Vote Nos:** 9/117-534-176

**Fin Source:** CRR

6,500,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													On schedule					
<b>S/Notes:</b> Jul 21: Consulting engineer appointed and tenders invited Aug 21: Tender awarded Sep 21: Construction in process																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	50,000	200,000	600,000	800,000	700,000	600,000	600,000	950,000	700,000	600,000	400,000	300,000	1,650,000	6,500,000					
Expenditure to date	Capital	24,029	17,600	356,735										398,364		5,250,693	5,649,057	850,943	13.1%	

**Project:** pj-19-0021 - Streetlights: Riebeek Kasteel Low cost housing development- 435 erven - Electrification

**Location:** Riebeek Kasteel

**Vote Nos:** 9/117-334-308

**Fin Source:** CRR

150,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Eskom behind schedule					
<b>S/Notes:</b> Sep 21: Awaiting completion of electrification by Eskom. Streetlights by municipality.																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					50,000			100,000						150,000					
Expenditure to date	Capital															137,447	137,447	12,553	8.4%	

**Project: pj-19-0022 - Streetlights: Kalbaskraal Low cost housing development- 109 erven - Electrification**

**Location:** Kalbaskraal

**Vote Nos:** 9/117-335-303

**Fin Source:** CRR

50,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													Completed					
<b>S/Notes:</b> Jul 21: Awaiting completion of electrification by Eskom. Streetlights by municipality. Aug 21: Streetlights completed																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								50,000						50,000					
Expenditure to date	Capital		1,245	510										1,756		30,859	32,615	17,385	34.8%	

**Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre**

**Location:** Malmesbury

**Vote Nos:** 9/117-332-318

**Fin Source:** CRR

500,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 2021: Planning in process for upgrading of radio network Aug 21: Tenders invited for digital radio repeater and radios Sep 21: Tenders adjudicated																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					200,000				300,000					500,000				

**Project: pj-19-0029 - Electricity: Minisubstations Swartland**

**Location:** Malmesbury

**Vote Nos:** 9/117-378-22

**Fin Source:** CRR

3,600,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 21: Minisubstations ordered Sep 21: Manufacturing in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					3,000,000	100,000	100,000	100,000	100,000	100,000	100,000			3,600,000				
Expenditure to date	Capital			1,837										1,837		3,031,232	3,033,068	566,932	15.7%

**Project: pj-19-0030 - Electricity: LV Upgrading Swartland**

**Location:** Municipal area

**Vote Nos:** 9/117-382-438

**Fin Source:** CRR

1,600,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													On schedule					
<b>S/Notes:</b> Jul 21: Planning in process																				
Sep 21: Construction in process																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	50,000	100,000	100,000	200,000	200,000	200,000	100,000	200,000	200,000	100,000	100,000	50,000	450,000	1,600,000					
Expenditure to date	Capital	204,625	228,870	259,805										693,299		377,300	1,070,599	529,401	33.1%	

**Project: pj-19-0031 - Electricity: Substation fencing**

**Location:** Municipal area

**Vote Nos:** 9/117-384-72

**Fin Source:** CRR

200,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													On schedule					
<b>S/Notes:</b> Aug 21: Planning in process																				
Sep 21: Orders placed																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	10,000	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		60,000	200,000					
Expenditure to date	Capital		50,500	25,250										75,750		63,246	138,996	61,004	30.5%	

**Project: pj-19-0032 - Electricity: Malmesbury polebox replacement**

**Location:** Malmesbury

**Vote Nos:** 9/117-380-16

**Fin Source:** CRR

200,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Installation													On schedule					
<b>S/Notes:</b> Aug 21: Installation in process																				
Sep 21: Installation in process																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		60,000	200,000					
Expenditure to date	Capital		4,589	4,504										9,092		98,058	107,150	92,850	46.4%	



**Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade**

**Location:** Darling

**Vote Nos:** 9/117-421-32

**Fin Source:** CRR

100,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													On schedule					
<b>S/Notes:</b> Aug 21: Planning in process Sep 21: Material ordered																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital							25,000	25,000	25,000	25,000				100,000					
Expenditure to date	Capital		95,281											95,281			95,281	4,719	4.7%	

**Project: pj-19-0044 - Electricity: New Connections: Electricity Meters**

**Location:** Municipal area

**Vote Nos:** 9/117-442-37

**Fin Source:** CRR

316,320

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Installation													On schedule					
<b>S/Notes:</b> Jul 21 - Jun 22: Meters installed upon application:																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	6,320	20,000	30,000	30,000	30,000	30,000	20,000	30,000	30,000	30,000	30,000	30,000	86,320	316,320					
Expenditure to date	Capital	82,887	72,229	65,274										220,390		1,809	222,199	94,121	29.8%	

**Project: pj-20-0018 - Electricity: Malmesbury: Saamstaan/De Hoop area: Upgrading of bulk electricity supply: Phase 1**

**Location:** Malmesbury West

**Vote Nos:** 9/117-568-504 [INEP]

**Fin Source:** INEP

8,355,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Construction													On schedule					
<b>S/Notes:</b> Jul 21: Construction in process Sep 21: Construction in process																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		200,000	500,000	500,000	500,000	1,000,000	500,000	500,000	4,000,000	500,000	155,000		1,200,000	8,355,000					
Expenditure to date	Capital		840											840			840	8,354,160	100.0%	

**Project: pj-20-0021 - Electricity: Replace obsolete airconditioners**

**Location:** Municipal area

**Vote Nos:** 9/117-542-506

**Fin Source:** CRR

100,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
<b>S/Notes:</b> Aug 21: Requirements prioritized Sep 21: Orders placed																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		10,000	10,000	15,000	15,000	15,000	15,000	10,000	10,000				35,000	100,000					
Expenditure to date	Capital															52,954	52,954	47,046	47.0%	

**Project: pj-21-0006 - Electricity: Replace oil metering units (Darling Finitex & Romery)**

**Location:** Darling

**Vote Nos:** 9/117-399-21

**Fin Source:** CRR

300,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 21: Planning in process Aug 21: Order placed Sep 21: Units Delivered																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					130,000	20,000			130,000	20,000				300,000				
Expenditure to date	Capital		118,750											118,750			118,750	181,250	60.4%

**Project: pj-21-0007 - Electricity: Caravan Park Kiosk Replacement: Yzerfontein**

**Location:** Yzerfontein

**Vote Nos:** 9/117-447-42

**Fin Source:** CRR

100,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 21: To commence Jan 22																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								25,000	25,000	25,000	25,000			100,000				

**Project: pj-21-0009 - Electricity: Protection Relay Upgrade: Swartland**

**Location:** Municipal area

**Vote Nos:** 9/117-453-53

**Fin Source:** CRR

300,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 21: Planning in process Aug 21: Order placed Sep 21: Awaiting delivery																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000		90,000	300,000				
Expenditure to date	Capital															176,648	176,648	123,352	41.1%

**Project: pj-21-0010 - Electricity: Jakaranda RMU - N7 feeder cable: Moorreesburg**

**Location:** Moorreesburg

**Vote Nos:** 9/117-429-68

**Fin Source:** CRR

250,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 21: Planning in process Sep 21: Material ordered																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					220,000				30,000					250,000				
Expenditure to date	Capital			20,500										20,500			20,500	229,500	91.8%

**Project: pj-21-0011 - Electricity: Park Close Mount Pleasant feeder cable: Darling**

**Location:** Darling

**Vote Nos:** 9/117-462-76

**Fin Source:** CRR

350,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Installation													On schedule				
<b>S/Notes:</b> Aug 21: Planning in process Sep 21: Material ordered																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				50,000	50,000	50,000	50,000	50,000	50,000	50,000			50,000	350,000				

**Information, Communication and Technology**

**Project: pj-11-0104 - IT: Terminal replacements**

**Location:** Municipal area

**Vote Nos:** 9/118-259-729

**Fin Source:** CRR

40,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 2021: Planning in process Sep 2021: Determine specifications																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				40,000									40,000	40,000				

**Project: pj-11-0105 - IT: Scanner replacements**

**Location:** Municipal area

**Vote Nos:** 9/118-87-729

**Fin Source:** CRR

80,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 2021: Planning in process Sep 2021: Determine specifications																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											80,000			80,000				

**Project: pj-11-0106 - IT: Equipment**

Vote Nos: 9/118-39-731

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

70,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
<b>S/Notes:</b> Jul 2021: Equipment purchased as required Sep 2021: Equipment purchased as required																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	5,837	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	23,336	70,000					
Expenditure to date	Capital			955										955		15,155	16,110	53,890	77.0%	

**Project: pj-13-0053 - IT: Server SM virtual environment**

Vote Nos: 9/118-379-729

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

500,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Implementation													On schedule					
<b>S/Notes:</b> Jul 2021: Planning in process Aug 2021: Busy with server specifications. (Need to determine component availability due to international shortages) Sep 2021: Tender invitation in process																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					500,000									500,000					

**Project: pj-14-0028 - IT: Printers**

Vote Nos: 9/118-74-729

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

60,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing													On schedule					
<b>S/Notes:</b> Jul 2021: Planning in process Sep 2021: Planning in process																				
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital				30,000					30,000				30,000	60,000					
Expenditure to date	Capital			4,340										4,340			4,340	55,660	92.8%	

**Project: pj-14-0029 - IT: Desktops**

Vote Nos: 9/118-201-729

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

155,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing													On schedule				
<b>S/Notes:</b> Jul 21: Procurement to commence as from Sep Sep 21: Specifications in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				85,000					70,000				85,000	155,000				
Expenditure to date	Capital		1,989											1,989			1,989	153,011	98.7%

**Project: pj-14-0030 - IT: Notebooks**

Vote Nos: 9/118-64-729

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

252,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Equipment - purchasing													On schedule				
<b>S/Notes:</b> Jul 21: Procurement to commence as from Sep Sep 21: Specifications in process																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				127,000					125,000				127,000	252,000				
Expenditure to date	Capital			138,002										138,002			138,002	113,998	45.2%

**Project: pj-21-0028 - IT: Communications and infrastructure equipment (Nedbank Building)**

Vote Nos: 9/118-503-346

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR

450,000

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)				
1	1	Implementation													On schedule				
<b>S/Notes:</b> Jul 2021: Planning in process Aug 2021: Busy with revised electrical plans Sep 2021: Awaiting conduit and trunking layout																			
Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		10,772	26,930	26,930	26,930	53,860	26,930	26,930	215,440	26,930	8,348		64,632	450,000				

**Project: pj-21-0029 - IT: Communications and infrastructure equipment (Standard Bank Building)**

**Location:** Municipal area

**Vote Nos:** 9/118-465-350

**Fin Source:** CRR

430,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)
1	1	Implementation													On schedule

**S/Notes:** Jul 2021: Planning in process  
 Aug 2021: Busy with revised electrical plans  
 Sep 21: Awaiting conduit and trunking layout

Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		10,293	25,733	25,733	25,733	51,466	25,733	25,733	205,865	25,733	7,978		61,759	430,000				

Financial Services

**Financial Services General**

**Project:** pj-09-0021af - Equipment Finance

**Location:** Municipal area

**Vote Nos:** 9/119-25-737

**Fin Source:** CRR

56,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		6,000	9,000	3,000	8,000	7,000	5,000	10,000	8,000				18,000	56,000				
Expenditure to date		Capital		5,005	3,461										8,466		16,141	24,607	31,393	56.1%

**Project:** pj-21-0002 - Vehicles Finance: New Sedan Motor Vehicle

**Location:** Municipal area

**Vote Nos:** 9/119-423-763

**Fin Source:** CRR

215,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				215,000									215,000	215,000				

**Legal and Credit Control**

**Project:** pj-17-0050 - Finance: Meter reading handhelds

**Location:** Municipal area

**Vote Nos:** 9/119-151-753

**Fin Source:** CRR

110,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				110,000									110,000	110,000				

Protection Services

**Traffic and Law Enforcement**

**Project:** pj-17-0061 - Vehicles Traffic: CK31936 Corolla

**Location:** Municipal area

**Vote Nos:** 9/126-101-763

**Fin Source:** CRR

381,099

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)
1	1	Procurement process													
1	2	Delivery and payment													

**S/Notes:** Jul 21: Tender awarded. In the 14 day appeal period.  
 Aug 21: Tender awarded. Awaiting delivery.

Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	13,599			367,500									381,099	381,099				
Expenditure to date	Capital															381,099	381,099	1	0.0%

**Project:** pj-18-0068 - Equipment K9 Unit

**Location:** Municipal area

**Vote Nos:** 9/126-353-146

**Fin Source:** DCS

27,500

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)
1	1	Equipment - purchasing													

Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					10,000					17,500				27,500				
Expenditure to date	Capital			2,103										2,103		15,493	17,596	9,904	36.0%

**Fire and Emergency Services**

**Project:** pj-10-0139 - Equipment Fire and Emergency Services

**Location:** Municipal area

**Vote Nos:** 9/125-27-749

**Fin Source:** CRR

136,500

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)
1	1	Equipment - purchasing													

Projected/Actual ETD	Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					98,650					37,850				136,500				
Expenditure to date	Capital															150,000	150,000	-13,500	-9.9%



**Project:** pj-20-0025 - Vehicles Fire Services: CK32736 Nissan Hard Body - Replace with light pumper

**Location:** Municipal area

**Vote Nos:** 9/125-487-488

**Fin Source:** CRR

1,404,000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Procurement process																		
1	2	Fitment																		
1	3	Delivery and payment																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				800,000							604,000		800,000	1,404,000				
Expenditure to date		Capital															893,581	893,581	510,419	36.4%

**Protection Services General**

**Project:** pj-10-0138 - Equipment Protection

**Location:** Municipal area

**Vote Nos:** 9/126-44-749

**Fin Source:** CRR

48,901

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul21	Aug21	Sep21	Oct21	Nov21	Dec21	Jan22	Feb22	Mar22	Apr22	May22	Jun22	YTD Oct	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	-13,599		1,350	1,350	21,350	1,350	1,350	1,350	1,350	30,350	1,350	1,350	-10,899	48,901				
Expenditure to date		Capital			816										816		12,987	13,803	35,098	71.8%