



Swartland Municipality

2020-2021

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Draft March 2020

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1. INTRODUCTION

The SDBIP provides the vital link between the executive mayor, council and the administration and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that ensures that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council.

The SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the managers in the top management team, the inputs to be used, and the time deadlines for each output. The SDBIP therefore determines the performance agreements of the municipal manager and directors, including the outputs and deadlines for which they will be held responsible. The SDBIP further provides all expenditure information (for capital projects and services) per municipal ward, so that each output can be broken down per ward, where this is possible, to support ward councillors in service delivery information.

The SDBIP is also a vital monitoring tool for the executive mayor and council to monitor the in-year performance of the municipal manager and for the municipal manager to monitor the performance of directors and division heads in the municipality within the financial year. This enables the executive mayor and municipal manager to be pro-active and take remedial steps in the event of poor performance.

2. LEGAL REFERENCE

Section 1 of the Municipal Finance Management Act (Act 56 of 2003) (MFMA) defines service delivery and budget implementation plan (SDBIP) as a detailed plan for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate -

- (a) projections for each month of -
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter.

The purpose of the SDBIP is to support the Municipality's management to achieve service delivery targets as well as the spending of the capital budget within given timeframes.

Regulation 14 of the Municipal Budget and Reporting Regulations (April 2009) determines that -

- (2) when complying with section 68 of the MFMA, the municipal manager must submit the draft SDBIP to the executive mayor together with the annual budget to be considered by the executive mayor for tabling at a council meeting in terms of section 16(2) of the MFMA (i.e. at least 90 days before the start of the budget year); and
- (3) for effective planning and implementation of the annual budget, the draft SDBIP may form part of the budget documentation and be tabled at the council meeting if so recommended by the Budget Steering Committee.

Regulation 15(3) of the Municipal Budget and Reporting Regulations determines that, when submitting the annual budget to the National Treasury and the relevant provincial treasury in terms of section 22(b) (i) of the MFMA, the municipal manager must also submit to the National Treasury and the relevant provincial treasury, in both printed and electronic form, the draft SDBIP.

In terms of Section 69 of the MFMA the draft SDBIP must be submitted to the executive mayor within 14 days after the approval of an annual budget (in May annually) and in terms of Section 53 the final SDBIP must be approved by the executive mayor within 28 days after the approval of the annual budget.

3. THREE YEAR CAPITAL BUDGET PER DEPARTMENT

Department	Division / Service	2020/2021	2021/2022	2022/2023
Office of the Municipal Manager	Equipment MM	10 000	10 000	10 000
	Equipment Council	10 000	10 000	10 000
Subtotal		20 000	20 000	20 000
Civil Engineering Services	Equipment	44 000	50 000	52 000
	Parks and Amenities	995 392	1 323 479	1 200 261
	Sewerage	350 175	362 522	1 672 957
	Sports Fields	3 396 179	2 000 000	0
	Roads	35 273 653	35 592 174	35 935 218
	Storm water	558 000	60 000	62 000
	Water Provision	2 363 863	4 187 823	29 442 133
	Buildings and Maintenance	6 145 300	4 525 500	2 026 800
	Cleaning Services	3 950 000	2 688 200	5 494 800
	Waste water treatment plants	62 846 000	62 232 000	7 646 177
	Cemeteries	0	300 000	0
	Swimming pools	540 000	0	0
Subtotal		116 462 562	113 321 698	83 532 346
Corporate Services	General, Secretariat and Records as well as Ward Committees	440 000	22 000	24 000
	Administration: Properties and Contracts	21 470 000	37 000	39 000
	Communication and Public Relations	70 000	0	0
Subtotal		21 980 000	59 000	63 000
Development Services	Equipment	38 000	40 000	42 000
	Community Development	0	322 912	0
	Built Environment	3 000 000	0	0
	Human Settlements	50 454 000	6 400 000	36 760 000
	Caravan Park Yzerfontein	30 000	30 000	30 000
Subtotal		53 522 000	6 792 912	36 832 000
Electrical Engineering Services	General and equipment	400 000	350 000	350 000
	ICT Services	1 470 000	1 157 000	802 500
	Operations, Maintenance and Construction	20 206 000	12 916 320	14 037 626
Subtotal		22 076 000	14 423 320	15 190 126
Financial Services	Financial Services General	260 720	248 912	259 168
Subtotal		260 720	248 912	259 168
Protection Services	Traffic and Law Enforcement	707 600	547 200	716 000
	Fire and Emergency Services	1 320 000	3 170 000	1 480 000
Subtotal		2 027 600	3 717 200	2 196 000
TOTAL		216 348 882	138 583 042	138 092 640

4. THREE YEAR CAPITAL BUDGET PER IDP STRATEGIC GOAL

Strategic Goal	2020/2021	%	2021/2022	%	2022/2023	%
1: Improved quality of life for citizens	2 027 600	0.94	4 040 112	2.92	2 196 000	1.59
2: Inclusive economic growth	0	0	0	0	0	0
3: Quality and sustainable living environment	53 522 000	24.74	6 470 000	4.67	36 832 000	26.67
4: Caring, competent and responsive institutions, organisations and business	23 730 720	10.97	1 484 912	1.07	1 144 668	0.83
5: Sufficient, affordable and well-run services	137 068 562	63.36	126 588 018	91.34	97 919 972	70.91
TOTAL	216 348 882	100.00	138 583 042	100.00	138 092 640	100.00

5. TEN LARGEST CAPITAL PROJECTS - 2019/20

PROJECT	BUDGET	SOURCE(S) OF FINANCE
Sewerage Moorreesburg	40 642 207	MIG (R9 303 685), CRR (R6 338 522), Ext loans (R25 000 000)
Sewerage Darling	22 203 793	MIG (R10 852 566), CRR (R11 351 227)
Resealing of roads - Swartland	18 898 000	CRR (R17 871 251), MIG (R1 026 749)
New roads - Swartland	15 000 000	CRR
De Hoop project (Streets and Storm water)	14 732 508	DHS
Purchase of Erf 507 Malmesbury	12 650 000	CRR
Riebeek Kasteel project (Streets and Storm water)	8 410 643	DHS
Purchase of Erf 512 Malmesbury	8 000 000	CRR
De Hoop project (Electricity)	7 152 000	INEP
Riebeek Kasteel project (Sewerage)	6 887 778	DHS

The ten largest capital projects represent a total budget of R154 576 929 which is 73.92% of the total capital budget.

ANNEXURE 1
Monthly projections of revenue and expenditure to be collected for each source

WC015 Swartland - Supporting Table SA25 Budgeted monthly revenue and expenditure															
Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source															
Property rates	11 108	12 954	11 666	11 523	11 811	11 522	11 608	11 406	11 641	11 541	11 652	9 332	137 765	147 200	156 893
Service charges - electricity revenue	23 446	27 176	27 078	26 628	25 589	25 696	25 172	27 095	25 816	29 919	29 811	29 315	322 741	354 314	388 969
Service charges - water revenue	4 542	4 370	4 827	4 828	5 182	5 846	6 195	6 555	5 103	4 914	5 416	5 417	63 196	68 583	73 910
Service charges - sanitation revenue	3 146	3 547	3 484	3 669	3 734	3 821	3 867	4 558	3 997	3 950	3 965	4 953	46 691	50 124	54 312
Service charges - refuse revenue	2 310	2 380	2 264	2 188	2 198	2 218	3 506	1 956	2 548	2 675	2 522	2 458	29 222	31 086	33 067
Rental of facilities and equipment	220	134	136	130	109	124	169	158	123	123	136	140	1 702	1 804	1 912
Interest earned - external investments	807	777	522	461	519	621	503	454	491	613	635	32 234	38 639	40 051	43 054
Interest earned - outstanding debtors	210	217	229	232	234	237	246	342	232	242	266	270	2 957	3 139	3 331
Fines, penalties and forfeits	48	55	48	57	53	54	47	45	38	49	44	32 591	33 130	33 464	33 803
Licences and permits	455	414	417	507	440	324	447	418	174	363	456	180	4 595	4 865	5 151
Agency services	446	440	378	515	396	350	446	377	139	566	436	385	4 876	5 169	5 479
Transfers and subsidies	42 583	-	-	-	-	34 063	-	-	25 549	-	-	18 300	120 495	176 350	162 620
Other revenue	656	982	1 211	1 595	1 414	998	967	1 126	660	991	1 029	811	12 441	12 998	13 580
Gains	-	-	-	-	-	200	-	-	-	-	-	-	200	200	200
Total Revenue (excluding capital transfers and co	89 976	53 446	52 260	52 334	51 680	86 073	53 175	54 492	76 513	55 947	56 368	136 387	818 651	929 347	976 280
Expenditure By Type															
Employee related costs	17 605	18 274	18 386	18 412	29 844	18 457	18 475	18 427	17 909	18 332	18 332	28 889	241 343	257 065	273 370
Remuneration of councillors	956	956	956	956	956	956	956	956	956	956	956	956	11 471	12 055	12 659
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	19 954	19 954	21 285	22 722
Depreciation & asset impairment	7 646	7 646	7 646	7 646	7 646	7 646	7 646	7 646	7 646	7 646	7 646	8 646	92 755	94 522	102 138
Finance charges	-	-	-	-	-	8 823	-	-	-	-	-	8 532	17 355	16 143	14 898
Bulk purchases	10 140	21 548	21 801	19 773	18 525	18 252	17 999	22 815	23 576	23 829	24 083	31 161	253 500	279 500	308 200
Other materials	2 470	2 666	2 484	2 905	2 906	2 573	2 837	2 479	2 477	2 568	2 643	2 502	31 510	33 252	35 112
Contracted services	3 121	5 375	5 531	5 593	6 443	6 967	4 714	4 480	4 659	5 287	5 158	4 414	61 744	104 860	84 392
Transfers and subsidies	114	322	641	204	414	132	182	277	132	415	226	284	3 345	3 108	3 283
Other expenditure	1 602	2 661	4 027	5 487	3 459	4 346	2 233	1 856	2 064	2 603	2 663	3 419	36 420	38 414	39 610
Losses	-	-	-	-	-	-	-	-	-	-	-	9 446	9 446	9 755	10 080
Total Expenditure	43 654	59 448	61 472	60 977	70 193	68 153	55 042	58 935	59 418	61 638	61 709	118 204	778 842	869 960	906 464
Surplus/(Deficit)	46 322	(6 002)	(9 212)	(8 643)	(18 513)	17 920	(1 867)	(4 443)	17 094	(5 691)	(5 340)	18 183	39 809	59 387	69 816
Transfers and subsidies - capital (monetary	-	-	-	-	-	-	-	-	-	-	-	85 723	85 723	27 755	65 570
Transfers and subsidies - capital (monetary	83	94	94	94	94	94	94	115	94	94	94	93	1 141	1 142	1 143
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	46 406	(5 908)	(9 117)	(8 549)	(18 419)	18 015	(1 773)	(4 328)	17 189	(5 597)	(5 246)	103 999	126 673	88 284	136 529

ANNEXURE 2
Monthly projections of expenditure (operating and capital) and revenue for each vote

WC015 Swartland - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)															
Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22
Revenue by Vote															
Vote 1 - Corporate Services	63	68	69	65	72	48	111	60	49	59	66	10 937	11 667	11 837	12 505
Vote 2 - Civil Services	33 161	10 695	10 986	11 129	11 549	30 662	14 064	13 563	25 734	11 972	12 331	36 291	222 138	236 182	273 137
Vote 3 - Council	32	20	18	20	42	17	20	33	19	32	20	18	290	295	299
Vote 4 - Electricity Services	25 514	27 192	27 094	26 644	25 605	27 353	25 188	27 111	27 063	29 936	29 827	40 985	339 512	364 827	399 907
Vote 5 - Financial Services	29 933	14 029	12 509	12 317	12 650	26 822	12 468	12 289	23 057	12 490	12 633	43 457	224 655	244 150	265 258
Vote 6 - Development Services	372	581	792	1 060	912	495	455	656	304	536	590	54 399	61 151	54 451	44 852
Vote 7 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Protection Services	984	955	887	1 194	943	771	963	895	380	1 016	995	36 116	46 100	46 502	47 035
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	90 060	53 540	52 355	52 428	51 774	86 167	53 269	54 607	76 607	56 041	56 463	222 203	905 515	958 244	1 042 994
Expenditure by Vote to be appropriated															
Vote 1 - Corporate Services	2 652	2 756	2 874	2 900	4 116	4 274	2 699	2 645	3 189	2 686	3 109	4 085	37 985	39 104	41 122
Vote 2 - Civil Services	15 946	18 269	17 989	19 589	23 223	27 674	17 737	17 215	16 750	18 134	17 515	43 827	253 868	261 207	298 071
Vote 3 - Council	1 117	1 337	3 447	1 195	1 403	1 697	1 160	1 272	1 108	1 405	1 826	1 287	18 255	19 242	20 273
Vote 4 - Electricity Services	14 057	26 316	26 019	24 762	24 525	23 064	22 205	26 892	27 713	28 039	28 349	39 431	311 371	340 568	372 942
Vote 5 - Financial Services	3 506	3 986	4 270	5 219	5 971	4 072	4 258	4 045	3 940	3 924	4 047	8 266	55 504	58 527	61 656
Vote 6 - Development Services	2 178	2 182	2 241	2 620	3 662	2 447	2 279	2 221	2 152	2 316	2 189	2 566	29 054	73 986	31 600
Vote 7 - Municipal Manager	653	659	661	665	919	653	678	654	674	656	698	1 159	8 728	9 243	9 677
Vote 8 - Protection Services	3 545	3 943	3 970	4 028	6 373	4 272	4 026	3 990	3 892	4 478	3 976	17 584	64 077	68 082	71 125
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	43 654	59 448	61 472	60 977	70 193	68 153	55 042	58 935	59 418	61 638	61 709	118 204	778 842	869 960	906 464
Surplus/(Deficit) before assoc.	46 406	(5 908)	(9 117)	(8 549)	(18 419)	18 015	(1 773)	(4 328)	17 189	(5 597)	(5 246)	103 999	126 673	88 284	136 529
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	46 406	(5 908)	(9 117)	(8 549)	(18 419)	18 015	(1 773)	(4 328)	17 189	(5 597)	(5 246)	103 999	126 673	88 284	136 529

WC015 Swartland - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Multi-year expenditure to be appropriated	1															
Vote 1 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Civil Services		3 000	3 200	6 851	8 750	9 750	7 767	7 350	8 779	9 500	8 004	8 900	6 741	88 592	80 452	44 956
Vote 3 - Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Electricity Services		-	-	100	100	100	1 100	1 100	1 100	1 100	100	-	-	4 800	5 500	5 500
Vote 5 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Development Services		5 325	5 550	6 041	5 720	7 109	6 434	4 433	2 588	2 304	250	250	250	46 254	6 500	36 760
Vote 7 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Protection Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	8 325	8 750	12 992	14 570	16 959	15 301	12 883	12 466	12 904	8 354	9 150	6 991	139 646	92 452	87 216
Single-year expenditure to be appropriated																
Vote 1 - Corporate Services		12 670	8 033	-	10	52	-	10	20	23	412	20	730	21 980	59	63
Vote 2 - Civil Services		88	93	2 329	4 353	5 558	3 564	1 428	3 000	3 515	2 858	695	388	27 870	32 870	38 576
Vote 3 - Council		2	-	-	-	2	-	2	-	2	-	2	-	10	10	10
Vote 4 - Electricity Services		114	227	607	797	4 412	642	857	1 897	2 107	2 372	1 927	1 317	17 276	8 923	9 690
Vote 5 - Financial Services		-	2	3	241	3	2	5	3	2	-	-	-	261	249	259
Vote 6 - Development Services		6	885	785	884	1 042	580	528	735	606	606	606	6	7 268	293	72
Vote 7 - Municipal Manager		-	2	-	-	2	-	2	-	2	-	2	-	10	10	10
Vote 8 - Protection Services		-	-	35	32	597	10	20	45	20	10	1 259	-	2 028	3 717	2 196
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	12 880	9 243	3 759	6 317	11 668	4 798	2 852	5 700	6 276	6 258	4 511	2 441	76 703	46 131	50 876
Total Capital Expenditure	2	21 205	17 993	16 751	20 887	28 627	20 099	15 735	18 167	19 180	14 612	13 661	9 432	216 349	138 583	138 093

ANNEXURE 3

Quarterly projections of service delivery targets and performance indicators for each vote

The pages that follow contain the following reports:

Annexure 3A: Performance indicators and benchmarks (operating budget)

Annexure 3B: 2018/2019 KPIs and targets from the IDP

Annexure 3C: Generic KPIs and targets for Municipal Manager and Directors

Annexure 3D: Targets and projected expenditure for each capital budget item

ANNEXURE 3A
Performance indicators and benchmarks

WC015 Swartland - Supporting Table SA8 Performance indicators and benchmarks				
Description of financial indicator	Basis of calculation	2020/21 Medium Term Revenue & Expenditure Framework		
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>				
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	3.7%	3.3%	3.2%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	4.2%	3.8%	3.5%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	47.3%	0.0%	0.0%
<u>Safety of Capital</u>				
Gearing	Long Term Borrowing/ Funds & Reserves	67.5%	63.6%	54.1%
<u>Liquidity</u>				
Current Ratio	Current assets/current liabilities	4:1	4:1	4:1
Liquidity Ratio	Monetary Assets/Current Liabilities	3:1	3:1	3:1
<u>Revenue Management</u>				
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	96.2%	94.4%	94.5%
<u>Creditors Management</u>				
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	100.0%	100.0%	100.0%
Creditors to Cash and Investments		20.6%	21.4%	20.7%
<u>Other Indicators</u>				
Employee costs	Employee costs/(Total Revenue - capital revenue)	29.5%	27.7%	28.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.9%	29.0%	29.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	6.4%	5.9%	8.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	13.5%	11.9%	12.0%
<u>IDP regulation financial viability indicators</u>				
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	12.5	12.5	13.5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	26.3%	27.4%	29.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	10.9	9.6	10.1

ANNEXURE 3B
KPIs and targets from the 2017-2022 IDP

Strategic Goal 1: Improved quality of life for citizens

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
<i>1.1 Facilitate access to the economy - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development</i>			
1.1 Facilitate access to the economy	Support local economic development through skills and enterprise development	Number of SMME training sessions	1 per quarter
	Engagement with formal business on SMME support	Annual engagement held	Yes (by June 2021)
<i>1.2 Promote childcare facilities and early child development (0-6 years) (Completed)</i>	<i>Develop ECD information guidelines in respect of childcare facilities</i>	<i>ECD information guidelines approved</i>	<i>Yes (by June 2020)</i>
<i>1.3 Increase the number of legal childcare facilities - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development</i>			
<i>1.4 Promote child development (7-14 years) - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development</i>			
<i>1.5 Facilitate youth development - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development</i>			
1.6 Coordinate social development internally and externally with partners.	Promote the coordination of social development through partnerships:		
	<ul style="list-style-type: none"> ▪ Internally: Internal Social Development Committee to identify additional action plans in each department that contributes to social development ▪ Externally: Local Drug Action Committee to compile a Local Drug Action Plan that must be reviewed every two years (Completed) 	Agreement reached on additional action plans in each department	Yes (by June annually)
1.7 Lobby for the basic needs and rights of vulnerable groups	<i>Develop guidelines for assistance to persons with disabilities (Completed)</i>	<i>Guidelines approved</i>	<i>Yes (by June 2020)</i>
	Develop guidelines for vulnerable women (gender)	Gender action plan approved	Yes (by June 2021)
1.8 Increase the effectiveness of the municipal traffic & law enforcement service	Effective traffic and law enforcement execution by using an Automated Number Plate Recognition (ANPR) Bus	Number of reports on progress submitted to the portfolio committee	10 per annum

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
1.9 Integrated Crime Prevention / Safety stakeholder collaboration	Effective safety partnerships in terms of the Integrated Safety Strategy through an MOU with all role-players, especially SAPS	Report on progress submitted to the Mayoral Committee	Yes (annually by June)
1.10 Prevent and manage land invasion. Monitor informal settlements.	Effective operation and monitoring by Traffic and Law Enforcement Division	Number of reports on progress submitted to the Portfolio Committee	10 per annum
1.11 Ensure that infrastructure development, resources and equipment are available to deliver an effective Protection Service to all communities in the Swartland	An effective operational Protection Service	Secure budget to expand the current Firefighting and Emergency resources	Yes (annually by November)
		<i>A fire and rescue strategic plan developed (Completed)</i>	<i>Yes (by September 2018)</i>
		Secure budget to expand the current Law Enforcement resources	Yes (annually by November)
1.12 Extension of service delivery of Protection Services Department	Extension of learners licence centres for Darling and Riebeek Valley	Learners licence centres operational in Darling and Riebeek Valley	Yes Darling: July 2020 Riebeek Valley: July 2021
1.13 Swartland Safety Initiative	An effective Swartland Community Safety Forum	reports submitted to the Mayoral Committee	Yes (annually by June)
	<i>Facilitate the establishment of four Community Police Forums (one per SAPS office) (Completed)</i>	<i>Community Police Forums accredited, registered and trained</i>	<i>Yes (By June 2019)</i>
	<i>Facilitate the establishment of four Neighbourhood watches (one per CPF) (Completed)</i>	<i>Neighbourhood watches accredited, registered and trained</i>	<i>Yes (4 By June 2019 and another 4 by June 2020)</i>

Strategic Goal 2: Inclusive economic growth

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
2.1 Relevant stakeholders systematically improve local competitive advantages	Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages.	Number of key stakeholder groups actively contributing to improved competitive advantage	<i>5 by end of 2018</i> 10 by end of Dec 2020 15 by end of Dec 2022

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
2.2 Well located, serviced sites and premises available for commercial and industrial investors	Ensure adequate supply of land and services for commercial and industrial premises.	Number of well located, serviced industrial sites available.	<i>10 by end of 2018</i> 15 by end of Dec 2020 20 by end of Dec 2022
<i>2.3 The specific opportunities and benefits for investors are actively promoted (Completed)</i>	<i>Establish an investment promotion and facilitation system.</i>	<i>An investment promotion and facilitation system established</i>	<i>Yes (by June 2019)</i>
2.4 Local markets work better to increase opportunity for local small businesses	Establish a local business opportunity network incl. a local business directory	Number of opportunities advertised / shared with Swartland businesses.	<i>20 by end of 2018</i> 50 by end of Dec 2020 100 by end of Dec 2022
2.5 Easier for farmers to add and grow new / promising business models	New (more enabling) Spatial Development Framework	Number of key constraints to growth removed.	<i>1 by end of 2018</i> 2 by end of Dec 2020 3 by end of Dec 2022
2.6 Easier for local citizens to access economic opportunity	Establish an information portal pointing to best information sources including local support services	Number of unique visitors (local, with more than 1 page view)	<i>100 by end of 2018</i> 300 by end of Dec 2020 400 by end of Dec 2022
2.7 Increase tourism visitors and brand the Swartland as a good place to live, work and play	Implement a more effective tourism destination marketing and development business model	<i>Study done and revised tourism business model finalised (Completed)</i>	<i>Yes (by June 2020)</i>
		Revised tourism business model implemented	Yes (by June 2021)
	Do product assessment and compile a development and marketing strategy for the Swartland	Study done and strategy compiled	Yes (by June 2021)

Strategic Goal 3: Quality and sustainable living environment

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
3.1 <i>Maximise economic opportunities and comparative advantage (Completed)</i>	<i>Spatially strengthen mobility and economic links.</i>	<i>An economic mobility spatial plan developed and integrated into LED and EGM (subject to availability of funds).</i>	<i>By June 2020</i>
3.2 <i>Enable sustainable rural and agricultural development (Deleted)</i>	<i>Grow and diversify the agricultural sector through support of alternative and intensive uses like agri-processing, agri-tourism, smallholdings and product development.</i>	<i>Formalisation of the Integrated Agriculture, Rural and Culture Development Corridor (Intensive Rural Development Corridor) and develop a precinct plan.</i>	<i>By June 2019</i>
3.3 Enhance conservation and biodiversity	Finalise stewardship programme	Registration of stewardship programme with Cape Nature on municipal land	By June 2021
<i>3.4 Protect cultural and built heritage landscape - Strategic Objective, Initiative, KPI and targets moved to Manager: Built Environment</i>			
<i>3.5 Spatially enable sustainable settlements - Strategic Objective, Initiative, KPI and targets moved to Manager: Built Environment</i>			
<i>3.6 Enhance safe, healthy, liveable and sustainable communities and neighbourhoods - Strategic Objective, Initiative, KPI and targets moved to Manager: Human Settlements</i>			
3.7 <i>Provide the whole spectrum of government subsidised housing (Integrated Residential Development Programme (IRDP), Upgrading of Informal Settlements Programme (UISP) and Community Residential Unit Programme (CRU)) (Deleted)</i>	<i>Facilitate land availability, bulk infrastructure provision and the implementation of the Housing Pipeline</i>	<i>Targets achieved as per Housing Pipeline</i>	<i>Annually</i>
3.8 Increase access for citizens in new settlements to urban amenities, work, schools, clinics, parks, etc.	Do new housing developments in terms of the Social economic Facility Policy and the Spatial Development Framework (SDF) Secure funding for the social facilities	Council approval of budget and implementation for social facilities in terms of the project approval by DHS	Annually

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing.	Obtain land use rights and secure funding for (FLISP) housing, Gap housing and social housing	Funding secured	By June 2022
	Appoint credible housing institution to build and manage social housing	Appointment finalised	By December 2022
	Draft a credible social housing policy	Social Housing policy completed	Yes (by June 2021)

Strategic Goal 4: Caring, competent and responsive institutions, organisations and business

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
4.1 <i>A redesigned organisation structure that effectively facilitate the strategic objectives and purpose of the organisation (Completed)</i>	<i>Review the organisation design in light of the IDP Strategy and recommend a new organisation design</i>	<i>Review completed</i>	<i>By June 2019</i>
	<i>Implement the redesigned organisation structure</i>	<i>Redesigned organisation structure implemented</i>	<i>During the 2019/2020 financial year</i>
4.2 <i>Proactive succession and talent management that ensures consistent high levels of employee performance (Completed)</i>	<i>Implement a succession and talent management programme that links and develops high potential employees with key future roles in the organisation</i>	<i>Talent pool and succession plan compiled and implemented</i>	<i>By December 2018</i>
4.3 <i>Employment relations that create a climate of trust, cooperation and stability and accomplish a harmonious and productive workforce (Completed)</i>	<i>Develop a programme of innovative interventions, e.g. diversity management and awareness, climate creation to ensure sound employee relations and practices</i>	<i>Programme developed for implementation during the 2019/2020 financial year"</i>	<i>By July 2019</i>
4.4 <i>More informed and effective ward councillors and ward committees (Deleted)</i>	<i>Compile, implement and monitor communication plans for individual ward councillors to enhance public participation</i>	<i>Communication activities for ward councillors monitored</i>	<i>Yes (Quarterly)</i>
		<i>Councillors' performance monitored by the Executive Mayor as part of the PMS for councillors.</i>	<i>Quarterly</i>
4.5 <i>An IT connectivity strategy for the Swartland (Completed)</i>	<i>Develop an IT connectivity strategy and status quo report</i>	<i>Report finalised subject to Provincial Government's broadband project</i>	<i>By Jun 2019</i>

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
4.6 Identify risks and implement preventative and corrective controls	Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	Updated Internal Audit Charter which include risk management facilitation role	Every second year
	Compile a Handover procedure to newly appointed Manager, Internal Audit	Complete handover procedure	By March 2021
	Assign Disciplinary Committee responsibilities to four newly appointed members	Appointment of new members for the Disciplinary Committee over a period of six months for continuity	2 members by July 2020 and thereafter every three years
	Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six years)	Appointment of new members for the PRF Committee over a period of three years for continuity	Annually by June
4.7 Sound long-term financial planning including making the right investment decisions	Review of Long Term Financial Plan in line with adoption of new IDP every five years	Review completed	By March 2022
	Review budget related policies for purposes of insuring relevance and alignment to Budget Circular	Review completed	Annually by March
4.8 <i>Sound financial management, budgeting and expenditure control (Completed)</i>	<i>Each director to do a critical review of the cost drivers and implement a savings plan</i>	<i>Review completed</i>	<i>By Nov 2018</i>
4.9 <i>Broaden the tax/ revenue base (Completed)</i>	<i>Create institutional capacity to facilitate this</i>	<i>Budget approved for critical interventions to give effect to increased revenue</i>	<i>By Mar 2018</i>
4.10 Accomplish effective and efficient HR management	Implement data analysis procedure for future municipal needs to identify corrective and preventative actions and to improve HR management function's effectiveness and efficiency as well as external benchmarking to identify continuous improvement opportunities	Data analysis implemented	Yes (by June 2022)
4.11 Access for citizens to secure tender	Implement title restoration project in conjunction with Human Settlements and Kaya Lam	Percentage of pre-1994 properties (estate cases) transferred	50% of 24 (by June 2021) 100% of 24 (by June 2022)

Strategic Goal 5: Sufficient, affordable and well-run services

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
5.1 Secure sufficient long term bulk water provision	<i>Conduct a section 78 investigation (Completed)</i>	<i>Section 78 investigation completed and report submitted to Portfolio Committee</i>	<i>Yes (by end of June 2019)</i>
	<i>Work with relevant role-players to commit to an agreed service delivery model (Completed)</i>	<i>An agreed service delivery model</i>	<i>Yes (by end of June 2020)</i>
	<i>Develop a water conservation and water demand management strategy (WCWDM Strategy) (Completed)</i>	<i>Policy document completed and submitted to Portfolio Committee</i>	<i>Yes (by end of October 2019)</i>
	Conduct an alternative water source study	Study completed and report submitted to Portfolio Committee	Yes (by end of June 2021)
5.2 Maintenance and upgrading that sustain and improve the current condition of surfaced roads	Investigate and report to council annually on the status quo condition of surfaced roads	Report submitted to the Portfolio Committee	Yes (by end of Sep annually)
	Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads.	Budget requirements calculated and budget informed	Yes (by end of Nov annually)
5.3 Ensure sufficient civil services capacity for planned developments	Review and maintain master plans in accordance with the most recent growth model information	Master plans reviewed and maintained	Yes (annually by end of March)
5.4 Maintenance, upgrading and extension that sustain the current condition of civil infrastructure	Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of civil infrastructure <i>Note: To include informal settlements in urban areas that do not have access to services</i>	Budget requirements calculated and budget informed	Yes (by end of November annually)
5.5 Ensure sufficient electricity capacity for planned developments (built environment) that are feasible	Review and maintain master plans	Master plans reviewed and maintained	Yes (annually by end of June)
	<i>Secure available capacity for Yzerfontein (Completed)</i>	<i>Capacity secured</i>	<i>By June 2019</i>

Strategic Objectives	Strategic Initiatives	Key Performance Indicators	Targets
5.6 Maintenance and upgrading that sustain and improve the current condition of electrical infrastructure	Inform budgetary processes of funding requirement for maintenance, renewal, upgrading, extension and refurbishment of electrical infrastructure	Budget and motivation submitted to budget office (minimum 6% of annual electricity revenue allocation is a Nersa license condition)	Yes (by end of November annually)
5.7 Provide electricity cost effectively	Provide competitive tariffs for industrial consumers in support of economic growth	Approval of tariffs by Nersa	Annually before end of June
	Maintain energy losses at an acceptable level	% total energy losses (technical + non-technical)	Maintain the annual average below 8%

ANNEXURE 3C
Generic KPIs and targets for Municipal Manager and Directors

MUNICIPAL MANAGER

The performance objectives, KPI's, annual targets and risks in the following table are applicable to the Municipal Manager:

Perf Objectives	Key Performance Indicators	Targets
09-0001: Liaison with business role-players	Annual event with local business held	Yes (before end of June)
09-0003: Sound management	Number of monthly management meetings held	At least 10 p.a.
09-0004: Legally compliant procurement	Number of appeals against the municipality regarding the awarding of tenders that were upheld	0 maximum
09-0005: Performance and financial monitoring	Number of monthly performance and financial assessments done	Qtr 1: 3 per quarter Qtr 2: 2 per quarter Qtr 3: 3 per quarter Qtr 4: 3 per quarter
09-0006: Annual report compilation and approval	Annual Report as required by MFMA (121) tabled	Yes (annually by end of January)
	Annual Report as required by MFMA (121) approved	Yes (annually by end of March)
09-0007: Council decision implementation	% of due council decisions initiated	100%
09-0008: Monitoring the IDP / Budget process	Number of months that the IDP / Budget process schedule were checked	At least 10 p.a.
09-0009: Functional macro-structure maintained	Annual review of the macro-structure completed	Yes (before end of June)
09-0012: LED fund management	% of the LED funds actually spent	90% for the year
10-0040: MFMA Section 131(1): Ensure that any issues raised by the Auditor-General in an audit report are addressed	% of issues raised by the Auditor-General in an audit report addressed	100%
19-0001: Monitor the performance of contractors in terms of section 116(2)(d) of the MFMA	Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings	Yes
	Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee	1 per quarter
19-0015: Training needs of staff	Training needs identified for staff and submitted to HR	Yes (annually by Nov)

Perf Objectives	Key Performance Indicators	Targets
GENERAL INDICATORS IN TERMS OF THE MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS, 2001		
14-0029: General KPI: % of capital budget spent on IDP projects	% of capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP (% of capital budget spent)	Between 90% and 105%
14-0026: General KPI: Jobs created through municipality's LED initiatives 100 for the year including capital projects	Number of jobs created through Municipality's capital projects (contracts > R200 000)	150 for the year

ALL DIRECTORS

The performance objectives, KPI's and targets in the following table are on a management level and are applicable to all the directors:

Perf Objective	KPI	Target
Capital expenditure in line with budget and time frames	% of capital budget spent	Between 95% and 105%
Capital project implementation	Average % completion of capital projects	90% for the year
Operating expenditure in line with budget and time frames	% of operating budget spent	Between 90% and 100%
Workforce training roll-out	% of planned training sessions according to the Workplace Skills Plan realised	100%
Council decision implementation	% of due council decisions initiated	100%
Performance and financial monitoring	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	Qtr 1: 3 per quarter Qtr 2: 2 per quarter Qtr 3: 3 per quarter Qtr 4: 3 per quarter
Annual report inputs provided by departments	Departmental input to the annual report submitted by due date	Yes
Budget inputs provided by departments	Budget requests provided to financial department in accordance with the budget time schedule	Yes
Assignments from the municipal manager completed	Number of written warnings received from municipal manager	0 maximum
Correspondence addressed in a timely manner	% of all correspondence recorded by Collaborator less than 60 days old	90%
Equal employment opportunity management	% of employment opportunities applied for appropriate equity appointments	100% cumulative by end of June annually
Procurement in line with legal process	% compliance with SCM policy with the exception of approved deviations	100%

Perf Objective	KPI	Target
Audit issues resolved	% internal audit queries for which an action plan was submitted within 10 working days	100%
	% internal actions implemented within agreed time frame	100%
	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	100%
	% of Auditor General's findings implemented within agreed time frame	100%
Risk identification and control implementation	Confirmations of risk assessment done	Yes (bi-annually by Nov and May)
	% of Risk Action Plans implemented in accordance with the agreed time frame	100% (bi-annually by Nov and May)
	Chief Risk Officer / Internal Audit informed of any newly identified risks	Yes
	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Yes
	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Yes
Invocoms held	Number of invocoms held	Qtr 1: 3 per quarter Qtr 2: 2 per quarter Qtr 3: 3 per quarter Qtr 4: 3 per quarter
Average duration of vacancies reduced	Average duration of vacancies after decision was taken by management to fill the post	3 months maximum
Productive workforce	% of person days lost per month due to sick leave	4% pm maximum
EPWP monitoring (not applicable to Financial Services)	Number of Full Time Equivalents (FTE's) for the financial year	103 for the whole organisation
	Number of work opportunities created during the financial year	296 for the whole organisation
Assets safeguarding	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management.	Yes (by June annually)
	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Yes

Perf Objective	KPI	Target
Communication Strategy implementation	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Yes (annually by end of June)
	Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services	1 per quarter
Issuing of safety clothing	All safety clothing issued	Yes (by end of March)
Spending of grants	% spending of grants	100% by end of June
Ensure that accurate revenue estimates are prepared in relation to operating requirements	Projected tariff increases determined for the budget of the new financial year	Yes (annually by November)
Ensure timeous submission of capital payment invoices and payment certificates to the Finance Department	Due date for last capital payment invoices and payment certificates to be submitted to the Finance Department	Annually by 9 July
Monitor the performance of contractors in terms of section 116(2)(d) of the MFMA	Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings	Yes
Training needs of staff	Training needs for staff identified and provided to HR at meetings held with all departments during November annually	Yes (annually by November)

SPECIFIC DIRECTORS

Over and above the performance objectives, KPI's and targets in the preceding table, the under mentioned are only applicable to the specific directors as indicated:

Director Financial Services

Perf Objective	KPI	Target
18-0014: Ensure that the development of the financial system (Promun), especially the fixed assets module, complies with mSCOA requirements by the continuous influencing of R-Data	Report submitted to management team	Yes (by March 2020)
General indicators in terms of the municipal planning and performance management regulations, 2001		
09-0096: Ensure general financial viability	% outstanding service debtors to revenue	Norm = 20%
	Cost coverage	Norm = 1-3 months
	% debt coverage	Norm = 45%

Perf Objective	KPI	Target
14-0025: Households earning less than R4 515 per month with access to free basic services	% of indigent households with access to free basic services	100.0%

Director Civil Engineering Services

Perf Objective	KPI	Target
12-0086: Improved water sustainability	% total water losses	Maintain the annual average below 17%

General indicators in terms of the municipal planning and performance management regulations, 2001

14-0023: Improved access to water, sanitation and refuse removal	% of urban households with access to basic water supply (at least piped (tap) water within 200 meters from dwelling)	100.0%
	% of urban households with access to basic sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP))	100.0%
	% households with basic refuse removal services or better (registered for refuse removal service which receive a service once a week)	100.0%

Director Electrical Engineering Services

Perf Objective	KPI	Target
General indicators in terms of the municipal planning and performance management regulations, 2001		
14-0024: Improved access to electricity	% of urban households with access to electricity	100.0%

Director Protection Services

Perf Objective	KPI	Target
16-0004: Effective monitoring of informal settlements	Report to Portfolio Committee on any new informal dwellings / structures erected	Yes - monthly

Director Corporate Services

Perf Objective	KPI	Target
16-0009: Promote employment equity through continuous planning	Compilation/review of Employment Equity plan completed	Yes (by end of November)
General indicators in terms of the municipal planning and performance management regulations, 2001		
14-0027: People from employment equity target groups employed	% of people from employment equity target groups appointed for the month in terms of the Municipality's	100.0% (report bi-annually to Mayoral Committee)

Perf Objective	KPI	Target
	approved Employment Equity plan	
14-0028: Budget spent on implementing the workplace skills plan	% of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative)	At least 90%

Director Development Services

Perf Objective	KPI	Target
10-0024: Provide for Integrated Housing projects	If bulk services are not available for any one of projects in terms of the project approval by DHS, has the planning and budget process for the provision of bulk services commenced?	Yes (annually by October)

ANNEXURE 3D

Targets and projected expenditure for each capital budget item

Office of the Municipal Manager

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Location: Municipal area

Fin Source: CRR

10 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>
Projected Cash Flow	Capital	2 000				2 000		2 000		2 000		2 000		10 000	10 000				

Project: pj-09-0021ab - Equipment Municipal Manager

Location: Municipal area

Fin Source: CRR

10 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>
Projected Cash Flow	Capital		2 000			2 000		2 000		2 000		2 000		10 000	10 000				

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Location: Municipal area

Fin Source: CRR

44 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		5 000	10 000	10 000	10 000	9 000							44 000	44 000				

Municipal Property

Project: pj-16-0006 - Equipment Buildings & Maintenance

Location: Municipal area

Fin Source: CRR

45 300

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			5 300	10 000	20 000	5 000	5 000						45 300	45 300				

Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth

Location: Chatsworth

Fin Source: CRR

3 850 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200 000	250 000	500 000	500 000	250 000	250 000	500 000	500 000	500 000	400 000		3 850 000	3 850 000				

Project: pj-19-0003 - Buildings: Disability Facilities, Additions and/or Upgrading

Location:

Fin Source: CRR

1 000 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			250 000	250 000	250 000	250 000							1 000 000	1 000 000				

Project: pj-20-0001 - Buildings: Development of new stores, Malmesbury

Location: Wesbank

Fin Source: CRR

500 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital										100 000	200 000	200 000	500 000	500 000				

Project: pj-20-0002 - Vehicles Roads: Replace road painting machine

Location: Municipal area

Fin Source: CRR

250 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						250 000							250 000	250 000					

Project: pj-20-0032 - Buildings: Conversion / operationalisation of office space

Location: Municipal area

Fin Source: CRR

500 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital										100 000	200 000	200 000	500 000	500 000					

Parks and Amenities

Project: pj-11-0058 - Equipment Parks

Location: Municipal area

Fin Source: CRR

58 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			10 000	10 000	18 000	10 000	10 000						58 000	58 000					

Project: pj-17-0079 - Parks: Ward Committee projects

Location: Municipal area

Fin Source: CRR

700 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	58 333	58 333	58 333	58 333	58 333	58 333	58 333	58 333	58 333	58 333	58 333	58 337	700 000	700 000					

Project: pj-19-0006 - Vehicles Parks: CK43400 Trailer with Roller

Location:

Fin Source: CRR

237 392

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								237 392					237 392	237 392					

Streets

Project: pj-09-0004 - Roads: Resealing of roads - Swartland

Location: Municipal area

Fin Source: CRR 17 871 251
MIG 1 026 749

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			2 000 000	4 000 000	5 026 749	2 000 000	1 000 000	2 000 000	2 871 251				18 898 000	18 898 000					

Project: pj-16-0015 - Roads: New Roads

Location: Municipal area

Fin Source: CRR 15 000 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			1 000 000	2 000 000	2 000 000	1 500 000	800 000	1 700 000	2 000 000	2 000 000	2 000 000		15 000 000	15 000 000					

Project: pj-17-0019 - Vehicles Roads: CK33796 Izuzu KB

Location: Moorreesburg

Fin Source: CRR 292 175

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						292 175							292 175	292 175					

Project: pj-17-0022 - Vehicles Roads: CK41130 Isuzu KB 250 Tipper

Location: Malmesbury

Fin Source: CRR 383 478

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								383 478					383 478	383 478					

Project: pj-17-0080 - Roads: Ward Committee projects

Location: Municipal area

Fin Source: CRR 700 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						200 000	200 000	200 000	100 000				700 000	700 000					

Sewerage

Project: pj-09-0003 - Equipment Sewerage: Telemetry

Location: Municipal area

Fin Source: CRR

32 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital									32 000				32 000	32 000					

Project: pj-10-0114 - Equipment Sewerage

Location: Municipal area

Fin Source: CRR

26 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					10 000	5 000	5 000	6 000					26 000	26 000					

Project: pj-17-0003 - Vehicles Sewerage: CK18173 Nissan NP300

Location: Yzerfontein

Fin Source: CRR

292 175

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						292 175							292 175	292 175					

Sportsgrounds

Project: pj-17-0074 - Sport: Upgrading of Sports Grounds: Chatsworth

Location: Chatsworth

Fin Source: MIG

1 267 430

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital				500 000	500 000	267 430							1 267 430	1 267 430					

Project: pj-17-0075 - Sport: Upgrading of Sports Grounds: Darling

Location: Darling

Fin Source: MIG

2 128 749

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital				500 000	500 000	500 000	300 000	328 749					2 128 749	2 128 749					

Storm Water

Project: pj-09-0009 - Storm water network (Swartland)

Location: Municipal area

Fin Source: CRR

500 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital				200 000	200 000	100 000							500 000	500 000					

Project: pj-11-0060 - Equipment Streets and Storm Water

Location: Municipal area

Fin Source: CRR

58 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital				5 000	15 000	5 000	5 000	15 000	13 000				58 000	58 000					

Water

Project: pj-11-0062 - Equipment Water

Location: Municipal area

Fin Source: CRR

45 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			5 000	10 000	10 000	5 000	5 000	10 000					45 000	45 000					

Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering

Location: Municipal area

Fin Source: CRR

100 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital				100 000									100 000	100 000					

Project: pj-18-0055 - Vehicles Water: CK23982 NP300 Hardbody

Location: Municipal area

Fin Source: CRR

292 175

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						292 175							292 175	292 175					

Project: pj-18-0072 - Water: New Connections: Water Meters

Location: Municipal area

Fin Source: CRR

426 688

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	30 000	30 000	30 000	40 000	40 000	30 000	30 000	40 000	40 000	50 000	36 688	30 000	426 688	426 688					

Project: pj-19-0011 - Water: Bulk water infrastructure

Location:

Fin Source: CRR

500 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			100 000		100 000		100 000		100 000		100 000		500 000	500 000					

Project: pj-20-0008 - Water: Upgrade of water supply - Industrial area (Malmesbury)

Location: Malmesbury

Fin Source: CRR

1 000 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital									300 000	300 000	300 000	100 000	1 000 000	1 000 000					

Cleansing Services

Project: pj-11-0059 - Equipment Refuse Removal

Location: Municipal area

Fin Source: CRR

20 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			10 000	10 000									20 000	20 000					

Project: pj-14-0021 - Refuse site Moorreesburg - fencing

Location: Moorreesburg

Fin Source: CRR

250 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital											100 000	150 000	250 000	250 000					

Project: pj-17-0040 - Vehicles Refuse: CK36152 Nissan UD290

Location: Municipal area

Fin Source: CRR

2 310 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital										2 310 000			2 310 000	2 310 000					

Project: pj-19-0015 - Refuse: Wheely Bins: Pilot Project

Location:

Fin Source: CRR

1 250 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								250 000	1 000 000				1 250 000	1 250 000					

Project: pj-19-0016 - Equipment: Refuse bins, traps, skips (Swartland)

Location:

Fin Source: CRR

120 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					50 000	10 000	10 000	50 000					120 000	120 000					

Sewerage: Waste Water Treatment Plant

Project: pj-13-0008 - Sewerage: Moorreesburg

Location: Moorreesburg

Fin Source: CRR

6 338 522

External Loans

25 000 000

MIG

9 303 685

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	3 000 000	3 000 000	3 000 000	3 000 000	3 000 000	3 000 000	4 000 000	4 000 000	4 000 000	3 303 685	4 000 000	3 338 522	40 642 207	40 642 207					

Project: pj-18-0004 - Sewerage: Darling

Location: Darling

Fin Source: CRR

11 351 227

MIG

10 852 566

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			2 351 227	2 000 000	3 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 000 000	2 852 566	22 203 793	22 203 793					

Swimming Pools

Project: pj-20-0004 - Swimming pool Moorreesburg: Boundary wall

Location: Moorreesburg

Fin Source: CRR

540 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>
Projected Cash Flow	Capital										140 000	200 000	200 000	540 000	540 000				

Corporate Services

Corporate Services General

Project: pj-09-0021ad - Equipment Corporate

Location: Municipal area

Fin Source: CRR

20 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		3 000			12 000				3 000	2 000			20 000	20 000					

Project: pj-18-0053 - Purchase of land for cemetery, Moorreesburg

Location: Moorreesburg

Fin Source: CRR

420 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital												420 000	420 000	420 000					

Properties, Contracts and Legal Administration

Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

Location: Municipal area

Fin Source: CRR

100 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		30 000		10 000	20 000			20 000		10 000	10 000		100 000	100 000					

Project: pj-20-0026 - Purchase of land: Die Kraaltjie, Transnet Erf 47

Location: Municipal area

Fin Source: DHS

400 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital										400 000			400 000	400 000					

Project: pj-20-0027 - Purchase of Property: Erf 507 Malmesbury (Office accomodation)

Location: Malmesbury

Fin Source: CRR

12 650 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital												12 650 000	12 650 000	12 650 000					

Project: pj-20-0028 - Purchase of Property: Erf 512 Malmesbury (Office accomodation)

Location: Malmesbury

Fin Source: CRR

8 000 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital		8 000 000											8 000 000	8 000 000					

Project: pj-20-0029 - Purchase of Land: Erf 2180 Moorreesburg

Location: Moorreesburg

Fin Source: CRR

20 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital	20 000												20 000	20 000					

Project: pj-20-0030 - Purchase of Land: Erf 2876 Moorreesburg

Location: Moorreesburg

Fin Source: CRR

100 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital												100 000	100 000	100 000					

Project: pj-20-0031 - Purchase of Land: Erf 2111 Riebeeck Kasteel

Location: Riebeeck Kasteel

Fin Source: CRR

200 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital												200 000	200 000	200 000					

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Location: Municipal area

Fin Source: DCAS

70 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital					20 000		10 000		20 000		10 000	10 000	70 000	70 000					

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Location: Municipal area

Fin Source: CRR

38 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	3 200	3 200	3 200	3 200	3 200	3 200	3 200	3 200	3 200	3 200	3 000	3 000	38 000	38 000					

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Location: Malmesbury West

Fin Source: DHS

1 139 149

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	99 193	99 193	99 193	99 193	99 193	99 193	99 193	99 193	345 605				1 139 149	1 139 149					

Project: pj-18-0064 a - Dev Services: Riebeek Kasteel Service Sites Project

Location: Riebeek Kasteel

Fin Source: DHS

339 015

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		100 000	100 000	100 000	39 015								339 015	339 015					

Project: pj-18-0064 b - Dev Services: Riebeek Kasteel Serviced Sites Project (Sewerage)

Location: Riebeek Kasteel

Fin Source: DHS

6 887 778

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	1 229 089	1 270 296	1 270 297	1 041 208	1 041 208	1 035 680							6 887 778	6 887 778					

Project: pj-18-0064 c - Dev Services: Riebeek Kasteel Serviced Sites Project (Water)

Location: Riebeek Kasteel

Fin Source: DHS

3 162 564

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	564 343	583 264	583 264	618 921	618 921	193 851							3 162 564	3 162 564					

Project: pj-18-0064 d - Dev Services: Riebeek Kasteel Serviced Sites Project (Streets and Stormwater)

Location: Riebeek Kasteel

Fin Source: DHS

8 410 643

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	1 500 836	1 551 155	1 551 155	1 050 319	1 050 319	1 050 319	656 540						8 410 643	8 410 643					

Project: pj-18-0066 a - Dev Services: Sibanye-Moorreesburg Serviced Sites (Professional fees)

Location: Sibanye

Fin Source: DHS

1 074 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		200 000		200 000		200 000		200 000	274 000				1 074 000	1 074 000					

Project: pj-19-0042 - Dev Services: Phola Park (A,B & C) Rudimentary Services

Location: Ilinge Lethu

Fin Source: CRR

400 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		100 000	100 000	100 000	100 000								400 000	400 000					

Project: pj-19-0049 - Dev Services: Darling Serviced Sites (Professional Fees)

Location: Darling

Fin Source: DHS

225 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		50 000	65 000	50 000	60 000								225 000	225 000					

Project: pj-19-0050 - Dev Services: Darling Serviced Sites (Sewerage)

Location: Darling

Fin Source: DHS

206 325

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		50 000	50 000	50 000	56 325								206 325	206 325					

Project: pj-19-0051 - Dev Services: Darling Serviced Sites (Water)

Location: Darling

Fin Source: DHS

308 700

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		100 000	50 000	100 000	58 700								308 700	308 700					

Project: pj-19-0052 - Dev Services: Darling Serviced Sites (Streets & Stormwater)

Location: Darling

Fin Source: DHS

1 059 975

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		179 714	114 374	178 447	161 384	174 192	122 386	129 478					1 059 975	1 059 975					

Project: pj-19-0053 - Dev Services: Abbotsdale Social Economic Facility Project

Location: Abbotsdale

Fin Source: CRR

5 000 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		400 000	400 000	400 000	600 000	400 000	400 000	600 000	600 000	600 000	600 000		5 000 000	5 000 000					

Project: pj-20-0012 - Dev Services: Malmesbury De Hoop project (Sewerage)

Location: Malmesbury West

Fin Source: DHS

2 190 322

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	216 493	192 635	211 337	112 481	591 602	546 364	80 320	133 721	105 369				2 190 322	2 190 322					

Project: pj-20-0013 - Dev Services: Malmesbury De Hoop project (Water)

Location: Malmesbury West

Fin Source: DHS

3 338 021

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	329 932	293 574	522 074	271 420	539 600	370 658	522 407	203 789	284 567				3 338 021	3 338 021					

Project: pj-20-0014 - Dev Services: Malmesbury De Hoop project (Streets and stormwater)

Location: Malmesbury West

Fin Source: DHS

14 732 508

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	1 134 975	1 009 901	1 107 943	1 589 688	2 480 226	2 243 065	2 421 082	1 701 038	1 044 590				14 732 508	14 732 508					

Project: pj-20-0015 - Dev Services: Malmesbury De Hoop project - External Services (Sewerage)

Location: Municipal area

Fin Source: CRR

590 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			117 251	126 075	101 682	139 875	105 117						590 000	590 000					

Project: pj-20-0016 - Dev Services: Malmesbury De Hoop project - External Services (Water)

Location: Municipal area

Fin Source: CRR

890 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			112 852	146 215	180 220	170 674	280 039						890 000	890 000					

Project: pj-20-0017 - Dev Services: Malmesbury De Hoop project - External Services (Streets and stormwater)

Location: Municipal area

Fin Source: CRR

500 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			115 347	114 775	117 465	134 293	18 120						500 000	500 000					

Caravan Parks

Project: pj-16-0044 - Equipment: YZF Caravan Park

Location: Yzerfontein

Fin Source: CRR

30 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	30 000	30 000					

Planning

Project: pj-17-0101 - RSEP - Darling Project

Location: Darling

Fin Source: DEADP

3 000 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	3 000 000	3 000 000					

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Location: Municipal area

Fin Source: CRR

400 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					350 000	10 000	10 000	10 000	10 000	10 000			400 000	400 000					

Electricity Operations, Maintenance and Construction

Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project

Location: Ilinge Lethu

Fin Source: INEP

7 152 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						352 000	400 000	1 500 000	1 500 000	1 500 000	1 500 000	400 000	7 152 000	7 152 000					

Project: pj-18-0031 - Electricity: Upgrading of streetlights, floodlighting and building installations

Location: Municipal area

Fin Source: EEDSM

4 000 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital						1 000 000	1 000 000	1 000 000	1 000 000				4 000 000	4 000 000					

Project: pj-19-0019 - Electricity: Infrastructure and connections - Sibanye

Location: Moorreesburg

Fin Source: INEP

500 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital									200 000	200 000	100 000		500 000	500 000					

Project: pj-19-0021 - Electricity: Riebeek Kasteel Low cost housing development- 435 erven - Electrification

Location: Riebeek Kasteel

Fin Source: CRR

350 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			50 000	200 000			50 000	50 000					350 000	350 000					

Project: pj-19-0022 - Electricity: Kalbaskraal Low cost housing development- 109 erven - Electrification

Location: Kalbaskraal

Fin Source: CRR

100 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			50 000	50 000									100 000	100 000				

Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre

Location: Malmesbury

Fin Source: CRR

800 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000			800 000	800 000				

Project: pj-19-0029 - Electricity: Minisubstations Swartland

Location: Moorreesburg

Fin Source: CRR

3 100 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					2 800 000		50 000	50 000	50 000	50 000	50 000	50 000	3 100 000	3 100 000				

Project: pj-19-0030 - Electricity: Swartland LV Upgrading

Location: Municipal area

Fin Source: CRR

1 500 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	100 000	100 000	200 000	200 000	200 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	1 500 000	1 500 000				

Project: pj-19-0031 - Electricity: Substation fencing

Location: Municipal area

Fin Source: CRR

200 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000		200 000	200 000				

Project: pj-19-0032 - Electricity: Malmesbury meter and polebox replacement

Location: Malmesbury

Fin Source: CRR

200 000

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	10 000	20 000	20 000	20 000	20 000	10 000	20 000	10 000	20 000	20 000	20 000	10 000	200 000	200 000					

Project: pj-19-0034 - Electricity: Darling South streetlight network upgrade

Location: Darling

Fin Source: CRR

200 000

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			50 000	30 000	20 000	20 000	20 000	20 000	20 000	20 000			200 000	200 000					

Project: pj-19-0044 - Electricity: New Connections: Electricity Meters

Location: Municipal area

Fin Source: CRR

204 000

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital	4 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000		204 000	204 000					

Project: pj-20-0019 - Electricity: Replace oil metering units (Ostrich Abbotoir - Fabriek str)

Location: Wesbank

Fin Source: CRR

300 000

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					200 000		50 000		50 000				300 000	300 000					

Project: pj-20-0020 - Electricity: MV upgrading (Malmesbury - Saamstaan)

Location: Saamstaan

Fin Source: CRR

1 500 000

Proj Start: Proj End:

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		50 000	100 000	200 000	500 000	100 000	100 000	100 000	100 000	100 000	100 000	50 000	1 500 000	1 500 000					

Project: pj-20-0021 - Electricity: Replace obsolete airconditioners

Location: Municipal area

Fin Source: CRR

100 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000		100 000	100 000					

Information, Communication and Technology

Project: pj-10-0004 - IT: Storage Array Network (SAN)

Location: Municipal area

Fin Source: CRR

700 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital												700 000	700 000	700 000					

Project: pj-11-0104 - IT: Terminal replacements

Location: Municipal area

Fin Source: CRR

40 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital				40 000									40 000	40 000					

Project: pj-11-0105 - IT: Scanner replacements

Location: Municipal area

Fin Source: CRR

80 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			80 000										80 000	80 000					

Project: pj-11-0106 - IT: Equipment

Location: Municipal area

Fin Source: CRR

70 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital		7 000	7 000	7 000	7 000		7 000	7 000	7 000	7 000	7 000	7 000	70 000	70 000					

Project: pj-14-0028 - IT: Printers

Location: Municipal area

Fin Source: CRR

150 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital					50 000					100 000			150 000	150 000					

Project: pj-14-0029 - IT: Desktops

Location: Municipal area

Fin Source: CRR

170 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital					85 000					85 000			170 000	170 000					

Project: pj-14-0030 - IT: Notebooks

Location: Municipal area

Fin Source: CRR

260 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>	
Projected Cash Flow	Capital					130 000					130 000			260 000	260 000					

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Location: Municipal area

Fin Source: CRR

44 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>
Projected Cash Flow	Capital		2 000	3 000	24 000	3 000	2 000	5 000	3 000	2 000				44 000	44 000				

Project: pj-16-0033 - Vehicles Finance: CK40702 Citi Golf 310

Location: Municipal area

Fin Source: CRR

216 720

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>
Projected Cash Flow	Capital				216 720									216 720	216 720				

Protection Services

Traffic and Law Enforcement

Project: pj-17-0064 - Vehicles Traffic and Law Enforcement: CK14877 Nissan bakkie

Location: Municipal area

Fin Source: DCS

561 600

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital					561 600								561 600	561 600					

Project: pj-18-0068 - K9 Unit: Equipment

Location: Municipal area

Fin Source: DCS

50 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital				10 000		10 000		10 000		10 000	10 000		50 000	50 000					

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Location: Municipal area

Fin Source: CRR

120 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			35 000		35 000			35 000			15 000		120 000	120 000					

Project: pj-19-0026 - Vehicles Fire Services: New Fire Fighting Vehicle

Location:

Fin Source: CRR

468 000

FSCBG

732 000

Proj Start: **Proj End:**

Projected/Actual ETD	Bdgt Type	Jul20	Aug20	Sep20	Oct20	Nov20	Dec20	Jan21	Feb21	Mar21	Apr21	May21	Jun21	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital											1 200 000		1 200 000	1 200 000					

Protection Services General

Project: pj-10-0138 - Equipment Protection

Location: Municipal area

Fin Source: CRR

96 000

Proj Start: **Proj End:**

<i>Projected/Actual ETD</i>	<i>Bdgt Type</i>	<i>Jul20</i>	<i>Aug20</i>	<i>Sep20</i>	<i>Oct20</i>	<i>Nov20</i>	<i>Dec20</i>	<i>Jan21</i>	<i>Feb21</i>	<i>Mar21</i>	<i>Apr21</i>	<i>May21</i>	<i>Jun21</i>	<i>YTDJun</i>	<i>Bud/Save</i>	<i>Commit</i>	<i>Total</i>	<i>Avail</i>	<i>Av %</i>
Projected Cash Flow	Capital				22 000			20 000		20 000		34 000		96 000	96 000				

ANNEXURE 4
Ward information for expenditure and service delivery

Project Ref	Project Description	Budget		
		2020/2021	2021/2022	2022/2023
WARDS 1 & 2				
13-0008	Waste water treatment works (WWTW) Moorreesburg	40 642 207	61 201 000	7 646 177
14-0021	Refuse site Moorreesburg	250 000	720 000	0
19-0019	Electricity infrastructure and connections: Sibanye	500 000	0	0
18-0066a	Sibanye-Moorreesburg serviced sites (professional fees)	1 074 000	0	0
18-0053	Purchase of land for cemetery, Moorreesburg	420 000	0	0
20-0029	Purchase of land: Erf 2180 Moorreesburg	20 000	0	0
20-0030	Purchase of land: Erf 2876 Moorreesburg	100 000	0	0
20-0004	Swimming pool Moorreesburg: Boundary wall	540 000	0	0
-	Vehicles	292 175	300 522	0
WARDS 3 & 12				
19-0013	Swartland water treatment works - Kasteelberg reservoir bulk pipe upgrade	0	0	16 000 000
19-0021	Riebeek Kasteel low cost housing development- 435 erven - electrification	350 000	0	0
18-0064a	Riebeek Kasteel serviced sites project	339 015	0	0
18-0064b	Riebeek Kasteel serviced sites project (sewerage)	6 887 778		
18-0064c	Riebeek Kasteel serviced sites project (water)	3 162 564	0	0
18-0064d	Riebeek Kasteel serviced sites project (streets and stormwater)	8 410 643	0	0
20-0007	Water: Upgrading Ongegend water supply system (Reservoir and pump station)	0	0	1 620 000
20-0031	Purchase of land: Erf 2111 Riebeek Kasteel	200 000	0	0
WARD 4				
19-0001	Social economic facility - Chatsworth	3 850 000	0	0
17-0074	Upgrading of sports grounds: Chatsworth	1 267 430		
20-0003	Cemetery new: Chatsworth	0	300 000	0
WARDS 5 & 6				
16-0044	Equipment: YZF caravan park	30 000	30 000	30 000
19-0034	Darling West streetlight network upgrade	200 000	0	0
17-0101	RSEP - Darling project	3 000 000	0	0
18-0004	Sewerage Darling	22 203 793	1 031 000	0
17-0075	Upgrading of sports grounds: Darling	2 128 749	2 000 000	0
19-0049	Darling Serviced Sites (Professional Fees)	225 000	0	0
19-0050	Darling Serviced Sites (Sewerage)	206 325	0	0

Project Ref	Project Description	Budget		
		2020/2021	2021/2022	2022/2023
19-0051	Darling Serviced Sites (Water)	308 700	0	0
19-0052	Darling Serviced Sites (Streets and Storm water)	1 059 975	0	0
-	Vehicles	292 175	826 200	925 218
WARD 7				
19-0017	Social economic facility: Kalbaskraal	0	100 000	0
19-0022	Kalbaskraal low cost housing development- 109 erven - Electrification	100 000	0	0
19-0053	Abbotsdale Social Economic Facility Project	5 000 000	0	0
20-0008	Water: Upgrade of water supply - Industrial area (Malmesbury)	1 000 000	0	0
WARDS 8, 9, 10 & 11				
17-0044	Electricity: Saamstaan/De Hoop project	7 152 000	0	0
19-0042	Phola Park (A, B & C) rudimentary services	400 000	0	0
19-0012	Upgrade of supply to Wesbank reservoir (S3.5)	0	1 000 000	10 000 000
20-0019	Electricity: Replace oil metering units (Ostrich Abattoir - Fabriek str)	300 000	0	0
20-0001	Buildings: Development of new stores, Malmesbury	500 000	1 000 000	0
20-0008	Water: Upgrade of water supply - Industrial area (Malmesbury)	1 000 000	0	0
20-0020	Electricity: MV upgrading (Malmesbury - Saamstaan)	1 500 000	0	0
20-0027	Purchase of Property: Erf 507 Malmesbury	12 650 000	0	0
20-0028	Purchase of Property: Erf 512 Malmesbury	8 000 000	0	0
VARIOUS WARDS				
19-0011	Bulk water emergency spending	500 000	500 000	600 000
19-0015	Wheely bins: pilot project	1 250 000	0	0
19-0016	Equipment: refuse bins, traps, skips (Swartland)	120 000	120 000	150 000
19-0023	Electricity: Malmesbury security operational centre	800 000	500 000	500 000
19-0029	Electricity: Minisubstations (Swartland)	3 100 000	0	0
19-0032	Electricity: Malmesbury meter and polebox replacement	200 000	0	0
20-0018	Electricity: Saamstaan/De Hoop project	0	5 000 000	5 000 000
18-0018	Dev Services: Malmesbury De Hoop Project (Professional Fees)	1 139 149	0	4 595 000
20-0012	Dev Services: Malmesbury De Hoop Project (Sewerage)	2 190 322	0	4 213 615
20-0013	Dev Services: Malmesbury De Hoop Project (Water)	3 338 021	0	6 304 340
20-0014	Dev Services: Malmesbury De Hoop Project (Streets and storm water)	14 732 508	0	21 647 045
20-0015	Dev Services: Malmesbury De Hoop Project - External Services (Sewerage)	590 000	0	0
20-0016	Dev Services: Malmesbury De Hoop Project - External Services (Water)	890 000	0	0
20-0017	Dev Services: Malmesbury De Hoop Project - External Services (Streets and storm water)	500 000	6 400 000	0
-	Vehicles	1 820 870	892 174	438 261

Project Ref	Project Description	Budget		
		2020/2021	2021/2022	2022/2023
ALL WARDS				
Electricity Distribution				
09-0044	Electricity networks: Renewal of old/ageing electrical networks/new networks	0	7 000 000	8 000 000
18-0031	Electricity upgrading of streetlights, floodlighting and building installations	4 000 000	0	0
19-0030	Electricity: Swartland LV upgrading	1 500 000	0	0
19-0031	Electricity: substation fencing	200 000	0	0
19-0044	Electricity: new connections: electricity meters	204 000	316 320	437 626
20-0021	Electricity: Replace obsolete air conditioners	100 000	100 000	100 000
ICT Services				
10-0004	IT: storage array network (SAN)	700 000	0	0
11-0104	IT: terminal replacements	40 000	40 000	0
11-0105	IT: Scanner replacements	80 000	80 000	80 000
11-0106	IT: equipment	70 000	70 000	70 000
13-0053	IT: server SM virtual environment	0	500 000	0
14-0028	IT: printers	150 000	60 000	60 000
14-0029	IT: desktops	170 000	155 000	147 500
14-0030	IT: notebooks	260 000	252 000	280 000
20-0022	IT: Backup solution	0	0	120 000
20-0023	IT: Monitor replacements	0	0	45 000
Parks and recreation				
17-0079	Parks: ward committee projects	700 000	700 000	700 000
Refuse Removal				
17-0093	Refuse: fencing Highlands (10 ha)	0	0	2 000 000
20-0011	Refuse: Chipper and trailer	0	1 000 000	0
Roads				
09-0004	Resealing/upgrading of roads and sidewalks (Swartland)	18 898 000	24 000 000	25 000 000
16-0015	New roads	15 000 000	10 000 000	6 500 000
17-0080	Roads: ward committee projects	700 000	700 000	700 000
20-0006	Roads: New roads and storm water (MIG Project)	0	0	2 810 000
Sewerage				
09-0003	Sewerage: telemetry	32 000	34 000	36 000
Municipal Property				
19-0003	Buildings: disability facilities, additions and/or upgrading	1 000 000	0	0
20-0032	Buildings: conversion / operationalising of office space	500 000	3 500 000	2 000 000

Project Ref	Project Description	Budget		
		2020/2021	2021/2022	2022/2023
Storm Water				
09-0009	Storm water: upgrading of old networks (Swartland)	500 000	0	0
Water Distribution				
12-0013	Water: upgrading/replacement water reticulation network	0	2 000 000	0
17-0082	Water: upgrading of water reticulation network: PRV's, flow control, zone metering	100 000	100 000	100 000
18-0072	Water: new connections: water meters	426 688	540 823	664 089
Properties, Contracts and Legal Administration				
20-0026	Purchase of land: Die Kraaltjie, Transnet Erf 47	400 000	0	0
Equipment				
09-0021ac	Equipment Civil Services	44 000	50 000	52 000
16-0006	Equipment Buildings & Maintenance	45 300	25 500	26 800
11-0058	Equipment Parks	58 000	60 000	62 000
11-0059	Equipment Refuse Removal	20 000	22 000	24 000
10-0114	Equipment Sewerage	26 000	28 000	30 000
11-0060	Equipment Streets and Storm Water	58 000	60 000	62 000
11-0062	Equipment Water	45 000	47 000	49 000
09-0021ad	Equipment Corporate	20 000	22 000	24 000
17-0069	Equipment Libraries	70 000	0	0
09-0024	Equipment Corporate: Halls and buildings	100 000	37 000	39 000
09-0021aa	Equipment Council	10 000	10 000	10 000
09-0021ab	Equipment Municipal Manager	10 000	10 000	10 000
11-0097	Equipment Development Services	38 000	40 000	42 000
11-0096	Equipment Electricity	400 000	350 000	350 000
09-0021af	Equipment Finance	44 000	26 000	28 000
10-0138	Equipment Traffic and Law Enforcement	96 000	98 000	100 000
10-0139	Equipment Fire and Emergency Services	120 000	125 000	130 000
18-0068	Equipment: K9 Unit	50 000	55 000	0
Vehicles				
-	Vehicles Community Development	0	222 912	0
-	Vehicles Refuse	2 310 000	0	3 320 800
-	Vehicles Roads	250 000	0	0
-	Vehicles Parks	0	563 479	0
-	Vehicles Sewerage	0	0	1 606 957
-	Vehicles Water	292 175	0	409 044
-	Vehicles Finance	216 720	222 912	231 168

Project Ref	Project Description	Budget		
		2020/2021	2021/2022	2022/2023
-	Vehicles Traffic and Law Enforcement	561 600	394 200	616 000
-	Vehicles Fire and Emergency Services	0	3 045 000	1 350 000
TOTAL		216 348 882	138 583 042	138 092 640