

# 2018-2019 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN



June 2018

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## **1. INTRODUCTION**

The SDBIP provides the vital link between the executive mayor, council and the administration and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that ensures that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council.

The SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the managers in the top management team, the inputs to be used, and the time deadlines for each output. The SDBIP therefore determines the performance agreements of the municipal manager and directors, including the outputs and deadlines for which they will be held responsible. The SDBIP further provides all expenditure information (for capital projects and services) per municipal ward, so that each output can be broken down per ward, where this is possible, to support ward councillors in service delivery information.

The SDBIP is also a vital monitoring tool for the executive mayor and council to monitor the in-year performance of the municipal manager and for the municipal manager to monitor the performance of directors and division heads in the municipality within the financial year. This enables the executive mayor and municipal manager to be pro-active and take remedial steps in the event of poor performance.

## **2. LEGAL REFERENCE**

Section 1 of the Municipal Finance Management Act (Act 56 of 2003) (MFMA) defines service delivery and budget implementation plan (SDBIP) as a detailed plan for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate -

- (a) projections for each month of -
  - (i) revenue to be collected, by source; and
  - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter.

The purpose of the SDBIP is to support the Municipality's management to achieve service delivery targets as well as the spending of the capital budget within given timeframes.

Section 53 of the Municipal Finance Management Act (Act 56 of 2003) MFMA determines that the municipality's SDBIP plan must be approved by the Executive Mayor within 28 days after the approval of the annual budget.

Section 53 determines further that the annual performance agreements of the Municipal Manager and directors as required in section 57 of the Municipal Systems Act (Act 32 of 2000) must be linked to the SDBIP.

Section 69 of the MFMA determines that the draft SDBIP and performance agreements must be submitted to the Executive Mayor within 14 days after the approval of an annual budget.

### 3. FIVE YEAR CAPITAL BUDGET PER DEPARTMENT

<i>Department</i>	<i>Division / Service</i>	<i>2018/2019</i>	<i>2019/2020</i>	<i>2020/2021</i>	<i>2021/2022</i>	<i>2022/2023</i>
Office of the Municipal Manager	Equipment MM	5 000	10 000	10 000	10 000	10 000
	Equipment Council	5 000	10 000	10 000	10 000	10 000
	Vehicles				466 830	742 500
	Local Economic Development	1 000 000				
<i>Subtotal</i>		<i>1 010 000</i>	<i>20 000</i>	<i>20 000</i>	<i>486 830</i>	<i>762 500</i>
Civil Engineering Services	Equipment	40 000	42 000	44 000	50 000	52 000
	Cemeteries	540 000				
	Parks and Amenities	1 449 600	860 800	1 598 000	2 020 000	683 000
	Sewerage	2 799 505	20 670 695	41 025 550	40 204 100	25 103 150
	Sports Fields	2 349 895		6 192 250	6 470 000	
	Roads	18 241 100	17 092 800	23 556 000	53 399 811	32 477 250
	Storm water	49 000	4 076 000	4 825 000	12 060 000	8 789 284
	Swimming Pools		1 800 000			
	Water Provision	11 774 673	8 699 913	519 000	2 518 280	4 789 000
	Municipal Property	1 022 050	1 773 150	536 300	363 500	26 800
	Refuse Removal	6 160 000	7 513 000	3 416 000	8 262 000	5 491 500
	Waste water treatment plants	7 180 822	679 600	2 218 000	9 642 000	2 226 000
<i>Subtotal</i>		<i>51 606 645</i>	<i>63 207 958</i>	<i>83 930 100</i>	<i>134 989 691</i>	<i>79 637 984</i>
Corporate Services	General, Secretariat and Records as well as Ward Committees	665 000	5 018 000	20 000	22 000	24 000
	Administration: Properties and Contracts	33 000	60 000	50 000	37 000	39 000
	Communication and Public Relations		200 000			
<i>Subtotal</i>		<i>698 000</i>	<i>5 278 000</i>	<i>70 000</i>	<i>59 000</i>	<i>63 000</i>
Development Services	Equipment	30 000	36 000	38 000	40 000	42 000
	Community Development	222 600	937 360	7 000 000		
	Built Environment	4 000 000	2 500 000	2 000 000		
	Human Settlements	6 939 024				
	Caravan Park Yzerfontein	1 310 000	30 000	30 000	30 000	30 000
<i>Subtotal</i>		<i>12 501 624</i>	<i>3 503 360</i>	<i>9 068 000</i>	<i>70 000</i>	<i>72 000</i>
Electrical Engineering Services	General and equipment	300 000	350 000	350 000	350 000	350 000
	ICT Services	612 000	490 000	1 190 000	1 065 000	635 000
	Operations, Maintenance and Construction	14 493 500	23 151 400	24 720 000	12 910 000	1 350 000
<i>Subtotal</i>		<i>15 405 500</i>	<i>23 991 400</i>	<i>26 260 000</i>	<i>14 325 000</i>	<i>2 335 000</i>
Financial Services	Financial Services General	628 440	496 720	519 360	562 640	952 480
<i>Subtotal</i>		<i>628 440</i>	<i>496 720</i>	<i>519 360</i>	<i>562 640</i>	<i>952 480</i>
Protection Services	Traffic and Law Enforcement	2 025 700	1 021 600	1 080 400	1 316 900	1 728 350
	Fire and Emergency Services	3 370 000	25 000	3 027 000	1 031 000	3 407 000
<i>Subtotal</i>		<i>5 395 700</i>	<i>1 046 600</i>	<i>4 107 400</i>	<i>2 347 900</i>	<i>5 135 350</i>
<b>TOTAL</b>		<b>87 245 909</b>	<b>97 544 038</b>	<b>123 974 860</b>	<b>152 841 061</b>	<b>88 958 314</b>

#### 4. FIVE YEAR CAPITAL BUDGET PER IDP STRATEGIC GOAL

<i>Strategic Goal</i>	<i>2018/2019</i>	<i>%</i>	<i>2019/2020</i>	<i>%</i>	<i>2020/2021</i>	<i>%</i>	<i>2021/2022</i>	<i>%</i>	<i>2022/2023</i>	<i>%</i>
1: Improved quality of life for citizens	5 618 300	6.4	1 983 960	2.0	11 107 400	9.0	2 347 900	1.5	5 135 350	5.8
2: Inclusive economic growth	1 000 000	1.1								
3: Quality and sustainable living environment	12 279 024	14.1	2 566 000	2.6	2 068 000	1.7	70 000	0.0	72 000	0.1
4: Caring, competent and responsive institutions, organisations and business	1 948 440	2.2	6 284 720	6.4	1 799 360	1.5	2 173 470	1.4	2 412 980	2.7
5: Sufficient, affordable and well-run services	66 400 145	76.1	86 709 358	88.9	109 000 100	87.9	148 249 691	97.0	81 337 984	91.4
<b>TOTAL</b>	<b>87 245 909</b>	<b>100.0</b>	<b>97 544 038</b>	<b>100.0</b>	<b>123 974 860</b>	<b>100.0</b>	<b>152 841 061</b>	<b>100.0</b>	<b>88 958 314</b>	<b>100.0</b>

#### 5. TEN LARGEST CAPITAL PROJECTS - 2018/19

<i>PROJECT</i>	<i>BUDGET</i>	<i>SOURCE(S) OF FINANCE</i>
Resealing/upgrading of roads and sidewalks (Swartland)	14 000 000	CRRF
Water: New Reservoir: MBY (Wesbank) De Hoop Development	8 674 064	CRRF (R511 889) and MIG (R8 162 175)
Bulk sewer De Hoop Housing Project	6 628 822	CRRF (R1 056 006) and MIG (R5 572 816)
Housing Malmesbury De Hoop Housing Project	5 000 000	DHS
Housing Phola Park/De Hoop: Electrical infrastructure and bulk supply	4 000 000	INEP
Indoor / Outdoor Sport Centre	4 000 000	CRRF (R3 000 000) and DEADP (R1 000 000)
Refuse: Upgrading of Riebeek West transfer station	3 000 000	CRRF
Electricity: Darling Road substation new switchgear and building upgrade	3 000 000	CRRF
Electricity: Upgrading of streetlights, floodlighting and building installations	3 000 000	EEDSM
Sewerage: WWTW Moorreesburg	2 799 505	MIG

The ten largest capital projects represent a total budget of R54.1 million which is 62.0% of the total capital budget.

**ANNEXURE 1**  
**Monthly projections of revenue to be collected for each source**

WC015 Swartland - Supporting Table SA25 Budgeted monthly revenue and expenditure															
Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Revenue By Source</b>															
Property rates	18 062	7 951	8 059	8 060	8 114	7 757	8 059	7 625	7 734	7 300	7 409	7 517	103 645	111 406	132 153
Service charges - electricity revenue	21 662	22 895	22 216	20 438	20 419	20 926	20 937	22 563	22 652	22 950	23 330	20 371	261 358	277 177	295 961
Service charges - water revenue	3 739	4 371	4 628	6 156	5 269	6 226	6 757	5 295	5 290	4 220	3 887	961	56 799	56 116	57 011
Service charges - sanitation revenue	3 423	3 423	3 423	3 423	3 423	3 423	3 423	3 423	3 423	3 423	3 423	3 423	41 079	42 652	44 234
Service charges - refuse revenue	2 069	2 069	2 069	2 069	2 069	2 069	2 069	2 069	2 069	2 069	2 069	2 069	24 833	25 797	26 766
Rental of facilities and equipment	125	125	125	125	125	125	125	125	125	125	125	125	1 497	1 557	1 616
Interest earned - external investments	542	542	542	542	542	542	542	542	542	542	542	24 305	30 263	30 763	31 263
Interest earned - outstanding debtors	158	158	158	158	158	158	158	158	158	158	158	158	1 897	2 049	2 213
Fines, penalties and forfeits	2 102	2 102	2 102	2 102	2 102	2 102	2 102	2 102	2 102	2 102	2 102	2 102	25 227	25 483	25 740
Licences and permits	313	313	313	313	313	313	313	313	313	313	313	313	3 753	3 936	4 127
Agency services	342	342	342	342	342	342	342	342	342	342	342	342	4 100	4 200	4 300
Transfers and subsidies	34 460	-	-	-	27 076	-	-	-	20 512	-	-	50 137	132 185	145 368	138 683
Other revenue	902	902	902	902	902	902	902	902	902	902	902	902	10 819	11 149	11 486
Gains on disposal of PPE	-	-	-	-	-	200	-	-	-	-	-	-	200	200	200
<b>Total Revenue (excluding capital transfers)</b>	<b>87 899</b>	<b>45 192</b>	<b>44 878</b>	<b>44 629</b>	<b>70 853</b>	<b>45 084</b>	<b>45 728</b>	<b>45 459</b>	<b>66 163</b>	<b>44 445</b>	<b>44 600</b>	<b>112 724</b>	<b>697 655</b>	<b>737 854</b>	<b>775 755</b>
<b>Expenditure By Type</b>															
Employee related costs	15 589	15 625	15 610	15 617	22 001	15 604	15 603	15 617	15 586	15 608	15 614	24 894	202 968	220 702	239 005
Remuneration of councillors	867	867	867	867	867	857	857	931	910	899	889	899	10 578	11 232	11 928
Debt impairment	-	-	-	-	-	-	-	-	-	-	-	16 817	16 817	17 194	17 497
Depreciation & asset impairment	-	-	-	-	-	-	-	-	-	-	-	85 063	85 063	87 071	90 872
Finance charges	37	37	37	37	37	7 384	37	37	37	37	37	7 384	15 135	13 815	12 408
Bulk purchases	-	27 461	19 460	16 259	15 237	19 253	11 407	15 138	18 816	20 189	18 943	29 264	211 428	226 613	243 227
Other materials	1 014	1 019	1 014	1 016	1 151	1 142	1 132	1 024	920	878	854	1 054	12 217	12 735	13 266
Contracted services	7 814	7 953	7 897	7 925	7 969	7 945	7 913	8 195	7 750	7 755	7 760	8 175	95 049	70 193	46 837
Transfers and subsidies	236	236	236	236	236	236	236	286	236	236	236	236	2 883	2 543	2 560
Other expenditure	2 317	2 420	2 379	2 651	2 691	2 610	2 610	2 651	2 571	2 632	2 651	3 901	32 084	34 158	36 876
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	2 482	2 482	2 606	2 606
<b>Total Expenditure</b>	<b>27 874</b>	<b>55 617</b>	<b>47 500</b>	<b>44 609</b>	<b>50 189</b>	<b>55 031</b>	<b>39 795</b>	<b>43 878</b>	<b>46 825</b>	<b>48 234</b>	<b>46 984</b>	<b>180 168</b>	<b>686 703</b>	<b>698 862</b>	<b>717 084</b>
<b>Surplus/(Deficit)</b>	<b>60 025</b>	<b>(10 425)</b>	<b>(2 622)</b>	<b>20</b>	<b>20 664</b>	<b>(9 946)</b>	<b>5 933</b>	<b>1 581</b>	<b>19 338</b>	<b>(3 789)</b>	<b>(2 384)</b>	<b>(67 443)</b>	<b>10 952</b>	<b>38 991</b>	<b>58 671</b>
Transfers and subsidies - capital (monetary allocations) (National /	-	-	-	-	-	-	-	-	-	-	-	36 975	36 975	42 261	42 685
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>60 025</b>	<b>(10 425)</b>	<b>(2 622)</b>	<b>20</b>	<b>20 664</b>	<b>(9 946)</b>	<b>5 933</b>	<b>1 581</b>	<b>19 338</b>	<b>(3 789)</b>	<b>(2 384)</b>	<b>(30 468)</b>	<b>47 927</b>	<b>81 252</b>	<b>101 356</b>
<b>Surplus/(Deficit)</b>	<b>60 025</b>	<b>(10 425)</b>	<b>(2 622)</b>	<b>20</b>	<b>20 664</b>	<b>(9 946)</b>	<b>5 933</b>	<b>1 581</b>	<b>19 338</b>	<b>(3 789)</b>	<b>(2 384)</b>	<b>(30 468)</b>	<b>47 927</b>	<b>81 252</b>	<b>101 356</b>

**ANNEXURE 2**  
**Monthly projections of expenditure (operating and capital) and revenue for each vote**

WC015 Swartland - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)															
Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Revenue by Vote</b>															
Vote 1 - Corporate Services	53	53	53	53	53	53	53	53	53	53	53	9 070	9 658	9 997	10 319
Vote 2 - Civil Services	31 242	10 133	10 390	11 918	28 113	11 988	12 519	11 057	23 993	9 982	9 648	33 363	204 347	229 572	218 022
Vote 3 - Council	23	23	23	23	23	23	23	23	23	23	23	23	274	278	283
Vote 4 - Electricity Services	22 838	22 898	22 219	20 441	21 344	20 929	20 940	22 566	23 353	22 953	23 333	27 624	271 436	291 240	311 219
Vote 5 - Financial Services	30 398	8 740	8 848	8 849	17 975	8 747	8 848	8 415	15 396	8 090	8 198	33 949	166 453	177 135	203 031
Vote 6 - Development Services	556	556	556	556	556	556	556	556	556	556	556	42 353	48 472	37 874	40 976
Vote 7 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	100	100	-	-
Vote 8 - Protection Services	2 788	2 788	2 788	2 788	2 788	2 788	2 788	2 788	2 788	2 788	2 788	3 218	33 890	34 019	34 591
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	<b>87 899</b>	<b>45 192</b>	<b>44 878</b>	<b>44 629</b>	<b>70 853</b>	<b>45 084</b>	<b>45 728</b>	<b>45 459</b>	<b>66 163</b>	<b>44 445</b>	<b>44 600</b>	<b>149 699</b>	<b>734 630</b>	<b>780 115</b>	<b>818 440</b>
<b>Expenditure by Vote to be appropriated</b>															
Vote 1 - Corporate Services	2 261	2 266	2 264	2 272	3 143	2 270	2 270	2 272	2 268	2 271	2 272	3 748	29 574	30 871	33 016
Vote 2 - Civil Services	10 445	12 995	12 233	12 043	15 581	19 392	11 688	11 946	12 035	12 143	12 023	91 454	233 977	251 454	240 945
Vote 3 - Council	1 290	1 291	1 290	1 290	1 291	1 280	1 280	1 404	1 332	1 323	1 312	1 367	15 750	16 733	17 786
Vote 4 - Electricity Services	2 609	27 720	20 399	17 580	17 570	20 688	13 165	16 563	19 861	21 124	19 987	45 746	243 011	259 677	277 251
Vote 5 - Financial Services	3 242	3 262	3 254	3 343	3 833	3 336	3 336	3 613	3 324	3 342	3 349	11 725	48 959	51 924	54 853
Vote 6 - Development Services	4 493	4 498	4 496	4 506	4 866	4 504	4 504	4 506	4 503	4 505	4 506	6 842	56 729	25 044	26 092
Vote 7 - Municipal Manager	535	536	535	536	717	535	535	536	531	532	532	807	6 866	7 514	8 054
Vote 8 - Protection Services	2 997	3 050	3 029	3 040	3 189	3 026	3 019	3 040	2 971	2 994	3 003	18 479	51 837	55 645	59 088
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	<b>27 874</b>	<b>55 617</b>	<b>47 500</b>	<b>44 609</b>	<b>50 189</b>	<b>55 031</b>	<b>39 795</b>	<b>43 878</b>	<b>46 825</b>	<b>48 234</b>	<b>46 984</b>	<b>180 168</b>	<b>686 703</b>	<b>698 862</b>	<b>717 084</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>60 025</b>	<b>(10 425)</b>	<b>(2 622)</b>	<b>20</b>	<b>20 664</b>	<b>(9 946)</b>	<b>5 933</b>	<b>1 581</b>	<b>19 338</b>	<b>(3 789)</b>	<b>(2 384)</b>	<b>(30 468)</b>	<b>47 927</b>	<b>81 252</b>	<b>101 356</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>60 025</b>	<b>(10 425)</b>	<b>(2 622)</b>	<b>20</b>	<b>20 664</b>	<b>(9 946)</b>	<b>5 933</b>	<b>1 581</b>	<b>19 338</b>	<b>(3 789)</b>	<b>(2 384)</b>	<b>(30 468)</b>	<b>47 927</b>	<b>81 252</b>	<b>101 356</b>

WC015 Swartland - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>R thousand</b>															
<b>Multi-year expenditure to be appropriated</b>															
Vote 1 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Civil Services	1 000	1 000	1 800	2 250	2 500	2 073	2 311	2 806	2 750	2 149	1 500	1 374	23 513	27 819	43 026
Vote 3 - Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Electricity Services	-	-	500	500	500	250	250	250	250	250	250	-	3 000	9 000	9 000
Vote 5 - Financial Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Development Services	-	-	-	-	-	-	-	800	800	800	800	800	4 000	3 200	9 000
Vote 7 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Protection Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	<b>1 000</b>	<b>1 000</b>	<b>2 300</b>	<b>2 750</b>	<b>3 000</b>	<b>2 323</b>	<b>2 561</b>	<b>3 856</b>	<b>3 800</b>	<b>3 199</b>	<b>2 550</b>	<b>2 174</b>	<b>30 513</b>	<b>40 019</b>	<b>61 026</b>
<b>Single-year expenditure to be appropriated</b>															
Vote 1 - Corporate Services	-	15	158	3	3	8	3	3	5	-	500	-	698	5 278	70
Vote 2 - Civil Services	-	205	820	1 877	1 334	1 125	725	4 575	7 269	7 714	3 050	-	28 694	35 389	40 905
Vote 3 - Council	-	1	1	1	1	1	1	1	1	1	1	-	5	10	10
Vote 4 - Electricity Services	56	374	766	804	724	714	1 013	3 319	3 154	774	674	31	12 406	14 991	17 260
Vote 5 - Financial Services	-	2	72	62	455	2	2	32	2	2	2	-	628	497	519
Vote 6 - Development Services	661	865	846	746	968	696	696	726	726	726	626	622	8 902	303	68
Vote 7 - Municipal Manager	-	1	1	1	1	1	1	1	1	1	1	-	5	10	10
Vote 8 - Protection Services	-	130	80	2 266	2 880	30	10	-	-	-	-	-	5 396	1 047	4 107
<b>Capital single-year expenditure sub-total</b>	<b>717</b>	<b>1 592</b>	<b>2 742</b>	<b>5 758</b>	<b>6 365</b>	<b>2 575</b>	<b>2 449</b>	<b>8 655</b>	<b>11 156</b>	<b>9 216</b>	<b>4 852</b>	<b>654</b>	<b>56 733</b>	<b>57 525</b>	<b>62 949</b>
<b>Total Capital Expenditure</b>	<b>1 717</b>	<b>2 592</b>	<b>5 042</b>	<b>8 508</b>	<b>9 365</b>	<b>4 898</b>	<b>5 009</b>	<b>12 511</b>	<b>14 956</b>	<b>12 416</b>	<b>7 402</b>	<b>2 828</b>	<b>87 246</b>	<b>97 544</b>	<b>123 975</b>



### **ANNEXURE 3**

#### **Quarterly projections of service delivery targets and performance indicators for each vote**

The pages that follow contain the following reports:

Annexure 3A: Performance indicators and benchmarks (operating budget)

Annexure 3B: 2018/2019 KPIs and targets from the IDP

Annexure 3C: Generic KPIs and targets for Municipal Manager and Directors

General indicators in terms of the Municipal Planning and Performance Management Regulations, 2001

Annexure 3D: Targets and projected expenditure for each capital budget item

**ANNEXURE 3A**  
**Performance indicators and benchmarks (operating budget)**

WC015 Swartland - Supporting Table SA8 Performance indicators and benchmarks				
Description of financial indicator	Basis of calculation	2018/19 Medium Term Revenue & Expenditure Framework		
		Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b><u>Borrowing Management</u></b>				
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.9%	2.8%	2.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	3.6%	3.3%	2.9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	7.8%	30.7%
<b><u>Safety of Capital</u></b>				
Gearing	Long Term Borrowing/ Funds & Reserves	77.9%	73.3%	80.0%
<b><u>Liquidity</u></b>				
Current Ratio	Current assets/current liabilities	5:1	5:1	5:1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	5:1	5:1	5:1
Liquidity Ratio	Monetary Assets/Current Liabilities	4:1	4:1	3:1
<b><u>Revenue Management</u></b>				
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	95.0%	95.0%	95.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		94.4%	94.4%	94.4%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	18.8%	21.9%	25.0%
<b><u>Creditors Management</u></b>				
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	100.0%	100.0%	100.0%
Creditors to Cash and Investments		20.4%	18.1%	20.5%

WC015 Swartland - Supporting Table SA8 Performance indicators and benchmarks				
Description of financial indicator	Basis of calculation	2018/19 Medium Term Revenue & Expenditure Framework		
		Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b><u>Other Indicators</u></b>				
Electricity Distribution Losses (2)	Total Volume Losses (kW)	9 883 191	10 377 350	10 896 218
	Total Cost of Losses (Rand '000)	R 11 636 469	R 13 075 461	R 14 691 370
	% Volume (units purchased and generated less units sold)/units purchased and generated	6%	6%	6%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	685 928	720 225	756 236
	Total Cost of Losses (Rand '000)	R 9 664 729	R 11 365 145	R 13 362 688
	% Volume (units purchased and generated less units sold)/units purchased and generated	15%	15%	15%
Employee costs	Employee costs/(Total Revenue - capital revenue)	29.1%	29.9%	30.8%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.6%	31.4%	32.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	7.9%	9.3%	6.1%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	14.4%	13.7%	13.3%
<b><u>IDP regulation financial viability indicators</u></b>				
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	14.7	15.1	16.2
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	26.7%	31.3%	34.7%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	8.1	9.6	11.3

**ANNEXURE 3B**  
**KPIs and targets from the 2017-2022 IDP**

**Strategic Goal 1: Improved quality of life for citizens**

<i>Strategic Objectives</i>	<i>Strategic Initiatives</i>	<i>Key Performance Indicators</i>	<i>Targets</i>
<i>1.1 Facilitate access to the economy - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development</i>			
1.2 Promote childcare facilities and early child development (0-6 years)	Develop ECD information guidelines in respect of childcare facilities	ECD information guidelines approved	Yes (by June 2019)
<i>1.3 Increase the number of legal childcare facilities - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development</i>			
<i>1.4 Promote child development (7-14 years) - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development</i>			
<i>1.5 Facilitate youth development - Strategic Objective, Initiative, KPI and target moved to Manager: Community Development</i>			
1.6 Coordinate social development internally and externally with partners.	Promote the coordination of social development through partnerships:		
	▪ Internally: Internal Social Development Committee to identify additional action plans in each department that contributes to social development	Agreement reached on additional action plans in each department	Yes (by June annually)
	▪ Externally: Local Drug Action Committee to compile a Local Drug Action Plan that must be reviewed every two years	Local Drug Action Plan compiled	Yes (by June 2020)
1.7 Lobby for the basic needs and rights of vulnerable groups	Develop guidelines for assistance to persons with disabilities	Guidelines approved	Yes (by June 2020)
1.8 Increase the effectiveness of the municipal traffic & law enforcement service	Effective traffic and law enforcement execution by using an Automated Number Plate Recognition (ANPD) Bus	Report on progress submitted to the portfolio committee	Yes (monthly - 10 per annum))
1.9 Integrated Crime Prevention / Safety stakeholder collaboration	Effective safety partnerships in terms of the Integrated Safety Strategy through an MOU with all role-players, especially SAPS	Report on progress submitted to the Mayoral Committee	Yes (annually by June)
1.10 Prevent and manage land invasion. Monitor informal settlements.	Effective operation and monitoring by Traffic and Law Enforcement Division	Report on progress submitted to the Portfolio Committee	Yes (monthly - 10 per annum)
1.11 Ensure that infrastructure development, resources and equipment are available to deliver an effective and efficient Fire and Rescue Service to all communities in the Swartland	An effective operational Fire and Rescue Service	Secure budget to expand the current firefighting and emergency resources	Yes (annually by November)
		A fire and rescue strategic plan developed	Yes (by September 2018)
		Disaster Management Plan and Disaster Recovery and Business Continuity Plan reviewed	Yes (annually by June)
		Fire Safety By-law reviewed	Yes (annually by June)

<i>Strategic Objectives</i>	<i>Strategic Initiatives</i>	<i>Key Performance Indicators</i>	<i>Targets</i>
1.12 Extension of service delivery of Protection Services Department	Extension of learners licence centres for Darling and Riebeek Valley	Learners licence centres operational in Darling and Riebeek Valley	Yes Darling: July 2020 Riebeek Valley: July 2021
1.13 Establishment of a Swartland Safety Initiative	Facilitate the establishment of a Swartland Community Safety Forum	Report on progress submitted to the Portfolio Committee	Yes (Bi-annually)
	Facilitate the establishment of four Community Police Forums (one per SAPS office)	Community Police Forums accredited, registered and trained	Yes (By June 2019)
	Facilitate the establishment of four Neighbourhood watches (one per CPF)	Neighbourhood watches accredited, registered and trained	Yes (4 By June 2019 and another 4 by June 2020)

### Strategic Goal 2: Inclusive economic growth

<i>Strategic Objectives</i>	<i>Strategic Initiatives</i>	<i>Key Performance Indicators</i>	<i>Targets</i>
2.1 Relevant stakeholders systematically improve local competitive advantages	Gain commitment from key stakeholders to collaborate systematically to strengthen local competitive advantages.	Number of key stakeholder groups (see note) actively contributing to improved competitive advantage	5 by end of 2018 10 by end of 2020 15 by end of 2022
2.2 Well located, serviced sites and premises available for commercial and industrial investors	Ensure adequate supply of land and services for commercial and industrial premises.	Number of well located, serviced industrial sites available.	10 by end of 2018 15 by end of 2020 20 by end of 2022
2.3 The specific opportunities and benefits for investors are actively promoted	Establish an investment promotion and facilitation system.	An investment promotion and facilitation system established	Yes (by June 2019)
2.4 Local markets work better to increase opportunity for local small businesses	Establish a local business opportunity network incl. a local business directory	Number of opportunities advertised / shared with Swartland businesses.	20 by end of 2018 50 by end of 2020 100 by end of 2022
2.5 Easier for farmers to add and grow new / promising business models	New (more enabling) Spatial Development Framework	Number of key constraints to growth removed.	1 by end of 2018 2 by end of 2020 3 by end of 2022
2.6 Easier for local citizens to access economic opportunity	Establish an information portal pointing to best information sources including local support services	Number of unique visitors (local, with more than 1 page view)	100 by end of 2018 300 by end of 2020 400 by end of 2022
2.7 Increase tourism visitors and brand as a good place to live	Develop a more effective tourism destination marketing and development business model	Study done and revised tourism business model finalised.	Yes (by end of 2018)

### Strategic Goal 3: Quality and sustainable living environment

<i>Strategic Objectives</i>	<i>Strategic Initiatives</i>	<i>Key Performance Indicators</i>	<i>Targets</i>
3.1 Maximise economic opportunities and comparative advantage	Facilitate economic sector growth (including mining, agriculture and tourism) of Swartland wards in accordance with their potential.	Develop economic growth models (EGM) for Swartland growth towns (subject to availability of funds)	By December 2018
	Spatially strengthen mobility and economic links.	An economic mobility spatial plan developed and integrated into LED and EGM (subject to availability of funds).	By June 2020
<i>3.2 Enable sustainable rural and agricultural development - Strategic Objective, Initiative, KPI and target deleted</i>			
3.3 Enhance conservation and biodiversity	Finalise stewardship programme	Registration of stewardship programme with Cape Nature on municipal land	By June 2019
<i>3.4 Protect cultural and built heritage landscape - Strategic Objective, Initiative, KPI and targets moved to Manager: Built Environment</i>			
<i>3.5 Spatially enable sustainable settlements - Strategic Objective, Initiative, KPI and targets moved to Manager: Built Environment</i>			
<i>3.6 Enhance safe, healthy, liveable and sustainable communities and neighbourhoods - Strategic Objective, Initiative, KPI and targets moved to Manager: Human Settlements</i>			
3.7 Provide the whole spectrum of government subsidised housing (Integrated Residential Development Programme (IRDP), Upgrading of Informal Settlements Programme (UISP) and Community Residential Unit Programme (CRU))	Facilitate land availability, bulk infrastructure provision and the implementation of the Housing Pipeline	Targets achieved as per project approval by DHS	Annually
3.8 Increase access for citizens in new settlements to urban amenities, work, schools, clinics, parks, etc.	Do new housing developments in terms of the Social economic Facility Policy and the Spatial Development Framework (SDF) Secure funding for the social facilities	Council approval of budget and implementation for social facilities in terms of the project approval by DHS	Annually
3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing.	Identify suitable pockets of land for (FLISP) housing, Gap housing and social housing	Land identified	By November 2018
	Obtain land use rights and secure funding for (FLISP) housing, Gap housing and social housing	Funding secured	By June 2019
	Appoint credible housing institution to build and manage social housing	Appointment finalised	By December 2018

#### Strategic Goal 4: Caring, competent and responsive institutions, organisations and business

<i>Strategic Objectives</i>	<i>Strategic Initiatives</i>	<i>Key Performance Indicators</i>	<i>Targets</i>
4.1 A redesigned organisation structure that effectively facilitate the strategic objectives and purpose of the organisation	Review the organisation design in light of the IDP Strategy and recommend a new organisation design	Review completed	By June 2019
	Implement the redesigned organisation structure	Redesigned organisation structure implemented	During the 2019/2020 financial year
4.2 <i>Proactive succession and talent management that ensures consistent high levels of employee performance - Strategic Objective, Initiative, KPI and target deleted</i>			
4.3 Employment relations that create a climate of trust, cooperation and stability and accomplish a harmonious and productive workforce	Develop a programme of innovative interventions, e.g. diversity management and awareness, climate creation to ensure sound employee relations and practices	Programme developed and implemented	By June 2019
4.4 More informed and effective ward councillors and ward committees	Compile, implement and monitor communication plans for individual ward councillors to enhance public participation	Annual communication activities for ward councillors monitored in terms of PMS for councillors	Quarterly
		Councillors' performance monitored by the Executive Mayor as part of the PMS for councillors.	Quarterly
4.5 An IT connectivity strategy for the Swartland	Develop an IT connectivity strategy and status quo report	Report finalised subject to Provincial Government's broadband project	By Jun 2019
4.6 Identify risks and implement preventative and corrective controls	Assign Risk Management responsibilities to Internal Audit as RM Shared Services contract ended	Updated Internal Audit Charter which include risk management facilitation role	By Jan 2019 and thereafter every second year
	Compile a Handover procedure to newly appointed Manager, Internal Audit	Complete handover procedure	By March 2019
	Assign Disciplinary Committee responsibilities to four newly appointed members	Appointment of new members for the Disciplinary Committee over a period of six months for continuity	2 members by July 2020 and thereafter every three years
	Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six years)	Appointment of new members for the PRF Committee over a period of three years for continuity	Annually by June
4.7 Sound long-term financial planning including making the right investment decisions	Review the Long Term Financial Plan	Review completed	Annually by March
	Review budget related policies in line with the LTFP	Review completed	Annually by Feb
4.8 Sound financial management, budgeting and expenditure control	Each director to do a critical review of the cost drivers and implement a savings plan	Review completed	By Nov 2018

<i>Strategic Objectives</i>	<i>Strategic Initiatives</i>	<i>Key Performance Indicators</i>	<i>Targets</i>
4.9 Broaden the tax/ revenue base	Create institutional capacity to facilitate this	Budget approved for critical interventions to give effect to increased revenue	By Mar 2019

#### Strategic Goal 5: Sufficient, affordable and well-run services

<i>Strategic Objectives</i>	<i>Strategic Initiatives</i>	<i>Key Performance Indicators</i>	<i>Targets</i>
5.1 Secure sufficient long term bulk water provision	Conduct a section 78 investigation	Section 78 investigation completed and report submitted to Portfolio Committee	Yes (by end of June 2019)
	Work with relevant role-players to commit to an agreed service delivery model.	An agreed service delivery model	Yes (by end of June 2020)
	Develop a water conservation and water demand management strategy (WCWDM Strategy)	Policy document completed and submitted to Portfolio Committee	Yes (by end of October 2019)
	Conduct an alternative water source study	Study completed and report submitted to Portfolio Committee	Yes (by end of June 2020)
5.2 Maintenance and upgrading that sustain and improve the current condition of surfaced roads	Investigate and report to council annually on the status quo condition of surfaced roads	Report submitted to the Portfolio Committee	Yes (by end of Sep annually)
	Inform budgetary processes of funding requirement for maintenance and upgrading of surfaced roads.	Budget requirements calculated and budget informed	Yes (by end of Nov annually)
5.3 Ensure sufficient civil services capacity for planned developments	Review and maintain master plans in accordance with the most recent growth model information	Master plans reviewed and maintained	Yes (annually by end of March)
5.4 Maintenance and upgrading that sustain the current condition of civil infrastructure	Inform budgetary processes of funding requirement for maintenance, renewal, upgrading and refurbishment of civil infrastructure	Budget requirements calculated and budget informed	Yes (by end of November annually)
5.5 Ensure sufficient electricity capacity for planned developments (built environment) that are feasible	Review and maintain master plans	Master plans reviewed and maintained	Yes (annually by end of June)
	Secure available capacity for Yzerfontein	Capacity secured	By June 2019
5.6 Maintenance and upgrading that sustain and improve the current condition of electrical infrastructure	Inform budgetary processes of funding requirement for maintenance, renewal, upgrading and refurbishment of electrical infrastructure	Budget and motivation submitted to budget office (minimum 6% of annual electricity revenue allocation is a Nersa license condition)	Yes (by end of November annually)
5.7 Provide electricity cost effectively	Provide competitive tariffs for industrial consumers in support of economic growth	Approval of tariffs by Nersa	Annually before end of June
	Maintain energy losses at an acceptable level	% total energy losses (technical + non-technical)	Maintain the annual average below 8%



### ANNEXURE 3C

#### Generic KPIs and targets for Municipal Manager and Directors

##### MUNICIPAL MANAGER

The performance objectives, KPI's, annual targets and risks in the following table are applicable to the Municipal Manager:

<i>Perf Objectives</i>	<i>Key Performance Indicators</i>	<i>Targets</i>
09-0001: Liaison with business role-players	Annual event with local business held	Yes (before end of June)
09-0003: Sound management	Number of monthly management meetings held	At least 10 p.a.
09-0004: Legally compliant procurement	Number of appeals against the municipality regarding the awarding of tenders that were upheld	0 maximum
09-0005: Performance and financial monitoring	Number of monthly performance and financial assessments done	3 per quarter
09-0006: Annual report compilation and approval	Annual Report as required by MFMA (121) tabled	Yes (annually by end of January)
	Annual Report as required by MFMA (121) approved	Yes (annually by end of March)
09-0007: Council decision implementation	% of due council decisions initiated	100%
09-0008: Monitoring the IDP / Budget process	Number of months that the IDP / Budget process schedule were checked	At least 10 p.a.
09-0009: Functional macro-structure maintained	Annual review of the macro-structure completed	Yes (before end of June)
09-0012: LED fund management	% of the LED funds actually spent	90% for the year
10-0040: MFMA Section 131(1): Ensure that any issues raised by the Auditor-General in an audit report are addressed	% of issues raised by the Auditor-General in an audit report addressed	100%

##### ALL DIRECTORS

The performance objectives, KPI's and targets in the following table are on a management level and are applicable to all the directors:

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
Capital expenditure in line with budget and time frames	% of capital budget spent	Between 90% and 105%
Capital project implementation	Average % completion of capital projects	90% for the year
Operating expenditure in line with budget and time frames	% of operating budget spent	Between 90% and 100%
Workforce training roll-out	% of planned training sessions according to the Workplace Skills Plan realised	100%
Council decision implementation	% of due council decisions initiated	100%
Performance and financial monitoring	Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done	3 per quarter
Annual report inputs provided by departments	Departmental input to the annual report submitted by due date	Yes

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
Budget inputs provided by departments	Budget requests provided to financial department in accordance with the budget time schedule	Yes
Assignments from the municipal manager completed	Number of written warnings received from municipal manager	0 maximum
Correspondence addressed in a timely manner	% of all correspondence recorded by Collaborator less than 60 days old	90%
Equal employment opportunity management	% of employment opportunities applied for appropriate equity appointments	100%
Procurement in line with legal process	% compliance with SCM policy with the exception of approved deviations	100%
Audit issues resolved	% internal audit queries for which an action plan was submitted within 10 working days	100%
	% internal actions implemented within agreed time frame	100%
	% of Auditor General's queries (comafs) for which an action plan was submitted within 5 working days	100%
	% of Auditor General's findings implemented within agreed time frame	100%
Risk identification and control implementation	Confirmations of risk assessment done	Yes (bi-annually by Nov and May)
	% of Risk Action Plans implemented in accordance with the agreed time frame	100% (bi-annually by Nov and May)
	Chief Risk Officer / Internal Audit informed of any newly identified risks	Yes
	Chief Risk Officer / Internal Audit informed of any changes in work procedures	Yes
	Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update)	Yes
Invocoms held	Number of invocoms held	3 per quarter
Average duration of vacancies reduced	Average duration of vacancies after decision was taken by management to fill the post	3 months maximum
Productive workforce	% of person days lost per month due to sick leave	4% pm maximum
EPWP monitoring (not applicable to Financial Services)	Number of Full Time Equivalents (FTE's) for the financial year	103 for the whole organisation
	Number of work opportunities created during the financial year	296 for the whole organisation
Assets safeguarding	A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management.	Yes (by June annually)
	All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management	Yes

<b>Perf Objective</b>	<b>KPI</b>	<b>Target</b>
Communication Strategy implementation	All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services	Yes (annually by end of June)
	Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services	1 per quarter
Issuing of safety clothing	All safety clothing issued	Yes (by end of March)
Spending of grants	% spending of grants	100% by end of June
Ensure that accurate revenue estimates are prepared in relation to operating requirements	Projected tariff increases determined for the budget of the new financial year	Yes (annually by November)

### **SPECIFIC DIRECTORS**

Over and above the performance objectives, KPI's and targets in the preceding table, the under mentioned are only applicable to the specific directors as indicated:

<b>Perf Objective</b>	<b>KPI</b>	<b>Target</b>
<b>Director Civil Engineering Services</b>		
12-0086: Maintain water losses at an acceptable level	% total water losses	Maintain the annual average below 17%
15-0007: Availability of bulk services (civil) for all projects on the housing pipeline	If bulk services (civil) are not available for any one of the projects on the housing pipeline, has the planning and budget process for the provision of bulk services commenced?	Yes (annually by October)
<b>Director Electrical Engineering Services</b>		
15-0009: Availability of bulk services (electrical) for all projects on the housing pipeline	If bulk services (electrical) are not available for any one of the projects on the housing pipeline, has the planning and budget process for the provision of bulk services commenced?	Yes (annually by October)
<b>Director Development Services</b>		
10-0024: Provide for Integrated Housing projects	If bulk services are not available for any one of the projects on the housing pipeline, has the planning and budget process for the provision of bulk services commenced?	Yes (annually by October)
<b>Director Protection Services</b>		
16-0004: Effective monitoring of informal settlements	Report to Management on the number of new informal dwellings / structures (including backyard dwellings / structures) erected	Yes - monthly
17-0085: Minimum competencies attained	Minimum competencies attained to avoid non-compliance	Yes (By 31 July 2018)

## GENERAL INDICATORS IN TERMS OF THE MUNICIPAL PLANNING AND PERFORMANCE MANAGEMENT REGULATIONS, 2001

In terms of section 43 of the Municipal Systems Act 32 of 2000 the Minister may by regulation prescribe general key performance indicators (KPI's) that are appropriate and that can be applied to local government generally. The KPI's set by a municipality must include any such general KPI's. Regulation 10 of the Municipal Planning and Performance Management Regulations, 2001 prescribes the following general KPI's that will be included with the top level KPI's of the Municipality in the Service Delivery and Budget Implementation Plan (SDBIP) and also reported on in the Bi-annual Report and the Annual Report:

(a) The percentage of households with access to basic level of water, sanitation, electricity and solid waste removal;

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
14-0023: Households with access to basic level of water, sanitation and solid waste removal	% of urban households with access to at least piped (tap) water within 200 meters from dwelling	100.0%
	% of urban households with access to at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP)	100.0%
	% households registered for refuse removal service which receive a service once a week	100.0%
14-0024: Households with access to basic level of electricity	% of urban households with access to electricity	100.0%

(b) The percentage of households earning less than R1100 per month with access to free basic services;

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
14-0025: Households earning less than R4 515 per month with access to free basic services	% of indigent households with access to free basic services	100.0%

(c) The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan;

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
14-0029: % of capital budget spent on IDP projects	% of capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP (% of capital budget spent)	Between 90% and 105%

(d) The number of jobs created through municipality's local economic development initiatives including capital projects;

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
14-0026: Jobs created through municipality's LED initiatives 100 for the year including capital projects	Number of jobs created through Municipality's capital projects (contracts > R200 000)	150 for the year

(e) The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan;

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
14-0027: People from employment equity target groups employed	% of PDI's appointed for the month in terms of the Municipality's approved Employment Equity plan	70.0% (report bi-annually to Mayoral Committee)
16-0009: Promote employment equity through continuous planning	Compilation/review of Employment Equity plan completed	Yes (by end of November)

(f) The percentage of a municipality's budget actually spent on implementing its workplace skills plan; and

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
14-0028: % of the budget spent on implementing the workplace skills plan	% of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative)	At least 90%

(g) Financial viability as expressed by ratios

<i>Perf Objective</i>	<i>KPI</i>	<i>Target</i>
09-0096: Ensure general financial viability	% outstanding service debtors to revenue	Norm = 20%
	Cost coverage	Norm = 1-3 months
	% debt coverage	Norm = 45%

**ANNEXURE 3D**

**Targets and projected expenditure for each capital budget item**

**Office of the Municipal Manager General**

**Project: pj-09-0021aa - Equipment Council**

**Location:** Municipal area

**Fin Source:** CRRF

5 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		500	500	500	500	500	500	500	500	500	500		5 000	5 000				

**Project: pj-09-0021ab - Equipment Municipal Manager**

**Location:** Municipal area

**Fin Source:** CRRF

5 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		500	500	500	500	500	500	500	500	500	500		5 000	5 000				

Civil Engineering Services

**Civil Engineering Services General**

**Project: pj-09-0021ac - Equipment Civil Services**

**Location:** Municipal area

**Fin Source:** CRRF

40 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			5 000	5 000	10 000		10 000	10 000					40 000	40 000				

**Municipal Property**

**Project: pj-16-0005 - Community Hall/New Clubhouse - Riebeek Kasteel**

**Location:** Riebeek Kasteel

**Fin Source:** CRRF

1 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								250 000	250 000	250 000	250 000		1 000 000	1 000 000				

**Project: pj-16-0006 - Equipment Buildings & Maintenance**

**Location:** Municipal area

**Fin Source:** CRRF

22 050

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					5 000		5 000	5 000	7 050				22 050	22 050				

**Cemeteries**

**Project: pj-16-0007 - Cemetery Moorreesburg: Fencing**

**Location:** Moorreesburg

**Fin Source:** CRRF

140 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			60 000	80 000									140 000	140 000				



**Project: pj-18-0005 - Cemetery Riebeek Kasteel: Fencing**

Location: Riebeek Kasteel

Fin Source: CRRF

400 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100 000	100 000	200 000								400 000	400 000				

**Parks and Amenities**

**Project: pj-11-0058 - Equipment Parks**

Location: Municipal area

Fin Source: CRRF

180 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				60 000	60 000			60 000					180 000	180 000				

**Project: pj-15-0021 b - RSEP - Parks and Amenities: Activity recreation nodes (playgrounds, trees & benches)**

Location: Malmesbury West

Fin Source: DEADP

500 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100 000	100 000	100 000	100 000	100 000						500 000	500 000				

**Project: pj-15-0025 - RSEP - Parks and Amenities: Public toilets / landscaping**

Location: Malmesbury West

Fin Source: DEADP

600 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100 000	100 000	100 000	100 000	100 000	100 000					600 000	600 000				

**Project: pj-16-0012 - Vehicles Parks: CEA1019 J Smit Trailer**

Location: Moorreesburg

Fin Source: CRRF

84 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						84 000							84 000	84 000				

**Project: pj-17-0009 - Vehicles Parks: CK27105 Nissan 4x2**

**Location:** Darling

**Fin Source:** CRRF

285 600

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						285 600							285 600	285 600				

**Project: pj-17-0079 - Parks: Ward Committee projects**

**Location:** Municipal area

**Fin Source:** CRRF

400 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Planning																		
1	2	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000	50 000		50 000	100 000	100 000	50 000			400 000	400 000				

**Streets**

**Project: pj-09-0004 - Roads: Resealing of roads - Swartland**

**Location:** Municipal area

**Fin Source:** CRRF

14 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Planning and tender docume																		
1	2	Tender process																		
1	3	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								3 000 000	4 000 000	4 000 000	3 000 000		14 000 000	14 000 000				

**Project: pj-17-0016 - Roads: Upgrading and Diversion: Kalbaskraal Riverlands Pipeline (N7 construction works)**

**Location:** Kalbaskraal

**Fin Source:** CRRF

2 664 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									2 664 000				2 664 000	2 664 000				

**Project: pj-17-0022 - Vehicles Roads: CK41130 Isuzu KB 250 Tipper**

**Location:** Malmesbury

**Fin Source:** CRRF

380 100

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								380 100					380 100	380 100				

**Project: pj-17-0080 - Roads: Ward Committee projects**

**Location:** Municipal area

**Fin Source:** CRRF

400 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Planning																		
1	2	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000	50 000			100 000	100 000	50 000	50 000		400 000	400 000				

**Project: pj-18-0008 - Roads: Upgrading of the Pieter Berg/Bokomo traffic light to enable synchronisation**

**Location:** Malmesbury

**Fin Source:** CRRF

440 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital										440 000			440 000	440 000				

**Project: pj-18-0056 - Vehicles Roads: CK7154 Trailer Roller**

**Location:** Municipal area

**Fin Source:** CRRF

357 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				357 000									357 000	357 000				

**Sewerage**

**Project: pj-09-0003 - Equipment Sewerage: Telemetry**

**Location:** Municipal area

**Fin Source:** CRRF

27 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Purchase of equipment																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								27 000					27 000	27 000				

**Project: pj-10-0114 - Equipment Sewerage**

Location: Municipal area

Fin Source: CRRF

25 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		5 000	5 000	10 000	5 000								25 000	25 000				

**Project: pj-13-0008 - Sewerage: Moorreesburg**

Location: Moorreesburg

Fin Source: MIG

2 799 505

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 000 000	1 000 000	799 505			2 799 505	2 799 505				

**Sportsgrounds**

**Project: pj-17-0074 - Sport: Upgrading of Sports Grounds: Chatsworth**

Location: Chatsworth

Fin Source: MIG

2 349 895

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				250 000	500 000	250 000	500 000	250 000	500 000	99 895			2 349 895	2 349 895				

**Storm Water**

**Project: pj-11-0060 - Equipment Streets and Storm Water**

Location: Municipal area

Fin Source: CRRF

49 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				5 000	9 000		5 000	10 000	10 000	10 000			49 000	49 000				

**Water**

**Project: pj-11-0062 - Equipment Water**

**Location:** Municipal area

**Fin Source:** CRRF

40 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				5 000	10 000		5 000	10 000	10 000				40 000	40 000				

**Project: pj-12-0013 - Water: Upgrading/Replacement water reticulation network**

**Location:** Municipal area

**Fin Source:** MIG

2 060 609

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			500 000	500 000	500 000	250 000	310 609						2 060 609	2 060 609				

**Project: pj-16-0018 - Water: New Reservoir: MBY (Wesbank) De Hoop Development**

**Location:** Wesbank

**Fin Source:** CRRF

511 889

MIG

8 162 175

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			300 000	500 000	500 000	1 000 000	1 000 000	1 000 000	1 000 000	1 000 000	1 250 000	1 124 064	8 674 064	8 674 064				

**Project: pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering**

**Location:** Municipal area

**Fin Source:** CRRF

500 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		100 000	100 000	100 000	100 000	100 000							500 000	500 000				

**Project: pj-17-0084 - Water: Network expansion and new boreholes**

**Location:** Municipal area

**Fin Source:** CRRF

500 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		100 000	100 000	100 000	100 000	100 000							500 000	500 000				

**Refuse Removal**

**Project: pj-09-0027 - Refuse bins, traps, skips**

**Location:** Municipal area

**Fin Source:** CRRF

30 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					30 000								30 000	30 000				

**Project: pj-11-0059 - Equipment Refuse Removal**

**Location:** Municipal area

**Fin Source:** CRRF

15 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				5 000	5 000	5 000							15 000	15 000				

**Project: pj-16-0023 - Vehicles Refuse: CK37315 Nissan UD290**

**Location:** Municipal area

**Fin Source:** CRRF

2 415 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									2 415 000				2 415 000	2 415 000				

**Project: pj-17-0087 - Refuse: Upgrading of Riebeek West transfer station**

**Location:** Riebeek West

**Fin Source:** CRRF

3 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			250 000	500 000	50 000	250 000	250 000	600 000	600 000	500 000			3 000 000	3 000 000				

**Project: pj-17-0094 - Refuse: Upgrading Yzerfontein Transfer Station**

**Location:** Yzerfontein

**Fin Source:** CRRF

700 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					200 000	100 000	200 000	200 000					700 000	700 000				

**Sewerage: Waste Water Treatment Plant**

**Project: pj-16-0001 - Sewerage: Bulk sewer De Hoop Housing Project**

**Location:** Wesbank

**Fin Source:** CRRF 1 056 006  
MIG 5 572 816

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Construction																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	1 000 000	1 000 000	1 000 000	1 000 000	1 000 000	572 816	500 000	556 006					6 628 822	6 628 822				

**Project: pj-18-0002 - Sewerage: Industrial Effluent Sampling Equipment**

**Location:** Municipal area

**Fin Source:** CRRF 500 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Installation																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				250 000	250 000								500 000	500 000				

Corporate Services

**Corporate Services General**

**Project: pj-09-0021ad - Equipment Corporate**

**Location:** Municipal area

**Fin Source:** CRRF

15 000

**Notes:** 2010/11 fin year: Subdivided - see projects 10-0141, 10-0142 and 10-0143

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Identify/prioritise items submi																		
1	2	Obtain quotations																		
1	3	Purchasing																		
1	4	Identify/prioritise items - need																		
1	5	Obtain quotations																		
1	6	Purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			5 000			5 000			5 000				15 000	15 000				

**Project: pj-18-0052 - Expropriation of Land (Oranjefontein)**

**Location:** Municipal area

**Fin Source:** CRRF

150 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Payment of expropriation am																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			150 000										150 000	150 000				

**Project: pj-18-0053 - Purchase of land for cemetery, Moorreesburg**

**Location:** Moorreesburg

**Fin Source:** CRRF

500 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Payment of purchase amount																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											500 000		500 000	500 000				

**Properties, Contracts and Legal Administration**

**Project: pj-09-0024 - Equipment Corporate: Buildings and Swartland halls**

**Location:** Municipal area

**Fin Source:** CRRF

33 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		15 000	3 000	3 000	3 000	3 000	3 000	3 000					33 000	33 000				



Development Services

**Development Services General**

**Project: pj-11-0097 - Equipment Development Services**

**Location:** Municipal area

**Fin Source:** CRRF

30 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000		30 000	30 000				

**Community Development**

**Project: pj-17-0042 - Vehicles Community Development - Thusong Centre: CK37749 CITI Golf Storm**

**Location:** Municipal area

**Fin Source:** CRRF

222 600

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					222 600								222 600	222 600				

**Project: pj-17-0088 - RSEP - Indoor outdoor sport centre**

**Location:** Malmesbury West

**Fin Source:** CRRF

3 000 000

DEADP

1 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction / implementatio																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								800 000	800 000	800 000	800 000	800 000	4 000 000	4 000 000				

**Housing**

**Project: pj-18-0017 - Housing Riebeeck Wes: Professional fees**

**Location:** Riebeeck West

**Fin Source:** CRRF

139 024

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Payment																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	69 512	69 512											139 024	139 024				

**Project: pj-18-0018 - Housing Malmesbury De Hoop Housing Project**

Location: Ilinge Lethu

Fin Source: DHS

5 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)						
1	1	Implementation																			
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital	416 600	416 600	416 600	416 600	416 600	416 600	416 600	416 600	416 600	416 600	416 600	417 400	5 000 000	5 000 000					

**Project: pj-18-0019 - Housing Abbotsdale Social Economic Facility Project**

Location: Abbotsdale

Fin Source: DHS

1 500 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)						
1	1	Implementation																			
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	125 000	1 500 000	1 500 000					

**Project: pj-18-0058 - Housing: Erf 3715 - services**

Location: Moorreesburg

Fin Source: CRRF

300 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)						
1	1	Planning																			
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital								100 000	100 000	100 000			300 000	300 000					

**Caravan Parks**

**Project: pj-16-0044 - Equipment: YZF Caravan Park**

Location: Yzerfontein

Fin Source: CRRF

10 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)						
1	1	Equipment - purchasing																			
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital		1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000		10 000	10 000					

**Project: pj-17-0041 - Caravan Park Yzerfontein: Expansion (Service of 8 plots + ablution block)**

Location: Yzerfontein

Fin Source: CRRF

1 300 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)						
1	1	Implementation																			
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow		Capital	50 000	250 000	300 000	200 000	200 000	150 000	150 000						1 300 000	1 300 000					

**Planning**

**Project: pj-17-0100 - RSEP - Entrepreneurial Hub**

**Location:** Malmesbury West

**Fin Source:** DEADP

400 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction / implementatio																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								80 000	80 000	80 000	80 000	80 000	400 000	400 000				

Electrical Engineering Services

**Electrical Engineering Services General**

**Project: pj-11-0096 - Equipment Electricity**

**Location:** Municipal area

**Fin Source:** CRRF

300 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	300 000	300 000				

**Project: pj-17-0076 - CCTV Camera Systems - Moorreesburg**

**Location:** Moorreesburg

**Fin Source:** CRRF

100 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement																		
1	2	Installation																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			50 000	50 000									100 000	100 000				

**Project: pj-18-0041 - CCTV Camera Systems - Riebeek Valley**

**Location:** Riebeek West

**Fin Source:** CRRF

100 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement																		
1	2	Installation																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000	50 000								100 000	100 000				

**Project: pj-18-0057 - Electricity: Planning Portal Equipment**

**Location:** Municipal area

**Fin Source:** CRRF

150 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			70 000	80 000									150 000	150 000				

**Electricity Operations, Maintenance and Construction**

**Project: pj-14-0025 - Vehicles Electricity: CK20602 (Isuzu NPR300)**

**Location:** Malmesbury

**Fin Source:** CRRF

441 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Procurement process																	
1	2	Delivery																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital							441 000						441 000	441 000				

**Project: pj-17-0044 - Electricity: Phola Park/De Hoop: Electrical infrastructure and bulk supply**

**Location:** Ilinge Lethu

**Fin Source:** INEP

4 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Installation																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		200 000	300 000	500 000	500 000	500 000	250 000	250 000	500 000	500 000	500 000	500 000	4 000 000	4 000 000				

**Project: pj-18-0020 - Electricity: Darlingweg substation new switchgear and building upgrade**

**Location:** Darling

**Fin Source:** CRRF

3 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Construction																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	25 000	25 000	25 000	25 000	25 000	25 000	25 000	2 700 000	50 000	50 000	25 000		3 000 000	3 000 000				

**Project: pj-18-0021 - Electricity: Minisubstations replacement (Nobuhle, Alfa, Excelsior, Donkin, Park A6 ) 1x630kVA, 4x500kVA)**

**Location:** Various locations

**Fin Source:** CRRF

2 240 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Replacement																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									2 240 000				2 240 000	2 240 000				

**Project: pj-18-0022 - Electricity: Wesbank sport field lighting mast foundation strengthening**

**Location:** Wesbank

**Fin Source:** CRRF

100 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Construction																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								50 000	50 000				100 000	100 000				

**Project: pj-18-0023 - Electricity: Klip substation SCADA new RTU**

Location: Malmesbury

Fin Source: CRRF

150 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									75 000	75 000			150 000	150 000				

**Project: pj-18-0024 - Electricity: Malmesbury existing low voltage network renewal (Kort, Rog, Oleander, Palmboom, Dahlia str)**

Location: Malmesbury

Fin Source: CRRF

250 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Renewal work																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000		250 000	250 000				

**Project: pj-18-0025 - Electricity: Moorreesburg existing low voltage network renewal (Willem April, Steyl, Ellevator, Walter, Rivier str)**

Location: Moorreesburg

Fin Source: CRRF

330 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Renewal work																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		33 000	33 000	33 000	33 000	33 000	33 000	33 000	33 000	33 000	33 000		330 000	330 000				

**Project: pj-18-0026 - Electricity: Darling existing low voltage network renewal (Van Riebeeck, Tulbagh, Victoria, Stasie, Pastorie str)**

Location: Darling

Fin Source: CRRF

250 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Renewal work																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000	25 000		250 000	250 000				

**Project: pj-18-0027 - Electricity: Substations new fencing/enclosures (Darlingweg, K Sub, R17, Darling Main, Smith, Asla RMU)**

Location: Darling

Fin Source: CRRF

250 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000	50 000		50 000	50 000	50 000				250 000	250 000				

**Project: pj-18-0028 - Electricity: Darling new streetlights (Van Riebeeck, Tulbagh, Victoria, Stasie, Pastorie str)**

Location: Darling

Fin Source: CRRF

200 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Construction																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000		200 000	200 000				

**Project: pj-18-0029 - Electricity: Malmesbury, Ilinge Lethu meter and polebox replacement**

Location: Ilinge Lethu

Fin Source: CRRF

150 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000		150 000	150 000				

**Project: pj-18-0030 - Electricity: Yzerfontein kiosk replacement (10 + meters)**

Location: Yzerfontein

Fin Source: CRRF

80 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement																		
1	2	Installation																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						40 000			40 000				80 000	80 000				

**Project: pj-18-0031 - Electricity: Upgrading of streetlights, floodlighting and building installations**

Location: Municipal area

Fin Source: EEDSM

3 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Upgrading work																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			500 000	500 000	500 000	250 000	250 000	250 000	250 000	250 000	250 000		3 000 000	3 000 000				

**Project: pj-18-0035 - Vehicles Electricity: CK19419 Tools Trailer**

Location: Municipal area

Fin Source: CRRF

52 500

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							52 500						52 500	52 500				

**Information, Communication and Technology**

**Project: pj-11-0104 - IT: Terminal replacements**

**Location:** Municipal area

**Fin Source:** CRRF

40 000

**Notes:** Includes 12-0036, 14-0028, 14-0029 and 14-0030

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Specification																	
1	2	Order																	
1	3	Delivery																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			40 000										40 000	40 000				

**Project: pj-11-0105 - IT: Scanner replacements**

**Location:** Municipal area

**Fin Source:** CRRF

20 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Order																	
1	2	Delivery																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			20 000										20 000	20 000				

**Project: pj-11-0106 - IT: Equipment**

**Location:** Municipal area

**Fin Source:** CRRF

75 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Equipment - purchasing																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	6 250	75 000	75 000				

**Project: pj-12-0036 - IT: Monitor replacements**

**Location:** Municipal area

**Fin Source:** CRRF

45 000

**Notes:** Included in 11-0104

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)				
1	1	Order																	
1	2	Delivery																	
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital							45 000						45 000	45 000				



**Project: pj-14-0028 - IT: Printers**

Location: Municipal area

Fin Source: CRRF

100 000

Notes: Included in 11-0104

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			50 000					50 000					100 000	100 000				

**Project: pj-14-0029 - IT: Desktops**

Location: Municipal area

Fin Source: CRRF

140 000

Notes: Included in 11-0104

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			70 000					70 000					140 000	140 000				

**Project: pj-14-0030 - IT: Notebooks**

Location: Municipal area

Fin Source: CRRF

42 000

Notes: Included in 11-0104

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	2	Order																		
1	3	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			42 000										42 000	42 000				

Financial Services

**Financial Services General**

**Project: pj-09-0021af - Equipment Finance**

**Location:** Municipal area  
**Fin Source:** CRRF 15 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500		15 000	15 000				

**Project: pj-17-0051 - Vehicles Finance: CK40699 Citi Golf 310**

**Location:** Municipal area  
**Fin Source:** CRRF 216 720

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					216 720								216 720	216 720				

**Project: pj-17-0053 - Vehicles Finance: CK13724 Chevrolet Aveo**

**Location:** Municipal area  
**Fin Source:** CRRF 216 720

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					216 720								216 720	216 720				

**Project: pj-18-0036 - Finance: Notebooks: Financial Interns**

**Location:** Municipal area  
**Fin Source:** FMG 30 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								30 000					30 000	30 000				

**Legal and Credit Control**

**Project: pj-17-0050 - Finance: Meter reading handhelds**

**Location:** Municipal area

**Fin Source:** CRRF

150 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Purchasing of devices																		
Projected/Actual ETD	Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital			70 000	60 000	20 000								150 000	150 000					

Protection Services

**Traffic and Law Enforcement**

**Project: pj-17-0062 - Vehicles Traffic and Law Enforcement: CK15587 Bakkie**

**Location:** Municipal area

**Fin Source:** CRRF

332 850

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				332 850									332 850	332 850				

**Project: pj-17-0065 - Vehicles Traffic and Law Enforcement: CK32408 Nissan Bakkie**

**Location:** Municipal area

**Fin Source:** CRRF

332 850

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				332 850									332 850	332 850				

**Project: pj-18-0042 - Traffic and Law Enforcement: New ANRP Traffic Bus and Equipment**

**Location:** Municipal area

**Fin Source:** CRRF

1 000 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				700 000	300 000								1 000 000	1 000 000				

**Project: pj-18-0043 - Vehicles Traffic and Law Enforcement: Alterations of CK 36311 (truck) to be a stray animal truck**

**Location:** Municipal area

**Fin Source:** CRRF

100 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Alterations																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		100 000											100 000	100 000				

**Fire and Emergency Services**

**Project: pj-10-0139 - Equipment Fire and Emergency Services**

**Location:** Municipal area  
**Fin Source:** CRRF 100 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		20 000	20 000	20 000	20 000	20 000							100 000	100 000				

**Project: pj-17-0057 - Vehicles Fire Services: CK35669 GMC**

**Location:** Municipal area  
**Fin Source:** CRRF 2 500 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					2 500 000								2 500 000	2 500 000				

**Project: pj-17-0059 - Vehicles Fire Services: CK32735 Nissan Hardbody**

**Location:** Municipal area  
**Fin Source:** CRRF 770 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Procurement process																		
1	2	Delivery																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				770 000									770 000	770 000				

**Protection Services General**

**Project: pj-10-0138 - Equipment Protection**

**Location:** Municipal area  
**Fin Source:** CRRF 60 000

Grp	No	Activity	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul18	Aug18	Sep18	Oct18	Nov18	Dec18	Jan19	Feb19	Mar19	Apr19	May19	Jun19	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		10 000	10 000	10 000	10 000	10 000	10 000						60 000	60 000				

**ANNEXURE 4**  
**Ward information for expenditure and service delivery**

Project Ref	Project Description	Budget				
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
<b>WARDS 1 &amp; 2</b>						
10-0043	Sewerage: WWTW Koringberg					6 000 000
13-0008	Sewerage: WWTW Moorreesburg	2 799 505	19 570 695	32 525 550	30 204 100	14 103 150
14-0021	Refuse site Moorreesburg		2 200 000			
16-0007	Cemetery Moorreesburg: Fencing	140 000				
18-0053	Purchase of Land for Cemetery, Moorreesburg	500 000				
17-0076	CCTV Camera System - Moorreesburg	100 000				
18-0015	Water: Upgrading of bulk collectors: Moorreesburg					1 500 000
18-0025	Electricity: Existing low voltage network renewal (Willem April, Steyl, Elevator, Walter, Rivier str)	330 000				
18-0058	Housing: Erf 3715 - Services	300 000				
-	Vehicles	84 000	1 200 600	1 320 000	1 144 000	
<b>WARDS 3 &amp; 12</b>						
14-0022	Refuse site Riebeek West and Riebeek Kasteel		1 500 000			
17-0087	Refuse: Upgrading of Riebeek West transfer station	3 000 000				
18-0017	Housing Riebeek Wes: Professional fees	139 024				
18-0033	Electricity: Riebeek West Low cost housing development- 244 erven. Electrification by Eskom. Streetlighting by Municipality		350 000			
18-0014	Water: Upgrading: Ongegund Water Supply System (Reservior and Pumpstation)					1 620 000
18-0041	CCTV Camera Systems - Riebeek Valley	100 000				
18-0005	Cemetery Riebeek Kasteel: Fencing	400 000				
16-0005	Community Hall/New Clubhouse - Riebeek Kasteel	1 000 000	1 750 000			
17-0005	Village square: Erf 12 Riebeek Kasteel - development			200 000		
18-0013	Storm water: Upgrading Stormwater - Esterhof, Riebeek Kasteel		800 000			
-	Vehicles	357 000				
<b>WARD 4</b>						
17-0016	Roads: Upgrading and Diversion: Kalbaskraal Riverlands Pipeline (N7 construction works)	2 664 000				
17-0074	Upgrading of Sports Grounds: Chatsworth	2 349 895				
<b>WARDS 5 &amp; 6</b>						
16-0044	Equipment: YZF Caravan Park	10 000	30 000	30 000	30 000	30 000

Project Ref	Project Description	Budget				
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
17-0041	Caravan Park Yzerfontein: Expansion (Service of 8 plots + ablution block)	1 300 000				
18-0020	Electricity: Darling Road substation new switchgear and building upgrade	3 000 000				
18-0026	Electricity: Darling existing low voltage network renewal (Van Riebeeck, Tulbagh, Victoria, Stasie, Pastorie Str.)	250 000				
18-0027	Electricity: Substations new fencing/enclosures (Darling Road, K Sub, R17, Darling Main, Smith, Asla RMU)	250 000				
18-0028	Electricity: Darling new streetlights (Van Riebeeck, Tulbagh, Victoria, Stasie, Pastorie Str)	200 000				
18-0030	Electricity: Yzerfontein kiosk replacement (10 + meters)	80 000				
17-0101	RSEP - Darling Project		1 500 000	2 000 000		
17-0094	Refuse: Upgrading Yzerfontein Transfer Station	700 000				
18-0001	Sewerage: Upgrading of bulk collectors: Darling				6 200 000	
18-0004	Sewerage: WWTW Darling		1 100 000	8 500 000	10 000 000	5 000 000
17-0075	Sport: Upgrading of Sports Grounds: Darling			6 192 250	4 970 000	
-	Vehicles	285 600	2 267 800		7 254 000	2 160 000
<b>WARD 7</b>						
14-0024	Community Development: ECD Facilities: Kalbaskraal		700 000	7 000 000		
18-0019	Housing Abbotsdale Social Economic Facility Project	1 500 000				
17-0016	Roads: Upgrading and Diversion: Kalbaskraal Riverlands Pipeline (N7 construction works)	2 664 000				
<b>WARDS 8, 9, 10 &amp; 11</b>						
18-0022	Electricity: Wesbank sport field lighting mast foundation strengthening	100 000				
18-0023	Electricity: Klip substation SCADA new RTU	150 000				
18-0024	Electricity: Malmesbury existing low voltage network renewal (Kort, Rog, Oleander, Palmboom, Dahlia str)	250 000				
18-0032	Electricity: Malmesbury Westbank: Increase of electricity supply capacity. New cable circuit from Klipfontein substation to Darling Road substation and extension of Darling Road substation		4 000 000	4 000 000	4 000 000	
18-0029	Electricity: Malmesbury, llinge Lethu meter and polebox replacement	150 000				
18-0008	Roads: Upgrading of the Pieter Berg/Bokomo traffic light to enable synchronisation	440 000				
18-0012	Sport: Replace High mast lights: Wesbank Sport Fields				1 500 000	

Project Ref	Project Description	Budget				
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
13-0035	Storm water: Replace part of channel under Voortrekker Street			2 000 000	12 000 000	8 727 284
13-0036	Storm water: Retention structure - inlet to channel Malmesbury		2 200 000	2 767 000		
17-0044	Housing Phola Park/De Hoop: Electrical infrastructure and bulk supply	4 000 000	5 760 000	6 400 000		
18-0018	Housing Malmesbury De Hoop Housing Project	5 000 000				
16-0001	Sewerage: Bulk sewer De Hoop Housing Project (MIG)	6 628 822				
16-0018	Water: New Reservoir: MBY (Wesbank) De Hoop Development	8 674 064	2 662 725			
<b>RSEP</b>						
15-0030	Corporate Services: Information board / signage		200 000			
15-0021 b	Parks and Amenities: Activity recreation nodes (playgrounds, trees & benches)	500 000				
15-0022	Parks and Amenities: Splash pool / Fountain		1 800 000			
15-0025	Parks and Amenities: Public toilets / landscaping	600 000				
17-0088	RSEP - Indoor outdoor sport centre	4 000 000	1 000 000			
17-0100	RSEP - Entrepreneurial Hub	400 000				
<b>VARIOUS WARDS</b>						
18-0021	Electricity: Mini substations replacement (Nobuhle, Alfa, Excelsior, Donkin, Park A6 ) 1x630kVA, 4x500kVA)	2 240 000				
18-0051	Housing: Land Acquisition : Housing Development MBY		5 000 000			
-	Vehicles	821 100	439 300	4 236 000		1 350 000
<b>ALL WARDS</b>						
<b>Corporate Services</b>						
18-0052	Expropriation of land (Oranjefontein)	150 000				
<b>Electricity Distribution</b>						
09-0044	Electricity networks: New infrastructure		8 000 000	8 000 000	8 000 000	
18-0031	Electricity: Upgrading of streetlights, floodlighting and building installations	3 000 000	5 000 000	5 000 000		
<b>Finance</b>						
17-0050	Meter reading handhelds	150 000				
18-0036	Finance: Notebooks: Financial Interns	30 000				
<b>ICT Services</b>						
10-0004	IT: Storage Array Network (SAN)			700 000		
11-0104	IT: Terminals	40 000		40 000	40 000	
11-0105	IT: Scanner replacements	20 000				20 000
11-0106	IT: Equipment	75 000	70 000	70 000	70 000	70 000



Project Ref	Project Description	Budget				
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
11-0107	IT: Wireless and fibre network				75 000	
12-0034	IT: Backup solution expansion					120 000
12-0036	IT: Monitor replacement	45 000				45 000
13-0053	IT: Server SM virtual environment				500 000	
14-0028	IT: Printers Capital	100 000	100 000	60 000	60 000	60 000
14-0029	IT: Desktops Capital	140 000	140 000	140 000	140 000	140 000
14-0030	IT: Notebooks Capital	42 000	180 000	180 000	180 000	180 000
<b>Parks and recreation</b>						
17-0079	Parks: Ward Committee projects	400 000	400 000	400 000	400 000	
<b>Refuse Removal</b>						
09-0027	Refuse bins, traps, skips	30 000		36 000		
17-0093	Refuse: Fencing: Highlands (10 ha )				2 000 000	
<b>Roads</b>						
09-0004	Roads: Resealing/upgrading of roads and sidewalks (Swartland)	14 000 000	15 000 000	20 000 000	25 000 000	30 000 000
16-0015	Roads: New Roads and Storm water (MIG Project)				18 191 811	
17-0080	Roads: Ward Committee projects	400 000	400 000	400 000	400 000	
<b>Sewerage</b>						
09-0003	Sewerage: Telemetry - new installations	27 000	30 000	32 000	34 000	36 000
18-0002	Sewerage: Industrial Effluent Sampling Equipment	500 000				
<b>Traffic and Law Enforcement</b>						
18-0042	New ANRP Traffic Bus and Equipment	1 000 000				
<b>Storm Water</b>						
09-0009	Storm water: Upgrading of old networks (Swartland)		1 020 000			
<b>Water Distribution</b>						
12-0013	Water: Upgrading/Replacement water reticulation network	2 060 609	2 735 188		2 471 280	
17-0082	Water: Upgrading of water reticulation network: PRV's, flow control, zone metering		1 500 000			
17-0084	Water: Network expansion and new boreholes	500 000	1 000 000			
<b>Equipment</b>						
09-0021ac	Equipment Civil Services	40 000	42 000	44 000	50 000	52 000
16-0006	Equipment Buildings & Maintenance	22 050	23 150	24 300	25 500	26 800
11-0058	Equipment Parks	180 000	56 000	58 000	60 000	62 000
11-0059	Equipment Refuse Removal	15 000	18 000	20 000	22 000	24 000
10-0114	Equipment Sewerage	25 000	24 000	26 000	28 000	30 000
11-0060	Equipment Streets and Storm Water: Global amount	49 000	56 000	58 000	60 000	62 000

Project Ref	Project Description	Budget				
		2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
11-0062	Equipment Water	40 000	43 000	45 000	47 000	49 000
09-0021ad	Equipment Corporate	15 000	18 000	20 000	22 000	24 000
09-0024	Equipment Corporate: Halls and buildings	33 000	60 000	50 000	37 000	39 000
09-0021aa	Equipment Council	5 000	10 000	10 000	10 000	10 000
09-0021ab	Equipment Municipal Manager	5 000	10 000	10 000	10 000	10 000
11-0097	Equipment Development Services	30 000	36 000	38 000	40 000	42 000
11-0096	Equipment Electricity	300 000	350 000	350 000	350 000	350 000
18-0057	Electricity: Planning Portal Equipment	150 000				
09-0021af	Equipment Finance	15 000	22 000	24 000	26 000	28 000
10-0138	Equipment Traffic and Law Enforcement	60 000	74 000	76 000	78 000	80 000
10-0139	Equipment Fire and Emergency Services	100 000	25 000	27 000	30 000	32 000
<b>Vehicles</b>						
-	Vehicles Community Development	222 600	237 360			
-	Vehicles Electricity	52 500	6 900			
-	Vehicles Parks				520 000	621 000
-	Vehicles Refuse	2 415 000	2 645 000	2 760 000	6 240 000	5 467 500
-	Vehicles Roads	357 000		660 000	3 360 000	2 477 250
-	Vehicles Sewerage			2 160 000	3 380 000	
-	Vehicles Water		759 000	474 000		1 620 000
-	Vehicles Finance:	433 440	474 720	495 360	536 640	924 480
-	Vehicles Traffic and Law Enforcement	765 700	947 600	1 004 400	1 238 900	1 648 350
-	Vehicles Fire Services	3 270 000		3 000 000	1 001 000	3 375 000
-	Vehicles Municipal Property			312 000	338 000	
-	Vehicles Municipal Manager and Council				466 830	742 500
<b>TOTAL</b>		<b>87 245 909</b>	<b>97 544 038</b>	<b>123 974 860</b>	<b>152 841 061</b>	<b>88 958 314</b>